



BOARD OF DIRECTORS MEETING

THURSDAY, February 23, 2012 at 2:00 p.m.

San Carlos Library
Conference Room A/B
610 Elm Street, San Carlos, CA 94070

1. **Roll Call**

2. **Public Comment**

Persons wishing to address the Board on matters NOT on the posted agenda may do so.

Each speaker is limited to two minutes. If there are more than five individuals wishing to speak during public comment, the Chairman will draw five speaker cards from those submitted to speak during this time. The balance of the Public Comment speakers will be called upon at the end of the Board Meeting.

If the item you are speaking on is not listed on the agenda, please be advised that the Board may briefly respond to statements made or questions posed as allowed under The Brown Act (Government Code Section 54954.2). The Board's general policy is to refer items to staff for attention, or have a matter placed on a future Board agenda for a more comprehensive action or report and formal public discussion and input at that time.

3. **Approval of Consent Calendar:**

Consent Calendar item(s) are considered to be routine and will be enacted by one motion. There will be no separate discussion on these items unless members of the Board, staff or public request specific items be removed for separate action. *Items removed from the Consent Calendar will be moved to the end of the agenda for separate discussion.*

- A. Adopt the January 26, 2012 BOD Meeting Minutes
- B. Approval of Quarterly Investment Report as of 12/31/11
- C. Receipt of Recology and SBR Monthly Reports

4. **New Business:**

- A. Discussion Mid-Year Review of FY2012 Annual Operating Budget

5. **Old Business:**

- A. Update on Shoreway Remediation Project
- B. RSMC Franchise Agreement Operational and Contract Administration Update
- C. SBR Shoreway Operational and Contract Administration Update

6. **Staff Updates**

- a) Update on Recology Commercial Recycling Outreach Efforts
- b) Recycling and Outreach Programs Update
- c) Shoreway Construction Update
- d) Update on 2012/2013 Franchise Rate Setting Process
- e) Preview of Upcoming Board meetings

7. **Board Member Comments**

8. **Adjourn** Next Regular meeting scheduled for March 22, 2012, San Carlos Library at 2 pm

MEMBER AGENCIES

ATHERTON * BELMONT * BURLINGAME * EAST PALO ALTO * FOSTER CITY * HILLSBOROUGH * MENLO PARK * REDWOOD CITY
* SAN CARLOS * SAN MATEO * COUNTY OF SAN MATEO * WEST BAY SANITARY DISTRICT



CONSENT CALENDAR

DRAFT MINUTES

**SOUTH BAYSIDE WASTE MANAGEMENT AUTHORITY
MEETING OF THE BOARD OF DIRECTORS
January 26, 2012 – 2:00 p.m.
San Carlos Library Conference Room A/B**

1. Roll Call:

CTO 2:04 p.m.

Roll Call Attendance:

Agency	Present	Absent	Agency	Present	Absent
Atherton		X	Menlo Park	X	
Belmont		X	Redwood City	X	
Burlingame	X		San Carlos	X	
East Palo Alto		X	San Mateo	X	
Foster City	X		County of San Mateo	X	
Hillsborough	X		West Bay Sanitary District		X

2. Public Comment

Persons wishing to address the Board on matters NOT on the posted agenda may do so.

Each speaker is limited to two minutes. If there are more than five individuals wishing to speak during public comment, the Chairman will draw five speaker cards from those submitted to speak during this time. The balance of the Public Comment speakers will be called upon at the end of the Board Meeting.

If the item you are speaking on is not listed on the agenda, please be advised that the Board may briefly respond to statements made or questions posed as allowed under The Brown Act (Government Code Section 54954.2). The Board's general policy is to refer items to staff for attention, or have a matter placed on a future Board agenda for a more comprehensive action or report and formal public discussion and input at that time.

None

3. Approval of Consent Calendar:

Consent Calendar item(s) are considered to be routine and will be enacted by one motion. There will be no separate discussion on these items unless members of the Board, staff or public request specific items be removed for separate action. *Items removed from the Consent Calendar will be moved to the end of the agenda for separate discussion.*

- A. Adopt the November 17, 2011 BOD Meeting Minutes
- B. Resolution Approving 401(a) Plan Amendment
- C. Receipt of Recology and SBR Monthly Reports

Member Nava requested agenda item 3B be removed from consent for discussion.

Motion/Second: Porter/Gibbons to accept agenda items 3A and 3C.

Voice Vote: All in favor

Atherton, Belmont, East Palo Alto, and West Bay Sanitary District Absent.

Member Nava asked for more information on what was being approved in the 401(a) plan amendment.

Staff Moran answered that in 2012 there are new laws and our retirement plan needs to be updated to reflect the new laws. These changes have no effect on the selected plan benefits.

Member Nava asked how many employees are participating in the plan.

Executive Director McCarthy answered that everyone except the one contract employee participates.

Member Nava requested information on whether the plan was employee contribution or match.

Staff Moran answered that the agency puts in 10% and matches up to an additional 2% for each full time employee. He added that the agency isn't part of social security which saves the agency about 8%, which is partially offset in this plan.

Member Nava asked about the contract employee.

Executive Director McCarthy answered that we have one contract employee who is part of PERS.

Motion/Second: Porter/Nava to accept item 3B

Voice Vote: All in favor; Atherton, Belmont, East Palo Alto, and West Bay Sanitary District Absent.

4. **New Business:**

Belmont and West Bay Sanitary District now present

Election of New Officers for 2012

Chair Moura opened nominations for chair for 2012.

Chair Moura nominated Vice Chair Jim Porter for Chair.

Member Simonetti nominated Jesus Nava for Chair.

Chair Moura called for each agency to vote for the candidate nominated.

Candidate Porter: 5 Votes

Candidate Nava: 5 Votes

Agency	Porter	Nava	Absent	Agency	Porter	Nava	Absent
Atherton			X	Menlo Park	X		
Belmont		X		Redwood City		X	
Burlingame		X		San Carlos	X		
East Palo Alto			X	San Mateo	X		
Foster City	X			County of San Mateo	X		
Hillsborough		X		West Bay Sanitary District		X	

Chair Moura was reminded by legal counsel that any candidate needs a 2/3 majority. Legal counsel also suggested trying a re-vote and then having a discussion.

Chair Moura asked for a revote:

Candidate Porter: 5 Votes

Candidate Nava: 5 Votes

Agency	Porter	Nava	Absent	Agency	Porter	Nava	Absent
Atherton			X	Menlo Park	X		
Belmont		X		Redwood City		X	
Burlingame		X		San Carlos	X		
East Palo Alto			X	San Mateo	X		
Foster City	X			County of San Mateo	X		
Hillsborough		X		West Bay Sanitary District		X	

Discussion:

Vice Chair Porter suggested considering this agenda item at the next meeting.

Member Nava announced that he would consider the vice chair position. He noted that based on the votes, at least half of the Board of Directors would like to see a new direction for the agency.

Vice Chair Porter asked if the JPA allowed for voting for a chair and vice-chair at the same time.

Legal Counsel Savaree noted that the JPA says you need a 2/3 majority vote to elect any officers, and that there is nothing that says you can't vote for a slate of officers.

Member Nava asked to hear from some of the Director's that voted for him, on some of their opinions as to what the direction should be.

Member Oskoui feels that the rate setting process was pretty painful, and understanding that there is a strategic planning meeting coming up, he hoped that all the agencies could work collaboratively to move things ahead for the agency, but he wanted fresh perspective from a small agency.

Member Hardy liked member Nava's suggestion of a package vote, noting that typically the Vice Chair does move up into the Chair position. He also stated that all Board members should be considered leaders of the JPA, and have an active role in the decision making process.

Member Fotu noted that the people on the Board have changed a lot over the last few years. She stated that she supported Member Porter as Chair because he's taken some difficult questions during the rate setting process. She also stated that she would support a Porter/Nava slate, adding that both candidates are great leaders.

Member Porter noted that whichever way the election turns out, the Board needs to come together collectively.

Member Simonetti commented that he would like to see a fresh perspective on the Executive Board, but is willing to accept Member Nava as Vice Chair.

Chair Moura mentioned that the original Vice Chair had to step down, and Member Porter stepped into the role mid-year.

Member Nava stated that he served on the board for 9 years, remembering that the agency has seen a number of changes occur. He stated that his priorities are to make sure that the individual rate payers are being represented and he is willing to work with Member Porter as a partner to provide leadership for the SBWMA.

Member Porter agreed that the last year's rate setting process was very difficult. He noted that there needs to be more emphasis on how the rates are developed, and what each agency is bound by through the Franchise Agreements. He also noted that he'd be very happy to work with Member Nava going forward, so the Agency can move forward as a unified body.

Chair Moura noted that we've had many discussions on the rate setting process, and he reminded Board members that at the beginning of this process in 2007 Executive Director McCarthy predicted that if we add all of these new services rates would go up 15 to 30%, and they have. The retreat will be a great opportunity to talk about what comes next.

Member Masbad asked if there was any other interest for the Vice Chair position from members of the Board. If not, then we can alter our vote and re-vote for both positions.

Chair Moura noted that if there are no other nominations for Vice Chair then we can vote on the slate of officers.

Legal Counsel Savaree stated that if there were no other nominations for vice chair, then a Member would need to make a motion to vote on slate.

Member Hardy made a motion to nominate Jim Porter as Chair and Jesus Nava as Vice Chair.

Member Simonetti seconded the motion

Roll Call Vote:
10-0-0-2; Atherton and East Palo Alto absent.

Agency	Yes	No	Abstain	Absent	Agency	Yes	No	Abstain	Absent
Atherton				X	Menlo Park	X			
Belmont	X				Redwood City	X			
Burlingame	X				San Carlos	X			
East Palo Alto				X	San Mateo	X			
Foster City	X				County of San Mateo	X			
Hillsborough	X				West Bay Sanitary District	X			

B. Mid-Year Review of FY2012 Annual Operating Budget

Executive Director McCarthy gave an overview Power Point presentation on where the agency stands mid-year on its budget, with supplemental detail added to what was in the staff report.

He noted that the big picture is that the agency is still projecting significant net income of \$3M, but it is less than the \$3.6M that was budgeted. Even with the lower projected net income we are still projected to meet all of our bond covenant requirements. Of which there are two; the break even test, and the 1.4% ratio on debt.

He also noted that there was nothing about the numbers that changes the information given to the Board in November. There is lower projected net income in part due to higher tonnage and disposal expense and in part because we expect lower tipping fee revenue. The numbers presented reflect the lower tipping fees effective January 1st, which were unbudgeted and result in nearly \$200,000 less in projected revenue. Some of the other reasons for the variance are: higher operating expenses with SBR, higher disposal expenses which directly tie to the fact that greater than budget tonnage is being shipped out. Executive Director McCarthy pointed out that 90% of the SBWMA budget is Shoreway Operations, which is something over which there isn't a large amount of control.

He continued with his presentation, noting that areas of focus over the next 6 months will be (1) commercial recycling, focusing more on MFD, assuming we are not going to do any broad based commercial outreach in the next 6 months; (2) a Transfer Station sort line, noting that the agency has a financial incentive to understand what's being disposed of through waste composition work; (3) Increasing 3rd party tons into the MRF; 4) looking at other 3rd party recyclers; and (5) revamping communications through updating our website, electronics newsletter, customer satisfaction survey, rates page on our website, and spring and fall rate workshops for elected officials.

Discussion:

Member Masbad asked about the negative variance of \$1.2M, stating that there are two one-time expenditures of the Allied Balancing account and the SBR payment made in different fiscal years than projected, and the buy-back which leads to roughly ½ of the variance. She asked what the reason is for the other half of the negative variance.

Executive Director McCarthy answered the biggest block of dollars is the increase in disposed tons.

Member Nava asked for clarification on the facilities local competition and asked if there was a price comparison to what the competitor's facilities are charging. He also asked if staff thought that people were being price sensitive, and going to competitor's facilities to save money.

Executive Director McCarthy answered that it has been the case, that even with the extra drive time people are driving to Ox because it's cheaper. He also stated that the comparison of our rates to local competitors was shared at the November Board meeting. Noting that our facility has lost all of the large generators that used to come to our facility, they can now get much cheaper rates at FERMA at the Port of Redwood City, and we've seen those volumes completely go away. He also noted that one point are public rate was \$40/yard, and Ox Mountain was less than \$20. Now, Ox Mountain prices have gone up, and Shoreway rates have come down. He added that there is still a gap, but it's much closer, and he thinks it's gotten to a point where customers coming back to the facility. He also noted that an intangible factor is the impact we had on customers during the construction, so there has been a push to re-promote the facility.

Member Nava asked about reserve levels, and asked for a reminder of the JPA reserve policy. Referring specifically to the surplus at the end of the year, and wanting to know where any surplus would go.

Executive Director McCarthy answered that any surplus flows down through operation budget. He noted that there was a chart shared at the May, June and November Board meetings that showed the cash flow through organization. The chart stated that the agency pays operations and maintenance expenses, debt service payments, and San Carlos franchise fees. After all of that is the net operating income, which goes into the reserve buckets. At this point those are: rate stabilization reserve, operations reserve, and an equipment reserve. After those are all filled up, we have unallocated cash. Right now the largest single place that that is being allocated is the repay the Burlingame Bond, that is due in lump sum in 2014, and based on the \$3.6M figure there weren't any unallocated funds beyond that.

Member Nava questioned if there were alternatives to the reserve equipment policy.

Executive Director McCarthy answered that alternatives were looked at, and that it was the direction of the Board to look at the expected life of the equipment and start accruing money to replace the equipment after that expected life time.

Member Nava stated that current rate payers are paying for the bond to cover the cost of the equipment and paying for the equipment reserve fund. He requested that the Board discuss the equipment reserve policy at the long range planning retreat.

Member Masbad asked if staff thought there would be any unallocated funds left to help alleviate the agencies rate increases.

Executive Director McCarthy answered not in the short term, but in 3-5 years, the projection is that the agency will have significant unallocated funds.

Member Oskoui asked about the commercial auditing and education piece that's being scaled back, in light of the passage of Assembly Bill 341 and the new goals for commercial recycling, he asked staff to comment on the decrease in the program budget in light of the new law.

Executive Director McCarthy stated that part of the money budgeted was for a broad based education campaign. We are now only doing small pieces of that. But, as far as AB341 goes the Agency has no indication that Cities need to do more than is already in place through your franchise agreements.

Staff Feldman added that the SBWMA is positioned well to comply with AB341, given the scope of the bill so far. It could affect SBWMA programs, because if the state doesn't meet the 75% goal, then Cal Recycle will start looking at programs.

Executive Director McCarthy added that AB341 is a state wide goal, it's not a local mandate, but we need to watch the progression of it.

Member Fotu requested information on the buyback program and what is accepted in that program, and asked if the state reimburses us and what is that amount.

Executive Director McCarthy responded that it is a pass through, the state pays the SBWMA back, and it's in the commodity sales revenue line item.

Member Fotu questioned SBR's commodity revenue share, and asked if SBR was guaranteed a certain amount from commodity sales.

Executive Director McCarthy answered that the SBWMA has a very explicit contract with SBR. There is a revenue share above the guarantee. The amount of the guarantee was prorated for the first year, because SBR only operated the MRF for 8 months of the first year. Anything above the guarantee number SBR gets 25% revenue share by contract.

Member Fotu asked if SBR includes the revenue share in their rate application.

Executive Director McCarthy answered that it is backed in, because it's based on tonnage projections. It's an estimate in the budget.

Member Fotu asked the Board to look at how to maximize commodity revenues.

Executive Director McCarthy stated that the way the contract is written, SBR has to pay the best prices. So whether the tons go to domestic or foreign mills, SBR has to pay the SBWMA the best price, those contractual protections are in place. So our agency needs to focus on getting more tons.

Member Nava asked for clarification in understanding the SBR contract. He asked what the minimum is, and what the criteria for setting the minimum are.

Executive Director McCarthy explained that the RFP stated that the agency wanted to get paid \$6.5M in commodity revenue. Ultimately the company that we went with guaranteed \$6.75M, but with a one-time provision for the first year, that said if the tons don't show up, they will be prorated, and that is what happened. We expected 74,000 tons, and we got 64,000, but the revenue sharing of SBWMA getting 75% and SBR getting 25% that has never changed.

Lillian Clark asked for clarification on the buyback numbers.

Executive Director McCarthy noted that staff projected a number that we thought was going to be paid out, and those tons just didn't come in. Adding that that we think the difference of \$.5M is in the fiber. He also noted that the agency has a project underway to understand where the tons are going, and the detail of what is being paid out/brought in is in the SBR monthly reports for comparison.

C. Resolution Accepting the Fiscal Year 2010-2011 Annual Financial Statements

Staff Moran presented the audited fiscal year 2011 financial statements, compared to FY 2010.

Member Nava asked if the unrestricted net assets were mostly cash.

Staff Moran answered yes, they are completely different accounts but in the end yes.

Motion/Second: Moura/Hardy

Roll Call Vote: 10-0-0-2; Atherton and East Palo Alto Absent

Agency	Yes	No	Abstain	Absent	Agency	Yes	No	Abstain	Absent
Atherton				X	Menlo Park	X			
Belmont	X				Redwood City	X			
Burlingame	X				San Carlos	X			
East Palo Alto				X	San Mateo	X			
Foster City	X				County of San Mateo	X			
Hillsborough	X				West Bay Sanitary District	X			

D. Update on Contractor Auditing: Collection Services and Facility Operations Auditing and Financial Systems Auditing

Staff Feldman explained that staff recently issued an RFP to do a financial audit of Recology and SBR. That project should get started in March. The ongoing HF&H project started in September/October, which should be coming to a close soon, is to audit how the data is maintained and kept. The project is auditing customer service, performance standards, and all the self-reported metrics related to incentive and disincentive payments.

Member Masbad asked if HF&H was the lowest bidder in the RFP process or if there were other factors that went into the decision of awarding the bid.

Staff Feldman answered that there were 3 bidders, all were price competitive. The approach and experience of HF&H gave their proposal the advantage.

Member Oskoui stated that he would like copies of both RFPs. He stated that he is concerned about discrepancies between what their staff is logging into the system and what is showing up in the report on customer service issues.

Staff Feldman answered that it is one of the specific areas that the audit is focusing on.

Member Nava stated that our assumptions are that were only paying for services within our own city limits.

Staff Feldman answered that it is another specific audit criteria, how the company is allocating tonnage across the three waste streams.

Chair Porter announced that the County is going through a very detailed audit of accounts, and they would be happy to share their findings with HF&H.

Staff Feldman added that if agencies have specific discrepancies, bring them to us, it's a good time to include any discrepancies in the audit process.

Member Nava asked about the software on the trucks and how that is tied to each agency.

Mario Puccinelli stated that RouteWare captures crossings of jurisdictions by geocode.

Staff Nava stated that the assumptions are that the maps are correct.

Mario Puccinelli answered yes.

Staff Feldman added that Recology inherited the data from Allied and there were some discrepancies, Recology worked through quite a few of them in the first year of the contract. The billing review will audit 1/3 of the customers every year, and as that that process is gone through the discrepancies will get worked out over time.

Chair Porter stated that it's an incredible amount of data and out of 26,000 accounts 256 have discrepancies. We put our accounts into GIS, and it was a fairly simple exercise. Adding that, by in large they are happy with the process, and it's insignificant what the corrections do in terms of rates.

Member Fotu would like to revisit the issue of route efficiency.

E. Results of 2011 Fourth Quarter Recology Franchise Agreement(s) Quarterly Contamination Measurement for Loads of Recyclable Materials, Organic Materials and Plant Materials

Staff Feldman stated that this is the 4th report of its kind, being that it is the 4th quarter results. The company didn't comply with 2 categories in the first quarter, 1 or 2 at a much lower level in the 2nd quarter, in the 3rd quarter full compliance with the thresholds. In in the 4th quarter, the only one they didn't comply with was commercial recycling, and a fine of approximately \$29,000 will be associated with that. He also added that on the residential side the trend through the first 3 quarters had gone down, the trend in Q4 is very different, and it's frustrating to have that number up at nearly 12%.

Member Fotu suggested a "Recycle Right" campaign for the commercial sector. She asked Recology what difficulties they been encountering, since this is the 3rd time this year they've gone over the threshold.

Mario Puccinelli stated that the process is done statically and it's the luck of the draw. One sample was all swimming pool lanes that became a very large piece of the percentage.

Staff Feldman added that the allowable threshold for commercial recycling is 8%, which is a fairly aggressive number. It was 2 or 3 loads that really skewed the data for the other 10.

Member Nava questioned why the customer isn't penalized, and how do we know this isn't normal.

Staff Feldman answered that SBR can flag loads, and if it becomes an ongoing problem there are systems in place to assess the amount of contamination in that load. If happens 2 times in one month on the same load then they have to do a costly monthly route audit for that particular route. The standards for contamination levels that are in the contract were not done arbitrarily. They were picked on standards that were established elsewhere. However on the residential side, we didn't think it would have been fair to pick a number based on different areas' results, due to the level of changes coming in residential services. So for years 2-9 of the contract the residential levels will be based on the results from the first year of the contract.

Member Fotu asked when a load is sent to the landfill.

Staff Feldman answered that the threshold for sending a load to the landfill is over 20%, but a load at over 10% gets audited.

Roxanne Murray asked how many loads have been rejected by SBR.

Staff Gans answered SBR hasn't rejected any.

F. Discussion on Topics for Future Board Retreat

Executive Director McCarthy stated that the purpose of this item is to get more board feedback on topics for the retreat to be held in February. He mentioned the high level items that had been mentioned before including; the 75% goal becoming a local mandate, the Ox Mountain contract expiration, and rate stability and predictability. It's a goal to have a retreat that is at a high level, what are the policies and direction that the agency should be pursuing.

Jim Hardy stated that this item could take a lot of time to discuss all of the issues, and suggested that Board members email the Executive Director with their suggestions of topics.

Chair Porter asked the Board Members to email the executive director with their suggestions for topics at the board meeting.

Member Nava asked what the process is for choosing a facilitator. And, asked that the resume of the facilitator is shared with the Board.

Member Nava also suggested asking the Board and Elected Officials what they see as working well, needing improvement, and how they think SBWMA should be perceived within the service area. I think it's important for us to get a sense of how we are perceived.

Chair Porter added that if Board members have feedback from elected officials please include those in your comments to the Executive Director.

5. **Old Business:**

A. RSMC Franchise Agreement Operational and Contract Administration Update

Recology had nothing to report.

B. SBR Shoreway Operational and Contract Administration Update

Dwight Herring announced the hiring of a Site Manager Jim Duffley, and stated he would be a great asset.

6. **Staff Updates**

a) Update on Recology Commercial Recycling Outreach Efforts

b) Recycling and Outreach Programs Update

Staff Hidalgo announced that she will be helping agencies with the compost give away, BYOB, and document destruction events, and that there is a new form to help streamline the process with Recology. She also announced the launch of Rethink@Work, a contest to get people to pledge to recycle more at work, and asked Board members to spread the word.

Staff Mututa announced that the public tour and school tour program is up and running, and in January we had 144 participants, and we have 220 scheduled so far in February.

c) Shoreway Construction Update

Staff Gans announced that there is conclusion to the Master Plan work and the Solar is completely installed. The SBWMA is submitting for LEED certification.

Member Gibbons, asked for an updated on the conveyor between the Transfer Station and MRF.

Staff Gans answered that it should be fully operational in February.

- d) Update on 2012/2013 Franchise Rate Setting Process
- e) Preview of Upcoming Board meetings

7. Board Member Comments

Chair Porter thanked Brian Moura for his service as the chair.

8. Adjourn 4:08 PM

Next Regular meeting scheduled for February 23, 2012, San Carlos Library at 2 pm



STAFF REPORT

To: SBWMA Board Members
From: Marshall Moran, Finance Manager
Date: February 23, 2012 Board of Director's Meeting
Subject: Quarterly Investment Report for the Quarter Ended December 31, 2011

Recommendation

It is recommended that the SBWMA Board review and accept the Quarterly Investment Report.

Analysis

The primary objective of the Investment Policy for the SBWMA is safety of principal, while meeting the cash flow needs of the Authority, through prudent investment of unexpended cash. As of December 31, 2011, the investment portfolio was in compliance with the Investment Policy. The portfolio contains enough liquidity to meet the next six months of expected expenditures by the Authority as well as by other third parties.

Fiscal Impact

The attached Investment Portfolio Summary indicates that on December 31, 2011, funds in the amount of \$17,409,627 were invested producing a weighted average yield of 1.442%.

Accrued interest earnings this quarter totaled \$59,400. As shown in the table below, the slight decrease in interest earnings is primarily due to the lower portfolio balance.

Below is a summary of the changes in the portfolio.

	Qtr Ended 12/30/11	Qtr Ended 9/30/11	Increase (Decrease)
Total Portfolio	\$ 17,409,627	\$ 18,224,474	\$ (814,847)
Wgtd Avg Yield	1.44%	1.42%	0.02%
Interest Earnings	\$ 59,400	\$ 60,368	\$ (968)

The decrease in the total portfolio of \$814,847 is primarily due to timing of operating payments and project costs. The Bond accounts increased due to monthly funding of future interest and principal payments. These outlays are partially offset by the receipt of revenues and the net change is presented below.

A table comparison of the portfolio components is provided below:

	12/30/11 Balance	% of Total	9/30/11 Balance	% of Total	Change over prior qtr
SM County Pool	\$ 2,083,418	12%	\$ 2,077,198	11%	\$ 6,220
LAIF	8,714,239	50%	10,206,329	56%	(1,492,090)
Bond Accounts	6,611,970	38%	5,940,947	33%	671,023
Total Portfolio	\$ 17,409,627	100%	\$ 18,224,474	100%	\$ (814,847)

Note: There may be minor differences in totals as individual amounts are rounded to the nearest dollar

The average yield of the portfolio excluding bond proceeds was 0.519%. The Local Agency Investment Fund (LAIF) is used as a benchmark, and the average LAIF yield for the quarter ending December 31, 2011, was 0.38%. The San Mateo County Pool average yield for the quarter was 1.10%.

Due to arbitrage restrictions, bond proceeds investments are not included in our LAIF rate comparison. As of December 31 2011, the bond proceeds of approximately \$6.6 million were invested with the trustee in LAIF, Federal Home Loan Bank securities and other cash and short-term investments.

The Investment Advisory Committee, consisting of Jeff Maltbie, City Manager of San Carlos; Brian Moura, Assistant City Manager of San Carlos; Michael Galvin, City Treasurer for San Carlos; and, Rebecca Mendenhall, Administrative Services Director have reviewed this report before presentation to the Board.

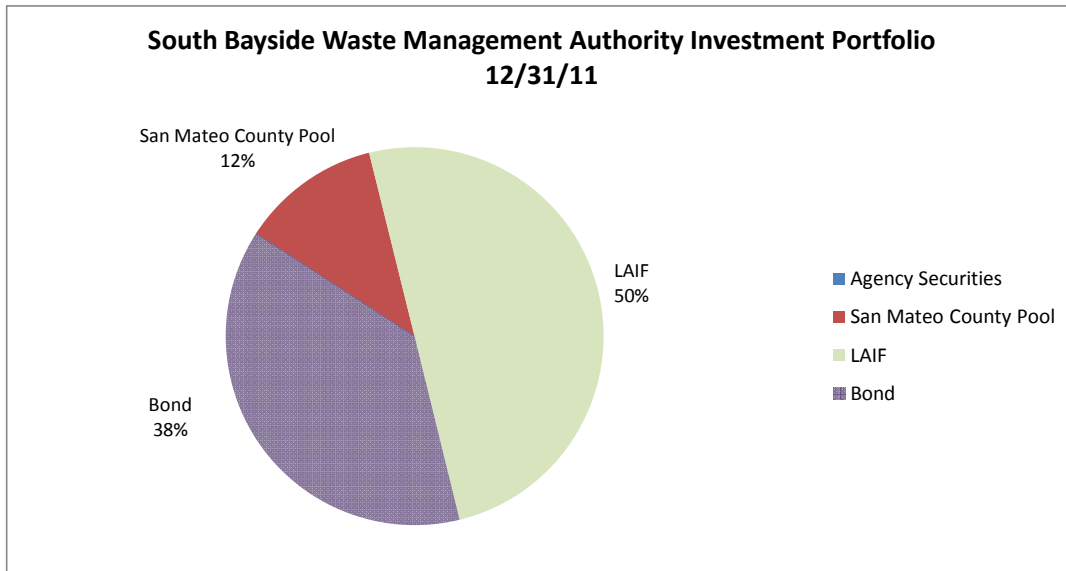
Attachment

A – Investment Portfolio Summary

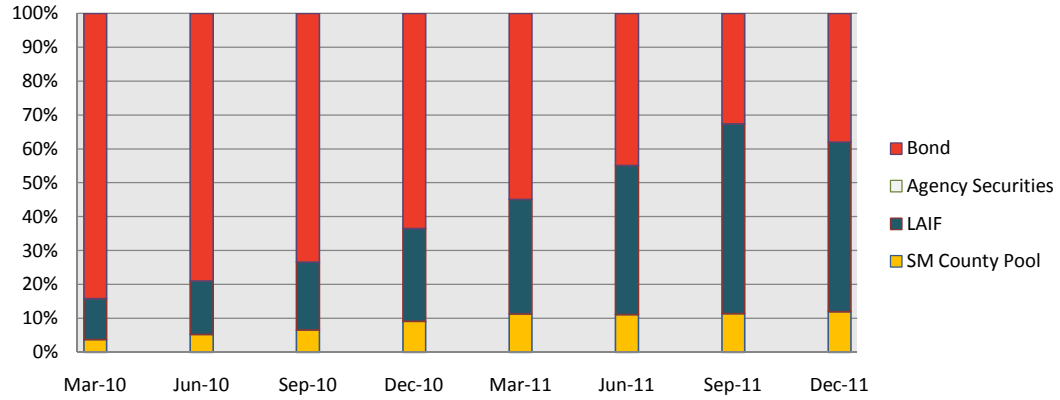
SOUTH BAYSIDE WASTE MANAGEMENT AUTHORITY

SUMMARY OF ALL INVESTMENTS
For Quarter Ending December 31, 2011

Category	Maturity		Weighted Average Interest Rate	HISTORICAL Book Value	GASB 31 ADJ Market Value
	Days	Months			
Liquid Investments:					
San Mateo County Investment Pool (COPOOL)	2		1.10%	2,083,418	2,083,418
Local Agency Investment Fund (LAIF)	1		0.38%	8,714,239	8,714,239
Total - Investments			0.519%	10,797,657	10,797,657
Bond Accounts - Cash with Fiscal Agents					
BNY Western Trust - LAIF			0.38%	625,287	619,287
2009 Project Fund Account					
BNY Western Trust - Dreyfus Cash Mgmt 670 Inv			0.00%	68,986	68,986
2009 Project Fund Account					
BNY Western Trust - Dreyfus Payment Fund			0.00%	75,000	75,000
2009B Payment Fund Account					
BNY Western Trust - Dreyfus Cash Mgmt 670 Inv			0.00%	360,362	360,362
2009A Reserve Fund Account					
BNY Western Trust - Federal Home Loan Bank			4.69%	4,108,048	3,820,396
2009A Reserve Fund Account					
BNY Western Trust - Dreyfus Cash Mgmt 670 Inv			0.00%	1,374,287	1,374,287
2009A Payment Fund Account					
Total - Bond Accounts			2.950%	6,611,971	6,318,319
GRAND TOTAL OF PORTFOLIO			1.442%	17,409,627	17,115,975
Total Accrued Interest this Quarter					59,400
Total Accrued Interest Fiscal Year to Date					119,768



South Bayside Waste Management Authority Historical Summary of Investment Portfolio



South Bayside Waste Management Authority Portfolio

	Mar-10	Jun-10	Sep-10	Dec-10	Mar-11	Jun-11	Sep-11	Dec-11
SM County Pool	1,694,971	2,048,690	2,053,315	2,060,200	2,065,675	2,070,798	2,077,198	2,083,418
LAIF	5,511,106	6,166,777	6,174,485	6,182,460	6,189,561	8,197,304	10,206,329	8,714,239
Agency Securities	-	-	-	-	-	-	-	-
Bond	38,168,917	30,856,257	22,690,918	14,335,911	10,045,187	8,341,931	5,940,947	6,611,971
Grand Total	\$ 45,374,995	\$ 39,071,723	\$ 30,918,719	\$ 22,578,571	\$ 18,300,423	\$ 18,610,033	\$ 18,224,474	\$ 17,409,627



STAFF REPORT

To: SBWMA Board Members
From: Cliff Feldman, Recycling Programs Manager
Hilary Gans, Facility Operations Contracts Manager
Date: February 23, 2012 Board of Directors Meeting
Subject: Receipt of Recology and SBR Monthly Reports

Recommendation

This is an informational report and no action is necessary.

Analysis

Recology San Mateo County (Recology) and South Bay Recycling (SBR) are required to submit monthly reports. Both companies submitted their Monthly Reports on time. These Monthly Reports are due 15 days after the end of each month. Recology's and SBR's reports for the month of January 2012 are attached.

It's important to note that the tonnage information presented in Recology's Monthly Report is derived from data compiled by SBR as the Shoreway Environmental Center facility operator. Therefore, regarding the reporting of tonnage, the Recology and SBR reports are redundant. In addition, the SBR report provides details on the transfer station and buy-back center activities and therefore includes more facility tonnage data than the Recology Monthly Report. Recology's report includes collection data, monthly updates on various operations, and call center complaint/inquiry related metrics.

Background

Article 9, section 9.05 of the Member Agencies Franchise Agreement(s) with RSMC require the company to prepare and submit a monthly report. Similarly, Article 8, section 8.07 of the Operations Agreement between the SBWMA and SBR requires the company to submit a monthly report. The guidelines and reporting requirements for each company are specified in their respective Agreements.

Attachments:

Attachment A - Recology January 2012 Monthly Report
Attachment B - SBR January 2012 Monthly Report



MONTHLY REPORT TO THE SBWMA FOR JANUARY 2012

Submitted February 15, 2012



February 15, 2012

Kevin McCarthy
Executive Director
SBWMA/RethinkWaste
610 Elm Street, Suite 202
San Carlos, CA 94070

Dear Mr. McCarthy:

Enclosed is a copy of the Recology January 2012 monthly report to the SBWMA. Recology will send electronic copies to each jurisdiction.

In accordance with the requirements of Section 9.04 B of the Agreement, the undersigned hereby certifies, under penalty of perjury, that the report submitted herewith is true and correct to the best knowledge of the undersigned after reasonable inquiry.

If you should have any questions or require additional information, please call me at (650) 598-8243.

Sincerely,

A handwritten signature in black ink, appearing to read 'Mario Puccinelli', is written over a light blue horizontal line.

Mario Puccinelli
General Manager

cc: Cliff Feldman
Marshall Moran



RECOLOGY SAN MATEO COUNTY

MONTHLY REPORT TO THE SBWMA

**For
JANUARY 2012**

**Submitted
FEBRUARY 15, 2012**



JANUARY 2012 MONTHLY REPORT

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JUANUARY 2012 MONTHLY REPORT

DEFINITIONS OF WASTE TYPES INCLUDED ON THE TONNAGE SUMMARY REPORT

Commercial Solid Waste – Franchised solid waste collected from businesses, agency facilities, venues and events and multi-family dwellings not coded as apartments delivered to the Shoreway Recycling and Disposal Center. Source data is inbound tonnage data provided to Recology by the operator of the Shoreway Recycling and Disposal Center.

Commercial Recycling – Franchised recyclable materials collected from businesses, agency facilities, venues and events and multi-family dwellings not coded as apartments delivered to the Shoreway Recycling and Disposal Center. Source data is inbound tonnage data provided to Recology by the operator of the Shoreway Recycling and Disposal Center.

Commercial Organics – Franchised organic materials collected from businesses, agency facilities, venues and events and multi-family dwellings not coded as apartments delivered to the Shoreway Recycling and Disposal Center. Source data is inbound tonnage data provided to Recology by the operator of the Shoreway Recycling and Disposal Center.

MFD Solid Waste – Franchised solid waste collected from multi-family dwellings coded as apartments delivered to the Shoreway Recycling and Disposal Center. Source data is inbound tonnage data provided to Recology by the operator of the Shoreway Recycling and Disposal Center.

MFD Recycling – Franchised recyclable materials collected from multi-family dwellings coded as apartments delivered to the Shoreway Recycling and Disposal Center. Source data is inbound tonnage data provided to Recology by the operator of the Shoreway Recycling and Disposal Center.

MFD Organics – Franchised organic materials collected from multi-family dwellings coded as apartments delivered to the Shoreway Recycling and Disposal Center. Source data is inbound tonnage data provided to Recology by the operator of the Shoreway Recycling and Disposal Center.

Roll-Off Solid Waste – Franchised solid waste collected in drop boxes or compactors, serviced by drop box collection vehicles, delivered to the Shoreway Recycling and Disposal Center. Source data is inbound tonnage data provided to Recology by the operator of the Shoreway Recycling and Disposal Center.

Roll-Off Recycling – Franchised recyclable materials collected in drop boxes or compactors, serviced by drop box collection vehicles, delivered to the Shoreway Recycling and Disposal Center. Source data is inbound tonnage data provided to Recology by the operator of the Shoreway Recycling and Disposal Center.

Roll-Off Organics – Franchised organic materials collected in drop boxes or compactors, serviced by drop box collection vehicles, delivered to the Shoreway Recycling and Disposal Center. Source data is inbound tonnage data provided to Recology by the operator of the Shoreway Recycling and Disposal Center.

Residential Solid Waste – Franchised solid waste collected from single-family dwellings delivered to the Shoreway Recycling and Disposal Center. Source data is inbound tonnage data provided to Recology by the operator of the Shoreway Recycling and Disposal Center.

Residential Recycling – Franchised recyclable materials collected from single-family dwellings delivered to the Shoreway Recycling and Disposal Center. Source data is inbound tonnage data provided to Recology by the operator of the Shoreway Recycling and Disposal Center.

Residential Organics – Franchised organic materials collected from single-family dwellings delivered to the Shoreway Recycling and Disposal Center. Source data is inbound tonnage data provided to Recology by the operator of the Shoreway Recycling and Disposal Center.



JANUARY 2012 MONTHLY REPORT

SUMMARY

Total commercial solid waste tonnage collected:	10,310.64
Total commercial recyclables tonnage collected:	2,157.38
Total commercial organics tonnage collected:	1,626.65
Total residential solid waste tonnage collected:	5,021.69
Total residential recyclables tonnage collected:	3,538.94
Total residential organics tonnage collected:	6,427.34
Overall Calculated Diversion rate:	47.28%
Commercial Diversion rate:	26.85%
Residential Diversion rate:	66.50%
Number of inquiries, service requests and complaints received:	1,231
Number of Customer Service calls received:	16,438
Average Hold Time for Customer Service calls:	19.06 seconds
On-site customer assessments and visual audits conducted:	62
Quality Assurance Program contact calls initiated:	206

Recology San Mateo County
 Monthly Tonnage Report
 Rate Year 2012
 Summary

Member Agency/Type	Data Source	January	February	March
		Tons Collected	Tons Collected	Tons Collected
ATHERTON				
Commercial				
Commercial Solid Waste	RSMC	46.09	0.00	0.00
Commercial Recycling	RSMC	11.20	0.00	0.00
Commercial Organics	RSMC	18.85	0.00	0.00
Subtotal - Disposed		46.09	0.00	0.00
Subtotal - Diverted		30.05	0.00	0.00
MFD				
MFD Solid Waste	RSMC	0.00	0.00	0.00
MFD Recycling	RSMC	0.00	0.00	0.00
MFD Organics	RSMC	0.00	0.00	0.00
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Roll-Off				
Roll-Off Solid Waste	RSMC	0.00	0.00	0.00
Roll-Off Recycling	RSMC	0.00	0.00	0.00
Roll-Off Organics	RSMC	26.57	0.00	0.00
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		26.57	0.00	0.00
Residential				
Residential Solid Waste	RSMC	147.28	0.00	0.00
Residential Curbside Recycling	RSMC	113.01	0.00	0.00
Residential Curbside Organics	RSMC	694.23	0.00	0.00
Subtotal - Disposed		147.28	0.00	0.00
Subtotal - Diverted		807.24	0.00	0.00
Member Agency Vehicles				
Member Agency Solid Waste	SBR			
Member Agency Recycling	SBR			
Member Agency Organics	SBR			
Member Agency Inert / C&D	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Transfer Station / Third Party/ Other				
Transfer Station Diversion				
Self-Haul Solid Waste	SBR			
MRF Residue				
Buyback Recycling	SBR			
Self-Haul Green Waste	SBR			
Self-Haul Inert / C&D	SBR			
Other Transfer Station Diversion	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Commercial Recycling Rate		39.47%	0.00%	0.00%
MFD Recycling Rate		0.00%	0.00%	0.00%
Roll-Off Recycling Rate		100.00%	0.00%	0.00%
Residential Organics & Recycling Rate		84.57%	0.00%	0.00%
Member Agency Recycling Rate		0.00%	0.00%	0.00%
Transfer Station Diversion Rate		0.00%	0.00%	0.00%
Total Disposed		193.37	0.00	0.00
Total Diverted		863.86	0.00	0.00
Total Diversion Rate		81.71%	0.00%	0.00%
RSMC Collection				
Single-Family Diversion Percentage		84.57%	0.00%	0.00%
Commercial Diversion Percentage		55.13%	0.00%	0.00%
Overall Diversion Percentage		81.71%	0.00%	0.00%

Recology San Mateo County
 Monthly Tonnage Report
 Rate Year 2012
 Summary

Member Agency/Type	Data Source	January	February	March
		Tons Collected	Tons Collected	Tons Collected
BELMONT				
Commercial				
Commercial Solid Waste	RSMC	261.02	0.00	0.00
Commercial Recycling	RSMC	61.89	0.00	0.00
Commercial Organics	RSMC	30.49	0.00	0.00
Subtotal - Disposed		261.02	0.00	0.00
Subtotal - Diverted		92.38	0.00	0.00
MFD				
MFD Solid Waste	RSMC	138.22	0.00	0.00
MFD Recycling	RSMC	31.58	0.00	0.00
MFD Organics	RSMC	0.78	0.00	0.00
Subtotal - Disposed		138.22	0.00	0.00
Subtotal - Diverted		32.36	0.00	0.00
Roll-Off				
Roll-Off Solid Waste	RSMC	39.57	0.00	0.00
Roll-Off Recycling	RSMC	0.00	0.00	0.00
Roll-Off Organics	RSMC	7.02	0.00	0.00
Subtotal - Disposed		39.57	0.00	0.00
Subtotal - Diverted		7.02	0.00	0.00
Residential				
Residential Solid Waste	RSMC	270.61	0.00	0.00
Residential Curbside Recycling	RSMC	249.83	0.00	0.00
Residential Curbside Organics	RSMC	331.93	0.00	0.00
Subtotal - Disposed		270.61	0.00	0.00
Subtotal - Diverted		581.76	0.00	0.00
Member Agency Vehicles				
Member Agency Solid Waste	SBR			
Member Agency Recycling	SBR			
Member Agency Organics	SBR			
Member Agency Inert / C&D	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Transfer Station / Third Party/ Other				
Transfer Station Diversion				
Self-Haul Solid Waste	SBR			
MRF Residue				
Buyback Recycling	SBR			
Self-Haul Green Waste	SBR			
Self-Haul Inert / C&D	SBR			
Other Transfer Station Diversion	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Commercial Recycling Rate		26.14%	0.00%	0.00%
MFD Recycling Rate		18.97%	0.00%	0.00%
Roll-Off Recycling Rate		15.07%	0.00%	0.00%
Residential Organics & Recycling Rate		68.25%	0.00%	0.00%
Member Agency Recycling Rate		0.00%	0.00%	0.00%
Transfer Station Diversion Rate		0.00%	0.00%	0.00%
Total Disposed		709.42	0.00	0.00
Total Diverted		713.52	0.00	0.00
Total Diversion Rate		50.14%	0.00%	0.00%
RSMC Collection				
Single-Family Diversion Percentage		68.25%	0.00%	0.00%
Commercial Diversion Percentage		23.09%	0.00%	0.00%
Overall Diversion Percentage		50.14%	0.00%	0.00%

Recology San Mateo County
 Monthly Tonnage Report
 Rate Year 2012
 Summary

Member Agency/Type	Data Source	January	February	March
		Tons Collected	Tons Collected	Tons Collected
BURLINGAME				
Commercial				
Commercial Solid Waste	RSMC	783.30	0.00	0.00
Commercial Recycling	RSMC	191.71	0.00	0.00
Commercial Organics	RSMC	114.72	0.00	0.00
Subtotal - Disposed		783.30	0.00	0.00
Subtotal - Diverted		306.43	0.00	0.00
MFD				
MFD Solid Waste	RSMC	175.71	0.00	0.00
MFD Recycling	RSMC	43.47	0.00	0.00
MFD Organics	RSMC	2.21	0.00	0.00
Subtotal - Disposed		175.71	0.00	0.00
Subtotal - Diverted		45.68	0.00	0.00
Roll-Off				
Roll-Off Solid Waste	RSMC	683.91	0.00	0.00
Roll-Off Recycling	RSMC	108.93	0.00	0.00
Roll-Off Organics	RSMC	109.48	0.00	0.00
Subtotal - Disposed		683.91	0.00	0.00
Subtotal - Diverted		218.41	0.00	0.00
Residential				
Residential Solid Waste	RSMC	325.17	0.00	0.00
Residential Curbside Recycling	RSMC	276.34	0.00	0.00
Residential Curbside Organics	RSMC	447.27	0.00	0.00
Subtotal - Disposed		325.17	0.00	0.00
Subtotal - Diverted		723.61	0.00	0.00
Member Agency Vehicles				
Member Agency Solid Waste	SBR			
Member Agency Recycling	SBR			
Member Agency Organics	SBR			
Member Agency Inert / C&D	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Transfer Station / Third Party/ Other				
Transfer Station Diversion				
Self-Haul Solid Waste	SBR			
MRF Residue				
Buyback Recycling	SBR			
Self-Haul Green Waste	SBR			
Self-Haul Inert / C&D	SBR			
Other Transfer Station Diversion	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Commercial Recycling Rate		28.12%	0.00%	0.00%
MFD Recycling Rate		20.63%	0.00%	0.00%
Roll-Off Recycling Rate		24.21%	0.00%	0.00%
Residential Organics & Recycling Rate		69.00%	0.00%	0.00%
Member Agency Recycling Rate		0.00%	0.00%	0.00%
Transfer Station Diversion Rate		0.00%	0.00%	0.00%
Total Disposed		1,968.09	0.00	0.00
Total Diverted		1,294.13	0.00	0.00
Total Diversion Rate		39.67%	0.00%	0.00%
RSMC Collection				
Single-Family Diversion Percentage		69.00%	0.00%	0.00%
Commercial Diversion Percentage		25.78%	0.00%	0.00%
Overall Diversion Percentage		39.67%	0.00%	0.00%

Recology San Mateo County
 Monthly Tonnage Report
 Rate Year 2012
 Summary

Member Agency/Type	Data Source	January	February	March
		Tons Collected	Tons Collected	Tons Collected
EAST PALO ALTO				
Commercial				
Commercial Solid Waste	RSMC	131.58	0.00	0.00
Commercial Recycling	RSMC	32.89	0.00	0.00
Commercial Organics	RSMC	19.90	0.00	0.00
Subtotal - Disposed		131.58	0.00	0.00
Subtotal - Diverted		52.79	0.00	0.00
MFD				
MFD Solid Waste	RSMC	187.59	0.00	0.00
MFD Recycling	RSMC	10.75	0.00	0.00
MFD Organics	RSMC	0.27	0.00	0.00
Subtotal - Disposed		187.59	0.00	0.00
Subtotal - Diverted		11.02	0.00	0.00
Roll-Off				
Roll-Off Solid Waste	RSMC	118.47	0.00	0.00
Roll-Off Recycling	RSMC	0.00	0.00	0.00
Roll-Off Organics	RSMC	9.41	0.00	0.00
Subtotal - Disposed		118.47	0.00	0.00
Subtotal - Diverted		9.41	0.00	0.00
Residential				
Residential Solid Waste	RSMC	541.09	0.00	0.00
Residential Curbside Recycling	RSMC	121.19	0.00	0.00
Residential Curbside Organics	RSMC	268.01	0.00	0.00
Subtotal - Disposed		541.09	0.00	0.00
Subtotal - Diverted		389.20	0.00	0.00
Member Agency Vehicles				
Member Agency Solid Waste	SBR			
Member Agency Recycling	SBR			
Member Agency Organics	SBR			
Member Agency Inert / C&D	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Transfer Station / Third Party/ Other				
Transfer Station Diversion				
Self-Haul Solid Waste	SBR			
MRF Residue				
Buyback Recycling	SBR			
Self-Haul Green Waste	SBR			
Self-Haul Inert / C&D	SBR			
Other Transfer Station Diversion	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Commercial Recycling Rate		28.63%	0.00%	0.00%
MFD Recycling Rate		5.55%	0.00%	0.00%
Roll-Off Recycling Rate		7.36%	0.00%	0.00%
Residential Organics & Recycling Rate		41.84%	0.00%	0.00%
Member Agency Recycling Rate		0.00%	0.00%	0.00%
Transfer Station Diversion Rate		0.00%	0.00%	0.00%
Total Disposed		978.73	0.00	0.00
Total Diverted		462.42	0.00	0.00
Total Diversion Rate		32.09%	0.00%	0.00%
RSMC Collection				
Single-Family Diversion Percentage		41.84%	0.00%	0.00%
Commercial Diversion Percentage		14.33%	0.00%	0.00%
Overall Diversion Percentage		32.09%	0.00%	0.00%

Recology San Mateo County
 Monthly Tonnage Report
 Rate Year 2012
 Summary

Member Agency/Type	Data Source	January	February	March
		Tons Collected	Tons Collected	Tons Collected
FOSTER CITY				
Commercial				
Commercial Solid Waste	RSMC	338.53	0.00	0.00
Commercial Recycling	RSMC	99.33	0.00	0.00
Commercial Organics	RSMC	122.86	0.00	0.00
Subtotal - Disposed		338.53	0.00	0.00
Subtotal - Diverted		222.19	0.00	0.00
MFD				
MFD Solid Waste	RSMC	174.71	0.00	0.00
MFD Recycling	RSMC	26.16	0.00	0.00
MFD Organics	RSMC	0.94	0.00	0.00
Subtotal - Disposed		174.71	0.00	0.00
Subtotal - Diverted		27.10	0.00	0.00
Roll-Off				
Roll-Off Solid Waste	RSMC	142.17	0.00	0.00
Roll-Off Recycling	RSMC	2.10	0.00	0.00
Roll-Off Organics	RSMC	41.86	0.00	0.00
Subtotal - Disposed		142.17	0.00	0.00
Subtotal - Diverted		43.96	0.00	0.00
Residential				
Residential Solid Waste	RSMC	266.87	0.00	0.00
Residential Curbside Recycling	RSMC	218.68	0.00	0.00
Residential Curbside Organics	RSMC	232.33	0.00	0.00
Subtotal - Disposed		266.87	0.00	0.00
Subtotal - Diverted		451.01	0.00	0.00
Member Agency Vehicles				
Member Agency Solid Waste	SBR			
Member Agency Recycling	SBR			
Member Agency Organics	SBR			
Member Agency Inert / C&D	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Transfer Station / Third Party/ Other				
Transfer Station Diversion				
Self-Haul Solid Waste	SBR			
MRF Residue				
Buyback Recycling	SBR			
Self-Haul Green Waste	SBR			
Self-Haul Inert / C&D	SBR			
Other Transfer Station Diversion	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Commercial Recycling Rate		39.63%	0.00%	0.00%
MFD Recycling Rate		13.43%	0.00%	0.00%
Roll-Off Recycling Rate		23.62%	0.00%	0.00%
Residential Organics & Recycling Rate		62.83%	0.00%	0.00%
Member Agency Recycling Rate		0.00%	0.00%	0.00%
Transfer Station Diversion Rate		0.00%	0.00%	0.00%
Total Disposed		922.28	0.00	0.00
Total Diverted		744.26	0.00	0.00
Total Diversion Rate		44.66%	0.00%	0.00%
RSMC Collection				
Single-Family Diversion Percentage		62.83%	0.00%	0.00%
Commercial Diversion Percentage		30.91%	0.00%	0.00%
Overall Diversion Percentage		44.66%	0.00%	0.00%

Recology San Mateo County
 Monthly Tonnage Report
 Rate Year 2012
 Summary

Member Agency/Type	Data Source	January	February	March
		Tons Collected	Tons Collected	Tons Collected
HILLSBOROUGH				
Commercial				
Commercial Solid Waste	RSMC	23.41	0.00	0.00
Commercial Recycling	RSMC	3.63	0.00	0.00
Commercial Organics	RSMC	9.81	0.00	0.00
Subtotal - Disposed		23.41	0.00	0.00
Subtotal - Diverted		13.44	0.00	0.00
MFD				
MFD Solid Waste	RSMC	0.00	0.00	0.00
MFD Recycling	RSMC	0.00	0.00	0.00
MFD Organics	RSMC	0.00	0.00	0.00
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Roll-Off				
Roll-Off Solid Waste	RSMC	1.80	0.00	0.00
Roll-Off Recycling	RSMC	10.32	0.00	0.00
Roll-Off Organics	RSMC	5.52	0.00	0.00
Subtotal - Disposed		1.80	0.00	0.00
Subtotal - Diverted		15.84	0.00	0.00
Residential				
Residential Solid Waste	RSMC	231.95	0.00	0.00
Residential Curbside Recycling	RSMC	165.71	0.00	0.00
Residential Curbside Organics	RSMC	404.35	0.00	0.00
Subtotal - Disposed		231.95	0.00	0.00
Subtotal - Diverted		570.06	0.00	0.00
Member Agency Vehicles				
Member Agency Solid Waste	SBR			
Member Agency Recycling	SBR			
Member Agency Organics	SBR			
Member Agency Inert / C&D	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Transfer Station / Third Party/ Other				
Transfer Station Diversion				
Self-Haul Solid Waste	SBR			
MRF Residue				
Buyback Recycling	SBR			
Self-Haul Green Waste	SBR			
Self-Haul Inert / C&D	SBR			
Other Transfer Station Diversion	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Commercial Recycling Rate		36.47%	0.00%	0.00%
MFD Recycling Rate		0.00%	0.00%	0.00%
Roll-Off Recycling Rate		89.80%	0.00%	0.00%
Residential Organics & Recycling Rate		71.08%	0.00%	0.00%
Member Agency Recycling Rate		0.00%	0.00%	0.00%
Transfer Station Diversion Rate		0.00%	0.00%	0.00%
Total Disposed		257.16	0.00	0.00
Total Diverted		599.34	0.00	0.00
Total Diversion Rate		69.98%	0.00%	0.00%
RSMC Collection				
Single-Family Diversion Percentage		71.08%	0.00%	0.00%
Commercial Diversion Percentage		53.73%	0.00%	0.00%
Overall Diversion Percentage		69.98%	0.00%	0.00%

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Member Agency/Type	Data Source	January	February	March
		Tons Collected	Tons Collected	Tons Collected
MENLO PARK				
Commercial				
Commercial Solid Waste	RSMC	918.90	0.00	0.00
Commercial Recycling	RSMC	201.95	0.00	0.00
Commercial Organics	RSMC	237.43	0.00	0.00
Subtotal - Disposed		918.90	0.00	0.00
Subtotal - Diverted		439.38	0.00	0.00
MFD				
MFD Solid Waste	RSMC	98.93	0.00	0.00
MFD Recycling	RSMC	27.27	0.00	0.00
MFD Organics	RSMC	2.77	0.00	0.00
Subtotal - Disposed		98.93	0.00	0.00
Subtotal - Diverted		30.04	0.00	0.00
Roll-Off				
Roll-Off Solid Waste	RSMC	64.33	0.00	0.00
Roll-Off Recycling	RSMC	37.47	0.00	0.00
Roll-Off Organics	RSMC	134.05	0.00	0.00
Subtotal - Disposed		64.33	0.00	0.00
Subtotal - Diverted		171.52	0.00	0.00
Residential				
Residential Solid Waste	RSMC	356.68	0.00	0.00
Residential Curbside Recycling	RSMC	305.01	0.00	0.00
Residential Curbside Organics	RSMC	712.08	0.00	0.00
Subtotal - Disposed		356.68	0.00	0.00
Subtotal - Diverted		1,017.09	0.00	0.00
Member Agency Vehicles				
Member Agency Solid Waste	SBR			
Member Agency Recycling	SBR			
Member Agency Organics	SBR			
Member Agency Inert / C&D	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Transfer Station / Third Party/ Other				
Transfer Station Diversion				
Self-Haul Solid Waste	SBR			
MRF Residue				
Buyback Recycling	SBR			
Self-Haul Green Waste	SBR			
Self-Haul Inert / C&D	SBR			
Other Transfer Station Diversion	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Commercial Recycling Rate		32.35%	0.00%	0.00%
MFD Recycling Rate		23.29%	0.00%	0.00%
Roll-Off Recycling Rate		72.72%	0.00%	0.00%
Residential Organics & Recycling Rate		74.04%	0.00%	0.00%
Member Agency Recycling Rate		0.00%	0.00%	0.00%
Transfer Station Diversion Rate		0.00%	0.00%	0.00%
Total Disposed		1,438.84	0.00	0.00
Total Diverted		1,658.03	0.00	0.00
Total Diversion Rate		53.54%	0.00%	0.00%
RSMC Collection				
Single-Family Diversion Percentage		74.04%	0.00%	0.00%
Commercial Diversion Percentage		37.20%	0.00%	0.00%
Overall Diversion Percentage		53.54%	0.00%	0.00%

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Member Agency/Type	Data Source	January	February	March
		Tons Collected	Tons Collected	Tons Collected
NORTH FAIR OAKS				
Commercial				
Commercial Solid Waste	RSMC	192.94	0.00	0.00
Commercial Recycling	RSMC	42.35	0.00	0.00
Commercial Organics	RSMC	28.46	0.00	0.00
Subtotal - Disposed		192.94	0.00	0.00
Subtotal - Diverted		70.81	0.00	0.00
MFD				
MFD Solid Waste	RSMC	39.67	0.00	0.00
MFD Recycling	RSMC	4.54	0.00	0.00
MFD Organics	RSMC	0.00	0.00	0.00
Subtotal - Disposed		39.67	0.00	0.00
Subtotal - Diverted		4.54	0.00	0.00
Roll-Off				
Roll-Off Solid Waste	RSMC	0.00	0.00	0.00
Roll-Off Recycling	RSMC	0.00	0.00	0.00
Roll-Off Organics	RSMC	0.00	0.00	0.00
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Residential				
Residential Solid Waste	RSMC	235.69	0.00	0.00
Residential Curbside Recycling	RSMC	101.31	0.00	0.00
Residential Curbside Organics	RSMC	175.70	0.00	0.00
Subtotal - Disposed		235.69	0.00	0.00
Subtotal - Diverted		277.01	0.00	0.00
Member Agency Vehicles				
Member Agency Solid Waste	SBR			
Member Agency Recycling	SBR			
Member Agency Organics	SBR			
Member Agency Inert / C&D	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Transfer Station / Third Party/ Other				
Transfer Station Diversion				
Self-Haul Solid Waste	SBR			
MRF Residue				
Buyback Recycling	SBR			
Self-Haul Green Waste	SBR			
Self-Haul Inert / C&D	SBR			
Other Transfer Station Diversion	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Commercial Recycling Rate		26.85%	0.00%	0.00%
MFD Recycling Rate		10.27%	0.00%	0.00%
Roll-Off Recycling Rate		0.00%	0.00%	0.00%
Residential Organics & Recycling Rate		54.03%	0.00%	0.00%
Member Agency Recycling Rate		0.00%	0.00%	0.00%
Transfer Station Diversion Rate		0.00%	0.00%	0.00%
Total Disposed		468.30	0.00	0.00
Total Diverted		352.36	0.00	0.00
Total Diversion Rate		42.94%	0.00%	0.00%
RSMC Collection				
Single-Family Diversion Percentage		54.03%	0.00%	0.00%
Commercial Diversion Percentage		24.47%	0.00%	0.00%
Overall Diversion Percentage		42.94%	0.00%	0.00%

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Member Agency/Type	Data Source	January	February	March
		Tons Collected	Tons Collected	Tons Collected
REDWOOD CITY				
Commercial				
Commercial Solid Waste	RSMC	1,478.70	0.00	0.00
Commercial Recycling	RSMC	332.16	0.00	0.00
Commercial Organics	RSMC	174.83	0.00	0.00
Subtotal - Disposed		1,478.70	0.00	0.00
Subtotal - Diverted		506.99	0.00	0.00
MFD				
MFD Solid Waste	RSMC	418.15	0.00	0.00
MFD Recycling	RSMC	47.70	0.00	0.00
MFD Organics	RSMC	5.18	0.00	0.00
Subtotal - Disposed		418.15	0.00	0.00
Subtotal - Diverted		52.88	0.00	0.00
Roll-Off				
Roll-Off Solid Waste	RSMC	414.77	0.00	0.00
Roll-Off Recycling	RSMC	13.48	0.00	0.00
Roll-Off Organics	RSMC	160.53	0.00	0.00
Subtotal - Disposed		414.77	0.00	0.00
Subtotal - Diverted		174.01	0.00	0.00
Residential				
Residential Solid Waste	RSMC	891.66	0.00	0.00
Residential Curbside Recycling	RSMC	627.11	0.00	0.00
Residential Curbside Organics	RSMC	1,020.95	0.00	0.00
Subtotal - Disposed		891.66	0.00	0.00
Subtotal - Diverted		1,648.06	0.00	0.00
Member Agency Vehicles				
Member Agency Solid Waste	SBR			
Member Agency Recycling	SBR			
Member Agency Organics	SBR			
Member Agency Inert / C&D	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Transfer Station / Third Party/ Other				
Transfer Station Diversion				
Self-Haul Solid Waste	SBR			
MRF Residue				
Buyback Recycling	SBR			
Self-Haul Green Waste	SBR			
Self-Haul Inert / C&D	SBR			
Other Transfer Station Diversion	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Commercial Recycling Rate		25.53%	0.00%	0.00%
MFD Recycling Rate		11.23%	0.00%	0.00%
Roll-Off Recycling Rate		29.55%	0.00%	0.00%
Residential Organics & Recycling Rate		64.89%	0.00%	0.00%
Member Agency Recycling Rate		0.00%	0.00%	0.00%
Transfer Station Diversion Rate		0.00%	0.00%	0.00%
Total Disposed		3,203.28	0.00	0.00
Total Diverted		2,381.94	0.00	0.00
Total Diversion Rate		42.65%	0.00%	0.00%
RSMC Collection				
Single-Family Diversion Percentage		64.89%	0.00%	0.00%
Commercial Diversion Percentage		24.10%	0.00%	0.00%
Overall Diversion Percentage		42.65%	0.00%	0.00%

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		Tons Collected	Tons Collected	Tons Collected
SAN CARLOS				
Commercial				
Commercial Solid Waste	RSMC	530.41	0.00	0.00
Commercial Recycling	RSMC	150.92	0.00	0.00
Commercial Organics	RSMC	62.49	0.00	0.00
Subtotal - Disposed		530.41	0.00	0.00
Subtotal - Diverted		213.41	0.00	0.00
MFD				
MFD Solid Waste	RSMC	78.63	0.00	0.00
MFD Recycling	RSMC	15.80	0.00	0.00
MFD Organics	RSMC	1.46	0.00	0.00
Subtotal - Disposed		78.63	0.00	0.00
Subtotal - Diverted		17.26	0.00	0.00
Roll-Off				
Roll-Off Solid Waste	RSMC	106.18	0.00	0.00
Roll-Off Recycling	RSMC	23.05	0.00	0.00
Roll-Off Organics	RSMC	2.13	0.00	0.00
Subtotal - Disposed		106.18	0.00	0.00
Subtotal - Diverted		25.18	0.00	0.00
Residential				
Residential Solid Waste	RSMC	374.71	0.00	0.00
Residential Curbside Recycling	RSMC	333.29	0.00	0.00
Residential Curbside Organics	RSMC	503.66	0.00	0.00
Subtotal - Disposed		374.71	0.00	0.00
Subtotal - Diverted		836.95	0.00	0.00
Member Agency Vehicles				
Member Agency Solid Waste	SBR			
Member Agency Recycling	SBR			
Member Agency Organics	SBR			
Member Agency Inert / C&D	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Transfer Station / Third Party/ Other				
Transfer Station Diversion				
Self-Haul Solid Waste	SBR			
MRF Residue				
Buyback Recycling	SBR			
Self-Haul Green Waste	SBR			
Self-Haul Inert / C&D	SBR			
Other Transfer Station Diversion	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Commercial Recycling Rate		28.69%	0.00%	0.00%
MFD Recycling Rate		18.00%	0.00%	0.00%
Roll-Off Recycling Rate		19.17%	0.00%	0.00%
Residential Organics & Recycling Rate		69.07%	0.00%	0.00%
Member Agency Recycling Rate		0.00%	0.00%	0.00%
Transfer Station Diversion Rate		0.00%	0.00%	0.00%
Total Disposed		1,089.93	0.00	0.00
Total Diverted		1,092.80	0.00	0.00
Total Diversion Rate		50.07%	0.00%	0.00%
RSMC Collection				
Single-Family Diversion Percentage		69.07%	0.00%	0.00%
Commercial Diversion Percentage		26.35%	0.00%	0.00%
Overall Diversion Percentage		50.07%	0.00%	0.00%

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Member Agency/Type	Data Source	January	February	March
		Tons Collected	Tons Collected	Tons Collected
SAN MATEO				
Commercial				
Commercial Solid Waste	RSMC	1,608.75	0.00	0.00
Commercial Recycling	RSMC	423.80	0.00	0.00
Commercial Organics	RSMC	244.58	0.00	0.00
Subtotal - Disposed		1,608.75	0.00	0.00
Subtotal - Diverted		668.38	0.00	0.00
MFD				
MFD Solid Waste	RSMC	479.58	0.00	0.00
MFD Recycling	RSMC	86.52	0.00	0.00
MFD Organics	RSMC	6.94	0.00	0.00
Subtotal - Disposed		479.58	0.00	0.00
Subtotal - Diverted		93.46	0.00	0.00
Roll-Off				
Roll-Off Solid Waste	RSMC	453.41	0.00	0.00
Roll-Off Recycling	RSMC	78.33	0.00	0.00
Roll-Off Organics	RSMC	18.50	0.00	0.00
Subtotal - Disposed		453.41	0.00	0.00
Subtotal - Diverted		96.83	0.00	0.00
Residential				
Residential Solid Waste	RSMC	1,049.81	0.00	0.00
Residential Curbside Recycling	RSMC	717.46	0.00	0.00
Residential Curbside Organics	RSMC	1,067.67	0.00	0.00
Subtotal - Disposed		1,049.81	0.00	0.00
Subtotal - Diverted		1,785.13	0.00	0.00
Member Agency Vehicles				
Member Agency Solid Waste	SBR			
Member Agency Recycling	SBR			
Member Agency Organics	SBR			
Member Agency Inert / C&D	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Transfer Station / Third Party/ Other				
Transfer Station Diversion				
Self-Haul Solid Waste	SBR			
MRF Residue	SBR			
Buyback Recycling	SBR			
Self-Haul Green Waste	SBR			
Self-Haul Inert / C&D	SBR			
Other Transfer Station Diversion	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Commercial Recycling Rate		29.35%	0.00%	0.00%
MFD Recycling Rate		16.31%	0.00%	0.00%
Roll-Off Recycling Rate		17.60%	0.00%	0.00%
Residential Organics & Recycling Rate		62.97%	0.00%	0.00%
Member Agency Recycling Rate		0.00%	0.00%	0.00%
Transfer Station Diversion Rate		0.00%	0.00%	0.00%
Total Disposed		3,591.55	0.00	0.00
Total Diverted		2,643.80	0.00	0.00
Total Diversion Rate		42.40%	0.00%	0.00%
RSMC Collection				
Single-Family Diversion Percentage		62.97%	0.00%	0.00%
Commercial Diversion Percentage		25.25%	0.00%	0.00%
Overall Diversion Percentage		42.40%	0.00%	0.00%

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Member Agency/Type	Data Source	January	February	March
		Tons Collected	Tons Collected	Tons Collected
SAN MATEO COUNTY				
Commercial				
Commercial Solid Waste	RSMC	131.63	0.00	0.00
Commercial Recycling	RSMC	24.79	0.00	0.00
Commercial Organics	RSMC	21.28	0.00	0.00
Subtotal - Disposed		131.63	0.00	0.00
Subtotal - Diverted		46.07	0.00	0.00
MFD				
MFD Solid Waste	RSMC	10.51	0.00	0.00
MFD Recycling	RSMC	1.56	0.00	0.00
MFD Organics	RSMC	0.01	0.00	0.00
Subtotal - Disposed		10.51	0.00	0.00
Subtotal - Diverted		1.57	0.00	0.00
Roll-Off				
Roll-Off Solid Waste	RSMC	0.00	0.00	0.00
Roll-Off Recycling	RSMC	0.00	0.00	0.00
Roll-Off Organics	RSMC	0.00	0.00	0.00
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Residential				
Residential Solid Waste	RSMC	233.81	0.00	0.00
Residential Curbside Recycling	RSMC	209.13	0.00	0.00
Residential Curbside Organics	RSMC	353.03	0.00	0.00
Subtotal - Disposed		233.81	0.00	0.00
Subtotal - Diverted		562.16	0.00	0.00
Member Agency Vehicles				
Member Agency Solid Waste	SBR			
Member Agency Recycling	SBR			
Member Agency Organics	SBR			
Member Agency Inert / C&D	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Transfer Station / Third Party/ Other				
Transfer Station Diversion				
Self-Haul Solid Waste	SBR			
MRF Residue				
Buyback Recycling	SBR			
Self-Haul Green Waste	SBR			
Self-Haul Inert / C&D	SBR			
Other Transfer Station Diversion	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Commercial Recycling Rate		25.93%	0.00%	0.00%
MFD Recycling Rate		13.00%	0.00%	0.00%
Roll-Off Recycling Rate		0.00%	0.00%	0.00%
Residential Organics & Recycling Rate		70.63%	0.00%	0.00%
Member Agency Recycling Rate		0.00%	0.00%	0.00%
Transfer Station Diversion Rate		0.00%	0.00%	0.00%
Total Disposed		375.95	0.00	0.00
Total Diverted		609.80	0.00	0.00
Total Diversion Rate		61.86%	0.00%	0.00%
RSMC Collection				
Single-Family Diversion Percentage		70.63%	0.00%	0.00%
Commercial Diversion Percentage		25.10%	0.00%	0.00%
Overall Diversion Percentage		61.86%	0.00%	0.00%

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		Tons Collected	Tons Collected	Tons Collected
WEST BAY				
Commercial				
Commercial Solid Waste	RSMC	37.93	0.00	0.00
Commercial Recycling	RSMC	11.37	0.00	0.00
Commercial Organics	RSMC	5.32	0.00	0.00
Subtotal - Disposed		37.93	0.00	0.00
Subtotal - Diverted		16.69	0.00	0.00
MFD				
MFD Solid Waste	RSMC	1.14	0.00	0.00
MFD Recycling	RSMC	0.36	0.00	0.00
MFD Organics	RSMC	0.00	0.00	0.00
Subtotal - Disposed		1.14	0.00	0.00
Subtotal - Diverted		0.36	0.00	0.00
Roll-Off				
Roll-Off Solid Waste	RSMC	0.00	0.00	0.00
Roll-Off Recycling	RSMC	0.00	0.00	0.00
Roll-Off Organics	RSMC	0.00	0.00	0.00
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Residential				
Residential Solid Waste	RSMC	96.36	0.00	0.00
Residential Curbside Recycling	RSMC	100.88	0.00	0.00
Residential Curbside Organics	RSMC	216.13	0.00	0.00
Subtotal - Disposed		96.36	0.00	0.00
Subtotal - Diverted		317.01	0.00	0.00
Member Agency Vehicles				
Member Agency Solid Waste	SBR			
Member Agency Recycling	SBR			
Member Agency Organics	SBR			
Member Agency Inert / C&D	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Transfer Station / Third Party/ Other				
Transfer Station Diversion				
Self-Haul Solid Waste	SBR			
MRF Residue				
Buyback Recycling	SBR			
Self-Haul Green Waste	SBR			
Self-Haul Inert / C&D	SBR			
Other Transfer Station Diversion	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Commercial Recycling Rate		30.56%	0.00%	0.00%
MFD Recycling Rate		24.00%	0.00%	0.00%
Roll-Off Recycling Rate		0.00%	0.00%	0.00%
Residential Organics & Recycling Rate		76.69%	0.00%	0.00%
Member Agency Recycling Rate		0.00%	0.00%	0.00%
Transfer Station Diversion Rate		0.00%	0.00%	0.00%
Total Disposed		135.43	0.00	0.00
Total Diverted		334.06	0.00	0.00
Total Diversion Rate		71.15%	0.00%	0.00%
RSMC Collection				
Single-Family Diversion Percentage		76.69%	0.00%	0.00%
Commercial Diversion Percentage		30.38%	0.00%	0.00%
Overall Diversion Percentage		71.15%	0.00%	0.00%

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Member Agency/Type	Data Source	January	February	March
		Tons Collected	Tons Collected	Tons Collected
TOTAL SBWMA				
Commercial				
Commercial Solid Waste	RSMC	6,483.19	0.00	0.00
Commercial Recycling	RSMC	1,587.99	0.00	0.00
Commercial Organics	RSMC	1,091.02	0.00	0.00
Subtotal - Disposed		6,483.19	0.00	0.00
Subtotal - Diverted		2,679.01	0.00	0.00
MFD				
MFD Solid Waste	RSMC	1,802.84	0.00	0.00
MFD Recycling	RSMC	295.71	0.00	0.00
MFD Organics	RSMC	20.56	0.00	0.00
Subtotal - Disposed		1,802.84	0.00	0.00
Subtotal - Diverted		316.27	0.00	0.00
Roll-Off				
Roll-Off Solid Waste	RSMC	2,024.61	0.00	0.00
Roll-Off Recycling	RSMC	273.68	0.00	0.00
Roll-Off Organics	RSMC	515.07	0.00	0.00
Subtotal - Disposed		2,024.61	0.00	0.00
Subtotal - Diverted		788.75	0.00	0.00
Residential				
Residential Solid Waste	RSMC	5,021.69	0.00	0.00
Residential Curbside Recycling	RSMC	3,538.94	0.00	0.00
Residential Curbside Organics	RSMC	6,427.34	0.00	0.00
Subtotal - Disposed		5,021.69	0.00	0.00
Subtotal - Diverted		9,966.28	0.00	0.00
Member Agency Vehicles				
Member Agency Solid Waste	SBR	0.00	0.00	0.00
Member Agency Recycling	SBR	0.00	0.00	0.00
Member Agency Organics	SBR	0.00	0.00	0.00
Member Agency Inert / C&D	SBR	0.00	0.00	0.00
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Transfer Station / Third Party/ Other				
Transfer Station Diversion				
Self-Haul Solid Waste	SBR			
MRF Residue				
Buyback Recycling	SBR			
Self-Haul Green Waste	SBR			
Self-Haul Inert / C&D	SBR			
Other Transfer Station Diversion	SBR			
Subtotal - Disposed		0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00
Commercial Recycling Rate		29.24%	0.00%	0.00%
MFD Recycling Rate		14.92%	0.00%	0.00%
Roll-Off Recycling Rate		28.04%	0.00%	0.00%
Residential Organics & Recycling Rate		66.50%	0.00%	0.00%
Member Agency Recycling Rate		0.00%	0.00%	0.00%
Transfer Station Diversion Rate		0.00%	0.00%	0.00%
Total Disposed		15,332.33	0.00	0.00
Total Diverted		13,750.31	0.00	0.00
Total Diversion Rate		47.28%	0.00%	0.00%
RSMC Collection				
Single-Family Diversion Percentage		66.50%	0.00%	0.00%
Commercial Diversion Percentage		26.85%	0.00%	0.00%
Overall Diversion Percentage		47.28%	0.00%	0.00%

Recology San Mateo County
 Inquiry, Service Request and
 Complaint Summary
 Rate Year 2012

	Single-Family Missed Pick-Up Initial Complaints 8.02.B.2				Single-Family Missed Pick-Up Collection Events 8.02.B.2				Excessive Noise 8.02.J				Discourteous Behavior 8.06.J				Property Damage 8.02.H				Spills 8.02.I			
	Jan	Feb	Mar	Qrt 1	Jan	Feb	Mar	Qrt 1	Jan	Feb	Mar	Qrt 1	Jan	Feb	Mar	Qrt 1	Jan	Feb	Mar	Qrt 1	Jan	Feb	Mar	Qrt 1
Atherton	0			0	0			0	0			0	0			0	0			0	0			0
Belmont	4			4	0			0	0			0	0			1				1	1			1
Burlingame	1			1	0			0	0			0	0			0				0	1			1
East Palo Alto	0			0	0			0	0			0	0			1				1	1			1
Foster City	2			2	1			1	1			1	0			0				0	0			0
Hillsborough	3			3	0			0	0			0	0			1				1	0			0
Menlo Park	1			1	0			0	0			0	0			0				0	0			0
North Fair Oaks	1			1	0			0	0			0	0			0				0	0			0
Redwood City	2			2	0			0	0			0	0			2				2	0			0
San Carlos	0			0	0			0	0			0	0			4				4	1			1
San Mateo	2			2	0			0	0			0	0			4				4	0			0
San Mateo County	0			0	0			0	0			0	0			1				1	0			0
West Bay	0			0	0			0	0			0	0			0				0	0			0
Totals	16	0	0	16	1	0	0	1	1	0	0	1	0	0	0	14	0	0	14	4	0	0	4	4

	On-call Bulky Item Collection 5.05				Extra/Overage Requests 8.02.G				Recycling Tote-Bag Request 5.03.B.2				Information requests 7.02.A				Billing Concerns						
	Jan	Feb	Mar	Qrt 1	Jan	Feb	Mar	Qrt 1	Jan	Feb	Mar	Qrt 1	Jan	Feb	Mar	Qrt 1	Jan	Feb	Mar	Qrt 1			
Atherton	17			17	0			0	0			0	3			3	2			2			2
Belmont	66			66	0			0	0			0	5			5	4			4			4
Burlingame	79			79	0			0	0			0	5			5	3			3			3
East Palo Alto	34			34	0			0	0			0	1			1	0			0			0
Foster City	61			61	1			1	0			0	4			4	2			2			2
Hillsborough	31			31	2			2	0			0	4			4	0			0			0
Menlo Park	74			74	2			2	0			0	6			6	1			1			1
North Fair Oaks	28			28	1			1	0			0	1			1	1			1			1
Redwood City	184			184	3			3	0			0	28			28	2			2			2
San Carlos	132			132	2			2	0			0	19			19	6			6			6
San Mateo	230			230	4			4	0			0	37			37	21			21			21
San Mateo County	64			64	1			1	0			0	1			1	1			1			1
West Bay	22			22	0			0	0			0	1			1	0			0			0
Totals	1,022	0	0	1,022	16	0	0	16	0	0	0	0	115	0	0	115	43	0	0	43			43

Recology San Mateo County
 Call Center Data and
 Quality Assurance Calls
 Rate Year 2012

SBWMA Service Area	Number of Calls Received	Number of Calls Answered	Number of Calls Dropped	Percentage of Calls Dropped	Average Hold Time in seconds	Percentage of Calls Answered in Thirty Seconds	Number of Quality Assurance Calls Made
January	16,438	15,950	488	2.97%	19.06	85.89%	206
February			0	0.00%			
March			0	0.00%			
Quarter 1	16,438	15,950	488	2.97%			206

Recology San Mateo County
 On-Site Customer Assessments,
 Visual Audits and Recycling
 Tote-Bags Delivered
 Rate Year 2012

	Number of On-site Assessments 7.04.E				Number of Visual Audits 7.06				Recycling Tote-Bags Delivered			
	Jan	Feb	Mar	Qrt 1	Jan	Feb	Mar	Qrt 1	Jan	Feb	Mar	Qrt 1
Atherton	0			0	0			0	0			0
Belmont	8			8	0			0	95			95
Burlingame	1			1	0			0	5			5
East Palo Alto	2			2	0			0	0			0
Foster City	6			6	0			0	0			0
Hillsborough	0			0	0			0	0			0
Menlo Park	4			4	0			0	0			0
North Fair Oaks	4			4	0			0	0			0
Redwood City	23			23	0			0	30			30
San Carlos	9			9	0			0	0			0
San Mateo	3			3	0			0	20			20
San Mateo County	1			1	0			0	0			0
West Bay	1			1	0			0	0			0
Totals	62	0	0	62	0	0	0	0	150	0	0	150



Shoreway Environmental Center

SEC Operations Monthly Reporting January 2012

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Attachment 1 Certificate of Accuracy




February 15, 2012

Kevin McCarthy
Executive Director
South Bayside Waste Management Authority
610 Elm Street, Suite 202
San Carlos, CA 94070

RE: CERTIFICATE OF ACCURACY FOR SOUTH BAY RECYCLING MONTHLY REPORTING

In accordance with the reporting requirements of Article 8.07 and Article 9 of the Agreement for Operations of the Shoreway Environmental Center, the undersigned hereby certifies under penalty of perjury that the report submitted herewith is true and correct to the best of my knowledge.

By: 

Date: 2/15/12

Dwight Herring
General Manager

SOUTH BAY RECYCLING, LLC
333 Shoreway Road | San Carlos, California 94070-2708
Tel 650.802.8355 | Fax 650.412.2495 | SBRecycling.net

Attachment 1 - Certificate of Accuracy

SEC Operations Monthly Reporting - South Bay Recycling, LLC

2/15/2012

Page 2

Attachment 2 Operational Summary January 2012

Material Recover Facility (MRF)

BHS sent a team of engineers to determine the effectiveness of operating the 4" bypass during normal operations. It was determined that the material quality is not improved with the operation of this system. SBR continues to monitor the production to ensure productivity standards are met without compromising material quality.

Transfer Station Operation and Outbound Shipments

SBR added a Sorter position in the Self-Haul side of the Transfer Station. This position was added to improve diversion. The role and responsibilities of this position is to focus on identifying and diverting targeted recyclable materials from the waste stream.

Public Recycling Center

The Public Recycling Center (PRC) is operating in a safe and efficient manner. SBR employees are focused on providing excellent customer service that meets or exceeds its patrons expectations.

Attachment 2 - SBR Operational Summary

**Attachment 3
SEC Inbound Monthly Tons
January 2012**



Page 1 of 3

FRANCHISED INBOUND TONS (RECOLOGY)					
	Jan-12	Feb-12	Mar-12	Q1	YTD 2012
Solid Waste (MSW)	15,332.33	0.00	0.00	15,332.33	15,332.33
Recycling to MRF	5,532.88	0.00	0.00	5,532.88	5,532.88
Bulky Recyclables	7.02	0.00	0.00	7.02	7.02
Other Franchise TS Diversion	3.77	0.00	0.00	3.77	3.77
Household Batteries	1.14	0.00	0.00	1.14	1.14
Organics	8,053.99	0.00	0.00	8,053.99	8,053.99
Inert / C&D	147.01	0.00	0.00	147.01	147.01
Subtotal - Disposed	15,332.33	0.00	0.00	15,332.33	15,332.33
Subtotal - Diverted	13,742.04	0.00	0.00	13,742.04	13,742.04
Subtotal - Diversion Percentage	47%	0%	0%	47%	47%
OVERALL TOTAL	29,074.37	0.00	0.00	29,074.37	29,074.37

MEMBER AGENCY VEHICLES INBOUND TONS					
	Jan-12	Feb-12	Mar-12	Q1	YTD 2012
Solid Waste (MSW)	71.43	0.00	0.00	71.43	71.43
Recycling	0.00	0.00	0.00	0.00	0.00
Organics	33.18	0.00	0.00	33.18	33.18
Inert / C&D	68.61	0.00	0.00	68.61	68.61
Subtotal - Disposed	71	0	0	71	71
Subtotal - Diverted	102	0	0	102	102
Subtotal - Diversion Percentage	59%	0%	0%	59%	59%
OVERALL TOTAL	173.22	0.00	0.00	173.22	173.22

RECOLOGY MAINTENANCE BOX TONS					
	Jan-12	Feb-12	Mar-12	Q1	YTD 2012
Solid Waste (MSW)	29.27	0.00	0.00	29.27	29.27
Recycling	1.39	0.00	0.00	1.39	1.39
Organics	6.31	0.00	0.00	6.31	6.31
Inert / C&D	0.00	0.00	0.00	0.00	0.00
Subtotal - Disposed	29	0	0	29	29
Subtotal - Diverted	8	0	0	8	8
Subtotal - Diversion Percentage	21%	0%	0%	21%	21%
OVERALL TOTAL	36.97	0.00	0.00	36.97	36.97

SUBTOTAL: RECOLOGY FRANCHISE & MAINTENANCE BOXES / MEMBER AGENCY SUMMARY TONS					
	Jan-12	Feb-12	Mar-12	Q1	YTD 2012
Solid Waste (MSW)	15,433	0	0	15,433.03	15,433.03
Recycling	5,541	0	0	5,541.29	5,541.29
Organics	8,093	0	0	8,093.48	8,093.48
Inert / C&D	216	0	0	215.62	215.62
Subtotal - Disposed	15,433	0	0	15,433	15,433
Subtotal - Diverted	13,850	0	0	13,850	13,850
Subtotal - Diversion Percentage	47%	0%	0%	47%	47%
OVERALL TOTAL	29,283	0	0	29,283	29,283

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**Attachment 3
SEC Inbound Monthly Tons
January 2012**



SELF HAUL TONS					
	Jan-12	Feb-12	Mar-12	Q1	YTD 2012
Solid Waste (MSW) - Calculated	651.07	0.00	0.00	651.07	651.07
Recycling to MRF (OCC & MRP)	5.69	0.00	0.00	5.69	5.69
Recycling (TS Diversion)	97.71	0.00	0.00	97.71	97.71
Organics - Calculated	(17.39)	0.00	0.00	(17.39)	(17.39)
C&D - Calculated	2,087.82	0.00	0.00	2,087.82	2,087.82
Inerts (actual tons)	138.83	0.00	0.00	138.83	138.83
Subtotal - Disposed	651.07	0.00	0.00	651.07	651.07
Subtotal - Diverted	2,306.97	0.00	0.00	2,306.97	2,306.97
Subtotal - Diversion Percentage	78%	0%	0%	78%	78%
OVERALL TOTAL	2,958.04	0.00	0.00	2,958.04	2,958.04

BUYBACK & DROP-OFF TONS					
	Jan-12	Feb-12	Mar-12	Q1	YTD 2012
Buyback Recyclable Materials	63.53	0.00	0.00	63.53	63.53
Drop-Off Materials	56.46	0.00	0.00	56.46	56.46
OVERALL TOTAL	119.99	0.00	0.00	119.99	119.99

SOUTH BAY INTERNAL TONS					
	Jan-12	Feb-12	Mar-12	Q1	YTD 2012
MSW - Facility / Street Cleanup	1.79	0.00	0.00	1.79	1.79
MSW - MRF Residual	570.55	0.00	0.00	570.55	570.55
Recycling	0.00	0.00	0.00	0.00	0.00
Organics	0.08	0.00	0.00	0.08	0.08
Inert / C&D	0.00	0.00	0.00	0.00	0.00
Subtotal - Disposed	572.34	0.00	0.00	572.34	572.34
Subtotal - Diverted	0.08	0.00	0.00	0.08	0.08
Subtotal - Diversion Percentage	0%	0%	0%	0%	0%
OVERALL TOTAL	572.42	0.00	0.00	572.42	572.42

SUBTOTAL: SELF HAUL / BUYBACK / DROP-OFF / SOUTH BAY INTERNAL TONS					
	Jan-12	Feb-12	Mar-12	Q1	YTD 2012
Solid Waste (MSW)	1,223.41	0.00	0.00	1,223.41	1,223.41
Recycling	217.70	0.00	0.00	217.70	217.70
Organics	(17.31)	0.00	0.00	(17.31)	(17.31)
Inert / C&D	2,226.65	0.00	0.00	2,226.65	2,226.65
Subtotal - Disposed	1,223.41	0.00	0.00	1,223.41	1,223.41
Subtotal - Diverted	2,427.04	0.00	0.00	2,427.04	2,427.04
Subtotal - Diversion Percentage	66%	0%	0%	66%	66%
OVERALL TOTAL	3,650.45	0.00	0.00	3,650.45	3,650.45

**Attachment 3
SEC Inbound Monthly Tons
January 2012**



Page 3 of 3

NON-FRANCHISED TONS					
	Jan-12	Feb-12	Mar-12	Q1	YTD 2012
Solid Waste (MSW)	0.00	0.00	0.00	0.00	0.00
Third Party Recycling	4.55	0.00	0.00	4.55	4.55
Contracted Single Stream Recycling	1,229.41	0.00	0.00	1,229.41	1,229.41
Organics	80.37	0.00	0.00	80.37	80.37
Inert / C&D	0.00	0.00	0.00	0.00	0.00
Subtotal - Disposed	0.00	0.00	0.00	0.00	0.00
Subtotal - Diverted	1,314.33	0.00	0.00	1,314.33	1,314.33
Subtotal - Diversion Percentage	100%	0%	0%	100%	100%
OVERALL TOTAL	1,314.33	0.00	0.00	1,314.33	1,314.33

OVERALL TOTAL FACILITY TONS					
	Jan-12	Feb-12	Mar-12	Q1	YTD 2012
Solid Waste (MSW)	16,656.44	0.00	0.00	16,656.44	16,656.44
Recycling MRF/PRC	5,664.50	0.00	0.00	5,664.50	5,664.50
Recycling TS (Bulky, Franchise, TS Diversion)	108.50	0.00	0.00	108.50	108.50
Organics	8,076.17	0.00	0.00	8,076.17	8,076.17
Inert / C&D	2,442.27	0.00	0.00	2,442.27	2,442.27
Subtotal - Disposed	16,656.44	0.00	0.00	16,656.44	16,656.44
Subtotal - Diverted	16,291.44	0.00	0.00	16,291.44	16,291.44
Subtotal - Diversion Percentage	49%	0%	0%	49%	49%
OVERALL TOTAL	32,947.88	0.00	0.00	32,947.88	32,947.88

TRANSFER STATION & MRF VOLUME SUMMARY					
	Jan-12	Feb-12	Mar-12	Q1	YTD 2012
Total Transfer Station Volume	27,283.38	0.00	0.00	27,283.38	27,283.38
Total MRF Volume	5,664.50	0.00	0.00	5,664.50	5,664.50
OVERALL TOTAL	32,947.88	0.00	0.00	32,947.88	32,947.88

Notes

MSW without Calculated volume	16,005.37	0.00	0.00	16,005.37
ORG without Calculated Volume	8,093.56	0.00	0.00	8,093.56
Inerts without Calculated volumes	354.45	0.00	0.00	354.45

Attachment 5
SEC Outbound Tons
January 2012



MUNICIPAL SOLID WASTE (MSW) - OUTBOUND TONS																	
	Jan-12	Feb-12	Mar-12	Q1	Apr-12	May-12	Jun-12	Q2	Jul-12	Aug-12	Sep-12	Q3	Oct-12	Nov-12	Dec-12	Q4	Total 2012
Ox Mountain MSW Tons	16,656.44	0.00	0.00	16,656.44	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	16,656.44
TOTAL MSW	16,656.44	0.00	0.00	16,656.44	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	16,656.44

INERT MATERIALS (C&D / INERTS) - OUTBOUND TONS																	
	Jan-12	Feb-12	Mar-12	Q1	Apr-12	May-12	Jun-12	Q2	Jul-12	Aug-12	Sep-12	Q3	Oct-12	Nov-12	Dec-12	Q4	Total 2012
Zanker Road C&D Tons	2,225.14	0.00	0.00	2,225.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,225.14
Ox Mountain Dirt/Inert Tons	217.13	0.00	0.00	217.13	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	217.13
Other Facility Dirt/Inert Tons				0.00				0.00				0.00					0.00
TOTAL C&D / INERTS	2,442.27	0.00	0.00	2,442.27	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,442.27

ORGANICS / GREEN WASTE / FOOD WASTE - OUTBOUND TONS																	
	Jan-12	Feb-12	Mar-12	Q1	Apr-12	May-12	Jun-12	Q2	Jul-12	Aug-12	Sep-12	Q3	Oct-12	Nov-12	Dec-12	Q4	Total 2012
Recology Grover - Green/Organics Tons	1,106.42	0.00	0.00	1,106.42	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,106.42
Recology Grover - Food Waste Tons	649.11	0.00	0.00	649.11	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	649.11
Republic Newby Island - Green/Organics	5,097.96	0.00	0.00	5,097.96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,097.96
Republic Newby Island - Food Waste Tons	449.36	0.00	0.00	449.36	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	449.36
Biofuel Systems - Clean Green Waste Tons	632.16	0.00	0.00	632.16	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	632.16
Zanker Road - Green Waste	221.53			221.53				0.00				0.00					443.06
TOTAL ORGANICS / GREEN / FOOD WASTE	8,156.54	0.00	0.00	8,156.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	8,378.07

OTHER DIVERSION - OUTBOUND TONS (includes scrap metal, refrigerators, electronics, and tires, mixed rigid plastics, & cardboard)																	
	Jan-12	Feb-12	Mar-12	Q1	Apr-12	May-12	Jun-12	Q2	Jul-12	Aug-12	Sep-12	Q3	Oct-12	Nov-12	Dec-12	Q4	Total 2012
Scrap Metal	52.08	0.00	0.00	52.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	52.08
Refrigerators	3.73	0.00	0.00	3.73	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.73
Electronic Materials	34.04	0.00	0.00	34.04	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	34.04
Mattresses	3.94	0.00	0.00	3.94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.94
Tires	0.91	0.00	0.00	0.91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.91
Cardboard (outbound from Transfer to MRF)	2.78	0.00	0.00	2.78	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.78
Mixed Plastic (outbound from Transfer to MRF)	2.91	0.00	0.00	2.91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.91
Carpet	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Foam Padding				0.00													
Reuse / Furniture / Clothes / Household Goods	8.11	0.00	0.00	8.11	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	8.11
Other Material Tons				0.00				0.00				0.00					0.00
TOTAL OTHER DIVERSION	108.50	0.00	0.00	108.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	108.50

MATERIAL RECOVERY FACILITY/PUBLIC RECYCLING CENTER - OUTBOUND TONS																	
	Jan-12	Feb-12	Mar-12	Q1	Apr-12	May-12	Jun-12	Q2	Jul-12	Aug-12	Sep-12	Q3	Oct-12	Nov-12	Dec-12	Q4	Total 2012
Recyclable Fibers	4,471.22	0.00	0.00	4,471.22	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,471.22
Recyclable Containers	1,642.17	0.00	0.00	1,642.17	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,642.17
Residual Outbound from MRF (Franchise)	385.64	0.00	0.00	385.64	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	385.64
Residual Outbound from MRF (Republic)	184.91	0.00	0.00	184.91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	184.91
Residual Outbound from MRF (Other)				0.00				0.00				0.00					0.00
Public Recycling Center/Drop Off	14.26	0.00	0.00	14.26	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	14.26
				0.00				0.00				0.00					0.00
TOTAL PUBLIC RECYCLING CENTER	6,698.20	0.00	0.00	6,698.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,698.20

OVERALL SEC SUMMARY																	
	Jan-12	Feb-12	Mar-12	Q1	Apr-12	May-12	Jun-12	Q2	Jul-12	Aug-12	Sep-12	Q3	Oct-12	Nov-12	Dec-12	Q4	Total 2012
MSW	16,656.44	0.00	0.00	16,656.44	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	16,656.44
Recyclables MRF/PRC	6,698.20	0.00	0.00	6,698.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,698.20
MRF/PRC Inventory (+/-)	(1,033.70)	0.00	0.00	(1,033.70)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(1,033.70)
Recyclables TS	108.50	0.00	0.00	108.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	108.50
Organics	8,156.54	0.00	0.00	8,156.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	8,156.54
C&D / Inerts	2,442.27	0.00	0.00	2,442.27	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,442.27
				0.00				0.00				0.00					0.00
OVERALL TOTAL	33,028.25	0.00	0.00	33,028.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	33,028.25
OVERALL FACILITY DIVERSION	52.37%	#DIV/0!	#DIV/0!	52.37%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	0.00	0.00	0.00	0.52

Total Transfer Station Volume	27,363.75	0.00	0.00	27,363.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	27,363.75
Total MRF Volume	5,664.50	0.00	0.00	5,664.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,664.50
OVERALL TOTAL	33,028.25	0.00	0.00	33,028.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	33,028.25

Attachment 6 - South Bay Recycling Member Agency Tonnage Report							
South Bay Recycling							
Member Agency Monthly Tonnage Report							
Rate Year 2012							
Summary							
		Jan	Feb	Mar	Q1	Annual	Annual
	Data	Net Tons	Net Tons	Net Tons	Net Tons	Total	Total
Member Agency/Type	Source	Collected	Collected	Collected	Collected	by Q	by M
ATHERTON							
Member Agency Vehicles							
Member Agency Solid Waste	SBR				0.00	0.00	0.00
Member Agency Recycling	SBR				0.00	0.00	0.00
Member Agency Organics	SBR				0.00	0.00	0.00
Member Agency Inert / C&D	SBR				0.00	0.00	0.00
Subtotal - Disposed					0.00	0.00	0.00
Subtotal - Diverted					0.00	0.00	0.00
Overall Subtotal					0.00	0.00	0.00
Transfer Station & Third Party							
Self-Haul Solid Waste	SBR	8.51	0.00	0.00	8.51	8.51	8.51
MRF Residue	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	0.04	0.00	0.00	0.04	0.04	0.04
Self-Haul Green Waste	SBR	(0.23)	0.00	0.00	(0.23)	(0.23)	(0.23)
Self-Haul Inert / C&D	SBR	42.84	0.00	0.00	42.84	42.84	42.84
Subtotal - Disposed		8.51	0.00	0.00	8.51	8.51	8.51
Subtotal - Diverted		42.66	0.00	0.00	42.66	42.66	42.66
Overall Subtotal		51.17	0.00	0.00	51.17	51.17	51.17

Attachment 6 - South Bay Recycling Member Agency Tonnage Report							
South Bay Recycling							
Member Agency Monthly Tonnage Report							
Rate Year 2012							
Summary							
		Jan	Feb	Mar	Q1	Annual	Annual
	Data	Net Tons	Net Tons	Net Tons	Net Tons	Total	Total
Member Agency/Type	Source	Collected	Collected	Collected	Collected	by Q	by M
						0.00	0.00
BELMONT							
Member Agency Vehicles							
Member Agency Solid Waste	SBR	59.48	0.00	0.00	59.48	59.48	59.48
Member Agency Recycling	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Organics	SBR	4.54	0.00	0.00	4.54	4.54	4.54
Member Agency Inert / C&D	SBR	40.88	0.00	0.00	40.88	40.88	40.88
Subtotal - Disposed		59.48	0.00	0.00	59.48	59.48	59.48
Subtotal - Diverted		45.42	0.00	0.00	45.42	45.42	45.42
Overall Subtotal		104.90	0.00	0.00	104.90	104.90	104.90
Transfer Station & Third Party							
Self-Haul Solid Waste	SBR	49.05	0.00	0.00	49.05	49.05	49.05
MRF Residue	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	10.73	0.00	0.00	10.73	10.73	10.73
Self-Haul Green Waste	SBR	-0.58	0.00	0.00	(0.58)	(0.58)	(0.58)
Self-Haul Inert / C&D	SBR	140.15	0.00	0.00	140.15	140.15	140.15
Subtotal - Disposed		49.05	0.00	0.00	49.05	49.05	49.05
Subtotal - Diverted		150.31	0.00	0.00	150.31	150.31	150.31
Overall Subtotal		199.36	0.00	0.00	199.36	199.36	199.36

Attachment 6 - South Bay Recycling Member Agency Tonnage Report							
South Bay Recycling							
Member Agency Monthly Tonnage Report							
Rate Year 2012							
Summary							
		Jan	Feb	Mar	Q1	Annual	Annual
	Data	Net Tons	Net Tons	Net Tons	Net Tons	Total	Total
Member Agency/Type	Source	Collected	Collected	Collected	Collected	by Q	by M
BURLINGAME							
Member Agency Vehicles							
Member Agency Solid Waste	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Recycling	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Organics	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Inert / C&D	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Subtotal - Disposed		0.00	0.00	0.00	0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00	0.00	0.00	0.00
Overall Subtotal		0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Third Party							
Self-Haul Solid Waste	SBR	20.20	0.00	0.00	20.20	20.20	20.20
MRF Residue	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	1.91	0.00	0.00	1.91	1.91	1.91
Self-Haul Green Waste	SBR	(0.30)	0.00	0.00	(0.30)	(0.30)	(0.30)
Self-Haul Inert / C&D	SBR	76.82	0.00	0.00	76.82	76.82	76.82
Subtotal - Disposed		20.20	0.00	0.00	20.20	20.20	20.20
Subtotal - Diverted		78.43	0.00	0.00	78.43	78.43	78.43
Overall Subtotal		98.62	0.00	0.00	98.62	98.62	98.62

Attachment 6 - South Bay Recycling Member Agency Tonnage Report							
South Bay Recycling							
Member Agency Monthly Tonnage Report							
Rate Year 2012							
Summary							
		Jan	Feb	Mar	Q1	Annual	Annual
	Data	Net Tons	Net Tons	Net Tons	Net Tons	Total	Total
Member Agency/Type	Source	Collected	Collected	Collected	Collected	by Q	by M
						0.00	0.00
EAST PALO ALTO							
Member Agency Vehicles							
Member Agency Solid Waste	SBR				0.00	0.00	0.00
Member Agency Recycling	SBR				0.00	0.00	0.00
Member Agency Organics	SBR				0.00	0.00	0.00
Member Agency Inert / C&D	SBR				0.00	0.00	0.00
Subtotal - Disposed					0.00	0.00	0.00
Subtotal - Diverted					0.00	0.00	0.00
Overall Subtotal					0.00	0.00	0.00
Transfer Station & Third Party							
Self-Haul Solid Waste	SBR	7.79	0.00	0.00	7.79	7.79	7.79
MRF Residue	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	0.85	0.00	0.00	0.85	0.85	0.85
Self-Haul Green Waste	SBR	(0.10)	0.00	0.00	(0.10)	(0.10)	(0.10)
Self-Haul Inert / C&D	SBR	22.03	0.00	0.00	22.03	22.03	22.03
Subtotal - Disposed		7.79	0.00	0.00	7.79	7.79	7.79
Subtotal - Diverted		22.78	0.00	0.00	22.78	22.78	22.78
Overall Subtotal		30.57	0.00	0.00	30.57	30.57	30.57

Attachment 6 - South Bay Recycling Member Agency Tonnage Report							
South Bay Recycling							
Member Agency Monthly Tonnage Report							
Rate Year 2012							
Summary							
		Jan	Feb	Mar	Q1	Annual	Annual
	Data	Net Tons	Net Tons	Net Tons	Net Tons	Total	Total
Member Agency/Type	Source	Collected	Collected	Collected	Collected	by Q	by M
FOSTER CITY							
Member Agency Vehicles						0.00	0.00
Member Agency Solid Waste	SBR	1.54	0.00	0.00	1.54	1.54	1.54
Member Agency Recycling	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Organics	SBR	13.72	0.00	0.00	13.72	13.72	13.72
Member Agency Inert / C&D	SBR	27.73	0.00	0.00	27.73	27.73	27.73
Subtotal - Disposed		1.54	0.00	0.00	1.54	1.54	1.54
Subtotal - Diverted		41.45	0.00	0.00	41.45	41.45	41.45
Overall Subtotal		42.99	0.00	0.00	42.99	42.99	42.99
Transfer Station & Third Party							
Self-Haul Solid Waste	SBR	19.04	0.00	0.00	19.04	19.04	19.04
MRF Residue	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	1.38	0.00	0.00	1.38	1.38	1.38
Self-Haul Green Waste	SBR	(0.16)	0.00	0.00	(0.16)	(0.16)	(0.16)
Self-Haul Inert / C&D	SBR	89.20	0.00	0.00	89.20	89.20	89.20
Subtotal - Disposed		19.04	0.00	0.00	19.04	19.04	19.04
Subtotal - Diverted		90.42	0.00	0.00	90.42	90.42	90.42
Overall Subtotal		109.47	0.00	0.00	109.47	109.47	109.47

Attachment 6 - South Bay Recycling Member Agency Tonnage Report							
South Bay Recycling							
Member Agency Monthly Tonnage Report							
Rate Year 2012							
Summary							
		Jan	Feb	Mar	Q1	Annual	Annual
	Data	Net Tons	Net Tons	Net Tons	Net Tons	Total	Total
Member Agency/Type	Source	Collected	Collected	Collected	Collected	by Q	by M
HILLSBOROUGH							
Member Agency Vehicles						0.00	0.00
Member Agency Solid Waste	SBR				0.00	0.00	0.00
Member Agency Recycling	SBR				0.00	0.00	0.00
Member Agency Organics	SBR				0.00	0.00	0.00
Member Agency Inert / C&D	SBR				0.00	0.00	0.00
Subtotal - Disposed					0.00	0.00	0.00
Subtotal - Diverted					0.00	0.00	0.00
Overall Subtotal					0.00	0.00	0.00
Transfer Station & Third Party						0.00	0.00
Self-Haul Solid Waste	SBR	4.76	0.00	0.00	4.76	4.76	4.76
MRF Residue		0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	0.68	0.00	0.00	0.68	0.68	0.68
Self-Haul Green Waste	SBR	(0.12)	0.00	0.00	(0.12)	(0.12)	(0.12)
Self-Haul Inert / C&D	SBR	29.29	0.00	0.00	29.29	29.29	29.29
Subtotal - Disposed		4.76	0.00	0.00	4.76	4.76	4.76
Subtotal - Diverted		29.85	0.00	0.00	29.85	29.85	29.85
Overall Subtotal		34.61	0.00	0.00	34.61	34.61	34.61

Attachment 6 - South Bay Recycling Member Agency Tonnage Report							
South Bay Recycling							
Member Agency Monthly Tonnage Report							
Rate Year 2012							
Summary							
		Jan	Feb	Mar	Q1	Annual	Annual
	Data	Net Tons	Net Tons	Net Tons	Net Tons	Total	Total
Member Agency/Type	Source	Collected	Collected	Collected	Collected	by Q	by M
MENLO PARK							
Member Agency Vehicles							
Member Agency Solid Waste	SBR				0.00	0.00	0.00
Member Agency Recycling	SBR				0.00	0.00	0.00
Member Agency Organics	SBR				0.00	0.00	0.00
Member Agency Inert / C&D	SBR				0.00	0.00	0.00
Subtotal - Disposed					0.00	0.00	0.00
Subtotal - Diverted					0.00	0.00	0.00
Overall Subtotal					0.00	0.00	0.00
Transfer Station & Third Party							
Self-Haul Solid Waste	SBR	33.90	0.00	0.00	33.90	33.90	33.90
MRF Residue		0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	4.50	0.00	0.00	4.50	4.50	4.50
Self-Haul Green Waste	SBR	(0.63)	0.00	0.00	(0.63)	(0.63)	(0.63)
Self-Haul Inert / C&D	SBR	110.76	0.00	0.00	110.76	110.76	110.76
Subtotal - Disposed		33.90	0.00	0.00	33.90	33.90	33.90
Subtotal - Diverted		114.63	0.00	0.00	114.63	114.63	114.63
Overall Subtotal		148.53	0.00	0.00	148.53	148.53	148.53

Attachment 6 - South Bay Recycling Member Agency Tonnage Report							
South Bay Recycling							
Member Agency Monthly Tonnage Report							
Rate Year 2012							
Summary							
		Jan	Feb	Mar	Q1	Annual	Annual
	Data	Net Tons	Net Tons	Net Tons	Net Tons	Total	Total
Member Agency/Type	Source	Collected	Collected	Collected	Collected	by Q	by M
						0.00	0.00
NORTH FAIR OAKS							
Member Agency Vehicles							
Member Agency Solid Waste	SBR				0.00	0.00	0.00
Member Agency Recycling	SBR				0.00	0.00	0.00
Member Agency Organics	SBR				0.00	0.00	0.00
Member Agency Inert / C&D	SBR				0.00	0.00	0.00
Subtotal - Disposed					0.00	0.00	0.00
Subtotal - Diverted					0.00	0.00	0.00
Overall Subtotal					0.00	0.00	0.00
Transfer Station & Third Party							
Self-Haul Solid Waste	SBR	0.00	0.00	0.00	0.00	0.00	0.00
MRF Residue	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Self-Haul Green Waste	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Self-Haul Inert / C&D	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Subtotal - Disposed		0.00	0.00	0.00	0.00	0.00	0.00
Subtotal - Diverted		0.00	0.00	0.00	0.00	0.00	0.00
Overall Subtotal		0.00	0.00	0.00	0.00	0.00	0.00

Attachment 6 - South Bay Recycling Member Agency Tonnage Report							
South Bay Recycling							
Member Agency Monthly Tonnage Report							
Rate Year 2012							
Summary							
		Jan	Feb	Mar	Q1	Annual	Annual
	Data	Net Tons	Net Tons	Net Tons	Net Tons	Total	Total
Member Agency/Type	Source	Collected	Collected	Collected	Collected	by Q	by M
						0.00	0.00
REDWOOD CITY						0.00	0.00
Member Agency Vehicles							
Member Agency Solid Waste	SBR	1.55	0.00	0.00	1.55	1.55	1.55
Member Agency Recycling	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Organics	SBR	8.86	0.00	0.00	8.86	8.86	8.86
Member Agency Inert / C&D	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Subtotal - Disposed		1.55	0.00	0.00	1.55	1.55	1.55
Subtotal - Diverted		8.86	0.00	0.00	8.86	8.86	8.86
Overall Subtotal		10.41	0.00	0.00	10.41	10.41	10.41
Transfer Station & Third Party							
Self-Haul Solid Waste	SBR	193.32	0.00	0.00	193.32	193.32	193.32
MRF Residue	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	22.59	0.00	0.00	22.59	22.59	22.59
Self-Haul Green Waste	SBR	(5.84)	0.00	0.00	(5.84)	(5.84)	(5.84)
Self-Haul Inert / C&D	SBR	650.48	0.00	0.00	650.48	650.48	650.48
Subtotal - Disposed		193.32	0.00	0.00	193.32	193.32	193.32
Subtotal - Diverted		667.23	0.00	0.00	667.23	667.23	667.23
Overall Subtotal		860.54	0.00	0.00	860.54	860.54	860.54

Attachment 6 - South Bay Recycling Member Agency Tonnage Report							
South Bay Recycling							
Member Agency Monthly Tonnage Report							
Rate Year 2012							
Summary							
		Jan	Feb	Mar	Q1	Annual	Annual
	Data	Net Tons	Net Tons	Net Tons	Net Tons	Total	Total
Member Agency/Type	Source	Collected	Collected	Collected	Collected	by Q	by M
						0.00	0.00
SAN CARLOS						0.00	0.00
Member Agency Vehicles						0.00	0.00
Member Agency Solid Waste	SBR	1.95	0.00	0.00	1.95	1.95	1.95
Member Agency Recycling	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Organics	SBR	6.06	0.00	0.00	6.06	6.06	6.06
Member Agency Inert / C&D	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Subtotal - Disposed		1.95	0.00	0.00	1.95	1.95	1.95
Subtotal - Diverted		6.06	0.00	0.00	6.06	6.06	6.06
Overall Subtotal		8.01	0.00	0.00	8.01	8.01	8.01
Transfer Station & Third Party						0.00	0.00
Self-Haul Solid Waste	SBR	108.20	0.00	0.00	108.20	108.20	108.20
MRF Residue	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	6.54	0.00	0.00	6.54	6.54	6.54
Self-Haul Green Waste	SBR	(3.16)	0.00	0.00	(3.16)	(3.16)	(3.16)
Self-Haul Inert / C&D	SBR	293.90	0.00	0.00	293.90	293.90	293.90
Subtotal - Disposed		108.20	0.00	0.00	108.20	108.20	108.20
Subtotal - Diverted		297.28	0.00	0.00	297.28	297.28	297.28
Overall Subtotal		405.48	0.00	0.00	405.48	405.48	405.48

Attachment 6 - South Bay Recycling Member Agency Tonnage Report							
South Bay Recycling							
Member Agency Monthly Tonnage Report							
Rate Year 2012							
Summary							
		Jan	Feb	Mar	Q1	Annual	Annual
	Data	Net Tons	Net Tons	Net Tons	Net Tons	Total	Total
Member Agency/Type	Source	Collected	Collected	Collected	Collected	by Q	by M
SAN MATEO							
Member Agency Vehicles							
Member Agency Solid Waste	SBR	6.91	0.00	0.00	6.91	6.91	6.91
Member Agency Recycling	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Organics	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Inert / C&D	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Subtotal - Disposed		6.91	0.00	0.00	6.91	6.91	6.91
Subtotal - Diverted		0.00	0.00	0.00	0.00	0.00	0.00
Overall Subtotal		6.91	0.00	0.00	6.91	6.91	6.91
Transfer Station & Third Party							
Self-Haul Solid Waste	SBR	163.74	0.00	0.00	163.74	163.74	163.74
MRF Residue	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	10.63	0.00	0.00	10.63	10.63	10.63
Self-Haul Green Waste	SBR	(4.93)	0.00	0.00	(4.93)	(4.93)	(4.93)
Self-Haul Inert / C&D	SBR	426.89	0.00	0.00	426.89	426.89	426.89
Subtotal - Disposed		163.74	0.00	0.00	163.74	163.74	163.74
Subtotal - Diverted		432.59	0.00	0.00	432.59	432.59	432.59
Overall Subtotal		596.33	0.00	0.00	596.33	596.33	596.33

Attachment 6 - South Bay Recycling Member Agency Tonnage Report							
South Bay Recycling							
Member Agency Monthly Tonnage Report							
Rate Year 2012							
Summary							
		Jan	Feb	Mar	Q1	Annual	Annual
	Data	Net Tons	Net Tons	Net Tons	Net Tons	Total	Total
Member Agency/Type	Source	Collected	Collected	Collected	Collected	by Q	by M
						0.00	0.00
SAN MATEO COUNTY							
Member Agency Vehicles							
Member Agency Solid Waste	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Recycling	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Organics	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Inert / C&D	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Subtotal - Disposed					0.00	0.00	0.00
Subtotal - Diverted					0.00	0.00	0.00
Overall Subtotal					0.00	0.00	0.00
Transfer Station & Third Party							
Self-Haul Solid Waste	SBR	0.72	0.00	0.00	0.72	0.72	0.72
MRF Residue	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Self-Haul Green Waste	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Self-Haul Inert / C&D	SBR	2.42	0.00	0.00	2.42	2.42	2.42
Subtotal - Disposed		0.72	0.00	0.00	0.72	0.72	0.72
Subtotal - Diverted		2.42	0.00	0.00	2.42	2.42	2.42
Overall Subtotal		3.14	0.00	0.00	3.14	3.14	3.14

Attachment 6 - South Bay Recycling Member Agency Tonnage Report							
South Bay Recycling							
Member Agency Monthly Tonnage Report							
Rate Year 2012							
Summary							
		Jan	Feb	Mar	Q1	Annual	Annual
	Data	Net Tons	Net Tons	Net Tons	Net Tons	Total	Total
Member Agency/Type	Source	Collected	Collected	Collected	Collected	by Q	by M
						0.00	0.00
WEST BAY						0.00	0.00
Member Agency Vehicles							
Member Agency Solid Waste	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Recycling	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Organics	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Inert / C&D	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Subtotal - Disposed						0.00	0.00
Subtotal - Diverted						0.00	0.00
Overall Subtotal						0.00	0.00
Transfer Station & Third Party							
Self-Haul Solid Waste	SBR	0.00	0.00	0.00	0.00	0.00	0.00
MRF Residue		0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Self-Haul Green Waste	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Self-Haul Inert / C&D	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Subtotal - Disposed						0.00	0.00
Subtotal - Diverted						0.00	0.00
Overall Subtotal						0.00	0.00

Attachment 6 - South Bay Recycling Member Agency Tonnage Report							
South Bay Recycling							
Member Agency Monthly Tonnage Report							
Rate Year 2012							
Summary							
		Jan	Feb	Mar	Q1	Annual	Annual
	Data	Net Tons	Net Tons	Net Tons	Net Tons	Total	Total
Member Agency/Type	Source	Collected	Collected	Collected	Collected	by Q	by M
TOTAL SBWMA							
Member Agency Vehicles							
Member Agency Solid Waste	SBR	71.43	0.00	0.00	71.43	71.43	71.43
Member Agency Recycling	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Member Agency Organics	SBR	33.18	0.00	0.00	33.18	33.18	33.18
Member Agency Inert / C&D	SBR	68.61	0.00	0.00	68.61	68.61	68.61
Subtotal - Disposed		71.43	0.00	0.00	71.43	71.43	71.43
Subtotal - Diverted		101.79	0.00	0.00	101.79	101.79	101.79
Overall Subtotal		173.22	0.00	0.00	173.22	173.22	173.22
Transfer Station & Third Party							
Self-Haul Solid Waste	SBR	609.23	0.00	0.00	609.23	609.23	609.23
MRF Residue		0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	59.86	0.00	0.00	59.86	59.86	59.86
Self-Haul Green Waste	SBR	(16.05)	0.00	0.00	(16.05)	(16.05)	(16.05)
Self-Haul Inert / C&D	SBR	1,884.77	0.00	0.00	1,884.77	1,884.77	1,884.77
Subtotal - Disposed		609.23	0.00	0.00	609.23	609.23	609.23
Subtotal - Diverted		1,928.59	0.00	0.00	1,928.59	1,928.59	1,928.59
Overall Subtotal		2,537.82	0.00	0.00	2,537.82	2,537.82	2,537.82
NON-SBWMA JURISIDICITIONS							
Transfer Station & Third Party							
Self-Haul Solid Waste	SBR	41.84	0.00	0.00	41.84	41.84	41.84
MRF Residue	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	6.47	0.00	0.00	6.47	6.47	6.47
Self-Haul Green Waste	SBR	-1.34	0.00	0.00	(1.34)	(1.34)	(1.34)
Self-Haul Inert / C&D	SBR	341.88	0.00	0.00	341.88	341.88	341.88
Subtotal - Disposed		41.84	0.00	0.00	41.84	41.84	41.84
Subtotal - Diverted		347.00	0.00	0.00	347.00	347.00	347.00
Overall Subtotal		388.84	0.00	0.00	388.84	388.84	388.84
Transfer Station Diversion Rate		89.24%	0.00%	0.00%	89.24%	0.89	0.89
						0.00	0.00
						0.00	0.00
						0.00	0.00
SEC SUMMARY							
Transfer Station & Third Party							
Self-Haul Solid Waste	SBR	651.07	0.00	0.00	651.07	651.07	651.07
MRF Residue	SBR	0.00	0.00	0.00	0.00	0.00	0.00
Transfer Station & Other Recycling	SBR	66.33	0.00	0.00	66.33	66.33	66.33
Self-Haul Green Waste	SBR	-17.39	0.00	0.00	(17.39)	(17.39)	(17.39)
Self-Haul Inert / C&D	SBR	2,226.65	0.00	0.00	2,226.65	2,226.65	2,226.65
Subtotal - Disposed		651.07	0.00	0.00	651.07	651.07	651.07
Subtotal - Diverted		2,275.59	0.00	0.00	2,275.59	2,275.59	2,275.59
Overall Subtotal		2,926.66	0.00	0.00	2,926.66	2,926.66	2,926.66
						0.00	0.00
Transfer Station Diversion Rate		77.75%	0.00%	0.00%	77.75%	0.78	0.78
OVERAL SEC SUMMARY		2,926.66	0.00	0.00	2,926.66	2,926.66	2,926.66

Attachment 7
Self-Haul Monthly Yards/Ton Ratio
Fees Paid Annual Based on Yearly Total - 2011



	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	2012 Total
Outbound Tons shipped from Transfer	27,363.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	27,363.75
Inbound Tons to the Transfer Station	24,544.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	24,544.54
Mass Balance weight of Inbound Self-Haul material to TS	2,819.21	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,819.21
Total Inbound Cubic Yards for Self-Haul Loads	9,746.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9,746.50
Self-Haul Conversion Ratio - yards/ton (Goal ≥ 2.76)	3.46	#DIV/0!	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.46
DIFFERENCE OF Self-Haul Conversion Ratio from 2.76	0.70	#DIV/0!											0.70

Attachment 8
MRF Commodity Marketing Report - Outbound Loads
January 2012



Total Revenue by Commodity (\$)													
Material Type	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	TOTAL
CONTAINERS													
	\$ 238,962	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$238,962
FIBERS													
Total Revenue - FIBERS	\$ 515,116	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$515,116
OVERALL REVENUE	\$754,077	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$754,077

Total Tons by Commodity (Tons)													
Material Type	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	TOTAL
CONTAINERS													
Total Tons - CONTAINERS	1,649	0	0	0	0	0	0	0	0	0	0	0	1,649
FIBERS													
Total Tons - FIBERS	3,793	0	0	0	0	0	0	0	0	0	0	0	3,793
OVERALL TONS	5,442	0	0	0	0	0	0	0	0	0	0	0	5,442

Average Rate Per Commodity (\$ per Ton)													
Material Type	Jan-12	Feb-12	Mar-12	Apr-12	May-12	Jun-12	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	AVE
CONTAINERS													
Ave Rate/Ton - CONTAINERS	\$144.90	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$144.90
FIBERS													
Ave Rate/Ton - FIBERS	\$135.80	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$135.80
OVERALL Rate (\$)/ton	\$138.56	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$138.56

**Attachment 9
Outbound Trucking Efficiency Report
January 2012**



MUNICIPAL SOLID WASTE (MSW)																	
	Jan-12	Feb-12	Mar-12	Q1	Apr-12	May-12	Jun-12	Q2	Jul-12	Aug-12	Sep-12	Q3	Oct-12	Nov-12	Dec-12	Q4	Total 2012
Ox Mountain MSW																	
Tons	16,656	0	0	16,656	0	0	0	0	0	0	0	0	0	0	0	0	16,656
Loads	640	0	0	640	0	0	0	0	0	0	0	0	0	0	0	0	640
Average Tons/Load	26.0	0.0	0.0	26.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	26.0
Loads Saved / Month (est. 22 T/Ld.)	117	0	0	117	0	0	0	0	0	0	0	0	0	0	0	0	0
INERT MATERIALS (C&D / INERTS)																	
	Jan-12	Feb-12	Mar-12	Q1	Apr-12	May-12	Jun-12	Q2	Jul-12	Aug-12	Sep-12	Q3	Oct-12	Nov-12	Dec-12	Q4	Total 2012
Zanker Road Material Processing																	
Tons	2,225	0	0	2,225	0	0	0	0	0	0	0	0	0	0	0	0	2,225
Loads	89	0	0	89	0	0	0	0	0	0	0	0	0	0	0	0	89
Average Tons/Load	25.0	0.0	0.0	25.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	25.0
Dirt/Inerts																	
Tons	217	0	0	217	0	0	0	0	0	0	0	0	0	0	0	0	217
Loads	10	0	0	10	0	0	0	0	0	0	0	0	0	0	0	0	10
Average Tons/Load	21.7	0.0	0.0	21.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	21.7
TOTAL C&D AND INERTS																	
TONS	2,442.27	0.00	0.00	2,442.27	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,884.54
LOADS	99	0	0	99	0	0	0	0	0	0	0	0	0	0	0	0	198
AVERAGE TONS/LOAD	24.67	0.00	0.00	24.67	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	24.67
Loads Saved / Month (est. 19 tons/Ld.)	30	0	0	30	0	0	0	0	0	0	0	0	0	0	0	0	8.03
ORGANICS / GREEN WASTE / FOOD WASTE																	
	Jan-12	Feb-12	Mar-12	Q1	Apr-12	May-12	Jun-12	Q2	Jul-12	Aug-12	Sep-12	Q3	Oct-12	Nov-12	Dec-12	Q4	Total 2012
Recology Grover - Green/Organics																	
Tons	1,106	0	0	1,106	0	0	0	0	0	0	0	0	0	0	0	0	1,106
Loads	46	0	0	46	0	0	0	0	0	0	0	0	0	0	0	0	46
Average Tons/Load	24.1	0.0	0.0	24.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	24.1
Republic Newby Island - Green/Organics																	
Tons	5,098	0	0	5,098	0	0	0	0	0	0	0	0	0	0	0	0	5,098
Loads	210	0	0	210	0	0	0	0	0	0	0	0	0	0	0	0	210
Average Tons/Load	24.3	0.0	0.0	24.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	24.3
Recology Grover - Food Waste																	
Tons	649	0	0	649	0	0	0	0	0	0	0	0	0	0	0	0	649
Loads	25	0	0	25	0	0	0	0	0	0	0	0	0	0	0	0	25
Average Tons/Load	25.96	0.00	0.00	25.96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	25.96
Republic Newby Island - Food Waste																	
Tons	449	0	0	449	0	0	0	0	0	0	0	0	0	0	0	0	449
Loads	19	0	0	19	0	0	0	0	0	0	0	0	0	0	0	0	19
Average Tons/Load	23.7	0.0	0.0	23.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	23.7
Organics/Green Waste																	
Tons	7,303	0	0	7,303	0	0	0	0	0	0	0	0	0	0	0	0	7,303
Loads	300	0	0	300	0	0	0	0	0	0	0	0	0	0	0	0	300
Average Tons/Load	24.3	0.0	0.0	24.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	24.3
BIOFUELS SYSTEMS - CLEAN GREEN WASTE																	
Tons	632	0	0	632	0	0	0	0	0	0	0	0	0	0	0	0	632
Loads	26	0	0	26	0	0	0	0	0	0	0	0	0	0	0	0	26
Average Tons/Load	24.31	0.00	0.00	24.31	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	24.31
TOTAL GREEN/ORGANICS/FOOD (TONS)																	
TONS	7,935.01	0.00	0.00	7,935.01	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	15,870.02
LOADS	326	0	0	326	0	0	0	0	0	0	0	0	0	0	0	0	652
AVERAGE TONS/LOAD	24.34	0.00	0.00	24.34	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	48.68
Loads Saved / Month (est. 20 T/Ld.)	71	0	0	71	0	0	0	0	0	0	0	0	0	0	0	0	142
OVERALL TRUCK TRIP SAVINGS/MONTH COMPARED TO 2010 ESTIMATES																	
OVERALL TRUCK TRIP SAV/MTH COMPARED TO EST 2010	217	0	0	217	0	0	0	0	0	0	0	0	0	0	0	0	217
Miles Saved	4,344	0	0	4,344	0	0	0	0	0	0	0	0	0	0	0	0	4,344
Gallons of Fuels Saved	1,086	0	0	1,086	0	0	0	0	0	0	0	0	0	0	0	0	1,086
Pounds of CO2 savings (22.2 lbs./gal of fuel)	24,108	0	0	24,108	0	0	0	0	0	0	0	0	0	0	0	0	24,108
Pounds of Carbon savings (6.12 lbs./gal of fuel)	6,646	0	0	6,646	0	0	0	0	0	0	0	0	0	0	0	0	6,646

Note: Truck Savings was based on a comparison of the existing SBR's truck trips compared with the estimated 2010 truck volumes of: 22 tons/load for MSW, 19 tons/load for C&D, and 20 tons/load for Organics/Green Waste.

**Attachment 10
Liquidated Damages
January 2012**



		Q1				Q2				Q3			Q4				Total To Date	
		Jan	Feb	Mar	Total Q1	Apr	May	Jun	Total Q2	Jul	Aug	Sept	Total Q3	Oct	Nov	Dec		Total Q4
1 Turnaround Guarantee																		
A Collection Vehicles & Member Agency Vehicles	Damages \$100 per vehicle	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
proceed through scale house in no more than five (5) minutes per vehicle	\$ Damages:	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
B Self-Haul Customer	\$100 per vehicle	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
customers shall not wait more than 15 minutes to be processed by scale	\$ Damages:	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
2 Contractor Open Shoreway Center to Users during Operating Hours	\$1,000 per hour	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
failure to receive vehicles during operating hours	\$ Damages:	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3 Litter Complaints	\$100 per hour	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
failure to remedy a litter compliance within 5 hours of notification	\$ Damages:	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4 Failure of Contractor to Provided Excellent Customer Service	\$100 per compliant	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	\$ Damages:	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5 Timeliness of Submissions of Reports to the SBWMA	\$500 per day	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	\$ Damages:	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6 Failure to make Records Available upon Request	\$500 per day	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	\$ Damages:	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7 Failure of the Contractor to Notify the SBWMA of intent to use a subcontractor(s).	\$1,000 per incident	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	\$ Damages:	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overall Total Liquidated Damages during Reporting Period		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Q1 Comments

Q2 Comments

Q3 Comments

Q4 Comments

**Attachment 11
General Facility Reporting
January 2012**

A. Incident or Accidents Involving Either Employees or Patrons of the Facilities;

Jan-12	No accidents or incidents to report
Feb-12	
Mar-12	
Apr-12	
May-12	
Jun-12	
Jul-12	
Aug-12	
Sep-12	
Oct-12	
Nov-12	
Dec-12	

B. Documentation of Hazardous Spills and Removals

Jan-12	No hazardous spills or removals
Feb-12	
Mar-12	
Apr-12	
May-12	
Jun-12	
Jul-12	
Aug-12	
Sep-12	
Oct-12	
Nov-12	
Dec-12	

C. LEA Inspections

Date	Description
01/31/12	No LEA visit in January

**Attachment 11
General Facility Reporting
January 2012**

D. Staffing Levels / Changes

Jan-12	2 drivers retire, 3 drivers laid off and 1 sorter resign;
Feb-12	
Mar-12	
Apr-12	
May-12	
Jun-12	
Jul-12	
Aug-12	
Sep-12	
Oct-12	
Nov-12	
Dec-12	

E. Equipment Levels / Changes

Jan-12	None to report
Feb-12	
Mar-12	
Apr-12	
May-12	
Jun-12	
Jul-12	
Aug-12	
Sep-12	
Oct-12	
Nov-12	
Dec-12	

F. Facility Updates / Repairs

Jan-12	Increased bird control measures
Feb-12	
Mar-12	
Apr-12	
May-12	
Jun-12	
Jul-12	
Aug-12	
Sep-12	
Oct-12	
Nov-12	
Dec-12	

**Attachment 11
General Facility Reporting
January 2012**

G. Transfer Outbound Material Overview

Jan-12	No issues
Feb-12	
Mar-12	
Apr-12	
May-12	
Jun-12	
Jul-12	
Aug-12	
Sep-12	
Oct-12	
Nov-12	
Dec-12	

H. Diversion Activity at Transfer Station

Jan-12	Continued to work with St Vincent De Paul to identify and recover materials, continued to recover wood, plastics, OCC, carpet, and other recyclable materials from the inbound waste streams
Feb-12	
Mar-12	
Apr-12	
May-12	
Jun-12	
Jul-12	
Aug-12	
Sep-12	
Oct-12	
Nov-12	
Dec-12	

I. MRF Recovery Effectiveness

Jan-12	Republic Services single stream material began arriving at SEC. 3rd quarter Preventative Maintenance Inspection (PMI) occurred with no significant issues to report. Recovery rates were good with a 93% recovery rate.
Feb-12	
Mar-12	
Apr-12	
May-12	
Jun-12	
Jul-12	
Aug-12	
Sep-12	

**Attachment 11
General Facility Reporting
January 2012**

Oct-12	
Nov-12	
Dec-12	

Attachment 12

SEC Operations Monthly Reporting Attachment Descriptions

January 2012

Attachment 3 – SEC Inbound Monthly Tons 2012 – provides all inbound tons by customer group that enters the facility.

Attachment 4 – SEC Inbound Quarterly Summary – provides a quarterly comparison of the inbound tons shown in Attachment 3.

Attachment 5 – SEC Outbound Tons – provides all the outbound tonnage by material group, shipped out by SBR or other contractors based on material type.

Attachment 6 – Monthly South Bay Recycling Member Agency Tonnage Summary – provides a summary by Member Agency including disposal, organics, and recycling tons and diversion percentage for Member Agency Vehicles and Self-Haul customers. Residual Tonnage for each Member Agency is allocation based on inbound Recology Recycling Material tonnage and is provided in the Transfer Station Totals.

Attachment 7 – Self-Haul Monthly Yards/ton Ratio – is a ratio used to calculate the average yards/ton estimated at the scale house to ensure the proper revenues are generated for the self-haul yardage customers.

Attachment 8 – MRF Commodity Marking Report – provides detailed information regarding the outbound recyclable material commodities sold after processing at SEC. The table starting in April will show the monthly total revenue generated by commodity type, the total tons by commodity type sold during the given month, the average rate per commodity (\$/ton).

Attachment 9 – shows the average tons per load by facility and highlights the number of truck trips saved compared to the estimated 2010 truck trips.

Attachment 12

DEFINITIONS FOR MONTHLY OPERATING REPORTING

January 2012

DEFINITIONS RELATED TO SEC OPERATIONS MONTHLY REPORT

Municipal Solid Waste (MSW) – MSW delivered to the Shoreway Environmental Center (SEC) is delivered by the following sources: Recology SBWMA collection contractor for the Member Agencies, Member Agency Vehicles that deliver material directly to the SEC, Self-Haul Material delivered by the public, maintenance facility materials from Recology and South Bay Recycling, as well as contracted non-franchised haulers that may use the SEC. Source data is inbound tonnage at the SEC scale.

Residential Clean Up (Bulky Items) - Material collected by Recology during on call clean ups and hauled to the SEC for recycling and disposal. Source data is captured as inbound tonnage at the SEC scale.

Self-Haul (Public) - Material hauled by individuals and businesses to the SEC for disposal. Source data is inbound MSW tonnage from Ox Mountain scale less all weighed inbound MSW tonnage at the SEC scale. These tons are then allocated by jurisdiction based on the yards at the SEC scale.

Member Agency City Vehicles - Materials hauled by a Member Agency vehicles to the SEC for disposal. Source data is inbound tonnage at the SEC scale.

Contracted Non-Franchised Haulers – Materials hauled by contracted non-franchised haulers using the SEC, but material is not part of the SBWMA member agencies. Source data is inbound tonnage at the SEC scale.

Recycling – Cardboard, Mixed Paper, and Bottles & Cans collected by Recology from residential, commercial businesses, and multi-family complexes for processing at the SEC. Source data is inbound tonnage at the SEC scale.

Green/Organics – Compostable materials such as food scraps and food-soiled paper fiber, wood and other plant materials delivered to the SEC for processing. Source data is inbound tonnage at the SEC scale.

Other Diversion – Materials including but not limited to C&D, inerts, metals, appliances, and various items available for drop-off at the Buyback/Drop-Off Center (oil, fluorescent tubes, latex paint, sharps, electronics) delivered to the SEC. Source data includes inbound and outbound tonnage at the SEC scale.

Transfer Station Diversion – Material diverted in the transfer station sorter, aggregate recycling and electronic waste recycling programs at the SEC. Includes diverted material received from Member Agency vehicles and is directly allocated. All other tonnage is allocated based on the monthly self-haul tonnage received from each jurisdiction.

Unincorporated/West Bay Sanitary District Self Haul Tracking and Allocations- Within the unincorporated area, North Fair Oaks and West Bay Sanitary District self haul identification is handled by identification of city of origin for materials brought by to the Transfer Station by self haul. Occasionally, materials are allocated to adjacent jurisdictions based on customers' identification of origin.



NEW BUSINESS



STAFF REPORT

To: SBWMA Board Members
From: Kevin McCarthy, Executive Director
Marshall Moran, Finance Manager
Date: January 26, 2012 Board of Director's Meeting
Subject: Mid-Year Review of FY2012 Annual Operating Budget

Recommendation

This staff report is for discussion purposes only and no formal action is requested of the Board of Directors. The attached mid-year budget remains unchanged since the last Board meeting as no changes to the budget were requested by Board Members. **Attachment A** contains budget worksheets providing line item detail for all projected revenues and expenditures. Capital spending is not addressed in this mid-year review. A copy of the January 26, 2011 PowerPoint presentation to the Board on the mid-year budget is provided as **Attachment B**.

Analysis

Staff has conducted a thorough analysis of year-to-date revenues and expenditures. As originally budgeted and based on the projections detailed below, staff is not requesting any required Board action for revenue transfers from reserves to meet bond covenant requirements.

Even with the lower projected net income of \$3,044,790, we still expect to meet all bond covenant requirements (i.e., breakeven test and debt coverage of 1.4 or greater) and fund all Board approved cash reserves. Please note, though, the bond covenant requirements are on a calendar year basis. The flow chart on the next page captures the flow of our cash relative to bond covenant requirements and Board cash reserve policy. In addition to funding the cash reserves, we are beginning to accrue cash to make the \$3 million dollar balloon payment due on 9/1//14 on our series 2009B bonds (i.e., City of Burlingame loan @ 5% interest).

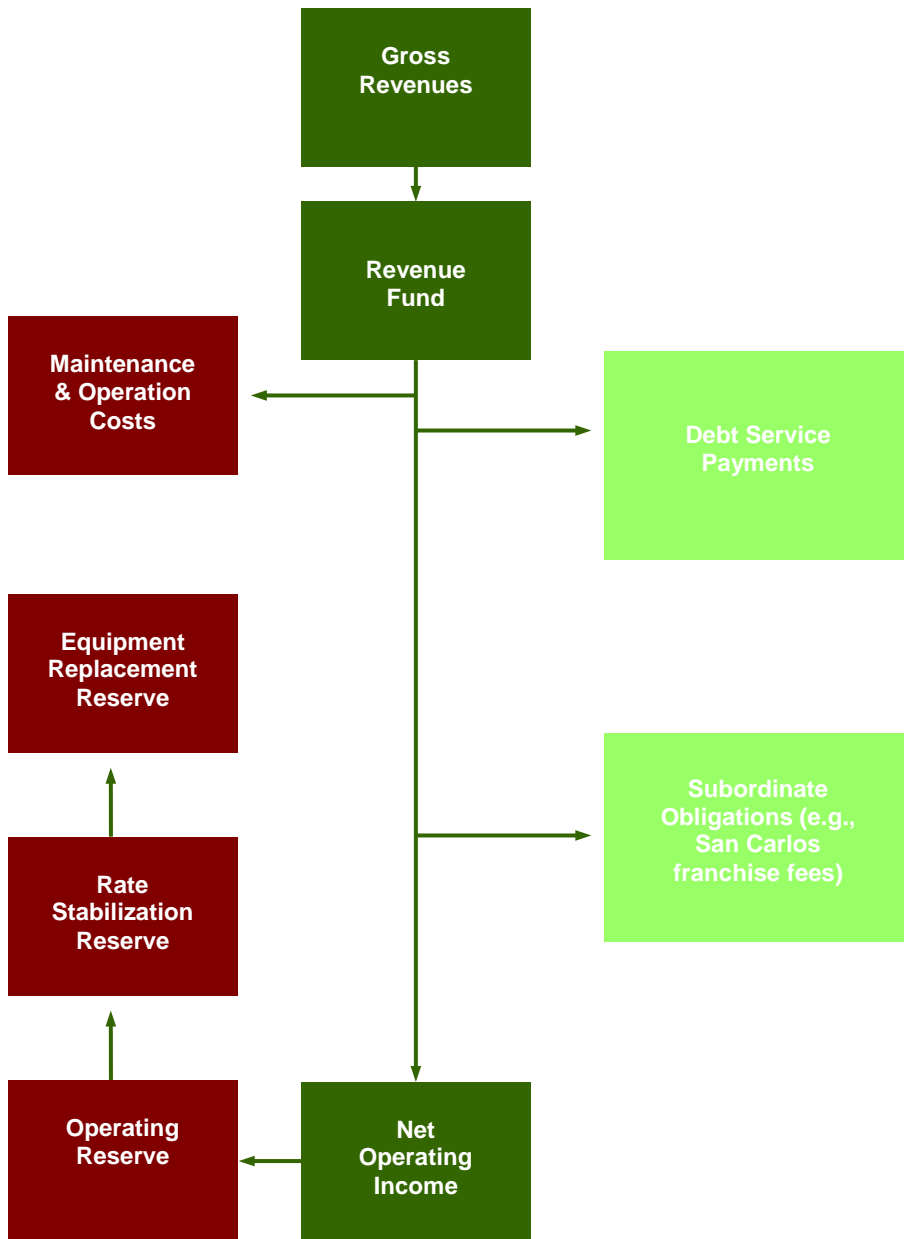
Budget Variances

As detailed under "Fiscal Impact" we are projecting net income of \$3,044,790 which is \$597,160 below our approved budgeted net income of \$3,641,950. This negative variance of \$597,160 is due primarily to the following factors:

- \$859,300 in higher SBR facility operating expenses due to higher tons and a one-time payment of \$276,000 for project management costs related to the MRF sorting equipment installation per Section 7.02 of the Operations Agreement; this expense was originally assumed to be covered in the FY 2011 budget.
- \$718,700 in higher disposal and processing fees associated with higher than budgeted tons.
- \$221,300 in higher Allied Waste balancing account payments due to the timing of a quarterly payment falling in the current fiscal year.

Our operating results were also impacted by approximately \$200,000 due to the unbudgeted franchise disposal tipping fee reduction of \$2 per ton approved by the Board on November 17, 2011.

The above higher operating expenses were partially offset by higher operating revenues of \$394,400, lower SBWMA program expenses of \$171,140, which is a 5.2% reduction, and lower buyback payments of \$502,100 due to lower payments made by SBR versus the budgeted amount based on Allied's payment trend in 2010.



Background

On June 23, 2011 the South Bayside Waste Management Authority (SBWMA) Board of Directors adopted the FY 2012 Operating Budget.

Fiscal Impact

The following tables represent FY 2012 revenues and expenditures, and payments through December 15, 2011, and year-end projections through June 30, 2012.

FY 2012 NET INCOME			
<u>Revenues</u>	<u>FY 2012 Adopted Budget</u>	<u>FY 2012 Year End Projections</u>	<u>Variance</u>
Total Revenues	\$40,132,600	\$40,527,000	\$394,400
Total Expenditures	\$36,490,650	\$37,482,210	(\$991,560)
Net Gain/(Loss):	\$3,641,950	\$3,044,790	(\$597,160)

FY 2012 REVENUES			
<u>Revenues</u>	<u>FY 2012 Adopted Budget</u>	<u>FY 2012 Year End Projections</u>	<u>Variance</u>
Tip Fee Revenues	\$28,972,200	\$29,257,100	\$284,900
Commodity Sales Revenues*	\$10,567,600	\$10,488,300	(\$79,300)
Interest Income	\$114,200	\$238,200	\$124,000
HHW and Other Revenue	\$478,000	\$543,400	\$64,800
Total Revenues:	\$40,132,600	\$40,527,000	\$394,400
* Net of commodity revenue share with SBR.			

FY 2012 EXPENDITURES				
<u>Expenditures</u>	<u>FY 2012 Adopted Budget*</u>	<u>FY 2012 Year-to-date Totals</u>	<u>FY 2012 Year End Projections</u>	<u>Variance</u>
Administrative Expenses	\$1,583,950	\$761,982	\$1,567,976	(\$15,974)
Contract Compliance & Support	\$375,000	\$73,915	\$373,232	(\$1,768)
Recycling & AB 939 Compliance	\$1,066,500	\$181,511	\$893,302	(\$173,198)
Collection Operations	\$468,600	\$174,624	\$488,400	\$19,800
Total SBWMA Expenses:	\$3,494,050	\$1,192,031	\$3,322,910	(\$171,140)
Shoreway Operations**:	\$32,996,600	\$12,543,333	\$34,159,300	\$1,162,700
Total Expenses:	\$36,490,650	\$13,735,364	\$37,482,210	\$991,560
* Exclusive of capital project expenses				
** See breakout of expenses on the next page				

FY 2012 EXPENDITURE DETAIL FOR SHOREWAY OPERATIONS

<u>Expenditures</u>	<u>FY 2012 Adopted Budget</u>	<u>FY 2012 Year-to-date Totals</u>	<u>FY 2012 Year End Projections</u>	<u>Variance</u>
Allied Operating Contract*	\$1,109,500	\$833,675	\$1,330,800	\$221,300
SBR Compensation	\$13,569,200	\$4,848,048	\$14,428,500	\$859,300
Disposal and Processing	\$12,083,300	\$5,472,502	\$12,802,00	\$718,700
Buyback Payments	\$1,099,100	\$200,237	\$597,000	(\$502,100)
Insurance Shoreway	\$281,500	\$26,104	\$248,500	(\$33,000)
Education Center	\$80,000	\$5,035	\$70,000	(\$10,000)
Debt Service Bond Interest	\$3,177,900	\$529,644	\$3,177,900	0
Other Operating Expenses**	\$170,000	\$33,667	\$85,000	(\$85,000)
Taxes (Sewer)	\$46,400	\$13,779	\$26,400	(\$20,000)
Franchise Fee (San Carlos)	\$1,379,700	\$580,642	\$1,393,200	\$13,500
Total Shoreway Operations:	\$32,996,600	\$12,543,333	\$34,159,300	\$1,162,700

* Allied Waste balancing account payments for Shoreway operations through 12/31/10.

** Includes Ox Mtn. tipper maintenance, Shoreway facility repairs, and MRF equipment maintenance >\$10k.

The Allied Operating Contract expense includes the SBWMA paying off half or \$671,000 of the 2009 Balancing Account final total amount owed to Allied of \$1,346,835. In addition, the 2nd quarter payment was booked in FY 2012 instead of FY 2011. The 2009 balance is fully paid. The final Allied balance owed for 2010 is \$642,000, half of which will be paid in FY 2012 and the remainder in FY 2013. This balance is \$231,000 lower than the estimate made for the budget based on the HFH November 2010 report.

Attachments:

A – FY2012 Mid-Year Projections

B – January 26, 2012 PowerPoint Presentation to Board on Mid-Year Budget

**SOUTH BAYSIDE WASTE MANAGEMENT AUTHORITY
REVENUE SUMMARY**

FY 2011-2012 APPROVED BUDGET

REVENUE SUMMARY	ACTUAL FY 2009-2010	ACTUAL FY 2010-2011	APPROVED BUDGET FY 2011-2012	MID-YEAR PROJECTION FY 2011-2012	Variance
ADMINISTRATIVE REVENUES					
409100 INVESTMENT INCOME	79,010	137,052	114,200	238,200	124,000
409101 INVESTMENT (GASB 31) MARKET VALUE ADJ	(63,342)				
409200 INTEREST INCOME					
TOTAL ADMINISTRATIVE	15,668	137,052	114,200	238,200	124,000
OPERATIONS					
480007 TIPPING FEES	27,479,290	28,660,638	28,972,200	29,257,100	284,900
480023 COMMODITY SALES	8,691,557	10,719,422	11,796,200	11,585,200	(211,000)
COMMODITY REVENUE SHARE - NEW			(1,228,600)	(1,096,900)	131,700
480024 OX MOUNTAIN					-
480025 E-RECYCLING REVENUE - NEW		146,077	70,000	70,000	-
480031 HHW DOOR TO DOOR COLLECTION SERVICE	32,079	358,594	408,600	428,400	19,800
480032 PERFORMANCE INCENTIVE / DISINCENTIVE - NEW		71,707	-	45,000	45,000
480008 MISCELLANEOUS REVENUE	86,724	56,983			-
TOTAL OPERATIONS	36,289,650	40,013,421	40,018,400	40,288,800	270,400
TOTAL OPERATING REVENUES	36,305,318	40,150,473	40,132,600	40,527,000	394,400
MISCELLANEOUS - EQPT AUCTION	257,500				
TOTAL REVENUE	36,562,818	40,150,473	40,132,600	40,527,000	394,400
NET OPERATING INCOME / <LOSS>	(1,615,492)	3,801,627	3,641,950	3,044,790	(597,160)
% OF REVENUE					-1.49%

FY2012
REVENUES

GENERAL OPERATING EXPENSES BY MAJOR CATEGORY						
EXPENDITURE SUMMARY		ACTUAL FY 2010-2011	APPROVED BUDGET FY 2011-2012	YTD Spent Dec. 15, 2011	MID-YEAR PROJECTION FY 2011-2012	Variance
ADMINISTRATIVE EXPENSES						
520305	ADMINISTRATIVE STAFF	551,386	491,600	240,607	501,600	10,000
520306	AB 939 PROGRAM STAFF	584,949	684,100	308,645	667,800	(16,300)
520328	EMPLOYEE RECRUITMENT/HR SUPPORT	1,438	5,000	4,000	5,000	-
520337	PEO COST (HR & PR FEES)	20,733	21,600	9,307	21,600	-
520312	BOARD COUNSEL	26,114	40,000	10,828	30,000	(10,000)
520300	BOARD MEETINGS & RECORDINGS	15,514	5,000	2,542	6,000	1,000
520310	ACCOUNTING SERVICES	107,004	105,000	51,000	102,000	(3,000)
520334	INFORMATION SYSTEMS	40,641	29,500	17,647	32,000	2,500
520338	WEBSITE	12,637	10,100	5,055	10,100	-
520301	ANNUAL FINANCIAL AUDIT	9,013	8,500	4,640	8,500	-
520701	D&O INSURANCE	19,237	35,000	22,798	23,000	(12,000)
520202	BANK FEES	7,879	5,000	6,412	7,800	2,800
520203	RENT	47,444	48,000	24,066	48,476	476
520204	PRINTING AND POSTAGE	207	200	38	150	(50)
520107	UTILITIES & PHONE	15,260	17,000	5,390	13,000	(4,000)
520905	OFFICE/TENANT IMPROVEMENTS	2,876	3,000	1,110	2,250	(750)
520201	OFFICE SUPPLIES	18,681	17,000	8,133	17,000	-
520215	OFFICE EQUIPMENT COSTS	18,743	18,500	18,636	25,000	6,500
520504	PUBLICATIONS & PUBLIC NOTICES	2,088	2,000	-	1,000	(1,000)
520501	PROFESSIONAL DUES & MEMBERSHIPS	1,006	2,000	428	1,500	(500)
520801	VEHICLE MILEAGE & TOLLS	158	350	21	100	(250)
520105	CELL PHONES	6,091	5,500	2,195	5,000	(500)
520503	CONFERENCE & MEETINGS	8,685	10,000	6,637	10,000	-
520502	TRAINING	3,362	4,000	1,379	4,000	-
520511	SPONSORSHIPS & DONATIONS	9,240	9,500	1,500	8,500	(1,000)
522706	COMPUTER PURCHASE	3,000	6,500	8,968	16,600	10,100
TOTAL ADMINISTRATIVE		\$ 1,533,384	\$ 1,583,950	\$ 761,982	\$ 1,567,976	\$ (15,974)
CONTRACT COMPLIANCE AND SUPPORT RATES						
520307	RATE REVIEW	194,100	30,000	24,887	60,000	30,000
TOTAL RATE REVIEW		194,100	30,000	24,887	60,000	30,000
CONTRACTOR						
520308	FACILITY IMPROVEMENT OVERSIGHT	21,325	30,000	-	25,000	(5,000)
520309	BUSINESS CONSULTANT/HF&H	-	-	-	-	-
520309	HCM01 CONTRACT MANAGEMENT SUPPORT	3,000	-	600	1,200	1,200
520309	HCN01 CONTRACT NEGOTIATIONS/LEGAL REVIEW	-	30,000	-	10,000	(20,000)
520309	HCS02 COLLECTION SERVICES FRANCHISE ADMIN.	99,512	165,000	35,023	165,000	-
520309	HCS03 PUBLIC EDUCATION FOR COLLECTION SVCS ROLLOUT	590,302	-	2,032	2,032	2,032
520309	HCS1B FACILITY RFP & IMPLEMENTATION	21,624	-	-	-	-
520309	HSHOR SHOREWAY REMEDIATION LEGAL & TECHNICAL	48,997	-	(0)	-	-
520329	ANNUAL RSMC PERFORMANCE HEARING	-	-	-	-	-
520336	QUARTERLY LOAD CONTAMINATION MONITORING	37,849	120,000	11,374	110,000	(10,000)
TOTAL CONTRACTOR		822,610	345,000	49,029	313,232	(31,768)
TOTAL CONTRACT COMPLIANCE & SUPPORT		\$ 1,016,710	\$ 375,000	\$ 73,915	\$ 373,232	\$ (1,768)

GENERAL OPERATING EXPENSES BY MAJOR CATEGORY					
EXPENDITURE SUMMARY	ACTUAL FY 2010-2011	APPROVED BUDGET FY 2011-2012	YTD Spent Dec. 15, 2011	MID-YEAR PROJECTION FY 2011-2012	Variance
RECYCLING - AB939 COMPLIANCE					
RECYCLING ADMINISTRATION					
520311 CIWMB ANNUAL REPORTS	34,750	25,000	10,250	25,000	-
520341 SBWMA ANNUAL REPORT	3,288	5,000	0	5,000	-
520309 HDV01 DIVERSION PROGRAM SUPPORT	-	20,000	0	10,000	(10,000)
520604 EVENT GIVEAWAYS	14,500	7,500	0	5,000	(2,500)
TOTAL RECYCLING ADMINISTRATION	52,538	57,500	10,250	45,000	(12,500)
LONG RANGE PLAN/DIVERSION PROGRAMS					
520340 LONG RANGE PLAN ALTERNATIVES	5,545	50,000	3,850	45,000	(5,000)
520340 OPRFP ORGANICS PROCESSING RFP	1,746	-	-	-	-
520340 MPOTR MASTER PLAN OUTREACH	23,397	20,000	28,802	28,802	8,802
520344 SOLAR SYSTEM ENGINEERING AND EVALUATION	5,682	-	5,075	7,500	7,500
TOTAL LONG RANGE PLAN/DIVERSION PROGRAMS	36,369	70,000	37,727	81,302	11,302
COMMERCIAL PROGRAMS					
520331 LARGE EVENT/VENUE CONSULTING	1,594	0	-	-	-
520342 LARGE EVENT/VENUE RECYCLING SERVICES	11,522	25,000	2,418	15,000	(10,000)
520608 CLIMATE CHANGE REPORTING & POLICY OPTIONS	4,803	15,000	1,080	5,000	(10,000)
520604 COE01 COMMERCIAL RECYCLING TECHNICAL ASSIST	44,289	300,000	32,407	225,000	(75,000)
520604 CDRCY C&D RECYCLING PROGRAM	-	35,000	0	28,000	(7,000)
520604 GREEN GREEN BUSINESS PROGRAM	4,035	5,000	0	0	(5,000)
520604 MF001 MULTI-FAMILY OUTREACH	12,741	40,000	18,143	65,000	25,000
TOTAL COMMERCIAL PROGRAMS	78,984	420,000	54,048	338,000	(82,000)
RESIDENTIAL PROGRAMS					
520604 QLN01 QUARTERLY NEWLESTTER DESIGN/SETUP	12,561	20,000	0	10,000	(10,000)
520604 QNLPM QUARTERLY NEWLESTTER PRINTING/MAILING	183,783	230,000	74,183	200,000	(30,000)
520604 RES01 RESIDENTIAL OUTREACH PROGRAMS	3,211	166,000	3,984	140,000	(26,000)
520604 COMPS COMPOST GIVEAWAY	1,023	6,000	0	4,000	(2,000)
520604 HHWUW HHW DOOR TO DOOR COLLECTION OUTREACH	87,011	85,000	1,319	70,000	(15,000)
520335 CURBSIDE HOUSEHOLD BATTERY OUTREACH	(10,287)	8,000	0	3,000	(5,000)
520604 ECE01 ELECTRONIC COLLECTIONS EVENTS	711	4,000	0	2,000	(2,000)
TOTAL RESIDENTIAL PROGRAMS	278,014	519,000	79,486	429,000	(90,000)
TOTAL RECYCLING - AB939 COMPLIANCE	\$ 445,905	\$ 1,066,500	\$ 181,511	\$ 893,302	\$ (173,198)
SUBTOTAL SBWMA PROGRAM BUDGET	\$ 2,995,999	\$ 3,025,450	\$ 1,017,408	\$ 2,834,510	\$ (190,940)
COLLECTION OPERATIONS					
522710 HHW DOOR TO DOOR COLLECTION SERVICES	358,504	408,600	174,624	428,400	19,800
522711 CURBSIDE HOUSEHOLD BATTERY RECYCLING SERVICES	15,285	60,000	0	60,000	-
TOTAL COLLECTION OPERATIONS	373,789	468,600	174,624	488,400	19,800
TOTAL SBWMA PROGRAM BUDGET	\$ 3,369,788	\$ 3,494,050	\$ 1,192,031	\$ 3,322,910	\$ (171,140)

GENERAL OPERATING EXPENSES BY MAJOR CATEGORY						
EXPENDITURE SUMMARY	ACTUAL FY 2010-2011	APPROVED BUDGET FY 2011-2012	YTD Spent Dec. 15, 2011	MID-YEAR PROJECTION FY 2011-2012	Variance	
SHOREWAY OPERATIONS						
522701 OPERATING CONTRACT - ALLIED	13,901,342	1,109,500	833,675	1,330,800	221,300	
522712 OPERATOR COMPENSATION - SBR	6,709,339	13,569,200	4,848,048	14,428,500	859,300	
522713 DISPOSAL & PROCESSING COSTS	6,538,836	12,083,300	5,472,502	12,802,000	718,700	
522717 BUYBACK PAYMENTS -- NEW 7/1/11	-	1,099,100	200,237	597,000	(502,100)	
522718 EDUCATION CENTER OPERATIONS -- NEW 7/1/11	-	80,000	5,035	70,000	(10,000)	
522716 MAINTENANCE - OX MTN TIPPER	10,413	40,000	32,342	65,000	25,000	
520710 INSURANCE SHOREWAY	121,848	281,500	26,104	248,500	(33,000)	
522714 SHOREWAY FACILITY COST	1,028	90,000	1,325	-	(90,000)	
520901 SHOREWAY MRF EQUIPMENT MAINTENANCE > \$10k	-	40,000	-	20,000	(20,000)	
521104 DEBT SERVICE BOND INTEREST	-	3,177,900	529,644	3,177,900	-	
521117 AMORTIZATION OF BOND ISSUANCE	22,222	-	-	-	-	
520324 TAXES (SEWER)	38,893	46,400	13,779	26,400	(20,000)	
522702 FRANCHISE FEE	1,356,442	1,379,700	580,642	1,393,200	13,500	
TOTAL SHOREWAY OPERATIONS	32,979,058	32,996,600	12,543,333	34,159,300	1,162,700	
TOTAL OPERATING EXPENSES	\$ 36,348,846	\$ 36,490,650	\$ 13,735,364	\$ 37,482,210	\$ 991,560	

SBWMA BOARD OF DIRECTOR'S MID-YEAR REVIEW OF FY2012 OPERATING BUDGET



PROJECTED YEAR END RESULTS

FY 2012 NET INCOME			
	FY 2012 Adopted Budget	FY 2012 Year End Projections	<u>Variance</u>
Total Revenues	\$40,132,600	\$40,527,000	\$394,400
Total Expenditures	\$36,490,650	\$37,482,210	(\$991,560)
Net Gain/(Loss):	\$3,641,950	\$3,044,790	(\$597,160)



ANALYSIS OF NET INCOME

- Projected net income of \$3.044 million still results in meeting all bond covenant requirements (i.e., breakeven test and debt coverage of 1.4 or greater) and funding all Board approved cash reserves.
- Note that bond covenant requirements are on a calendar year basis.



VARIANCE ANALYSIS

- Negative variance of \$597,160 is due primarily to:
 - \$859,300 in higher SBR facility operating expenses due to higher tons and a one-time payment of \$276,000 for project management costs related to the MRF sorting equipment installation.

\$718,700 in higher disposal and processing fees associated with higher than budgeted tons.

\$221,300 in higher Allied Waste balancing account payments due to the timing of a quarterly payment falling in the current fiscal year.



VARIANCE ANALYSIS

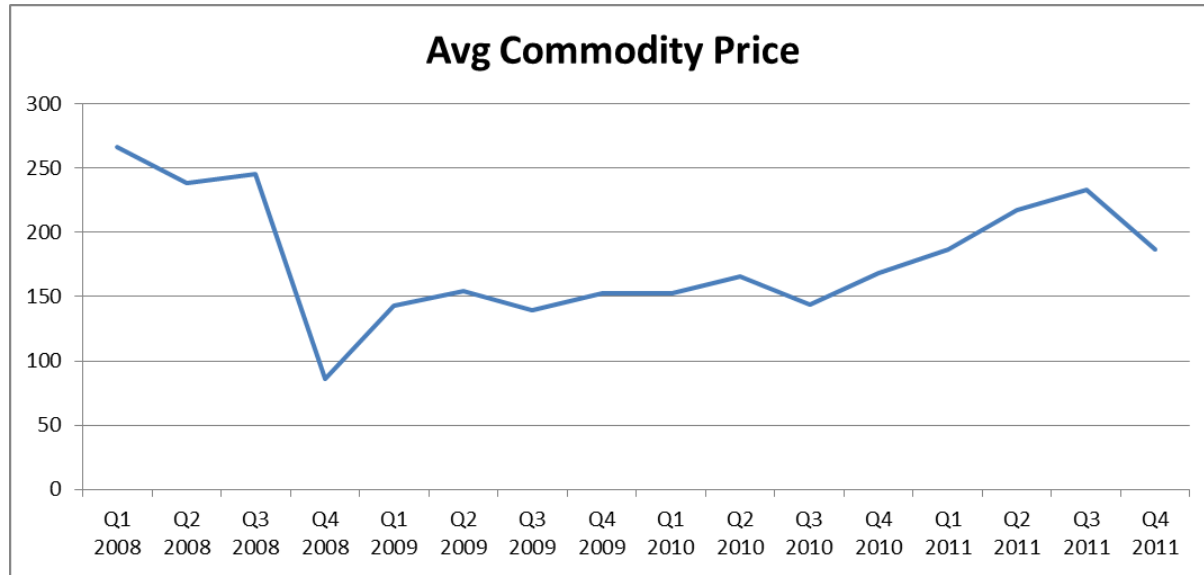
- Higher operating expenses were partially offset by:
 - Higher operating revenues of \$394,400. Note: Higher tip fee revenue constrained by unbudgeted tip fee reductions (impact of \$461,000)

Lower SBWMA program expenses of \$171,140

Lower buyback payments of \$502,100 due to lower payments made by SBR versus the budgeted amount



REVENUE TRENDS



Fiscal Year Commodity Pricing			
	Budget	Actual	Variance
Q3 2011	\$ 182.64	\$ 232.77	\$ 50.13
Q4 2011	\$ 182.64	\$ 186.34	\$ 3.70
Q1 2012	\$ 182.64	\$ 191.00	\$ 8.36
Q2 2012	\$ 182.64	\$ 195.00	\$ 12.36
		estimate	

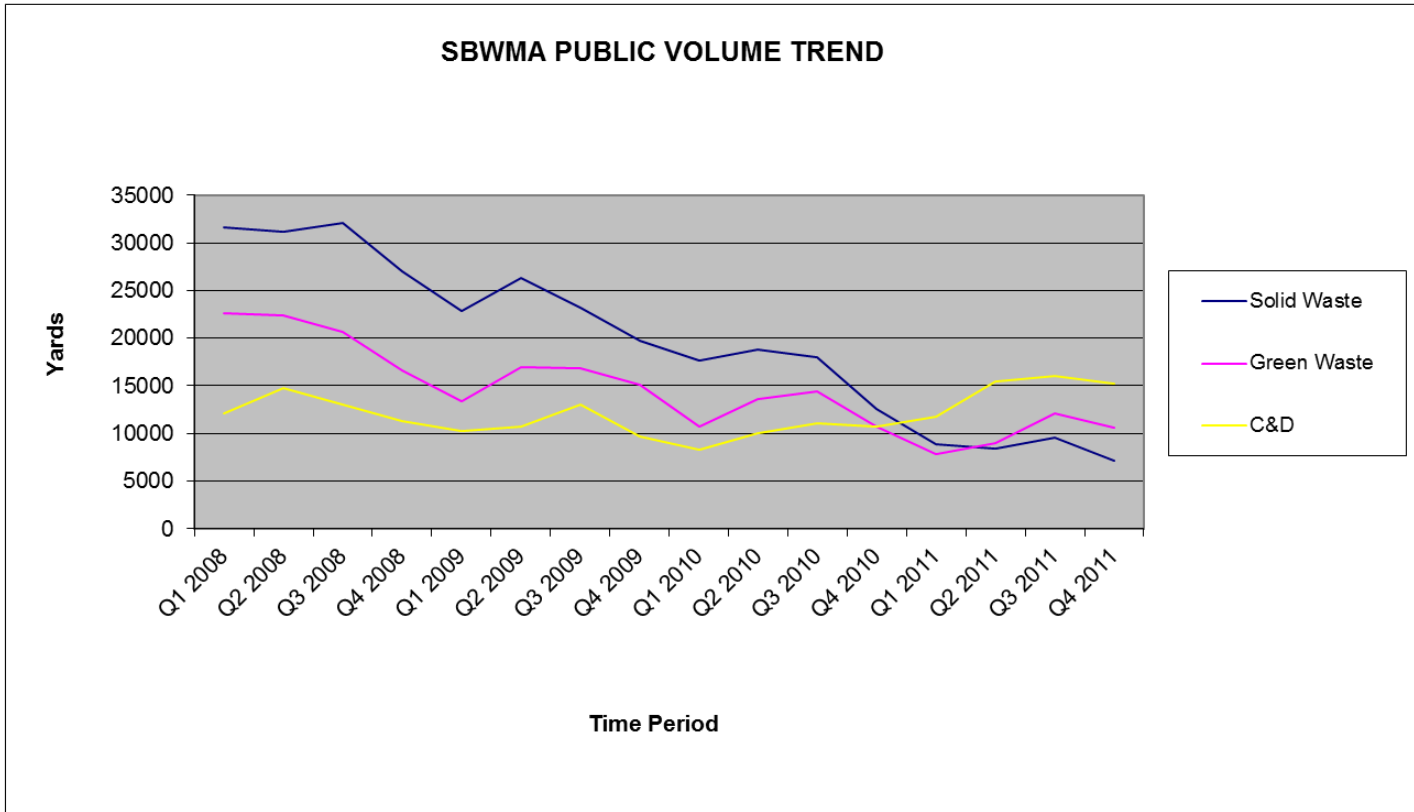


TONNAGE TRENDS

FRANCHISE TONS (Inbound)					
Total Transfer Station Tonnage	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012P</u>	<u>FY 2012B</u>	2012 Projected vs. Budget
SBWMA Solid Waste	212,111	197,601	181,816	182,872	(1,056)
SBWMA Residential Organics	60,342	71,046	83,443	82,562	881
SBWMA Food Waste	13,724	14,347	13,337	14,073	(736)
SBWMA Dirt, Inert, C&D	2,570	2,641	3,980	1,478	2,502
Non-SBWMA Wgd SW Tons	4,664	1,743	-		-
Non-SBWMA Weighed Dirt	2,968	2,233	3,103	1,770	1,333
Non-SBWMA Weighed Roofing	629	489	-		-
Non-SBWMA Wgd GW	516	309	-		-
Total Tons	297,525	290,409	285,678	282,755	2,923
					1.0%
PUBLIC YARDS (Inbound)	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012P</u>	<u>FY 2012B</u>	2012 Projected vs. Budget
Public Solid Waste Yards	79,315	47,721	35,830	37,736	(1,906)
Public Green Waste Yards	56,226	41,875	43,708	36,360	7,348
Public C&D Yards	41,058	48,953	60,878	48,409	12,469
Total Yards	176,599	138,548	140,416	122,505	17,911
					14.6%



VOLUME TRENDS



SHIPPED TONS

Disposed and Processed Tons (Outbound)				
FY2012 Budget		<u>Mid-Year</u>	<u>Original</u>	
<u>Vendor</u>	<u>Material</u>	<u>Tons</u>	<u>Tons</u>	<u>Variance</u>
Ox Mtn.	Solid Waste	194,688	183,301	11,388
Ox Mtn.	Dirt	7,641	4,000	3,641
Newby	Organics	43,546	40,015	3,531
Newby	Food	7,688	6,119	1,569
Grover	Organics	33,962	39,142	(5,180)
Grover	Food	6,289	5,939	349
Zanker Rd.	C&D	29,845	25,785	4,060
Zanker Rd.		1,750		1,750
Biofuels	GW	10,084	15,000	(4,916)
TOTAL		335,494	319,301	16,193
%				5.1%



PROJECTED EXPENDITURES

<u>FY 2012 EXPENDITURES</u>				
<u>Expenditures</u>	<u>FY 2012 Adopted Budget*</u>	<u>FY 2012 Year-to-date Totals</u>	<u>FY 2012 Year End Projections</u>	<u>Variance</u>
Administrative Expenses	\$1,583,950	\$761,982	\$1,567,976	(\$15,974)
Contract Compliance & Support	\$375,000	\$73,915	\$373,232	(\$1,768)
Recycling & AB 939 Compliance	\$1,066,500	\$181,511	\$893,302	(\$173,198)
Collection Operations	\$468,600	\$174,624	\$488,400	\$19,800
Total SBWMA Expenses:	\$3,494,050	\$1,192,031	\$3,322,910	(\$171,140)
Shoreway Operations**:	\$32,996,600	\$12,543,333	\$34,159,300	\$1,162,700
Total Expenses:	\$36,490,650	\$13,735,364	\$37,482,210	\$991,560
* Exclusive of capital project expenses				
** See breakout of expenses on the next page				



PROJECTED EXPENDITURES

FY 2012 EXPENDITURE DETAIL FOR SHOREWAY OPERATIONS				
<u>Expenditures</u>	<u>FY 2012 Adopted Budget</u>	<u>FY 2012 Year-to-date Totals</u>	<u>FY 2012 Year End Projections</u>	<u>Variance</u>
Allied Operating Contract*	\$1,109,500	\$833,675	\$1,330,800	\$221,300
SBR Compensation	\$13,569,200	\$4,848,048	\$14,428,500	\$859,300
Disposal and Processing	\$12,083,300	\$5,472,502	\$12,802,00	\$718,700
Buyback Payments	\$1,099,100	\$200,237	\$597,000	(\$502,100)
Insurance Shoreway	\$281,500	\$26,104	\$248,500	(\$33,000)
Education Center	\$80,000	\$5,035	\$70,000	(\$10,000)
Debt Service Bond Interest	\$3,177,900	\$529,644	\$3,177,900	0
Other Operating Expenses**	\$170,000	\$33,667	\$85,000	(\$85,000)
Taxes (Sewer)	\$46,400	\$13,779	\$26,400	(\$20,000)
Franchise Fee (San Carlos)	\$1,379,700	\$580,642	\$1,393,200	\$13,500
Total Shoreway Operations:	\$32,996,600	\$12,543,333	\$34,159,300	\$1,162,700
* Allied Waste balancing account payments for Shoreway operations through 12/31/10.				
** Includes Ox Mtn. tipper maintenance, Shoreway facility repairs, and MRF equipment maintenance >\$10k.				



PROGRAMMATIC UPDATE

- **Commercial recycling outreach, auditing and surveying**
 - **Strategic analysis of Recology outreach program**
 - **Model anti-scavenging ordinance**
 - **New targeted outreach to multi-family dwellings**
 - **Business awards program and case studies**
 - **Supplemental collateral (toolkit)**
 - **Slim jims/internal containers for Recology to distribute**
 - **Commercial account audit**
 - **Commercial sector survey**



PROGRAMMATIC UPDATE

- **Transfer Station Diversion Opportunities**
 - Waste comp. study and visual auditing of select loads
 - Proforma model for Transfer Station sort-line
- **Grow MRF Tons**
 - Surveying third party recyclers
 - Premium pricing for clean cardboard loads
 - Evaluate processing “recycling-rich” commercial loads
- **Fully implement Shoreway environmental education program, including increasing # of tour participants and complete 1st phase of exhibits and art**



PROGRAMMATIC UPDATE

- **Communications**
 - Revamp website to streamline and make more interactive
 - Expand social media campaigns
 - Electronic newsletters to key stakeholders
 - Customer satisfaction survey
 - New website page to “Rates 101”
 - Board and elected official workshops on rates

- **Long Range Planning**
 - Review existing Strategic Plan 2008-2012





OLD BUSINESS



STAFF UPDATE

To: SBWMA Board Members
From: Hilary Gans, Facility Operations Contracts Manager
Date: February 23, 2012 Board of Director's Meeting
Subject: Update on Shoreway Remediation Activities

Recommendation

This is an informational report and no action is necessary. The purpose of this report is to summarize the current status of the contaminated soils remediation efforts at Shoreway and describe the process for attaining case "closure" from County Environmental Health.

Analysis

The SBWMA's oversight in the Shoreway remediation activities has been ongoing since the Settlement and Release Agreement was reached with Republic Services on March 2, 2010. In addition to ongoing monitoring, several contaminated locations at the site have been closed or are in the process of being closed with the County Department of Health. Below is a list of activities that were performed in 2011 and proposed activities for 2012.

Work completed in 2011:

Semi-Annual Groundwater Monitoring: There are several locations at Shoreway that require ongoing sampling and groundwater monitoring from established well points under the oversight of San Mateo County Environmental Health.

Plans Requested by the County: The SBWMA, through its consultant Iris Environmental, has responded to requests from the San Mateo County Environmental Health Department (SMCEHD), relating to remediation of preexisting ground water contamination at the Shoreway Environmental Center transfer station located at 225 Shoreway Road. In a letter dated June 22, 2011, the SMCEHD requested that SBWMA submit the following items.

- a closure report for the Truck Maintenance Building, Wash Rack, and 66-inch Reinforced Concrete Pipe (RCP) Storm Drain;
- a proposal for site-specific cleanup goals;
- a report of the bench-scale pilot test conducted for the Waste Transfer Station source area;
- a work plan for characterization of indoor air at the Administration Building;
- a work plan for additional soil characterization, with respect to vertical delineation of impacts, at the Waste Transfer Station; and
- a calculation of the time to reach groundwater cleanup goals through natural attenuation.

Plans Submitted to the County: Iris has prepared and submitted to the County a closure summary report for the Truck Maintenance Building, Wash Rack, and 66-inch RCP Storm Drain areas of the site. These areas of the SEC have been remediated and the SBWMA is requesting final closure approval from the County on these locations. Specifically the closure report includes:

- a summary of previous site characterization and remedial activities;
- an evaluation of the extent (lateral and vertical) and stability of the contamination;

- an assessment of the effectiveness of remedial actions in reaching cleanup goals; and
- an assessment of the potential impact of residual contamination on human health and the environment.

The cost of these reports from Iris Environmental was approximately \$20,000 and with the submission of these reports the SBWMA intends to obtain closure on projects that have been in remediation for several years.

Planned Remediation Activities 2012:

The remaining locations at the site that are still in active remediation include: 1) the sub-slab remediation of the historic underground storage tank (UST) at the northwest corner of the transfer station; and 2) potential remediation for the area between the UST and the Administration Building. The degree of contamination and the best remediation approach for this area is still under consideration by the County. There have been several attempts to pump and to treat the subsurface contamination at the transfer station, however, the fact that this contamination lies under the facility slab, that there is highly impermeable soils in the area, and high ground water levels have made the remediation of this area nettlesome. The SBWMA has hired Iris Environmental to respond to the County's request for additional sampling in the transfer station area to clearly delineate the spread and concentration of hydrocarbon contamination and prepare a remediation plan based on the finding from these tests. Specifically the scope of work for Iris includes the following:

Additional Soil and Vapor Characterization: This work comprises a limited site investigation effort to further characterize the vertical extent of soil impacts at the former underground storage tank (UST) source area near the Waste Transfer Station. The components of this work include:

- preparation of a work plan for submittal to SMCDEH;
- preparation and mobilization for fieldwork, including coordination with drilling company, analytical laboratory, and utility surveyor;
- conduct sub-slab soil gas investigation in neighboring buildings;
- installation of one soil boring and collection of soil samples;
- laboratory analysis of soil samples; and
- data evaluation and preparation of a report for submittal to SMCDEH.

Pilot Test Report: This task comprises the submittal to SMCEHD of a report documenting the results of the bench scale pilot test conducted for the Waste Transfer Station source area. The report in question is the Shaw memorandum of March 30, 2010, titled *Persulfate In Situ Chemical Oxidation (ISCO) Treatability Study Results for Allied Waste Transfer Station, 225 Shoreway Road, San Carlos, California*. Iris Environmental has a copy of this memorandum and can submit it to SMCEHD on behalf of SBWMA. The cost to perform this task is trivial.

The cost of the above work items being completed by Iris Environmental is \$22,000.

Future Plans and Actions towards Closure

After the ground water sampling, air monitoring and pilot test report work listed above is collected and submitted to the SMCEHD, the SBWMA will propose a remediation and closure plan for the Shoreway site in its entirety. Based on the results of the testing being conducted now, it is Staff's expectation that the least expensive closure option for northwest corner of the transfer station will be natural attenuation.

Natural attenuation method of closure will comprise an evaluation of all groundwater data collected at the site, to identify trends over time and to project when contaminant concentrations in groundwater will decrease to below groundwater quality objectives. If this closure option appears viable, Iris will propose to a Natural Attenuation Closure Plan within the next regular semiannual groundwater monitoring report. Along with the report will be a request to SMCDEH to gain their concurrence with the proposed Natural Attenuation methodology for remediation.

SBWMA, SBWMA counsel, and Iris Environmental are in consultation regarding the overall site closure strategy, acceptance of deed restriction/land use covenants, and the development of site-specific numerical cleanup goals for soil and groundwater. Assuming this approach is acceptable to SBWMA Board and SMCDEH, Iris will be authorized additional budget dollars in late 2012 to conduct the natural attenuation work which is anticipated cost to \$42,000.

Background

Republic and the SBWMA have entered into a Settlement and Release Agreement that addresses the responsibility for the remediation of contaminated soils at Shoreway. In March of 2010 the SBWMA received a lump sum payment of \$1,500,000 from Republic. This money was deposited into a SBWMA account dedicated to pay for the ongoing cleanup efforts at Shoreway. Since the Settlement, SBWMA Staff has retained Iris Environmental to guide the remediation process and to petition the County and the State Water Quality Control Board make a determination that the contamination has been remediated and that the site can be "closed." SBWMA has met with the County Environmental Health Department and is working on remediation for cleanup and closure of each of the identified contaminated areas at the site. The Shoreway remediation is being conducted by Iris Environmental under the SBWMA's supervision.

Fiscal Impact

Funds for the Shoreway groundwater remediation activities have been paid to Iris Environmental and to Barg, Coffin, Lewis, & Trapp, LLP legal counsel. To date \$85,804 has been spent on remediation activities out of the Settlement funds (see Table 1.) and \$1,414,000 of the original balance remains. The activities currently under way and planned for 2012 have not been paid and represent an additional expenditure of approximately \$84,000.

Table 1. Summary of Shoreway Remediation Expenditures by Year		
<u>Year</u>		<u>Expenditure</u>
2010	\$	16,137
2011	\$	56,949
2012	\$	<u>12,712</u>
Total	\$	85,798
Settlement	\$	1,500,000
Remaining	\$	1,414,202



**TO BE PRESENTED AT THE FEBRUARY 2012
BOARD OF DIRECTOR'S MEETING**

**5B. RSMC FRANCHISE AGREEMENT OPERATIONAL AND CONTRACT
ADMINISTRATION UPDATE**

**5C. SBR SHOREWAY OPERATIONAL AND CONTRACT
ADMINISTRATION UPDATE**



STAFF UPDATES



STAFF UPDATE

To: SBWMA Board Members
From: Cliff Feldman, Recycling Programs Manager
Date: February 23, 2012 Board of Directors Meeting
Subject: Update on Recology Commercial Recycling Outreach Efforts

Recommendation

This is an informational report and no action is necessary.

Analysis

Recology San Mateo County (Recology) is not required to submit monthly statistics on its commercial recycling activities; however, the company is required to submit a quarterly status report on this program per section 9.06.N of the Franchise Agreement(s). Even though a monthly update is not contractually required, the company has agreed to provide the status of some key commercial recycling metrics each month. Below is an example of the information that Recology plans to submit monthly for this staff report to the Board, and staff will continue working with Recology to determine what other pertinent information can be provided on a monthly basis.

January 2012 Recology Commercial Recycling Outreach Program Metrics

- *15 new Compost customers subscribed to service (5 carts and 10 bins) in January
- *53 new Recycle customers subscribed to service (43 carts and 10 bins) in January
- 400 commercial recycling brochures and posters were distributed in January
- 168 internal recycling containers were distributed in January
- 150 Buddy Bags were delivered in January
- 170 MFD tool kits were delivered in January

(*The above figures are for new starts and don't reflect any customers discontinuing recycling or compost services.)

- 0 commercial recycling "community events" was reported for January

- 10 commercial recycling “presentations and trainings” were reported for January:

Franchise	Date	Customer Name	Location	ATTENDEES (staff, custodians, students, etc.)	Description	Time
SNC	01/13/2012	PUDLEY'S TAVERN & GRILL	774 EL CAMINO REAL	KITCHEN STAFF	TRAINING	10:30
MAT	01/17/2012	KINGFISH, LLC	201 S B ST	KITCHEN STAFF	TRAINING	10 AM
MAT	01/17/2012	KINGFISH, LLC	201 S B ST	KITCHEN STAFF	TRAINING	4 PM
RWC	01/18/2012	HARVEST PROPERTIES	2000 BRIDGE PKWY	ANAGER AND JANITORIAL MANAGERS	TRAINING	11AM
RWC	01/18/2012	HARVEST PROPERTIES	2000 BRIDGE PKWY	JANITORIAL MANAGERS	PRESENTATION	11AM
MAT	01/19/2012	KINGFISH, LLC	201 S B ST	KITCHEN STAFF	TRAINING	4 PM
MAT	01/19/2012	KINGFISH, LLC	201 S B ST	KITCHEN STAFF	TRAINING	10 AM
MAT	01/27/2012	SIBBY'S CUPCAKERY	716 S RAILROAD AVE	STAFF	PRESENTATION	11 AM
MPK	01/27/2012	ST RAYMONDS SCHOOL	1100 SANTA CRUZ AVE	TEACHERS AND STUDENTS	PRESENTATION	9:30AM
RWC	01/30/2012	CHAVEZ BAKERY	817 ARGUELLO ST	MANAGERS	PRESENTATION	8:15AM

Staff had numerous meetings with Recology during 2011 on commercial recycling and requested additional analysis and data to facilitate decision making on next steps regarding increasing tonnage from the commercial sector. In addition to analysis of the program's performance, staff has requested Recology to provide information on profiling commercial customers, the net change on account retention and attraction efforts and information related to the internal metrics used to measure the relative success and cost effectiveness of its commercial recycling outreach (sales) efforts. The results of these inquiries will be addressed in detail at a Special Board Workshop on Commercial Recycling to be scheduled in March.

Background

On April 22, 2010, the Board adopted Resolution No. 2010-14 approving the Commercial Recycling Agreement between Recology and Allied Waste/Republic Services. This agreement transferred Allied's commercial recycling outreach program to RSMC commencing on July 1, 2010. In addition, Recology moved its commercial recycling staff into the Shoreway Administration building on this date.

The Member Agencies Franchise Agreements with Recology required the company to commence the first new program, the Recycling Blitz Commercial Recycling Campaign, also on July 1, 2010. Recology's Recycling Blitz Plan and the SBWMA Commercial Recycling Communications and Outreach Plans were shared with the Board in May 2010. These plans outline the next steps regarding stepping up efforts to increase diversion from the commercial sector in the near term.

Commencing with Recology's first quarterly report due on April 30, 2011, the company is required to submit with each quarterly report a detailed update on its commercial recycling program outreach efforts. This requirement is prescribed in Franchise Agreement section 9.06.N, as follows:

- “N. **Commercial Recycling Promotion Program Status Report.** Contractor must prepare and submit, both quarterly and annually, to Agency and SBWMA, a Commercial Recycling Program Status Report. The Commercial Recycling Program Status Report shall include, but not be limited to:

1. A summary of training and professional development activities for the Commercial Recycling Promotion and supervisory staff.
2. A description of the strategy and overall approach to attract and retain a high quality and effective Commercial Recycling Promotion Program and supervisory staff.
3. A description and status of meeting the goals and objectives for the Commercial Recycling Promotion team and how these goals and objectives are tied to the compensation incentive plan. (Contractor must explain how the stated goals and objectives will be accomplished if no compensation incentive plan is used.)
4. A description of Contractor's sales strategy for maintaining and/or expanding the existing Commercial Recycling account base and diversion levels.
5. A description of the services provided to the Commercial and Agency Facility sectors.
6. A detailed accounting of diversion statistics for the Commercial and Agency Facility sectors."

Recology has now submitted four quarterly reports and it is important to note that the commercial recycling section of all four 2011 Quarterly Reports have fallen short of establishing quantifiable goals with regards to increasing diversion, nor have these reports provided a detailed description of the strategic approach employed by the Recology sales team to increase diversion. While the company assured staff that quantifiable goals for the commercial recycling sales team and Commercial Recycling Manager would be developed, staff has not been provided this information. The 2011 Third and Fourth Quarter Reports provide general goals that are supported by task based metrics for each Zero Waste Specialist. If quantifiable diversion goals and a specific sales based approach are shared with staff, this information will in turn be shared with the Member Agencies at the upcoming Special Board Workshop on Commercial Recycling.



STAFF UPDATE

To: SBWMA Board Members
From: Recycling Staff
Date: February 23, 2012 Board of Director's Meeting
Subject: Recycling and Outreach Programs Update

Recommendation

This is an informational report and no action is necessary.

Residential Survey

RethinkWaste will be conducting a customer satisfaction survey of single-family residents throughout the service area. The intent of the survey is to better determine and measure resident sentiment and satisfaction with their CartSMART Recycle, Compost and Garbage collection services and service provider; awareness of the various entities related to their services and their respective roles; and other related programs and services.

A Request for Proposals (RFP) was issued on February 13, 2012 to select a professional firm to conduct the telephone survey. Responses to the RFP are due on March 2, 2012 and staff will present a recommendation for selection at the March 22, 2012 Board of Directors meeting. Staff will be seeking input from the Board and elected officials in the development of the questions. Plans are to have the survey conducted in late March and April, 2012.

2012 Public Education and Outreach Update

RethinkWaste and Recology continue to review specific components of Recology's 2012 Public Education Plan, and to discuss upcoming coordinated and collaborative outreach and education efforts. Most recently, Monica Devincenzi from RethinkWaste and Gino Gasparini from Recology taped a 10-minute segment for PenTV's "One on One" show, discussing the success of the CartSMART residential program, the improvements at Shoreway and frequently asked questions. The segment aired on February 12th, and will air again on February 19th and 26th at 7 am, 12 pm and 7 pm each day. Both RethinkWaste and Recology have posted links to the show on their respective websites and social media sites.

RethinkWaste plans on developing a commercial bill insert to address the mandatory commercial recycling requirements of AB 341 to be sent in Recology's April or May invoices. RethinkWaste will also be developing additional commercial outreach pieces to complete a commercial toolkit for Recology's Zero Waste Specialists to use as a resource to promote increased recycling and compost efforts, and to better address customers' needs.

Recology will be producing the Annual On-Call Collection Service Notice for single-family residences to promote the twice annual Bulky Item Collection Program. The notice will be sent to residents in the spring.

Curbside Inc., Door-to-Door HHW Program

The following eight Member Agencies are now participating in the program: Belmont, East Palo Alto, Foster City, Hillsborough, Menlo Park, San Carlos, San Mateo, and West Bay Sanitary District. In addition, San Mateo County will be the ninth Member Agency to roll out the program beginning in April 2012. Interest in the program remains strong and the company has made approximately 6,891 collections since the program started in mid-May 2010 through January 2012. Approximately 280,299 pounds of HHW material, 196,757 pounds of Universal Waste and 105,301 pounds of E-Scrap have been collected since the start of the program. We encourage additional Member Agencies to offer the program as it provides a more convenient and cost-effective option to properly recycle and dispose of a wide variety of materials (such as common HHW) than is currently available through the County's drop-off program at Tower Road.

Household Battery and Cell Phone Curbside Recycling Collection Program

The monthly average of batteries and cell phones collected through the curbside recycling program during 2011 was 3,945 pounds. A total of 53,000 pounds was collected during 2010, which is slightly less than the 57,000 pounds collected in 2009. While early participation in CartSmart program resulted in an increase of household battery and cell phone collection, it appears this increase has now leveled off as the full year result (i.e., 47,334 pounds) is below that achieved in 2010. It is anticipated that this trend will continue as a similar year over year reduction will likely be experienced. The total amount of batteries and cell phones collected in January 2012 was 4,540 pounds.

Shoreway Education Center School Groups and Public Tours Update

The Shoreway Environmental Education Center tours have become extremely popular and in high demand in the short time since they were launched in January, and spots are quickly filling up for the remainder of this school year. February marks the start of providing bus transportation to those that meet the criteria.



In addition to the school groups, staff is scheduling tours for the various community groups that had previously been put on a waiting list. Tour logistics have been conveyed to teachers and all participants via email or phone, and printed material and this approach has worked well so far. All participants are required to sign a permission slip prior to taking the tour. At the end of the tour, teachers and chaperones are asked to fill out a survey about their experience, and the responses received thus far been very positive. For example, the tour program was described as "informative and worth class time to learn about resource conservation."

Below is a table showing the tours that have been conducted and those scheduled for February 2012.

Date	School/Group	Jurisdiction	Grade/Group	Total # of participants
February 6	Gloria Dei Lutheran Elementary	Belmont	5 th	33
February 7	Carey School	San Mateo	2 nd	45
February 8	Benjamin Fox Elementary	Belmont	4 th	36
February 9	Roy Cloud Elementary	Redwood City	2 nd	32
February 13	Our Lady of Mount Carmel	Redwood City	4 th	36
February 14	Sunnybrae School	San Mateo	4 th & 5 th	36
February 15	Beechwood School	Menlo Park	5 th	24
February 16*	Public Open House	Various	Adults	15
February 21	Sunnybrae School	San Mateo	5 th	36
February 22	PAC 126 Cub Scouts	Burlingame	8 year olds	8
February 22	Brownies Troop	Burlingame	2 nd	20
February 23	Beechwood School	Menlo Park	4 th	24
February 28	St. Gregory School	San Mateo	4 th	45
February 29	St. Matthew Catholic School	San Mateo	4 th	45
Total Participants				435**

* Thursday, February 16th, is the Monthly Public Open House Day. The number of participants is based on only those that have made a reservation for the tour on the Public Open House Day. While reservations are recommended, they are not required.

**Includes estimated numbers for those scheduled tours that have not been conducted by the date this report is issued.

Staff continues to promote the Tour Program, via various channels, (emails, press release, flyers, website, social media, environmental education platforms, etc.) Staff is open to any suggestions for further promoting the program.

Tour availability

Tours are being offered Monday-Wednesday from 9:30am – 11:30am OR 12:30pm - 2:30pm and Thursday 9:30am – 11:30am. Every third Thursday of the month is being designated as the Public Open House Day for the general public from 9:30am – 12:00pm.

RethinkWaste Website and Social Media

The RethinkWaste website continues to be updated with information on the CartSMART residential collection and new BizSMART commercial collection services, and the Shoreway Environmental Center. Plans are underway to revamp the website to make it more user-friendly and interactive based on feedback from customers, Board Members and the Public Education Subcommittee. A Request for Proposals for website redesign will be issued in March.

The current site averaged approximately 469 visits per week since the last Board meeting, of which over 72% were new visits. The most commonly visited sections of the site during this period continued to be "Beyond the Cart," "Shoreway Services" and "Shoreway Location" sections.

RethinkWaste also continues to use its Facebook and Twitter pages to promote program information and new services. To date, the Facebook page has 219 "fans," and the Twitter page has 65 followers. Staff will continue to work on strategies to drive more people to the pages. Our Facebook page can be found at www.facebook.com/rethinkwaste, and the Twitter page is located at www.twitter.com/rethinkwaste.

rethinker Newsletter

The spring issue of the *rethinker* is currently in development and will focus on the most frequently asked questions from customers and multi-family programs and services. It will be sent to residents in April.

Following the release of an issue of the *rethinker* newsletter, there is always a notable increase in activity on the RethinkWaste website and Facebook and Twitter pages. Staff will continue driving residents to go paperless with the newsletter.

Rethink@Work Pledge

RethinkWaste will be kicking off its "Rethink@Work" pledge campaign this week, designed to increase visibility and raise awareness for recycling in the RethinkWaste business community. Individuals will be joining the campaign by pledging to reduce waste in their workplace. Upon pledging, they will be placed into random drawings each week for a gift card of \$15 from local shops and businesses. In addition, five businesses will be selected and rewarded with a lunch and tour of the Shoreway Environmental Center for their employees during the contest period based on the pledges. One business will be selected every two weeks from pictures that have been uploaded to RethinkWaste's Facebook page or by random selection. The selected businesses will also receive a visit from Recology's Zero Waste Specialists to encourage further recycling and diversion.

The campaign will run through April 20, 2012 and will be open to anyone working in the RethinkWaste service area. Rethink@Work will be actively being promoted through the RethinkWaste and Recology websites, Facebook and Twitter pages. Pledges can be made online through dedicated pages on RethinkWaste's website and Facebook page. In the coming weeks, tips on how to recycle more and reduce their waste will be emailed to participants in the campaign. This campaign was originally scheduled for a launch at the end of January, but was pushed back due to some additional time being required for designing and programming of the website and Facebook page.

Business Awards Program

RethinkWaste, in partnership with Recology, is in the process of developing a Business Awards program to recognize businesses and multi-family complexes for their efforts to reduce waste in 2011 through the BizSMART collection services. The awards program will be promoted through bill inserts, local chambers of commerce, websites, advertising and email blasts. It is anticipated that the program will be launched in February with the recognition event occurring sometime in late spring.

Community Outreach Events

Staff has begun coordination with Member Agencies for their Community Outreach Events, such as Compost Giveaway, E-Scrap/Shredding events, Recology's Bring Your Own Bucket giveaway of compost to residents and the Confidential Document Destruction Service Event. Outreach materials are currently in design and will be available for Member Agency use upon request.

Approved Operating Agreement Amendments or Recommended Recology Franchise Agreement Administrative Changes

Staff is requesting that Member Agencies keep us apprised if any administrative changes have been made.

<u>Agreement</u>	<u>Board Approval</u>	<u>Staff Recommendation</u>	<u>Description</u>
Operations Agreement	October 28, 2010	N/A	Amendment No. 1. Is now effective as eight Member Agencies have approved the Amendments. Approved by: Belmont, Foster City, Menlo Park, Redwood City, San Carlos, City of San Mateo, San Mateo County, and West Bay Sanitary District.
Franchise Agreement(s)	N/A	Via email on October 20, 2010	Requested Member Agencies send letter accepting interest waiver offer from Recology on potential 2011 revenue requirement shortfall if rates approved after January 1 but before March 1, 2011. Approved by: Atherton, Foster City, Redwood City, City of San Mateo, San Mateo County, and West Bay Sanitary District.
Franchise Agreement(s)	N/A	Via email on December 9, 2010	Overage "bags" change to "tags"; SBWMA relief from purchasing battery/cell-phone bags; On-call bulky item collection temporary schedule for January 2011. Approved by: Foster City.
Franchise Agreement(s)	N/A	Via email on December 13, 2010	Member Agency self haul remittance of payments to SBWMA by Recology. Approved by: Burlingame, Foster City, and Redwood City.
Franchise Agreement(s)	N/A	Via email on June 3, 2011	Six Member Agencies (i.e., Belmont, Burlingame, Foster City, Menlo Park, Redwood City, San Carlos and City of San Mateo) are requested to allow Recology to continue using used collection vehicles through September 30, 2011. Approved by Foster City.
Franchise Agreements	N/A	Via email on December 2, 2011	All Member Agencies were requested by Recology to modify the Bulky Item Collection service schedule. While customers can sign up for this service anytime, this change provides the company relief from providing the service from January 1-22, 2012 in lieu of December 1, 2011-January 2, 2012. The company has assured staff that all customers on the wait list will receive the service within the contractually specified two weeks commencing on January 23, 2012. Approved by Foster City, Menlo Park, City of San Mateo, San Mateo County, and West Bay Sanitary District.



STAFF UPDATE

To: SBWMA Board Members
From: Hilary Gans, Facility Operations Contracts Manager
Date: February 23, 2012 Board of Director's Meeting
Subject: Shoreway Construction Update

Construction Update

This project update summarizes the status of the construction of the Shoreway Master Plan Phase II improvements which include the construction of new Materials Recovery Facility (MRF) building, modifications to the Transfer Station (TS), and various site work; and Phase III improvements which are comprised solely of the purchase and installation of the single stream processing equipment. A contract in the amount of \$16,209,000 was awarded to SJ Amoroso on July 23, 2009 for Phase II of the Master Plan construction work. On October 7, 2009 the Board approved a contract with BHS for \$15,713,180, exclusive of sales tax, for the Phase III work.

This report includes a discussion of completed and upcoming construction activities, updates to the construction schedule, and a summary of the project budget.

Financial Update

On July 23, 2009 the Board approved the sale of Bonds for the Shoreway Master Plan Project in a total dollar amount of \$56.5 million of which \$46.97 million was dedicated to actual physical improvements. Through the end of December 2011, \$45,068,300 has been spent, leaving a fund balance of \$1,903,600 (see SEC Master Plan Budget table on page 3 of this report for detail).

At this time, it is forecasted that there are sufficient funds to cover the remaining project expenditures through the completion of the Master Plan project without tapping the transfer station bid deduct funds of \$515,000 or the projected remaining unallocated project contingency of \$211,000.

Issues of Note

City of San Carlos Building Department Occupancy Permit – during the inspection of the roof mounted solar panels, the city of San Carlos Building Department raised a safety concern over the roof top skylights on the MRF and Transfer Station. With the intention of letting in ambient light to conserve energy, over 100 skylights were installed during the master plan construction. During the final rounds of building inspections, the fall hazard of the skylights was raised as an area of concern by the San Carlos Building Department. Remedial actions being considered include caution striping and placement of wire mesh over all of the skylights. The cost impact of required safety measures are estimated at \$40-50,000. **This is an unbudgeted master plan expense.**

Construction and Other Project Activities

The following construction activities occurred since the last update report:

MRF and Transfer Station Buildings

- Frontage sign lighting
- Water installation to TS roof
- Electrical and water installation at TS shop area
- Pushwall reinforcements for residue stockpiling

- Installation of tunnel scale readouts

Site, Other Buildings and Projects

- Landscape plantings at front of Administration building
- Concrete curb repairs at back of TS
- Hatcher Press lot landscape clean up
- Shoreway Road weed abatement
- Electrical supply to SBR truck maintenance area
- Administration building floor repair

The following construction activities are expected to occur during the next reporting period:

MRF and Transfer Station Buildings

- Landscape timer and controls
- Installation of MRF residue shuttle conveyor inside TS
- Carpet replacement at Recology first floor
- Floor treatments to MRF lobby
- Installation of recycled art at MRF lobby
- Reconfiguring windows at public recycling center

Site, Other Buildings and Projects

- Reconditioning all rollup doors at facilities
- Installation of truck barrier walls in public areas

Project Expenditures Summary

▪ **Construction Budget (S.J. Amoroso)**

The construction contract with SJ Amoroso was closed out in December and the City building Department has inspected and approved work completed by the SJ Amoroso. Cumulative progress payments made to Amoroso through the end of December 2011 total \$16,209,000 on a total contract amount of \$16,209,000. All outstanding balances and retainages have been paid to SJ Amoroso.

▪ **Construction Management Budget (Covello)**

Covello's construction oversight and onsite staff was completed in December 2011. The company continues to a low level of support related to permit approval, construction documentation preparation, and the electrical connection required by the solar installation.

▪ **Design Support Services (JRMA)**

The Master Plan design support services contract with JRMA is closed except for the project LEED commissioning. The LEED Commissioning is a standalone scope of work with in JRMA's design support services contract. Before the final LEED application can be made to the USGBC, the solar installation must be completed and operational. JRMA is now in the process of finalizing the LEED application with the goal of submitting it in February. The Project Commissioning with JRMA was budgeted at \$30,000 and it is anticipated that this work will be completed within this budget amount.

▪ **MRF Processing Equipment and Installation (BHS)**

The MRF equipment contract with BHS was closed out in December. All performance testing has been completed, identified equipment and installation deficiencies have been corrected by the company, and the SBWMA as formally accepted the equipment. Total payments made to BHS through the end of December

2011 total \$14,338,000 on a total contract amount of \$14,354,000. All outstanding balances and retainages have been paid to BHS.

▪ Other Master Plan Project Expenditures

There were no payments to contractors in the month of January. Total anticipated cost for remaining master plan projects total \$701,000 and will be drawn from the Soft Costs and CM & Other budget lines which have a balance remaining balance of \$734,800.

SHOREWAY ENVIRONMENTAL CENTER MASTER PLAN BUDGET						
THROUGH DECEMBER 2012		(000's)				
	Vendor	Original Project Budget Amount	Allocated Contingency	Revised Project Total	Spent Amount	Remaining Amount
PROJECT COST SUMMARY						
Preliminary Costs						
Planning, Design & Engineering	Various	2,404.0	28.5	2,432.5	(2,427.0)	5.5
Bond Issuance Costs		90.5	(7.4)	83.1	(83.1)	0.0
Phase I						
Construction	Rodan	2,405.0	31.3	2,436.3	(2,436.3)	0.0
Construction Management	Covello	444.3	15.9	460.2	(460.2)	0.0
Phase II						
Construction	Amoroso	16,209.0	-	16,209.0	(16,209.0)	0.0
Construction Contingency (10%)	Amoroso		3,053.9	3,053.9	(3,015.7)	38.2
Permit, CM, & Design Support Services	Covello/JRMA	2,259.0	714.0	2,973.0	(2,690.7)	282.3
Construction Soft Costs	Various	786.7	6.0	792.7	(340.2)	452.5
Phase III						
Equipment Installation	BHS	2,432.4	30.0	2,462.4	(2,462.4)	0.0
Contingency (10%)	BHS		246.2	246.2	(126.0)	120.2
Camera System, elec.		85.0	-	85.0	(85.0)	-
Supplemental Fire Suppression		75.0	-	75.0	(75.0)	-
Equipment	BHS	14,273.2	81.2	14,354.4	(14,338.2)	16.2
Contingency	BHS		492.8	492.8	(307.5)	185.3
Construction Management	Various	95.0	-	95.0	(12.0)	83.0
Project Total		41,559.1	4,692.4	46,251.5	(45,068.3)	1,183.2
Other Project Dollars						
Unallocated Contingency (Balance of Funds)		4,684.8		4,684.8	(4,479.4)	205.4
Transfer Station Public Area (SJA Bid Deduction)		728.0		728.0	(213.0)	515.0
Project Subtotal		46,971.9				1,903.6



STAFF UPDATE

To: SBWMA Board Members
From: Kevin McCarthy, Executive Director
Marshall Moran, Finance Manager
Date: February 23, 2012 Board of Directors Meeting
Subject: Update on 2012/2013 Franchise Rate Setting Process

Recommendation

This is an informational report and no action is necessary other than the various requested future responses below.

Analysis

This staff report will be provided monthly to the Board commencing with the November 17, 2011 Board meeting. The purpose of this staff update report is to keep the Board informed on the timing, schedule of events and issues affecting Member Agencies during the 2013 Compensation Application review (performed in 2012) and the Recommended Rate Adjustment process for the upcoming 2013 Rate Year (i.e., establishing rates for January 1-December 31, 2013). The goal is to provide and update pertinent information for Member Agencies to effectively plan for and manage communications regarding the next year's compensation application and rate setting process.

Attached is the draft 2012 (for calendar year 2013 rates) Rate Approval Schedule (**Attachment A**).

New Issues Affecting 2013 Compensation Adjustment include:

- Service Level Adjustments. Per the Member Agency Franchise Agreements with Recology, the company will include in its 2013 Compensation Application the second and **final** service level adjustment to account for changes in accounts for residential service, lifts for commercial service, and pulls for roll-off service that have occurred since the first adjustment that was made in 2010 to the company's cost proposal submitted in 2008. It is important to note that the 2008 cost proposal which was used as the basis for establishing 2011 rates relied on customer service level data provided by Allied Waste/Republic Services.
- Recology Annual Revenue Reconciliation for 2011. Recology will submit a Revenue Reconciliation Application to the SBWMA by March 31, 2012 which will compare the approved compensation owed to Recology for 2011 with the actual net compensation retained by Recology after paying for Pass-Through costs for disposal at Shoreway and Agency fees (e.g., Franchise Fees) paid to each Member Agency. Each Agency will have a surplus or shortfall which will be added to or subtracted from the 2013 Revenue Requirement; this surplus or shortfall can not be carried forward to 2014 rates.

- Service to Agency Facilities for 2011. The allocation of the cost to provide service to this distinct Service Sector to each Member Agency will be adjusted retroactively for 2011 based on final statistics from Recology. The initial allocation for 2011 was based on projections in lieu of the actual operating statistics. The SBWMA staff recommended and the Board approved using a temporary allocation until the company returned with actual statistics to be provided with the March 31, 2012 Revenue Reconciliation Application.
- Performance Incentive/Disincentive Payments. The Franchise Agreement(s) with Recology prescribe that payments related to performance incentives/disincentives will be calculated in the company's Annual Report submitted in mid-February and then included in their Compensation Application due on July 1 each year (with the exception of Contamination related disincentive payments which are calculated quarterly and paid directly to SBWMA). Therefore, both incentive payments due to Recology and disincentive payments (with the exception of Contamination related disincentives) due to Member Agencies shall be included in the Annual Compensation Application. Staffing is currently reviewing the annual report submitted by Recology on February 14, 2012 for its accuracy and compliance with Member Agency franchise agreement requirements.

Schedule of Rate Review Activities

Jan/Feb 2012

- SBWMA to send letter to Board requesting feedback on how to improve annual rate setting process.

March 2012

- Recology is required to submit the first Revenue Reconciliation Application by March 31, 2012 (and annually thereafter).
- SBWMA to award a contract to audit the financial data provided by SBR and Recology for 2011 to ensure this data is accurate.

April 2012

- Special Board Workshop for Board Members, to discuss rate setting process; this could also be added to the regularly scheduled April Board meeting if time allows.

May 2012

- SBWMA to send out letter to Board requesting feedback from all agencies on issues affecting 2012 rate adjustments (e.g., changes to Agency fees, revenue and tonnage projections). Response requested by July 1.
- SBWMA to issue a report on projected 2012 revenue (based on four months of actual) compared to the base revenue projection in the 2012 rate projections.
- Agencies with a projected revenue shortfall are encouraged to review their residential rate structure for deficiencies (i.e., rates don't cover costs) – especially in the small cart (20 and 32-gallon) rates.
- Elected official briefing on rate setting process, rate issues and results of customer satisfaction survey.

May/June 2012

- SBWMA to issue report summary on the Recology 2011 Revenue Reconciliation Application.

July 2012

- July 1 - Compensation Applications due from Recology and SBR for 2013 compensation adjustment.
- July 1 - Response from Member Agencies to SBWMA on issues affecting 2013 rate adjustments (e.g., changes in agency fees, revenue and tonnage projections).

- July 1-15 – SBWMA to provide Recology Compensation Application to all Member Agencies and commence a process to include Member Agency feedback. The Member Agency feedback will be needed by August 1.
- July 21 – BOD Staff report on estimated residential revenue changes due to cart migration by Member Agency with an update on cart migration since July 2011; to be discussed at July 26th Board meeting

August 2012

- August 1 - Member Agency feedback due on 2013 Recology Compensation Application.
- August 8 - Feedback from agencies on what to include in 2013 collection rate adjustment for current and future cart migration (agencies may decline to include an estimate for future cart migration).

September 2012

- September 1 - Preliminary report issued by SBWMA on Recology's Rate Application for 2013 compensation adjustment.
- September 1 - Preliminary report issued by SBWMA on SBR's Rate Application for 2013 compensation adjustment.
- September 11 - Comments due back from Member Agencies on preliminary Rate Reports for Recology and SBR.
- September 20 - Final Rate Report issued for Recology's Rate Application for 2013 compensation adjustment (for consideration at September 27, 2012 Board meeting)
- September 20 - Final Rate Report issued for SBR's Rate Application for 2013 compensation adjustment (for consideration at September 27, 2012 Board meeting)
- September 20 - Consolidated Rate Report issued with recommended total collection rate adjustments for 2013 (including Recology compensation, disposal expense at Shoreway, agency fees, and agency directed cart migration impact for 2013).
- September 27 – Board consideration and approval of SBR 2013 Compensation Application.
- September 27 – Board consideration and approval of Recology 2013 Compensation Application.
- September 27 – Board consideration and approval of SBWMA Consolidated Rate Report.

September 27 – December 31, 2012

- Member Agencies notice and approve final 2013 solid waste rates

November 2012

- Report to Board on Recommended January 1, 2013 Shoreway tip fee adjustment including Bond proforma update for 2013 SBWMA financial projection with assumed tip fee and reserve balances.

Attachment:

Attachment A – Draft 2013 Rate Approval Schedule

Attachment B – 2012 Member Agency Rates



DRAFT
2013 Rate Approval Schedule

Member Agency Rate Setting Process

The 2013 Recology Compensation Application is due to the SBWMA on July 1, 2012 per the deadline prescribed in the Member Agency Franchise Agreement(s). On September 1, 2012 (also per the Franchise Agreements), the SBWMA will issue its Report on Recology's Compensation Application. The Member Agencies then have 10 days to provide comments on the SBWMA's Report. The comments received will be incorporated in the 2013 SBWMA Consolidated Rate Report that will become binding upon the Board's approval at the September Board meeting. The overarching implications of this are that the rate increases put forth in the SBWMA Rate Report will be the minimum rate increases each Member Agency is obligated to adopt or face interest penalties for amounts owed to Recology.

September 27, 2012 BOD Meeting

- Recology and SBR Compensation Applications Approved
- Consolidated Rate Report Approved

Member Agency Residential Billing Schedule

**Group A: October-November-December
(Billed September 30, 2012; December 31, 2012)**

- Menlo Park
- Redwood City (Not applicable to Residential, Redwood City does its own billing.)
- San Mateo
- West Bay Sanitary District

**Group B: November-December-January
(Billed October 31, 2012; January 31, 2013)**

- Atherton
- Burlingame
- San Carlos

**Group C: December-January-February
(Billed November 30, 2012; February 28, 2013)**

- East Palo Alto (Not applicable to Residential.)

SBWMA 2013 Rate Approval Schedule

DRAFT



- Foster City
- Hillsborough
- County of San Mateo

Prop 218 Public Notice Implications

Prop 218 requires an agency to provide 45 days public notice directly to all account holders prior to authorizing a rate increase. If more than 50% of all account holders file a protest letter within the 45 day public comment period, the agency cannot adopt the proposed rate increase.

Bill Insert Considerations

Recology typically requires that a bill insert is prepared and ready for insertion with the bills a minimum of two weeks prior to the scheduled bill issuance date. However, the company may reduce this deadline to 5 business days for special circumstances, such as a Prop 218 Notice. The company has detailed guidelines regarding the specifications for bill inserts and will share these upon request. Agencies issuing a Prop 218 Notice via Recology’s bills will need to **pay directly for the costs** associated with production and printing but will save on mailing expenses since Recology can include the insert with its bills at no additional cost.

Direct Mail Considerations

Member Agencies sending the Prop 218 Notice via direct mail will need to **pay directly for the costs** associated with production, printing and mailing. Agencies sending a direct mail piece typically include these costs in their rates. Sending the Prop 218 Notice via direct mail provides the Agency with total control and flexibility regarding production and mailing of the notice.

Bill Insert vs. Direct Mail:

Group A

These agencies may be able to prepare and print a bill insert in time for inclusion with the September 30, 2012 mailing. Therefore these agencies will need to produce a direct mail piece in order to close the Prop 218 public hearing process and adopt rates prior to January 1, 2013.

Proposed Schedule:

September 27, 2012..... SBWMA BOD Approves Recology and SBR Compensation.
 October 1-15 Governing body or agency staff approves issuance of the Prop 218 notice.
 October 16-31 Prop 218 Notice printed and issued via direct mail

SBWMA 2013 Rate Approval Schedule

DRAFT



November 1-15Governing body closes the Prop 218 public notice period and adopts 2012 rates effective January 1, 2013.
December 31.....First Recology bill issued with new 2013 rates.



Group B

These agencies will likely be able to prepare and print a bill insert in time for inclusion with the October 31, 2012 mailing. However, since the Prop 218 process will not close for 45 days after issuance of the Prop 218 rate increase notice, these agencies will have to bring the results of the Prop 218 notice before their governing body between December 16 and 31, 2012. Otherwise, these agencies will need to produce a direct mail piece in order to close the Prop 218 public hearing process prior to January 1, 2013.

Proposed Schedule:

- September 27, 2012..... SBWMA BOD Approves Recology and SBR Compensation
- October 1 – October 15..... Governing body or agency staff approves issuance of the Prop 218 notice.
- October 31 Prop 218 Notice included with Recology bills
- December 15-31 Governing body closes the Prop 218 public notice period and adopts 2013 rates.
- January 31, 2013 First Recology bill issued with new 2013 rates including a retroactive rate adjustment for January.

Group C

While these agencies will have ample time to prepare and print a bill insert in time for inclusion with the November 30, 2012 mailing, this is moot since the 45 day Prop 218 notification period will not close until after January 1, 2013 (i.e., on January 14, 2013). Therefore these agencies will be required to produce a direct mail piece in order to close the Prop 218 public hearing process prior to January 1, 2013.

Proposed Schedule:

- September 27, 2012..... SBWMA BOD Approves Recology and SBR Compensation
- October 1-15 Governing body or agency staff approves issuance of the Prop 218 notice.
- October 16-31 Prop 218 Notice printed and issued via direct mail
- December 1-15 Governing body closes the Prop 218 public notice period and adopts 2013 rates.
- February 28, 2013 First Recology bill issued with new 2013 rates including a retroactive rate adjustment for January and February.

Attachment B - Franchise Rate Setting Process (Staff Report 6 d)

SBWMA Member Agency 2012 Residential Rates					
<u>Member Agency</u>	2012 Percentage Increase Over <u>2011 Rates</u>	2012 Residential Rates			
		<u>20g cart</u>	<u>32g cart</u>	<u>64g cart</u>	<u>96g cart</u>
Atherton	35.0%, 25.0%, 9.0%, 0.0%	\$ 27.00	\$ 55.00	\$ 110.00	\$ 164.00
Belmont	12.00%	\$ 16.93	\$ 28.03	\$ 61.77	\$ 99.86
Burlingame	25.0%	\$ 12.90	\$ 23.85	\$ 47.71	\$ 70.80
East Palo Alto	20.0%	N/A	N/A	N/A	\$ 39.81
Foster City	6.0%	\$ 11.82	\$ 18.92	\$ 37.84	\$ 56.76
Hillsborough	85.0%, 43.0%, 13.0%, 7.0%	\$ 42.40	\$ 52.50	\$ 82.40	\$ 117.40
Hillsborough*	-24.0%, -25.0%, -22.0%, -16.0%	\$ 17.40	\$ 27.50	\$ 57.40	\$ 92.40
Menlo Park	8.0%	\$ 13.99	\$ 23.40	\$ 55.99	\$ 83.72
Redwood City	7.2%	\$ 11.04	\$ 26.51	\$ 53.02	\$ 79.52
San Carlos	10.0%	\$ 18.03	\$ 28.84	\$ 60.00	\$ 91.80
City of San Mateo	9.9%	\$ 12.00	\$ 19.19	\$ 42.22	\$ 65.24
County of San Mateo (NFO)	5.0%	\$ 24.70	\$ 24.70	\$ 24.70	\$ 49.40
County of San Mateo (other)	15.0%	\$ 25.80	\$ 30.66	\$ 54.34	\$ 77.19
West Bay Sanitary District	22.3%, 23.7%, 21.9%, 22.6%	\$ 21.00	\$ 34.00	\$ 67.00	\$ 101.00

source: Recology billing records Feb. 2012



MARCH – APRIL 2012 BOARD AGENDA ITEMS (SUBJECT TO CHANGE)

- Board Workshop on Commercial Recycling Outreach and Promotion Program and Results of Recology San Mateo County Efforts -- **To be rescheduled in March**

February 29, 2012

- Board and Staff Retreat on Strategic Planning

March 22, 2012

- Findings from Collection Services and Facility Operations Contractor Data, Records, Systems and Reports Auditing Project
- Strategic Plan Update
- Resolution Approving Release of Bid Documents for Transfer Station Floor Repair and Authorizing Executive Director to Accept Bids and Enter into a Contract
- Approval of Contract for Financial Systems Audit of RSMC & SBR (depending on \$ size?).
- Approval of Contract for Conducting a Residential Customer Satisfaction Survey

April 26, 2012

- Refresher on Rate Setting Process and Rate Projections