



BOARD OF DIRECTORS MEETING THURSDAY, NOVEMBER 18, 2010 at 2:00 p.m.

San Carlos Library
Conference Room A/B
610 Elm Street, San Carlos, CA 94070

1. Roll Call

2. Public Comment

Persons wishing to address the Board on matters NOT on the posted agenda may do so.

Each speaker is limited to two minutes. If there are more than five individuals wishing to speak during public comment, the Chairman will draw five speaker cards from those submitted to speak during this time. The balance of the Public Comment speakers will be called upon at the end of the Board Meeting.

If the item you are speaking on is not listed on the agenda, please be advised that the Board may briefly respond to statements made or questions posed as allowed under The Brown Act (Government Code Section 54954.2). The Board's general policy is to refer items to staff for attention, or have a matter placed on a future Board agenda for a more comprehensive action or report and formal public discussion and input at that time.

3. Approval of Consent Calendar:

Consent Calendar item(s) are considered to be routine and will be enacted by one motion. There will be no separate discussion on these items unless members of the Board, staff or public request specific items be removed for separate action. *Items removed from the Consent Calendar will be moved to the end of the agenda for separate discussion.*

- A. Adopt the October 28, 2010 BOD Meeting Minutes
- B. Approval of Quarterly Investment Report as of 9/30/10
- C. Approval of 2011 Board Meeting Calendar
- D. Receipt of Allied Monthly Metrics

4. New Business:

- A. Resolution Approving Shoreway Facility Tipping Fee Adjustments Effective 1/1/11
- B. Resolution Approving BFI of California's Compost Overs Plan at the Newby Island Compost Facility for Processing of Organics Materials from the SBWMA
- C. Resolution Approving SBWMA Consent to Assignment of the Agreement Between SBWMA and Curbside Inc. for Household Hazardous Waste (HHW), Universal Waste (U-Waste), Electronic Scrap (E-Scrap), Sharps and Medicine Door-to-Door Collection Service to WM Curbside LLC.

5. Old Business:

- A. Presentation by Recology San Mateo County on Implementation Milestones for Rollout of New Collection Services Effective 1/1/11
- B. Presentation by South Bay Recycling on Implementation Milestones for Start-Up of Shoreway Facility Operations Effective 1/1/11

6. Staff Updates

- a) Update on Allied Contract Compliance
- b) Shoreway Construction Update
- c) Bond Proforma Update
- d) Update on Rollout of New Collection Services
- e) Update on Recology Commercial Recycling Outreach Efforts
- f) Recycling and Outreach Programs Update
- g) Preview of Upcoming Board meetings

7. Board Member Comments

8. Adjourn

Next Regular meeting scheduled for January 27, 2011, San Carlos Library at 2 pm

MEMBER AGENCIES

ATHERTON * BELMONT * BURLINGAME * EAST PALO ALTO * FOSTER CITY * HILLSBOROUGH * MENLO PARK * REDWOOD CITY
* SAN CARLOS * SAN MATEO * COUNTY OF SAN MATEO * WEST BAY SANITARY DISTRICT



CONSENT CALENDAR

DRAFT MINUTES

**SOUTH BAYSIDE WASTE MANAGEMENT AUTHORITY
MEETING OF THE BOARD OF DIRECTORS
October 28, 2010 – 2:00 p.m.
San Carlos Library, Conference Room A
610 Elm Street, San Carlos, California**

1. **Roll Call:** CTO 2:05 p.m.

2. **Public Comment**

Mr. Tony Fan, founder and part owner of South Bay Recycling, formally introduced himself to the board and reiterated his commitment to the future services SBR will be providing to the SBWMA and the community it serves.

Antonia DeMatteo, 531 Entrada Way, Menlo Park, representing her self. She expressed her concern over the configuration of the 20 gallon garbage cart and the non-usable space.

3. **Approval of Consent Calendar:**

Consent Calendar item(s) are considered to be routine and will be enacted by one motion. There will be no separate discussion on these items unless members of the Board, staff or public request specific items are removed for separate action. *Items removed from the Consent Calendar will be moved to the end of the agenda for separate discussion.*

- A. Adopt the September 23, 2010 BOD Meeting Minutes
- B. Receipt of Allied Monthly Metrics

Member Fil asked Allied Waste to explain the changes to their monthly metrics, specifically the increase in the average hold time, the decrease in calls answered within 30 seconds, and the increase in abandoned calls.

Carl Mennie, Assistant General Manager of Allied Waste, informed the Board that the changes were related to the increase in call volume due to the delivery of the new carts and the recovery of the old recycle bins and customer cans. Mr. Mennie informed the Board that Allied's head count was not increased to help manage the call volume increase; and there are no plans to add additional staff at this time. Mr. Mennie did offer to add an outgoing message stating that wait times may increase due to the number of cart delivery inquiries being received.

M/S Nava/Fil approve Consent Calendar.

Motion passes 11-0-0-1 (Absent: West Bay Sanitary District)

4. **New Business:**

- A. Resolution Approving Allied Waste/Republic Services 2010 Shoreway Rate Application

Rick Simonson of HF&H Consulting made a Power Point Presentation on the Allied Waste/Republic Services 2010 Shoreway and Collection Rate Applications.

Discussion of Items 4A and 4B

Member Fil asked Mr. Simonson what the process is for resolving disputes Allied Waste has with the reports.

Mr. Simonson replied that HF&H has an audit team that puts together the reports. Allied Waste has the opportunity to review the reports and if there is a dispute HF&H will set up a meeting with Allied, SBWMA management and the audit team. If the dispute is not settled at the meeting it will be part of the final report.

Member Nava asked if the "recyclables" in the report included green waste.

Mr. Simonson replied that it did not include green waste.

Member Hardy asked Mr. Simonson to clarify the percentage of the impact of the Teamsters' Pension Audit-Related Legal Fees. He asked him to confirm that it was 0.03% and not 0.3%.

Mr. Simonson replied that Member Hardy was correct, that the percentage is 0.03 not 0.3. There was a typo in the Power Point.

Member Nava asked if the basis of the dispute with Allied Waste is that they did not conform to SBWMA notification requirements?

Executive Director Kevin McCarthy replied that when there is an out of the ordinary expense Allied Waste must notify SBWMA in advance.

Member Nava asked if there will be interest on late balancing account payments?

Executive Director Kevin McCarthy replied that the contract does not mention interest, only that the balancing account must be paid off over a one year period.

Member Nava asked to speak to the dynamics of Member Agencies who did their Prop 218 notices and who adjusted their rates along with imposing the County's fees. He asked Mr. Simonson to confirm that it was a combination of actions that chipped away at the balancing account and not just Allied's costs.

Mr. Simonson agreed and stated that the combination of cities increasing their fees, imposing the County fees, as well as increases in commodities aided in the reduction of the balancing account.

Members Nava and Patterson asked Allied Waste to explain the transition-related costs of \$155,000.

Carl Mennie, Assistant General Manager of Allied Waste, explained the costs were related to the delivery of the new carts and exchanges that were made for residents who either did not get the size they wanted or who requested a reduction in size. The changes to cart sizes impacted the subscription rates. Subsequent to the meeting Mennie also noted these costs included the rental of residential side loaders from Recology so as to collect single stream recyclables.

Member Nava asked if the money would be allocated to the Member Agency where the changes were made.

Mr. Mennie replied that the accounting system is not that sophisticated but a report could be produced of where the requests came from.

Member Patterson stated that the cost for the delivery of the carts seemed high.

Mr. Mennie replied that the cost may also include the commercial container exchanges that were made.

Member Patterson asked if staff could provide a breakdown of the residential and commercial costs.

Member Fil asked if a Member Agency could conduct their own audit?

Executive Director Kevin McCarthy replied, yes, a Member Agency could conduct their own audit. He recommended that the agency meet with HF&H. He also offered SBWMA staff as a resource, too.

Member Nava stated that Executive Director Kevin McCarthy cautioned Member Agencies in using the balancing account to set rates. Member Nava asked for recommendations on setting rates and addressing the balancing account.

Executive Director Kevin McCarthy directed the Board to the recommendations in Staff Report 4C. He informed the Board that their agencies could start to pay the balancing account down in 2011 for the last 3 months of the year. He reminded the Board that they do not have to cover the entire balancing account in 2011; that it could be done in a 3-12 month period.

Member Scott stated that Allied Waste owed his agency money. How would this impact their rate setting?

Executive Director Kevin McCarthy advised Member Scott to seek legal counsel. And he stated the "payable in one year" language goes both ways. He also urged Allied to try and make a reasonable accommodation for West Bay.

M/S Patterson/Nava approve Resolution 2010-29 Allied Waste/Republic Services 2010 Shoreway Rate Application

Motion passes 10-0-2-0

Agency	Yes	No	Abstain	Absent	Agency	Yes	No	Abstain	Absent
Atherton			X		Menlo Park	X			
Belmont	X				Redwood City	X			
Burlingame	X				San Carlos	X			
East Palo Alto			X		San Mateo	X			
Foster City	X				County of San Mateo	X			
Hillsborough	X				West Bay Sanitary District	X			

B. Resolution Approving Allied Waste/Republic Services 2010 Collection Rate Application

M/S Patterson/Nava approve Resolution 2010-30 Allied Waste/Republic Services 2010 Collection Rate Application

Motion passes 10-0-2-0

Agency	Yes	No	Abstain	Absent	Agency	Yes	No	Abstain	Absent
Atherton			X		Menlo Park	X			
Belmont	X				Redwood City	X			
Burlingame	X				San Carlos	X			
East Palo Alto	X				San Mateo	X			
Foster City	X				County of San Mateo	X			
Hillsborough	X				West Bay Sanitary District			X	

C. Presentation on Consolidated 2011 Rate Report

Discussion

Member Nava asked if the services and rates in Attachment Q should be included in the Prop 218 notices?

Chair Porter advised legal review by each agencies attorney. The interpretation of Attachment Q should be made by an attorney.

Recycling Programs Manager Cliff Feldman stated that the Franchise Agreements only list costs, not rates. Rates should be based on the costs.

Member Fil encouraged communication from Allied Waste on future billing. He asked if notification could be printed on the invoices Allied sends.

Recycling Programs Manager Cliff Feldman replied that Allied Waste has already starting including this information on their invoices.

D. Resolutions Approving Change Orders with S.J. Amoroso Construction Inc.

Discussion

Member Patterson asked staff to elaborate on the change orders related to the foundation modification made to the pits.

Facility Operations Contract Manager Hilary Gans explained that JRMA provided generic MRF design configurations and power requirements prior the RFP with the intent to more clearly define the design and power requirements once a contractor had been

selected. This process resulted in change orders and impacted both costs and schedules. Hilary stated that there are no over head claims in the change order.

Member Steffens asked why the contractor would not assume the costs of the changes in price of the steel purchased.

Facility Operations Contract Manager Hilary Gans replied that the cost increases were related to the delays in the construction start date. The construction start date was delayed by almost one month which delayed the purchase of the steel. As the owner of the project we could not provide the contractor clear detail of the design; this resulted in the contractor delaying the purchase of the steel. During this delay there was a dramatic increase in the cost of steel.

1. Shoreway Master Plan Phase II – Construction

Member Steffens asked why so many change orders per JRMA? Should they be compensated for design changes due to their problems or mistakes?

Facility Operations Contract Manager Hilary Gans replied that we are documenting areas of concern if needed as part of final payment to JRMA. He also noted that a number of the changes are related to the prior points re: generic MRF design and power configurations.

M/S Patterson/DeBry approve Resolution 2010-31 Change Orders with S.J. Amoroso Construction Inc. for Shoreway Master Plan Phase II – Construction

Motion passes 9-0-1-2

Agency	Yes	No	Abstain	Absent	Agency	Yes	No	Abstain	Absent
Atherton	X				Menlo Park	X			
Belmont	X				Redwood City	X			
Burlingame				X	San Carlos	X			
East Palo Alto			X		San Mateo	X			
Foster City				X	County of San Mateo	X			
Hillsborough	X				West Bay Sanitary District	X			

2. Transfer Station Construction Scope of Work (Delta Eight)

M/S Patterson/Moura approve Resolution 2010-32 Change Orders with S.J. Amoroso Construction Inc. for Transfer Station Construction Scope of Work (Delta Eight)

Motion passes 8-0-1-3

Agency	Yes	No	Abstain	Absent	Agency	Yes	No	Abstain	Absent
Atherton	X				Menlo Park	X			
Belmont	X				Redwood City				X
Burlingame				X	San Carlos	X			
East Palo Alto			X		San Mateo	X			
Foster City				X	County of San Mateo	X			
Hillsborough	X				West Bay Sanitary District	X			

E. Resolution Approving Amendments to Shoreway Operations Agreement with South Bay Recycling

Discussion

Member Kent asked for clarification to Section 8.05: are we paying SBR's staff time to recover the recyclables from the waste stream?

Executive Director Kevin McCarthy replied yes, the way the contract is written today we are paying for their staff time, but we receive the commodity revenue if the materials are processed at the MRF. There is no change to the contract just to the language to make the revenue reconciliation process more clear.

Member Moura asked if Board Members will be receiving a model staff report?

Executive Director Kevin McCarthy replied yes.

M/S Fil/Moura approve Resolution 2010-33 Amendments to Shoreway Operations Agreement with South Bay Recycling

Motion passes 9-0-0-3

Agency	Yes	No	Abstain	Absent	Agency	Yes	No	Abstain	Absent
Atherton	X				Menlo Park	X			
Belmont	X				Redwood City				X
Burlingame				X	San Carlos	X			
East Palo Alto	X				San Mateo	X			
Foster City				X	County of San Mateo	X			
Hillsborough	X				West Bay Sanitary District	X			

5. Staff Updates

- a) Update on Allied Contract Compliance
- b) Shoreway Construction Update
- c) Update on Rollout of New Collection Services
- d) Update on Recology Commercial Recycling Outreach Efforts
- e) Recycling and Outreach Programs Update
- f) Preview of Upcoming Board meetings

6. Board Member Comments

None.

7. Adjourn 4:38 p.m.



Board Members/Staff SIGN IN SHEET

October 28, 2010

BOARD MEMBER

PRESENT	NAME	JURISDICTION
<i>[Signature]</i>	Lisa Coasta Sanders	Atherton
<i>[Signature]</i>	Thomas Fil	Belmont
<i>[Signature]</i>	Jesus Nava	Burlingame
<i>[Signature]</i>	M.L. Gordon	East Palo Alto
<i>[Signature]</i>	Anthony Docto	East Palo Alto
<i>[Signature]</i>	Jim Hardy	Foster City
<i>[Signature]</i>	Ray Towne	Foster City
<i>[Signature]</i>	Laura Galli	Foster City
<i>[Signature]</i>	Martha DeBry	Hillsborough
<i>[Signature]</i>	Kent Steffens	Menlo Park
<i>[Signature]</i>	Mike Gibbons	Redwood City
<i>[Signature]</i>	Brian Moura	San Carlos
<i>[Signature]</i>	Larry Patterson	San Mateo
<i>[Signature]</i>	Jim Porter	County of San Mateo
<i>[Signature]</i>	Joe LaMariana	County of San Mateo
<i>[Signature]</i>	Phil Scott	West Bay Sanitary District
	John Simonetti	West Bay Sanitary District

STAFF

PRESENT	NAME	TITLE
<i>[Signature]</i>	Kevin McCarthy	Executive Director
<i>[Signature]</i>	Jeannene Minnix Kingston	Board Secretary
<i>[Signature]</i>	Marshall Moran	Finance Manager
<i>[Signature]</i>	Hilary Gans	Facility Operations Manager
<i>[Signature]</i>	Cliff Feldman	Recycling Programs Manager
<i>[Signature]</i>	Monica Devincenzi	Recycling Outreach & Sustainability Manager
<i>[Signature]</i>	Cathy Hidalgo	Recycling Coordinator
<i>[Signature]</i>	Cyndi Urman	Administrative Assistant
<i>[Signature]</i>	Bob Lanzone	Legal Counsel



Board of Directors Meeting SIGN IN SHEET

[Handwritten mark]

October 28, 2010

NAME	REPRESENTING	<input checked="" type="checkbox"/> Add to Distribution List	EMAIL
Brianna Murray	San Mateo		@ rmmurray@cityofsanmateo.org

San Mateo, org



**REQUEST TO SPEAK
SBWMA BOARD OF DIRECTORS MEETING**

DATE: 10/28/2010

Agenda Item # _____ (if applicable)

In Favor In Opposition Other Comment

Name: TONY FRAN
(Please Print)

(Address)

Representing: South Bay Recycling
(Organization)

SPEAKERS are limited to 3 minutes for their presentation.

WHEN SPEAKING: Please state your name. Please be brief, stay on the subject and present new information only.

You will be called to the Microphone by the SBWMA Board of Directors Chair at the appropriate time.

Please hand this request to the Secretary of the Board of Directors.



**REQUEST TO SPEAK
SBWMA BOARD OF DIRECTORS
MEETING**

DATE: Oct 28, 2010

Agenda Item # _____ (if applicable)

In Favor In Opposition Other Comment

Name: Antonia DeMatto
(Please Print)

531 Entrada Way
(Address) Menlo Park

Representing: self
(Organization)

650-327-0398

SPEAKERS are limited to 3 minutes for their presentation.

WHEN SPEAKING: Please state your name. Please be brief, stay on the subject and present new information only.

You will be called to the Microphone by the SBWMA Board of Directors Chair at the appropriate time.

Please hand this request to the Secretary of the Board of Directors.



STAFF REPORT

To: SBWMA Board Members
From: Marshall Moran, Finance Manager
Date: November 18, 2010 Board of Director's Meeting
Subject: Quarterly Investment Report for the Quarter Ended September 30, 2010

Recommendation

It is recommended that the SBWMA Board review and accept the Quarterly Investment Report.

Analysis

The primary objective of the Investment Policy for the SBWMA is safety of principal, while meeting the cash flow needs of the JPA, through prudent investment of unexpended cash. As of September 30, 2010, the investment portfolio was in compliance with the Investment Policy. The portfolio contains enough liquidity to meet the next six months of expected expenditures by the Authority as well as by other third parties.

Fiscal Impact

The attached investment report indicates that on September 30, 2010, funds in the amount of \$30,918,719 were invested producing a weighted average yield of 0.47%.

Accrued interest earnings this quarter totaled \$91,488. As shown in the table below, the decrease in interest income is due to the decreased balance of the portfolio as compared with the prior quarter.

Below is a summary of the changes in the portfolio.

	Qtr Ended 09/30/10	Qtr Ended 06/30/10	Increase (Decrease)
Total Portfolio	\$ 30,918,719	\$ 39,071,723	\$ (8,153,004)
Wgtd Avg Yield	0.47%	0.48%	-0.01%
Interest Earnings	\$ 91,488	\$ 97,190	\$ (5,702)

The decrease in the total portfolio of \$8,153,004 is primarily related to payments from the bond proceeds project account related to the capital project costs totaling approximately \$6.7 million and the interest payment on the bonds totaling approximately \$1.5 million offset by interest received last quarter.

A table comparison of the portfolio components has been provided below:

	09/30/10 Balance	% of Total	06/30/10 Balance	% of Total	Change over prior qtr
SM County Pool	\$ 2,053,315	7%	\$ 2,048,690	5%	\$ 4,626
LAIF	\$ 6,174,485	20%	\$ 6,166,777	16%	\$ 7,708
Bond Proceeds	\$ 22,690,918	73%	\$ 30,856,257	79%	\$ (8,165,339)
Total Portfolio	\$ 30,918,719	100%	\$ 39,071,723	100%	\$ (8,153,005)

Note: There may be minor differences in totals as individual amounts are rounded to the nearest dollar

The average yield of the portfolio excluding bond proceeds was 0.745%. The Local Agency Investment Fund (LAIF) is used as a benchmark, and the average LAIF yield for the quarter ending September 30, 2010, was 0.51%. The San Mateo County Pool average yield for the quarter was 1.45%.

Due to arbitrage restrictions, bond proceeds investments are not included in our LAIF rate comparison. As of September 30, 2010, the bond proceeds of approximately \$22.6 million were invested with the trustee in LAIF, Federal Home loan securities and other cash and short-term investments.

The Investment Advisory Committee, consisting of Jeff Maltbie, Interim City Manager of San Carlos, Brian Moura, Assistant City Manager of San Carlos, Michael Galvin, City Treasurer for San Carlos, and, Rebecca Mendenhall Acting Administrative Services Director, have reviewed this report before presentation to the Board.

Attachments

A – Investment Portfolio Summary for the Quarter Ended September 30, 2010

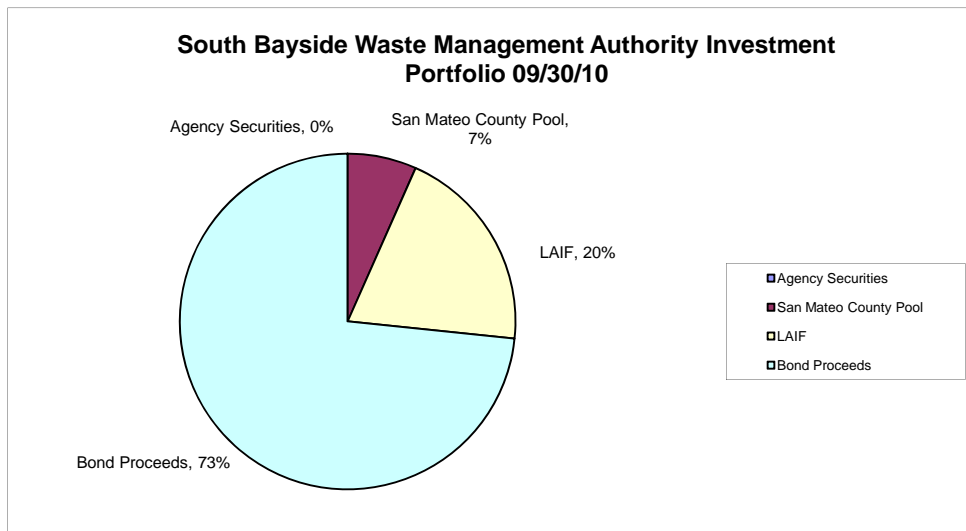
B – Historical Summary of Investment Portfolio

SOUTH BAYSIDE WASTE MANAGEMENT AUTHORITY

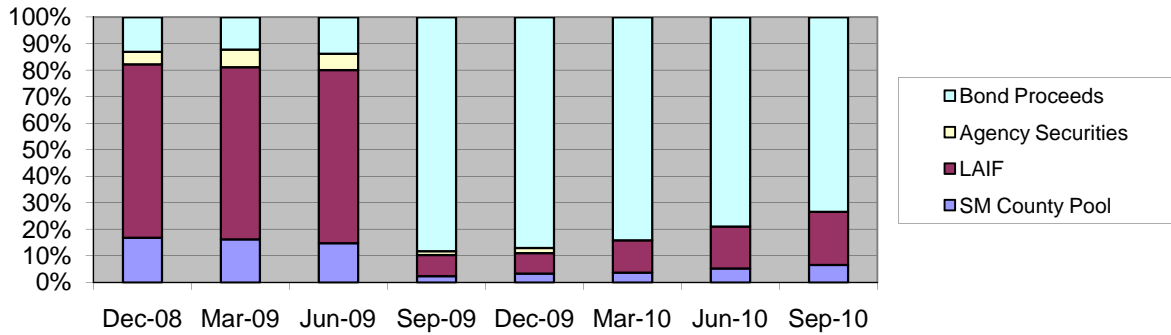
SUMMARY OF ALL INVESTMENTS
For Quarter Ending September 30, 2010

Category	Maturity		Weighted Average Interest Rate	HISTORICAL Book Value	GASB 31 ADJ Market Value
	Days	Months			
Liquid Investments:					
San Mateo County Investment Pool (COPOOL)	2		1.45%	2,053,315	2,053,315
Local Agency Investment Fund (LAIF)	1		0.51%	6,174,485	6,174,485
US GOVERNMENT-Securities & Agencies (0-100%)					
Federal Home Loan Bank Cusip 3133XHXD9			0.00%	-	-
Maturity Date 11/30/2011, early call date 11/30/09 exercised					
Total - Investments			0.745%	8,227,800	8,227,800
Bond Proceeds Accounts - Cash with Fiscal Agents					
BNY Western Trust - LAIF			0.51%	16,256,511	16,256,511
2009 Project Fund Account					
BNY Western Trust - Dreyfus Cash Mgmt 670 Inv			0.01%	620,855	620,855
2009 Project Fund Account					
BNY Western Trust - Dreyfus Cash Mgmt 670 Inv			4.47%	4,288,385	4,288,385
2009A Reserve Fund Account					
BNY Western Trust - Dreyfus Cash Mgmt 670 Inv			0.87%	1,525,167	1,525,167
2009A Payment Fund Account					
Total - Bond Proceeds Accounts			1.269%	22,690,918	22,690,918
GRAND TOTAL OF PORTFOLIO			0.466%	30,918,719	30,918,719

Total Accrued Interest this Quarter 91,488
Total Accrued Interest Fiscal Year to Date 91,488



South Bayside Waste Management Authority Historical Summary of Investment Portfolio



South Bayside Waste Management Authority Portfolio

	Dec-08	Mar-09	Jun-09	Sep-09	Dec-09	Mar-10	Jun-10	Sep-10
SM County Pool	3,607,319	2,410,579	2,422,086	1,685,963	1,690,785	1,694,971	2,048,690	2,053,315
LAIF	14,044,469	9,636,669	10,694,091	5,734,445	4,003,801	5,511,106	6,166,777	6,174,485
Agency Securities	1,001,250	1,001,250	1,001,250	1,001,250	1,001,250	-	-	-
Bond Proceeds	2,808,872	1,802,299	2,260,635	63,174,307	44,972,979	38,168,917	30,856,257	22,690,918
Grand Total	\$ 21,461,909	\$ 14,850,797	\$ 16,378,061	\$ 71,595,965	\$ 51,668,815	\$ 45,374,995	\$ 39,071,723	\$ 30,918,719



STAFF REPORT

To: SBWMA Board Members
From: Kevin McCarthy, Executive Director
Date: November 18, 2010 Board of Director's Meeting
Subject: Approval of 2011 Board Meeting Calendar

SOUTH BAYSIDE WASTE MANAGEMENT AUTHORITY 2011 BOARD MEETING SCHEDULE

*Meetings of the South Bayside Waste Management Authority are held
on the fourth Thursday of the month from 2:00pm to 4:00 pm*

Location: City of San Carlos Library, 2nd Floor., Conference Room A, 610 Elm St., San Carlos, CA 94070

January	27	2011
February	24	2011
March	24	2011
April	28	2011
May	26	2011
June	23	2011
July	28	2011
August		NO MEETING IN AUGUST
September	22	2011
October	27	2011
November	17	2011*
December		NO MEETING IN DECEMBER

**November's Meeting date falls on the Thanksgiving Holiday; it has been scheduled for the PRIOR week*



Allied Waste Update

Agenda Item 3D
18 Pages

Executive Summary, Reports, Liquidated Damages

Attached

Allied Waste Update



EXECUTIVE SUMMARY

Overtime Hours per Day (Transfer Station/MRF)

Overtime hours per day decreased to 40 in October for the TS and MRF (T20). With ongoing construction activities Allied expects similar results for the remainder of the year.

Overtime Hours per Day (Collection Operations)

Overtime hours per day for the collection operation (925) in October decreased to 77 hours per day. Although this is a decrease, it is still above what we would expect under normal circumstances. Allied has seen an increase in overtime due to the roll-out of new residential CartSMART program and the bin delivery associated with the Recology commercial sales efforts. Allied does not expect any significant shift in overtime for November, but to remain above average.

Average Weekly Delayed Pickups

The average weekly number of delayed pickups for the month of October was 61, which is better than our goal of 84.

Missed Pickups

Missed pickups for the month of October were recorded at 4.

Customer Service Average Hold Time

Average hold time for the month of October increased to 85 seconds. An 85 second average hold time is above the previous 12-month average hold time of 24 seconds. An 85 second hold time does not achieve the goal of 30 seconds or less. We expect this number to remain above 30 seconds for the remainder of the year due to continued CartSMART/conversion inquiries.



Calls Answered in 30 Seconds

Calls Answered in 30 Seconds for the month of October decreased to 60.68%. This number is below the industry standard of 80%. Our performance in this area is in direct correlation with our performance with average hold time. Those contributing factors, which drive average hold time, are also going to drive our performance against this measurement. This number brings us below our previous 12-month average of 84%. We expect service levels for the remainder of the year to decrease for the remainder of the year due to continued CartSMART/conversion inquiries.

Calls Answered in 90 Seconds

The percentage of Calls Answered in 90 Seconds decreased to 80% in the month of October. This measurement is tied directly to our number of calls answered in 30 seconds, as well as our average hold time. Our performance in these areas dictates our performance against this particular metric. As mentioned above, we expect this number to decrease in October and the remainder of the year.

Abandoned Call Percentage

Our abandon rate for the month of October increased to 9.17%. As with most of the call center metrics reported, our performance in this area is dictated by our performance in other key call center metrics (i.e., average hold time, calls answered in 30 seconds, and calls answered in 90 seconds). We did not meet our abandon rate goal of 3.0% or less and this puts us above our previous 12-month average of 2.91%. We anticipate this number to increase in the month of October and the remainder of the year due to increased call volume.

Total Calls by Month

Total Calls by Month for October increased by 4% to 23,211. This is approximately 26.32% higher than our average call volume for the previous 12 months of 17,102 and 60.10% higher than October 2009 call volume. Call volumes are expected to increase the remainder of the year due to ongoing conversion inquiries.



Self-Haul Ratio

October 2010 yards per ton ratio was 3.66. Allied will continue to focus our efforts in achieving this metric by performing spot checks on scale tickets for self haul customers. Specifically, after customers have paid to tip their load, but prior to entering the Transfer Station, one of Allied's management personnel will verify that the customer was accurately charged for the amount of yardage by Scale House personnel. If an issue is noted, management will follow up with the Scale House Attendant and use coaching or step discipline to correct any issues discovered.

C&D Recycling Performance

October 2010 netted 3,198 tons of C&D materials. Year to date, the C&D tonnage has already surpassed the full year of 2009 making 2010 the most successfully year of the program.

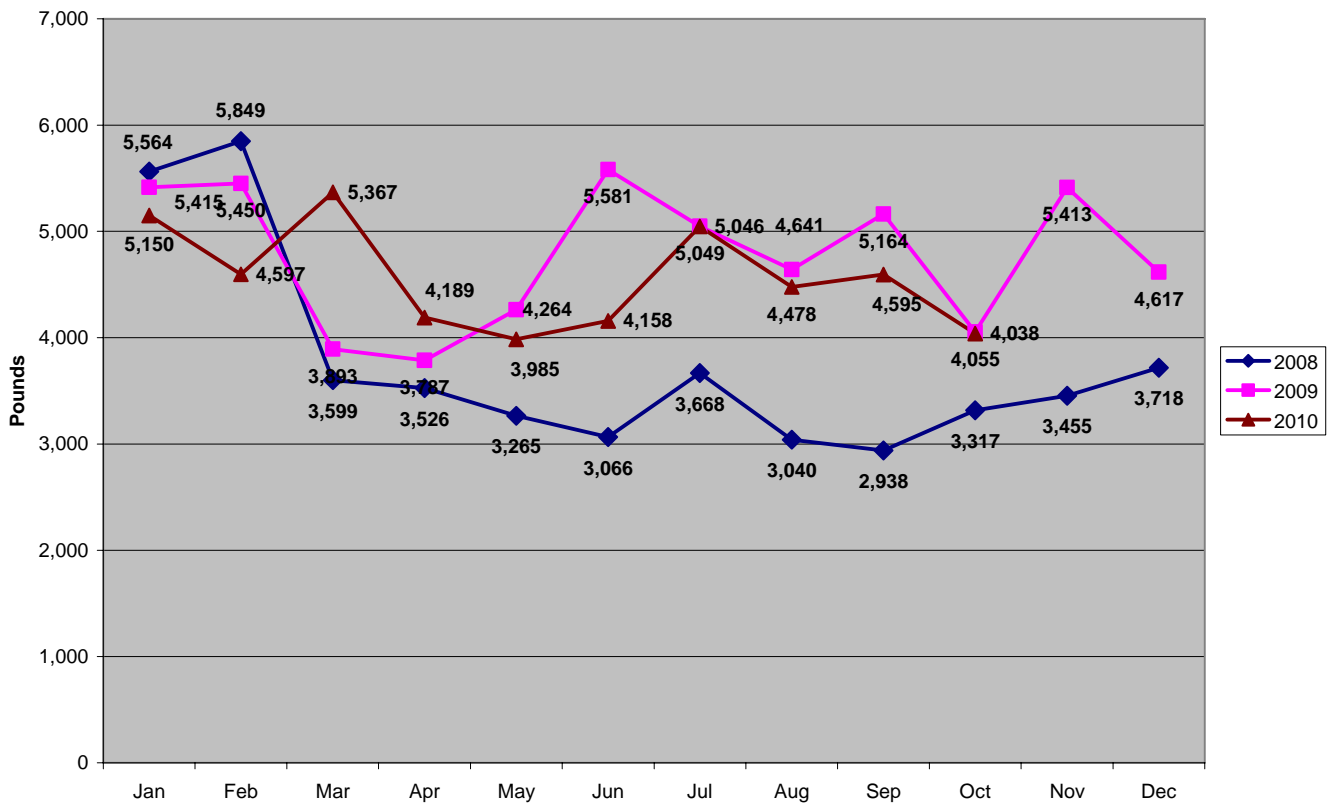
South Bayside Transfer Station C & D Tons to Zanker Road						
	2005	2006	2007	2008	2009	2010
Jan	1,246.98	639.26	1585.44	1,693.36	1,607.03	1,987.49
Feb	1,618.18	1,369.73	1337.82	1,530.43	1,424.63	2,376.66
Mar	2,182.49	1,461.86	1605.41	1,574.55	1,723.11	3,234.62
Apr	1,100.82	1,361.47	1749.16	2,461.99	2,058.04	2,623.64
May	1,102.71	2,208.81	2226.75	2,354.57	1,828.76	3,171.45
Jun	317.86	2,292.17	2048.91	2,674.06	2,093.77	3,114.46
Jul	353.46	1,943.33	1974.51	2,528.04	2,601.29	3,178.05
Aug	889.65	2,095.46	2059.83	2,508.20	2,793.49	3,309.36
Sep	1,271.40	1,740.60	1879.53	2,483.64	2,810.07	3,262.04
Oct	1,058.87	1,883.58	2126.58	2,576.17	3,075.84	3,198.19
Nov	657.42	1,453.40	1954.91	1,829.21	2,778.91	
Dec	465.68	1,174.56	1588.37	1,650.82	2,297.58	
	12,265.52	19,624.23	22,137.22	25,865.05	27,092.52	29,455.96



Battery Collection Performance

Residential curbside collection weight for household batteries and cell phones for all jurisdictions in October 2010 was 4,037 pounds.

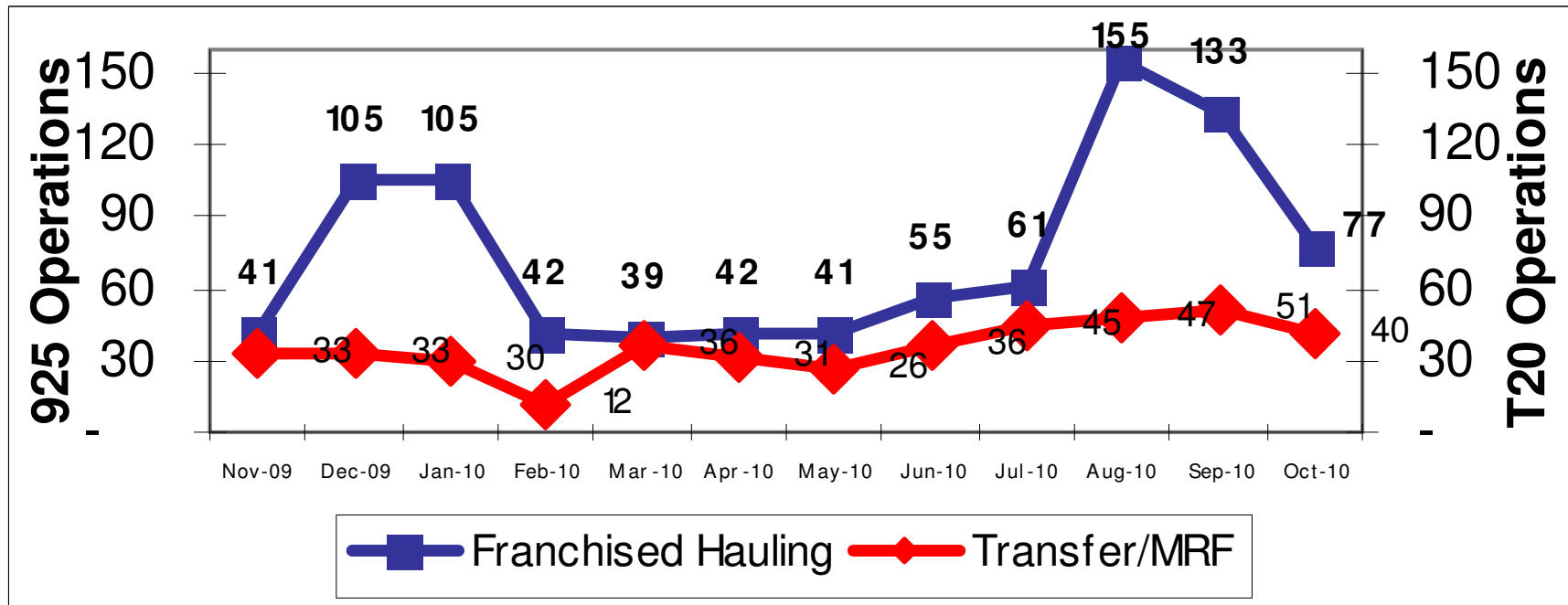
Residential Curbside Cell Phone & Battery Collection



2010 HEADCOUNT BY MONTH FOR ALLIED WASTE OF SAN MATEO COUNTY

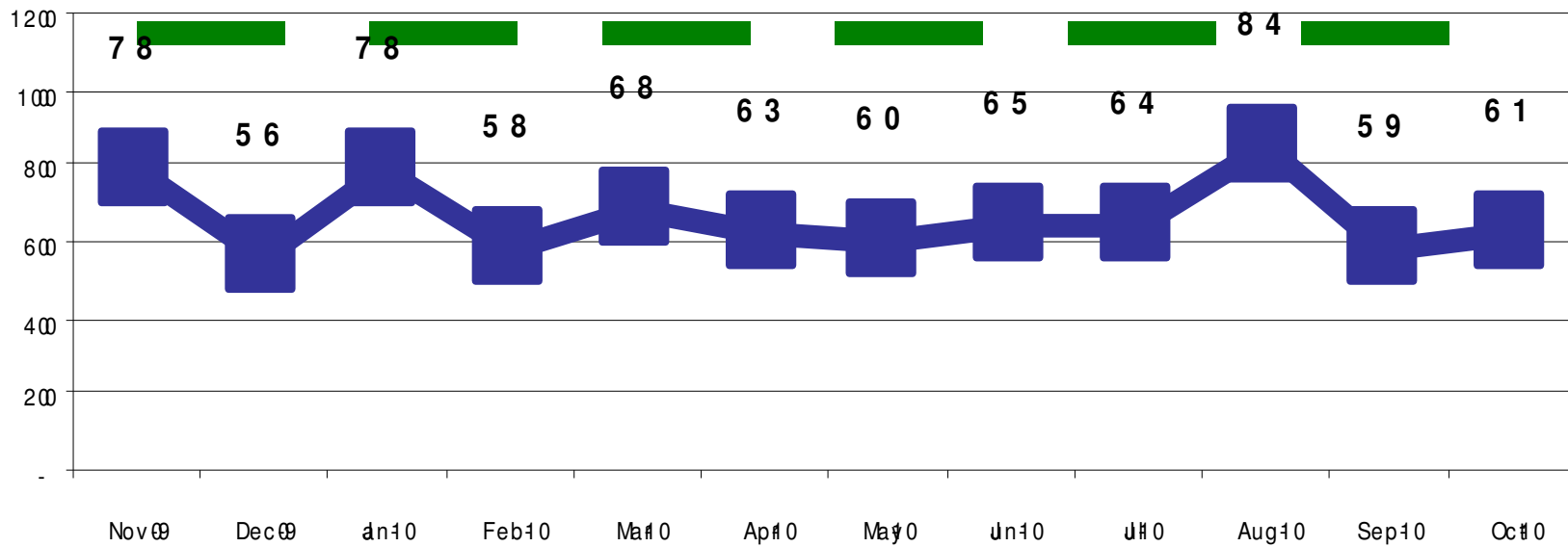
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
UNION												
Collection Drivers	221	220	219	219	218	217	217	216	214	214		
Transfer Drivers	21	21	21	21	21	21	21	21	20	20		
Sorters/Spotters	17	17	17	16	17	17	17	17	17	17		
Scale Attendants	4	4	4	4	4	4	4	4	4	4		
Buy Back Attendants	2	2	2	2	2	2	2	2	2	2		
Equipment Operators	7	7	7	7	7	7	7	7	7	6		
Mechanics	30	30	29	29	29	29	29	29	29	29		
Customer Service Reps	13	13	13	13	13	13	11	11	14	14		
Accounting (i.e., Billing, A/R, A/P, etc)	9	9	9	9	9	9	9	9	9	9		
Clerks (Dispatch, Operations, Maint.)	9	9	9	9	9	9	9	9	9	9		
NON-UNION												
G&A (Admin, Supervisors, Managers)	26	26	26	26	25	25	25	22	22	21		
Recycling Coordinators	5	5	5	5	5	5	1	1	1	1		
TOTAL	364	363	361	360	359	358	352	348	348	346		

Collection Driver and Transfer/MRF Operations Overtime Hours Per Day



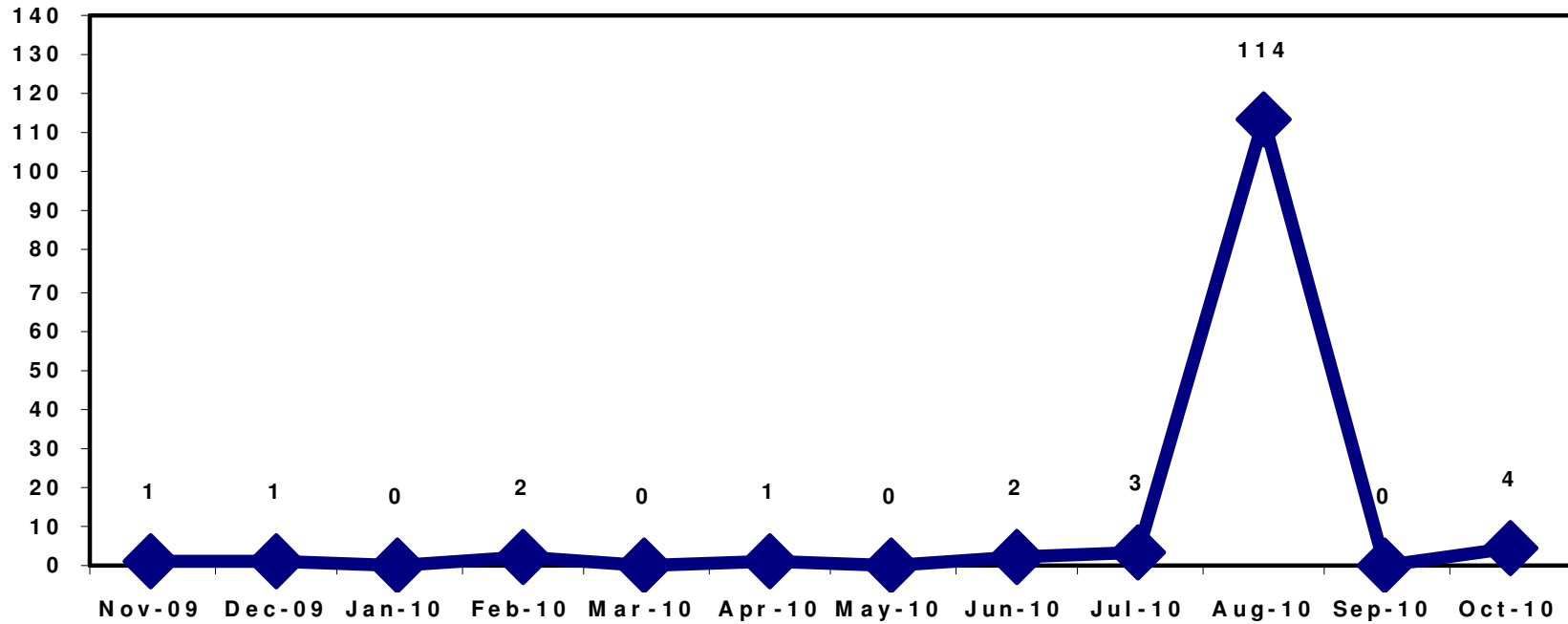
Average Weekly Delayed Pickups

Service Standard is 114 Total



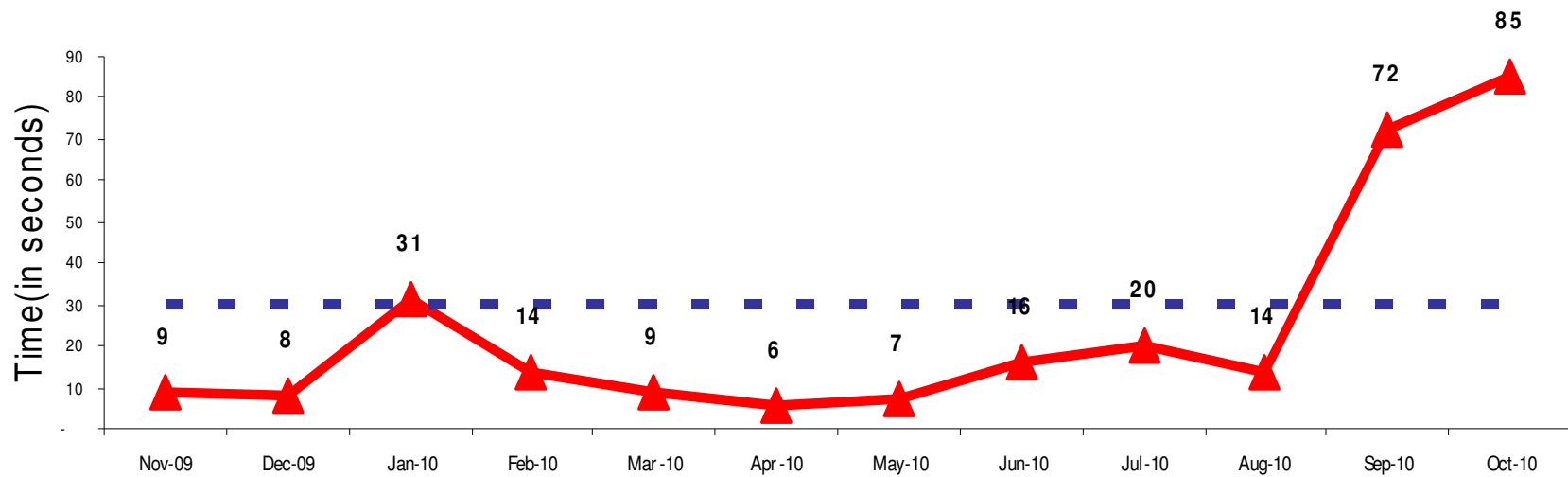
Note: Service Standard is 1 missed pick up per 1000 residential customers and 2 missed pick ups per 1000 commercial customers.

Monthly Missed Pick Ups



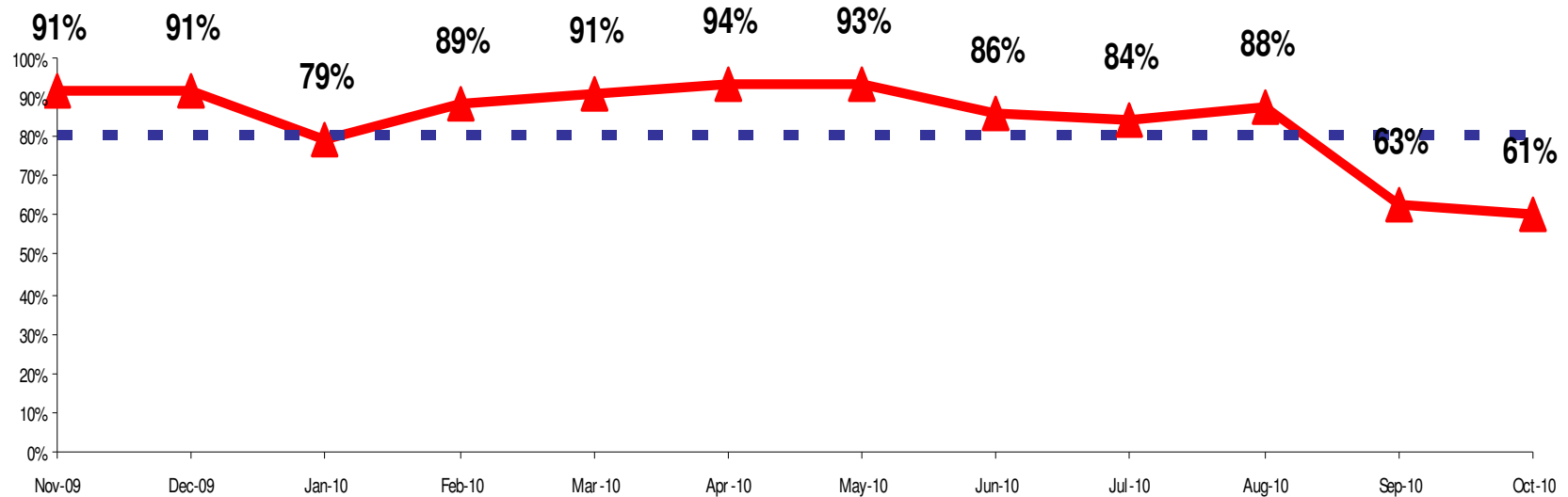
Customer Service Average Hold Time

30 Second Service Standard



Customer Service Percentage of Calls Answered in 30 Seconds

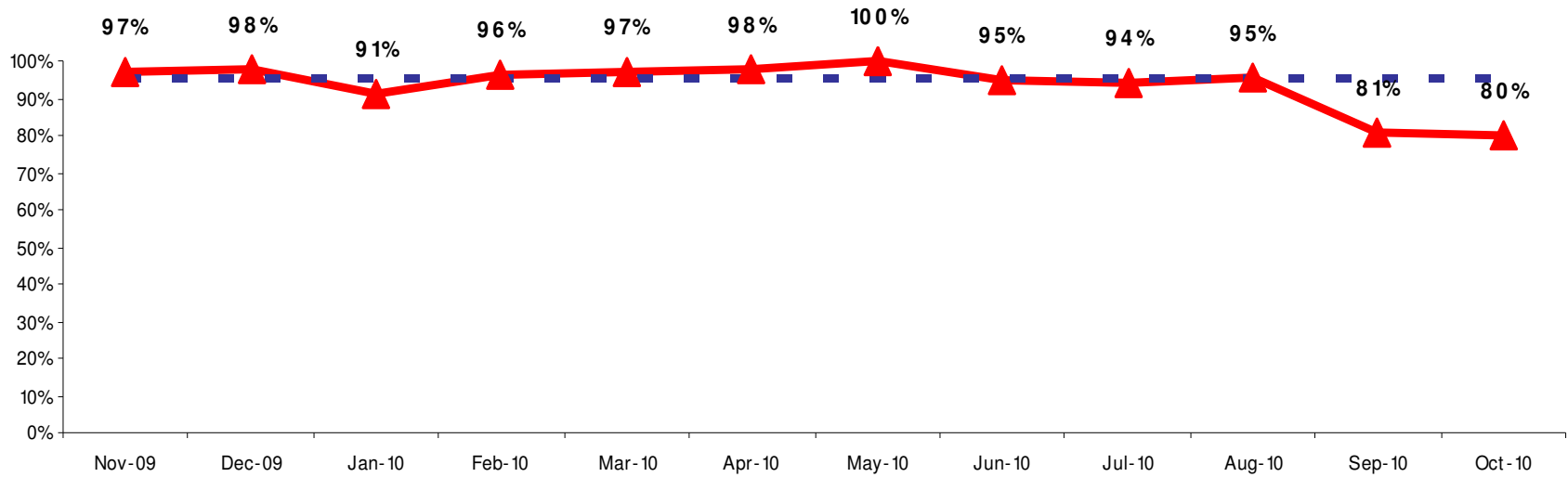
80% Service Standard





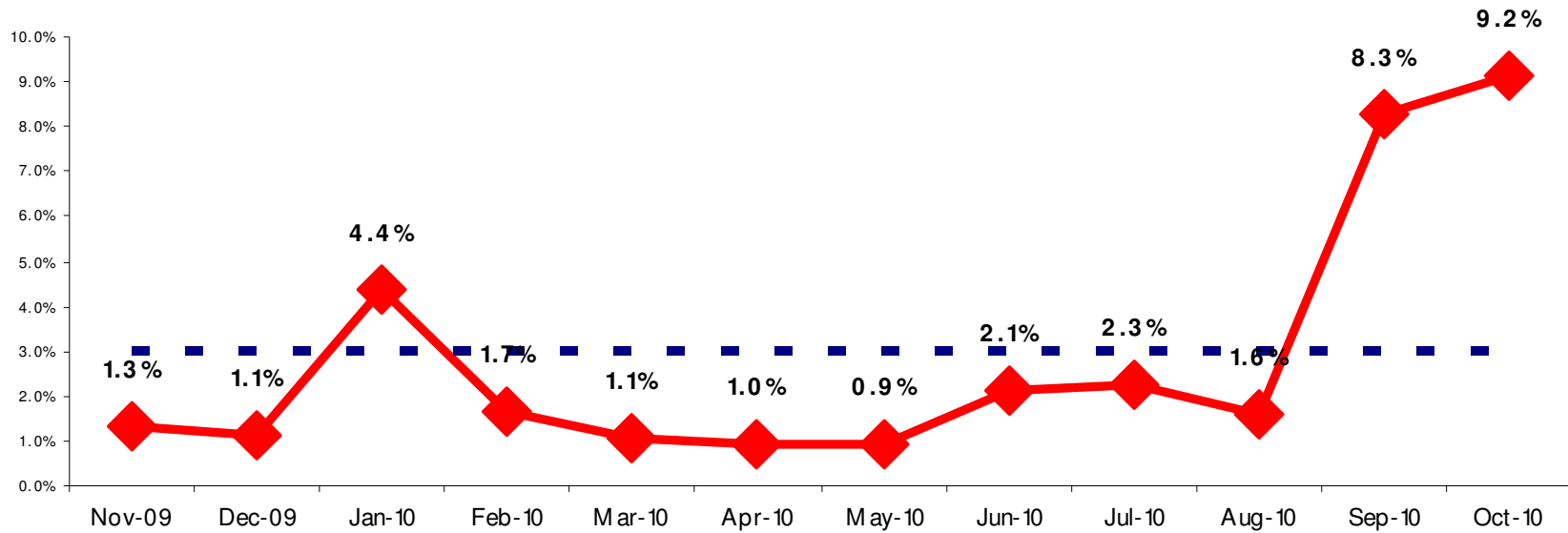
Customer Service Percentage of Calls Answered in 90 Seconds

95% Service Standard

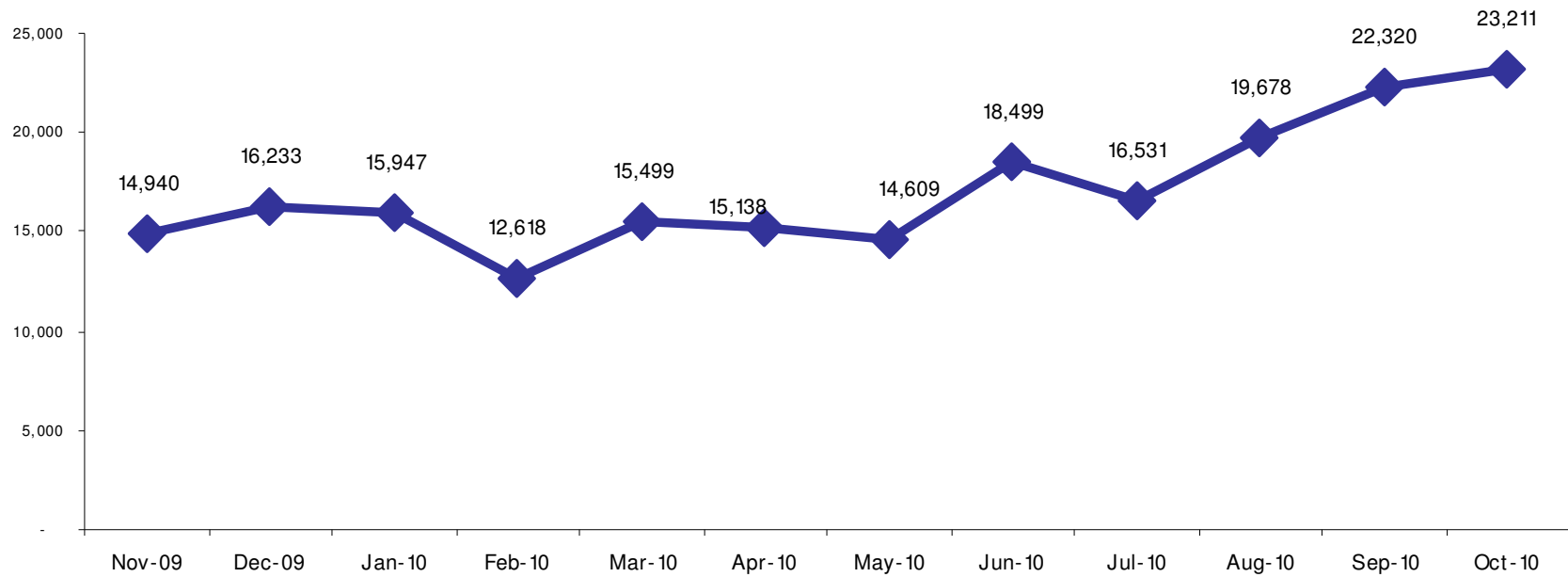


Customer Service Abandoned Call Percentage

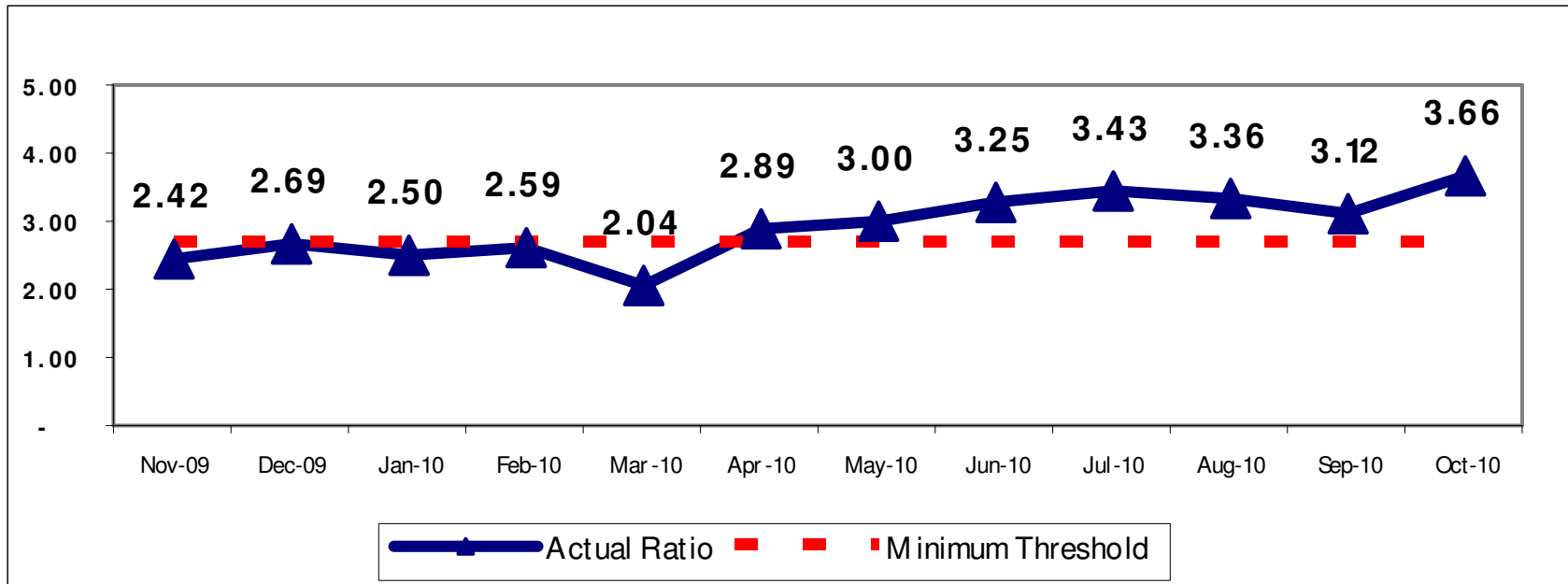
Service Standard 3%



Total Calls by Month



Transfer Station Public Yards to Ton Ratio



2010 LIQUIDATED DAMAGES



11.03, B.1a. Failure to commence service to a new recipient within 7 days

	JAN	FEB	MAR	Q1			Q2			Q3			Q4			2010 Total	Less:			Total LD
				Total	APR	MAY	JUN	Total	JUL	AUG	SEP	Total	OCT	NOV	DEC		Total	Annual Allowance	Net # of Incidents	
Atherton	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	(5)	\$ 150	\$ -
Belmont	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	(5)	\$ 150	\$ -
Burlingame	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	(5)	\$ 150	\$ -
East Palo Alto	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	(5)	\$ 150	\$ -
Fair Oaks/SMCo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	(5)	\$ 150	\$ -
Foster City	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	(5)	\$ 150	\$ -
Hillsborough	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	(5)	\$ 150	\$ -
Menlo Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	(5)	\$ 150	\$ -
Redwood City	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	(5)	\$ 150	\$ -
San Carlos	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	(5)	\$ 150	\$ -
San Mateo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	(5)	\$ 150	\$ -
West Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5	(5)	\$ 150	\$ -
Total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	60	(60)		\$ -

11.03, B.1b. Missed Pickup Not Corrected in 24 Hours

	JAN	FEB	MAR	Q1			Q2			Q3			Q4			2010 Total	Less:			Total LD
				Total	APR	MAY	JUN	Total	JUL	AUG	SEP	Total	OCT	NOV	DEC		Total	Annual Allowance	Net # of Incidents	
Atherton	-	-	-	-	-	-	-	-	5	-	5	-	-	-	-	5	15	(10)	\$ 150	\$ -
Belmont	-	1	-	1	-	-	-	-	12	-	12	-	-	-	-	13	15	(2)	\$ 150	\$ -
Burlingame	-	1	-	1	-	-	-	-	9	-	9	-	-	-	-	10	15	(5)	\$ 150	\$ -
East Palo Alto	-	-	-	-	-	-	-	-	3	-	3	-	-	-	-	3	15	(12)	\$ 150	\$ -
Fair Oaks/SMCo	-	-	-	-	-	-	-	-	4	-	4	-	-	-	-	4	15	(11)	\$ 150	\$ -
Foster City	-	-	-	-	-	-	-	1	10	-	11	-	-	-	-	11	15	(4)	\$ 150	\$ -
Hillsborough	-	-	-	-	-	-	-	-	10	-	10	-	-	-	-	10	15	(5)	\$ 150	\$ -
Menlo Park	-	-	-	-	-	-	-	-	13	-	13	1	-	-	1	14	15	(1)	\$ 150	\$ -
Redwood City	-	-	-	-	1	-	2	3	-	11	-	11	2	-	2	16	15	1	\$ 150	\$ -
San Carlos	-	-	-	-	-	-	-	-	12	-	12	-	-	-	-	12	15	(3)	\$ 150	\$ -
San Mateo	-	-	-	-	-	-	-	2	25	-	27	1	-	-	1	28	15	13	\$ 150	\$ 1,950
West Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15	(15)	\$ 150	\$ -
Total	-	2	-	2	1	-	2	3	3	114	-	117	4	-	4	126	180	(54)		\$ 1,950

11.03, B.1c. Consecutive Missed Pickups

	JAN	FEB	MAR	Q1			Q2			Q3			Q4			2010 Total	Less:			Total LD
				Total	APR	MAY	JUN	Total	JUL	AUG	SEP	Total	OCT	NOV	DEC		Total	Annual Allowance	Net # of Incidents	
Atherton	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 150	\$ -
Belmont	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 150	\$ -
Burlingame	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 150	\$ -
East Palo Alto	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 150	\$ -
Fair Oaks/SMCo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 150	\$ -
Foster City	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 150	\$ -
Hillsborough	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 150	\$ -
Menlo Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 150	\$ -
Redwood City	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 150	\$ -
San Carlos	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 150	\$ -
San Mateo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 150	\$ -
West Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 150	\$ -
Total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-		\$ -

2010 LIQUIDATED DAMAGES



11.03, B.1d. Failure to properly conduct special collections

													Less:				2010 Total	Annual Allowance	Net # of Incidents	LD per Incident	Total LD
	JAN	FEB	MAR	Q1 Total	APR	MAY	JUN	Q2 Total	JUL	AUG	SEP	Q3 Total	OCT	NOV	DEC	Q4 Total					
Atherton	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
Belmont	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
Burlingame	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
East Palo Alto	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
Fair Oaks/SMCo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
Foster City	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
Hillsborough	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
Menlo Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
Redwood City	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
San Carlos	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
San Mateo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
West Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0			\$ -

11.03, B.1e. Failure to perform and submit billing reviews

													Less:				2010 Total	Annual Allowance	Net # of Incidents	LD per Incident	Total LD
	JAN	FEB	MAR	Q1 Total	APR	MAY	JUN	Q2 Total	JUL	AUG	SEP	Q3 Total	OCT	NOV	DEC	Q4 Total					
Atherton	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
Belmont	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
Burlingame	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
East Palo Alto	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
Fair Oaks/SMCo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
Foster City	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
Hillsborough	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
Menlo Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
Redwood City	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
San Carlos	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
San Mateo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
West Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		\$ 250	\$ -
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0			\$ -

11.03, B.2a. For each occurrence of private property damage

													Less:				2010 Total	Annual Allowance	Net # of Incidents	LD per Incident	Total LD
	JAN	FEB	MAR	Q1 Total	APR	MAY	JUN	Q2 Total	JUL	AUG	SEP	Q3 Total	OCT	NOV	DEC	Q4 Total					
Atherton	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7	(7)	\$ 250	\$ -
Belmont	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7	(7)	\$ 250	\$ -
Burlingame	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7	(7)	\$ 250	\$ -
East Palo Alto	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7	(7)	\$ 250	\$ -
Fair Oaks/SMCo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7	(7)	\$ 250	\$ -
Foster City	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7	(7)	\$ 250	\$ -
Hillsborough	-	-	1	1	-	-	-	-	-	-	-	-	1	-	-	1	2	7	(7)	\$ 250	\$ -
Menlo Park	1	-	-	1	-	-	-	-	-	-	-	-	-	-	-	-	1	7	(6)	\$ 250	\$ -
Redwood City	1	-	-	1	-	-	-	-	1	-	1	2	-	-	-	-	3	7	(4)	\$ 250	\$ -
San Carlos	-	-	-	-	-	1	1	1	1	1	3	-	-	-	-	-	4	7	(3)	\$ 250	\$ -
San Mateo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7	(7)	\$ 250	\$ -
West Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7	(7)	\$ 250	\$ -
	2	-	1	3	-	-	1	1	2	1	2	5	1	-	-	1	10	84	(74)		\$ -

2010 LIQUIDATED DAMAGES



11.03, B.2b. For each occurrence of failure to properly return containers to the appropriate location

													Less:				2010 Total	Annual Allowance	Net # of Incidents	LD per Incident	Total LD
	JAN	FEB	MAR	Q1 Total	APR	MAY	JUN	Q2 Total	JUL	AUG	SEP	Q3 Total	OCT	NOV	DEC	Q4 Total					
Atherton	-	1	-	1	-	-	-	-	-	-	-	-	-	-	-	-	1	10	(9)	\$ 150	\$ -
Belmont	-	-	-	-	-	-	2	2	-	-	1	1	1	-	-	1	4	10	(6)	\$ 150	\$ -
Burlingame	2	-	2	4	-	-	-	-	2	-	-	2	1	-	-	1	7	10	(3)	\$ 150	\$ -
East Palo Alto	-	-	-	-	-	-	1	1	-	-	-	-	-	-	-	-	1	10	(9)	\$ 150	\$ -
Fair Oaks/SMCo	-	-	1	1	-	-	-	-	-	-	-	-	-	-	-	-	1	10	(9)	\$ 150	\$ -
Foster City	-	-	-	-	-	2	-	2	-	1	1	2	-	-	-	-	4	10	(6)	\$ 150	\$ -
Hillsborough	1	-	1	2	-	-	-	-	-	1	-	1	1	-	-	1	4	10	(6)	\$ 150	\$ -
Menlo Park	-	1	-	1	3	-	-	3	2	-	-	2	-	-	-	-	6	10	(4)	\$ 150	\$ -
Redwood City	-	2	3	5	5	1	2	8	-	-	1	1	1	-	-	1	15	10	5	\$ 150	\$ 750
San Carlos	-	1	1	2	2	-	-	2	-	-	-	-	-	-	-	-	4	10	(6)	\$ 150	\$ -
San Mateo	-	-	-	-	1	3	4	8	1	-	3	4	1	-	-	1	13	10	3	\$ 150	\$ 450
West Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10	(10)	\$ 150	\$ -
Total	3	5	8	16	11	6	9	26	5	2	6	13	5	-	-	5	60	120	(60)		\$ 1,200

11.03, B.2c. For each occurrence of excessive noise or discourteous behavior

													Less:				2010 Total	Annual Allowance	Net # of Incidents	LD per Incident	Total LD
	JAN	FEB	MAR	Q1 Total	APR	MAY	JUN	Q2 Total	JUL	AUG	SEP	Q3 Total	OCT	NOV	DEC	Q4 Total					
Atherton	-	-	-	-	-	1	-	1	-	-	-	-	-	-	-	-	1	0	1	\$ 250	\$ 250
Belmont	-	-	-	-	-	-	-	-	1	-	-	1	-	-	-	-	1	0	1	\$ 250	\$ 250
Burlingame	-	-	-	-	-	-	-	-	-	-	1	1	-	-	-	-	1	0	1	\$ 250	\$ 250
East Palo Alto	-	-	-	-	-	-	-	-	-	1	-	1	-	-	-	-	1	0	1	\$ 250	\$ 250
Fair Oaks/SMCo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 250	\$ -
Foster City	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 250	\$ -
Hillsborough	-	-	-	-	1	-	-	1	-	-	-	-	-	-	-	-	1	0	1	\$ 250	\$ 250
Menlo Park	-	-	-	-	-	-	-	-	-	-	1	1	-	-	-	-	1	0	1	\$ 250	\$ 250
Redwood City	1	-	-	1	1	-	2	3	-	-	1	1	1	-	-	1	6	0	6	\$ 250	\$ 1,500
San Carlos	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 250	\$ -
San Mateo	1	-	-	1	-	1	1	2	-	-	-	-	-	-	-	-	3	0	3	\$ 250	\$ 750
West Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 250	\$ -
Total	2	-	-	2	2	2	3	7	1	1	3	5	1	-	-	1	15	0	15		\$ 3,750

11.03, B.2d. For each failure to clean up solid waste spilled by the Contractor

													Less:				2010 Total	Annual Allowance	Net # of Incidents	LD per Incident	Total LD
	JAN	FEB	MAR	Q1 Total	APR	MAY	JUN	Q2 Total	JUL	AUG	SEP	Q3 Total	OCT	NOV	DEC	Q4 Total					
Atherton	-	-	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15	(15)	\$ 150	\$ -
Belmont	-	2	1	3	-	1	-	1	-	1	1	2	-	-	-	-	6	15	(9)	\$ 150	\$ -
Burlingame	-	-	2	2	-	-	1	1	-	1	1	1	-	-	-	-	4	15	(11)	\$ 150	\$ -
East Palo Alto	1	-	-	1	-	-	-	-	-	-	-	-	-	-	-	-	1	15	(14)	\$ 150	\$ -
Fair Oaks/SMCo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15	(15)	\$ 150	\$ -
Foster City	1	1	-	2	1	1	-	2	-	-	-	-	-	-	-	-	4	15	(11)	\$ 150	\$ -
Hillsborough	-	-	-	-	-	1	-	1	-	-	-	-	-	-	-	-	1	15	(14)	\$ 150	\$ -
Menlo Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15	(15)	\$ 150	\$ -
Redwood City	3	1	4	8	1	-	1	2	-	-	-	-	-	-	-	-	10	15	(5)	\$ 150	\$ -
San Carlos	-	2	-	2	-	1	1	2	-	-	-	-	2	-	-	2	6	15	(9)	\$ 150	\$ -
San Mateo	-	-	1	1	-	-	-	-	-	-	-	-	2	-	-	2	3	15	(12)	\$ 150	\$ -
West Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15	(15)	\$ 150	\$ -
Total	5	6	8	19	2	4	3	9	-	1	2	3	4	-	-	4	35	180	(145)		\$ -

2010 LIQUIDATED DAMAGES



11.03, B.2e. For each occurrence of collection of solid waste materials during unauthorized hours

	JAN	FEB	MAR	Q1			Q2			Q3			Q4			2010 Total	Less:			Total LD
				Total	APR	MAY	JUN	Total	JUL	AUG	SEP	Total	OCT	NOV	DEC		Total	2010 Annual Allowance	Net # of Incidents	
Atherton	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10	(10)	\$ 250	\$ -
Belmont	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10	(10)	\$ 250	\$ -
Burlingame	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10	(10)	\$ 250	\$ -
East Palo Alto	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10	(10)	\$ 250	\$ -
Fair Oaks/SMCo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10	(10)	\$ 250	\$ -
Foster City	-	-	-	-	1	-	-	1	-	-	-	-	-	-	-	1	10	(9)	\$ 250	\$ -
Hillsborough	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10	(10)	\$ 250	\$ -
Menlo Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10	(10)	\$ 250	\$ -
Redwood City	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10	(10)	\$ 250	\$ -
San Carlos	-	-	1	1	-	-	-	-	-	-	-	-	-	-	-	1	10	(9)	\$ 250	\$ -
San Mateo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10	(10)	\$ 250	\$ -
West Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10	(10)	\$ 250	\$ -
Total	-	-	1	1	1	-	-	1	-	-	-	-	-	-	-	2	120	(118)	\$	\$ -

11.03, B.3a. For each failure to initially respond to a service recipient complaint within one business day

	JAN	FEB	MAR	Q1			Q2			Q3			Q4			2010 Total	Less:			Total LD
				Total	APR	MAY	JUN	Total	JUL	AUG	SEP	Total	OCT	NOV	DEC		Total	2010 Annual Allowance	Net # of Incidents	
Atherton	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Belmont	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Burlingame	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
East Palo Alto	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Fair Oaks/SMCo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Foster City	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Hillsborough	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Menlo Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Redwood City	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
San Carlos	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
San Mateo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
West Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$	\$ -

11.03, B.3b. For each failure to process service recipient complaints to Agency

	JAN	FEB	MAR	Q1			Q2			Q3			Q4			2010 Total	Less:			Total LD
				Total	APR	MAY	JUN	Total	JUL	AUG	SEP	Total	OCT	NOV	DEC		Total	2010 Annual Allowance	Net # of Incidents	
Atherton	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Belmont	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Burlingame	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
East Palo Alto	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Fair Oaks/SMCo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Foster City	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Hillsborough	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Menlo Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Redwood City	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
San Carlos	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
San Mateo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
West Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$ 100	\$ -
Total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	\$	\$ -

	43	47	143	15	248	\$ 6,900
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NEW BUSINESS



STAFF REPORT

To: SBWMA Board Members
From: Kevin McCarthy, Executive Director
Marshall Moran, Finance Manager
Date: November 18, 2010 Board of Director's Meeting
Subject: Resolution Approving Shoreway Facility Tipping Fee Adjustments Effective 1/1/11

Recommendation

It is recommended that the SBWMA Board of Directors approve Resolution No. 2010-34 attached hereto authorizing the following action:

Approval of the following Shoreway facility tipping fee adjustments effective January 1, 2011:

- Increase SBWMA (franchised) solid waste disposal rates by \$9.00/ton from \$84.00/ton to \$93.00/ton
- Increase SBWMA (franchised) plant material recycling rates by \$9.00/ton from \$70.00/ton to \$79.00/ton
- Increase public weighed rates for C&D materials (dirt, concrete, asphalt, rock, etc.) by \$5.00/ton from \$83.00/ton to \$88.00/ton
- Increase public (residential, commercial) disposal rates by \$5.00/cubic yard from \$35.00/cubic yard to \$40.00/cubic yard
- Increase public (residential, commercial) clean plant material and wood recycling rates by \$4.00/cubic yard from \$25.00/cubic yard to \$29.00/cubic yard
- No change in the cubic yardage rate of \$28.00 for clean construction and demolition.

These recommended tipping fees are the same as proposed in the approved FY 10/11 budget and in the bond proforma assumptions.

Analysis

When evaluating potential adjustments to the Shoreway tipping fees, staff took into consideration three key factors:

- Cash flow requirements assumed for the Shoreway bond financing to pay for the masterplan improvements.
- The cumulative revenue surplus/deficit at the end of 2010 in terms of compensation paid to Allied to operate the Shoreway facility.
- An analysis of tip fees collected per ton versus actual operating costs per ton by material type (solid waste, plant materials, food scraps and C&D).

As part of the analysis we also completed our annual survey of tipping fees at select Bay area transfer stations and landfills and have included the results as **Attachment A**.

Shoreway Bond Financing

Future proposed tipping fee adjustments were a key consideration in achieving sufficient cash flow requirements and ultimately prudent debt coverage ratios. The Agency's ability to approve these projected tipping fees was a key consideration by the rating analysts when reviewing our credit rating. Some key comments from the rating analysts are noted below.

S&P August 13, 2009 Rating Report (reaffirmed A- with stable outlook)

"The board adopted rate increases for calendar 2009, and the authority has indicated that the Board is aware of the necessity of the rate increases to meet future debt service coverage."

"The rating reflects our belief that there may be some fluctuation in year-over-year revenue performance and dependence on rate increases in order to generate sufficient operating revenue to support debt service by fiscal 2012. The stability of the rating will depend on the authority's ability to achieve satisfactory coverage of annual debt service by system net revenue, without a recurring reliance on a rate stabilization fund or other reserves."

Moody's August 13, 2009 Rating Report (downgrade TO A3 FROM A2)

"The SBWMA has taken some key steps to remedy the deterioration of its finances. Subsequently Moody's expects the SBWMA's fiscal position to return to a level of stability in fiscal 2010. However, it appears that this stability will be at a lower level of fiscal soundness than in previous years. The SBWMA's board has approved significant future tipping fee increases. These increases are expected to be 12.5%, 11.1% and 5.5% in years 2010, 2011, and 2012 respectively. After this period, the enterprise will adjust rates by an annual CPI adjustment. However, Moody's notes that only the increase for fiscal 2010 is currently in place with the additional increases requiring a vote of the board before being implemented. Though the board has agreed in principle to the future increases, the new tipping fee rates are not yet in place and could be amended."

SBWMA Revenue Requirement

Based on a review of the final rate review documents from HF&H staff is not recommending a change in the proposed 2011 tipping fee adjustments to cover any Allied Shoreway operating deficits (cumulative rate years 2009-2010). The projected operating deficits are in effect the SBWMA's balancing account with Allied and the deficits are somewhat worse than originally projected in our operating budgets. Our current bond proforma projections, see agenda item 6C, assume pay-off of the 2009 Allied balancing account in full in 2011 and pay-off of one quarter (three months) of the projected 2010 deficit in 2011. Staff will bring back a separate item as part of the mid-year budget review for Board approval of a repayment schedule for the Allied balancing account.

If we look at the recommended 2011 tipping fee revenues and projected transfer station operational costs (see **Attachment B**), the franchised solid waste rate does cover projected operational costs. The franchised green waste rate is below our projected operational costs. The projected operational costs below are assumptions taken from the Board approved 2011 South Bay Recycling Compensation Application.

2011 projected rates:

	(Revenue)	(Expense)
<u>Material</u>	<u>Tipping Fee</u>	<u>Operational Costs (Shoreway + disposal/processing rates)</u>
Solid Waste	\$93.00/ton	\$44.68 (see detail in Attachment B) + \$37.74 (Ox Mtn. rate) = \$82.42
Residential Organics	\$79.00/ton	\$53.10 (see detail in Attachment B) + \$36.25 (blended rate of Newby and Grover tip fees) = \$89.35/ton
Commercial Organics	\$79.00/ton	\$50.31 (see detail in Attachment B) + \$55.00 (Newby rate) = \$105.31/ton

NOTE: The residential and commercial organics figures above are for franchised tons. The blended cost per ton for all organics tons, assuming 82% of tons are residential and 18% is commercial, equals \$92.22.

C&D	\$88.00/ton	\$47.34 (see detail in Attachment B) + \$45.81 (Zanker Road) = \$83.79/ton
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In terms of yardage rates, our current rates for solid waste and plant materials (assuming a 4:1 or 5:1 cubic yards/ton conversion) generate more than sufficient revenue to cover operating expenses. The C&D yardage rate (assuming a 3.18 cubic yards/ton conversion, 3.18 x \$28/cu. yd. equals \$89.04) does cover operating expenses.

Comparison to Other Transfer Station and Landfill Rates

Limited consideration was also given to a comparison of Shoreway gate rates with those at other publicly and privately owned transfer stations and landfills in the Bay area. This rate comparison can be found in **Attachment A**. SBWMA franchised disposal rates still remain competitive compared to other solid waste facilities. Our public C&D cubic yardage rate is also very competitive.

Background

Historical tipping fees at the Shoreway facility are summarized below.

Year:	2005	2006	2007	2008	2009	1/1/10	7/1/10
<u>Rates</u>							
Franchised Solid Waste	\$67.50/ton	\$59.00/ton	\$61.00/ton	\$63.00/ton	\$72.00/ton	\$81.00/ton	\$84.00/ton
Franchised Plant Materials/Organics	--	\$48.50/ton	\$48.50/ton	\$52.50/ton	\$60.50/ton	\$69.50/ton	\$70.00/ton
Public Solid Waste	\$20.00/yard	\$20.00/yard	\$22.00/yard	\$25.00/yard	\$29.00/yard	\$34.00/yard	\$35.00/yard
C&D		\$20.00/yard	\$22.00/yard	\$25.00/yard	\$29.00/yard	\$34.00/yard	\$28.00/yard
Public Green Waste	\$16.50/yard	\$16.50/yard	\$16.50/yard	\$19.00/yard	\$22.00/yard	\$25.00/yard	\$25.00/yard

These tipping fees were last adjusted effective July 1, 2010 to address County disposal fee increase of \$2.81 per ton. The County Board of Supervisors voted on December 1, 2009 to increase their AB 939 fee from \$7.02 per ton to \$9.83 per ton effective July 1, 2010.

Fiscal Impact

As noted in the Allied Waste 2010 collection rate report, proposed tipping fee increases will increase collection rates by 3%.

Attachments:

Resolution 2010-34

A - Comparison of Bay Area Transfer Station and Landfill Rates

B - Operating Expense Detail



RESOLUTION NO. 2010-34

RESOLUTION OF THE SOUTH BAYSIDE WASTE MANAGEMENT AUTHORITY BOARD OF DIRECTORS

WHEREAS, staff has submitted a report to the Board, dated November 11, 2010 recommending adjustments to the tipping fees charged at the Shoreway Recycling and Disposal Center (the Tipping Fees); and

WHEREAS, the SBWMA Board has reviewed the suggested changes to the Tipping Fees.

NOW, THEREFORE, BE IT RESOLVED that the SBWMA Board approves the adjustments to the Tipping Fees as recommended in the staff report.

PASSED AND ADOPTED by the Board of Directors of the South Bayside Waste Management Authority, County of San Mateo, State of California on the this 18th day of November, 2010, by the following vote:

Agency	Yes	No	Abstain	Absent	Agency	Yes	No	Abstain	Absent
Atherton					Menlo Park				
Belmont					Redwood City				
Burlingame					San Carlos				
East Palo Alto					San Mateo				
Foster City					County of San Mateo				
Hillsborough					West Bay Sanitary Dist				

I HEREBY CERTIFY that the foregoing Resolution No. 2010-34 was duly and regularly adopted at a regular meeting of the South Bayside Waste Management Authority on November 18, 2010.

ATTEST:

Jim Porter, Chairperson of SBWMA

Jeannene Minnix Kingston, Board Secretary

Facility	City	Public	Private	Permitted TPD	HH Trash		Comm. Trash		Green Waste		Clean Wood		Dirt, rocks (inerts)		C & D	
					cy	ton	cy	ton	cy	ton	cy	ton	cy	ton	cy	ton
SBWMA- Shoreway (current)	San Carlos	<input checked="" type="checkbox"/>		3000	\$35.00	\$84.00*	\$35.00	\$84.00*	\$25.00	\$70.00*	\$25.00	\$70.00*		\$83.00	\$28.00	
Shoreway proposed new rates	Proposed rate adjustments per adopted FY 09/10 budget				\$40.00	\$93.00*	\$40.00	\$93.00*	\$29.00	\$79.00*	\$29.00	\$79.00*		\$88.00	\$28.00	
Berkeley Transfer Station (rates effective 1/1/10)	Berkeley	<input checked="" type="checkbox"/>		560	\$29.00	\$126.00	\$29.00	\$126.00	\$23.00	\$67.00	\$23.00	\$67.00			\$29.00	\$126.00
Sunnyvale Smart Station	Sunnyvale	<input checked="" type="checkbox"/>		1500	\$16.00				\$13.00		\$17.50		\$69.50		\$32.50	
FERMA/SRDC	Redwood City		<input checked="" type="checkbox"/>	174 - C&D 499 - WW & GW					\$15.00		\$12.00		\$20.00		\$20.00	
Blue Line Transfer (South SF-Scavenger)	S. San Francisco		<input checked="" type="checkbox"/>	1200		\$88.00										
WM Davis Street TS (rates effective 10/1/10)	San Leandro		<input checked="" type="checkbox"/>	5600	\$30.62	\$121.43	\$30.62	\$121.43	\$26.00		\$26.00	\$60.00	\$55.00	\$105.00	\$30.62	\$121.43
Fremont Recycling & TS (BLT Enterprises) (rates effective 7/1/10)	Fremont		<input checked="" type="checkbox"/>	2400		\$81.72		\$81.72		\$80.32		\$80.32		\$80.32		\$80.32
Newby Island Landfill (Republic) (effective 7/1/09)	Milpitas		<input checked="" type="checkbox"/>	4000	\$37.00		\$37.00		\$29.00				\$30.00		\$33.00	
Ox Mountain Landfill (Republic) (effective 1/1/10)	Half Moon Bay		<input checked="" type="checkbox"/>		\$23.00	\$55.00	\$23.00	\$55.00	\$16.00	\$31.00	\$16.00	\$31.00	\$23.00	\$23.00	\$23.00	\$23.00
San Bruno Transfer Station (Recology)	San Bruno		<input checked="" type="checkbox"/>		\$50.00				\$50.00	\$65.00	\$50.00	\$65.00	\$65.00		\$40.00	\$65.00
SF Dump (Sunset Scavenger- Recology)	San Francisco		<input checked="" type="checkbox"/>	3000		\$140.76								\$140.76		\$140.76
Zanker Materials Recovery and Landfill	San Jose		<input checked="" type="checkbox"/>						\$12.00		\$8.00		\$25.00		\$25.00	

Note: *SBWMA member agency rate.

**SBWMA
SHOREWAY TRANSFER STATION OPERATIONAL EXPENSE DETAILS**

2011 Calendar Year Cost / Ton (Estimated):

	SBR Transfer Station fees	SBR Transfer Station Interim Ops Fees	SBR Transportation Fees	SBR Pass Through Costs ^a	SBWMA ^b	Allied Balancing Account ^c	SBWMA Debt Service	TOTAL
Material Type								
Solid Waste	\$ 10.39	\$ 0.78	\$ 13.77	\$ 1.43	\$ 11.75	\$ 4.67	\$ 1.89	\$ 44.68
Residential Organics	\$ 10.39	\$ 0.78	\$ 22.19	\$ 1.43	\$ 11.75	\$ 4.67	\$ 1.89	\$ 53.10
Commercial Organics	\$ 10.39	\$ 0.78	\$ 19.40	\$ 1.43	\$ 11.75	\$ 4.67	\$ 1.89	\$ 50.31
C&D	\$ 10.39	\$ 0.78	\$ 16.42	\$ 1.43	\$ 11.75	\$ 4.67	\$ 1.89	\$ 47.34

Notes: ^a Includes interest on capital expense, and one-time MRF project management expenses.
^b Includes SBWMA operating budget and non-operational Shoreway expenses.
^c Allied Waste balancing account pay-off for 2009-2010.

ASSUMPTIONS AND BACK-UP DETAIL

Shoreway Tons - 2011

TS	337,660	82.7%
MRF	70,559	17.3%
TOTAL TONS	408,219	100.0%

Masterplan Capital Cost Allocation

TS	21%
MRF	79%

SBR PASS-THROUGH COSTS

		% Alloc to TS			
Interest	\$ 308,120	82.7%	254,863	\$ 0.75	
Project Management	\$ 276,462	82.7%	228,677	\$ 0.68	<i>one-time cost</i>
TOTAL	\$ 584,582	82.7%	483,539	\$ 1.43	

SBWMA COSTS

		% Alloc to TS			
SBWMA Operating Budget	\$ 3,066,000	82.7%	2,536,054	\$ 7.51	
Insurance & Permits	\$ 200,000	82.7%	165,431	\$ 0.49	
Off Sight Parking (Hatcher Press)	\$ 60,000	82.7%	49,629	\$ 0.15	
Franchise Fees Paid to San Carlos	\$ 1,469,000	82.7%	1,215,089	\$ 3.60	
TOTAL	\$ 4,795,000	82.7%	3,966,204	\$ 11.75	

Debt Service, net of income	\$ 3,045,849	21.0%	639,628	\$ 1.89
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ALLIED BALANCING ACCOUNT

2008	\$ 16,644			
2009	\$ 1,342,000			
2010 (3 months of payments in 2011)	\$ 218,000			
TOTAL	\$ 1,576,644	\$ 4.67		\$ 4.67



STAFF REPORT

To: SBWMA Board Members
From: Hilary Gans, Facility Operations Contract Manager
Date: November 18, 2010 Board of Director's Meeting
Subject: Resolution Approving BFI of California's Compost Overs Plan at the Newby Island Compost Facility for Processing of Organic Materials from the SBWMA.

Recommendation

It is recommended that the SBWMA Board of Directors approve Resolution No. 2010- 35 attached hereto authorizing the following action: Approval of BFI of California's Compost Overs Plan at the Newby Island Compost Facility for Processing of Organic Materials from the SBWMA.

Analysis

An agreement for Organics Materials Processing Services was signed with BFI Newby Island Compost facility in May 2010 that contained a "*Condition of Effectiveness of the Agreement*" which requires the Company to develop and implement a plan to divert "overs" from the landfill. While the SBWMA Board approved Newby Island as a processor for roughly one-half of the organic materials generated by the SBWMA, the effectiveness of the Agreement for Organic Materials Processing Services is subject to the SBWMA approving of the Company's plan for overs diversion on or before October 31, 2010.

Staff has met with the general manager of the BFI Newby Island Compost Facility on several occasions throughout 2010 to review progress in the development of a plan for processing the compost overs. Staff did not receive the Overs Processing Plan (see Exhibit A) from Newby Island Compost Facility until October 29, 2010 and so it was not possible to bring this item to the Board prior to the November 18th Board meeting. Staff has been able to verify that the screening system has been ordered, that it is scheduled for delivery in mid-December, and that the system will be dedicated to the processing of the compost overs (Newby has provided a PO# and system design). The screening system has been ordered from Bulk Handling Systems (BHS), Inc. in Eugene Oregon and is currently being manufactured.

Staff believes that this system will be state-of-the-art and will provide a high degree of material separation. Once processed and recovered by the screening system, the overs will be marketed to landscapers as a mulch or to Northern California biomass plants as a fuel product. Over the years as the sole processor for the SBWMA's organic materials, Newby has maintained an effective marketing program for both landscape materials and for biomass fuel products. Staff believes that the company will be able to find non-landfill market outlets for the overs products. The System installation, system operations, and material marketing will continue to be monitored by Staff.

Background

Residential and commercial organic materials are currently collected and transferred at the Shoreway transfer station to the Newby Island Composting Facility. The current Shoreway Facility Operating Agreement with Republic Services (2005 Amended and Restated Facility Operating Agreement), includes the green and food materials composting services and is due to expire on December 31, 2010. In anticipation of this date and the SBWMA's ongoing need for organic materials processing services, the SBWMA issued a request for proposals (RFP) on April 2, 2008 for Organic Materials Processing Services.

The SBWMA Board approved Plant and Organic Materials Processing Agreements on April 22, 2010 with Grover Environmental Products (owned by Recology) and Newby Island Compost facility (owned by Republic Services) as its new compost services providers starting on January 1, 2011. Out of concern for Newby's continued use of compost overs (large woody materials screened from the organics materials after the compost process) as ADC at the Newby Island Landfill, the Board required that Newby implement an Overs Processing Plan to divert this material from the landfill. The BFI Agreement, unlike the Recology Grover Agreement, has a Condition of Effectiveness that states as follows: "Authority's approval through field certification or auditing of the Contractor's operational plan to ensure compost overs are put to beneficial use, exclusive of any use for alternative daily cover." The effective date of the Newby Organics Processing Services Agreement is October 31, 2010.

Fiscal Impact

None

Attachments:

Resolution 2010-35

Exhibit A - Newby Island Overs Processing Plan



RESOLUTION NO. 2010-35

RESOLUTION OF THE SOUTH BAYSIDE WASTE MANAGEMENT AUTHORITY BOARD OF DIRECTORS

WHEREAS, On April 22, 2010, the SBWMA Board of Directors approved Resolution No. 2010-13 directing staff to execute a Plant and Organic Materials Processing Agreement with Browning-Ferris Industries of California - Newby Island facility; and

WHEREAS, On May 3, 2010, the SBWMA and BFI of California executed the Agreement with the Agreement to become effective October 31, 2010 contingent upon the Authority's approval of a compost overs plan; and

WHEREAS, The BFI Newby Island Composting Operation has submitted a Compost Overs Processing Plan as attached in Exhibit A; and

WHEREAS, the plan relies on screening equipment and the company has demonstrated that it has purchased this screening equipment that will manufacture products from the overs materials.

NOW, THEREFORE BE IT RESOLVED that the South Bayside Waste Management Authority hereby approves BFI of California's Compost Overs Plan at the Newby Island Compost Facility for Processing of Organic Materials from the SBWMA.

PASSED AND ADOPTED by the Board of Directors of the South Bayside Waste Management Authority, County of San Mateo, State of California on the this 18th day of November, 2010, by the following vote:

Agency	Yes	No	Abstain	Absent	Agency	Yes	No	Abstain	Absent
Atherton					Menlo Park				
Belmont					Redwood City				
Burlingame					San Carlos				
East Palo Alto					San Mateo				
Foster City					County of San Mateo				
Hillsborough					West Bay Sanitary Dist				

I HEREBY CERTIFY that the foregoing Resolution No. 2010-35 was duly and regularly adopted at a regular meeting of the South Bayside Waste Management Authority on November 18, 2010.

ATTEST:

Jim Porter, Chairperson of SBWMA

Jeannene Minnix Kingston, Board Secretary



The Recyclery

October 29, 2010

Mr. Hilary Gans
South Bayside Waste Management Authority
610 Elm Street, Suite 202
San Carlos, CA 94070

Subject: Newby Island Overs Processing Plan

Dear Mr. Gans:

As you know, our new screening plant is in production and is scheduled for installation the week of December 6, 2010. The new equipment represents our best efforts to practically maximize the yield from our composting process, or rather, our best efforts to minimize the loss of organic material to residue.

I have attached a chart of the Newby Island Overs Processing Plan that represents the expected characterization of the compost process inputs/outputs by size from the new screening process. Further, I have included an outputs table that shows six separate product categories as well as applications for which the product categories will be suitable.

Products A through D will be marketed with the size characteristics shown while products E and F will represent combined products B/C/D (2" minus) and product C/D (1" minus) respectively. Each product has multiple potential applications that have been represented in the product applications table.

In addition to the equipment efforts, we have actively pursued new markets for our products as well expanding our offerings to our existing Customers. Further, we applied for and obtained the listing of our SHC (Super Humus Compost) with the OMRI (Organic Materials Review Institute) in **April 2010**.

OMRI's independent and transparent review of our materials and processes have generated interest and increased sales of our product in 2010 which will further enhance our marketing efforts going forward. We are very encouraged by the responses we are receiving in market.

We are very excited about our new overs processing plan and the new market opportunities it will make possible. I want to again extend my personal invitation for you to observe/participate in the "start-up" and testing of this new equipment.

Please contact me with any questions you.

Regards,

A handwritten signature in blue ink that reads 'Mark Buntjer'. The signature is fluid and cursive, with a long horizontal stroke at the end.

Mark Buntjer
General Manager

1601 Dixon Landing Road • Milpitas, CA 95035 • Phone (408) 262-1401 • Fax (408) 262-0603

Newby Island Compost Overs Processing Plan

Newby Island: Raw Compost						
Equipment Used: Dual Deck 9 Shaft DRS - 2" IFO						
	Input Material		Unders		Overs	
Material	Weight	Comp%	Weight	Comp%	Weight	Comp%
Input	100	100%				
2" -			86	85.9%		
2"+					14	14.1%

Newby Island: 2" Unders						
Equipment Used: Single Deck 21 Shaft DRS - 1" IFO						
	Input Material		Unders		Overs	
Material	Weight	Comp%	Weight	Comp%	Weight	Comp%
Input	86	100%				
1" -			73	85.2%		
1" +					13	14.8%

Newby Island: 2" Overs								
Equipment Used: SDS-500 Drum Separator w/Lights Conveyor Aspirator								
	Input Material		Heavy / Unders		Light / Overs		Aspirated Film	
Material	Weight	Comp%	Weight	Comp%	Weight	Comp%	Weight	Comp%
Input	14.1							
Final wt.	12.1	100%						
LOST	2.0							
Heavies			5	42.9%				
Lights					7	54.3%		
Film/Dust							0	2.8%

73.2%
12.7%

2.0%
5.2%
6.6%
0.3%

Newby Island: 1" Unders						
Equipment Used: 3/8" Trommel						
	Input Material		Unders		Overs	
Material	Weight	Comp%	Weight	Comp%	Weight	Comp%
Input	73	100%				
3/8" -			66	89.9%		
3/8" +					7	10.1%

65.8%
7.4%

Newby Island: Aspirated Lights									
Equipment Used: 3/8" Trommel with Airlifter									
	Input Material		Unders		Overs		Aspirated Film		
Material	Weight	Comp%	Weight	Comp%	Weight	Comp%	Weight	Comp%	
Input	7	100%							
3/8" -			1	18.9%					
3/8" +					5.14	78%			
							0	3.0%	

1.2%
5.1%
0.2%

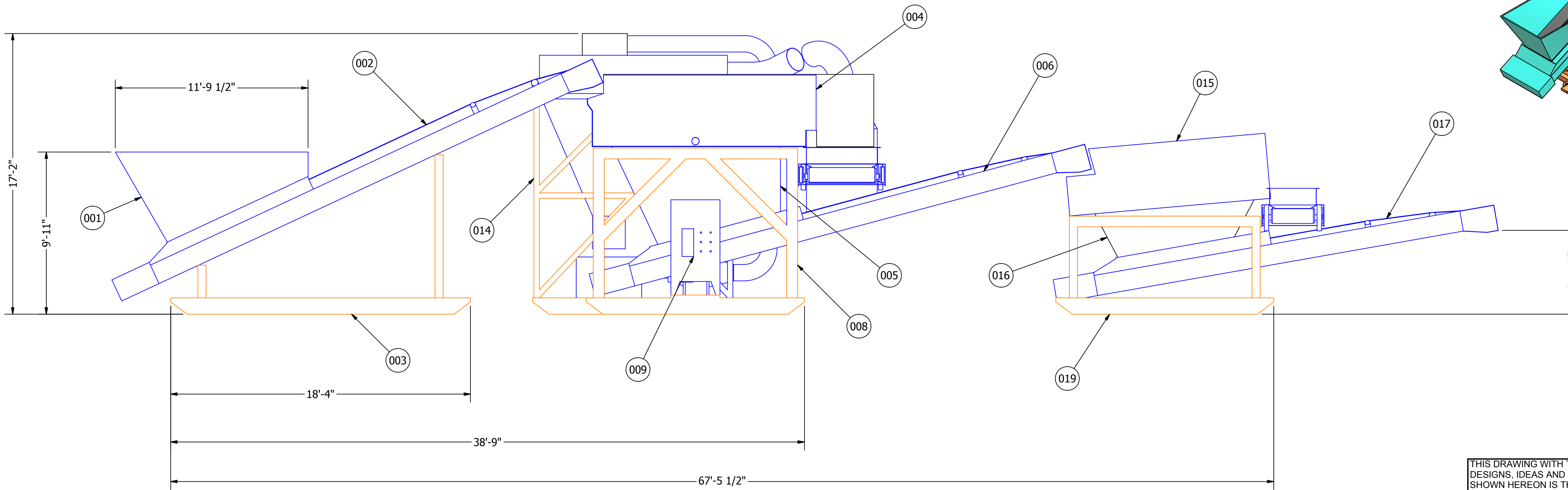
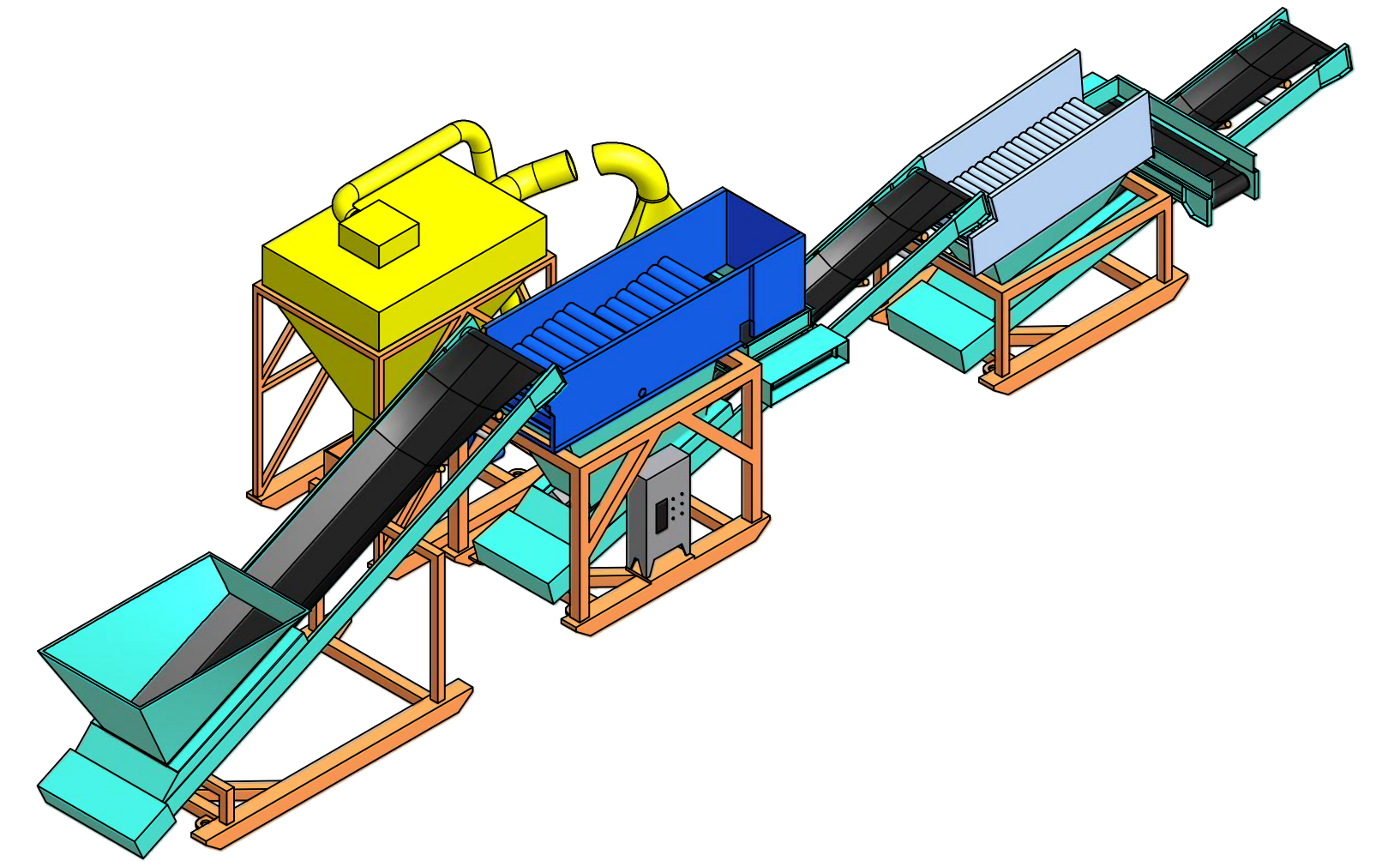
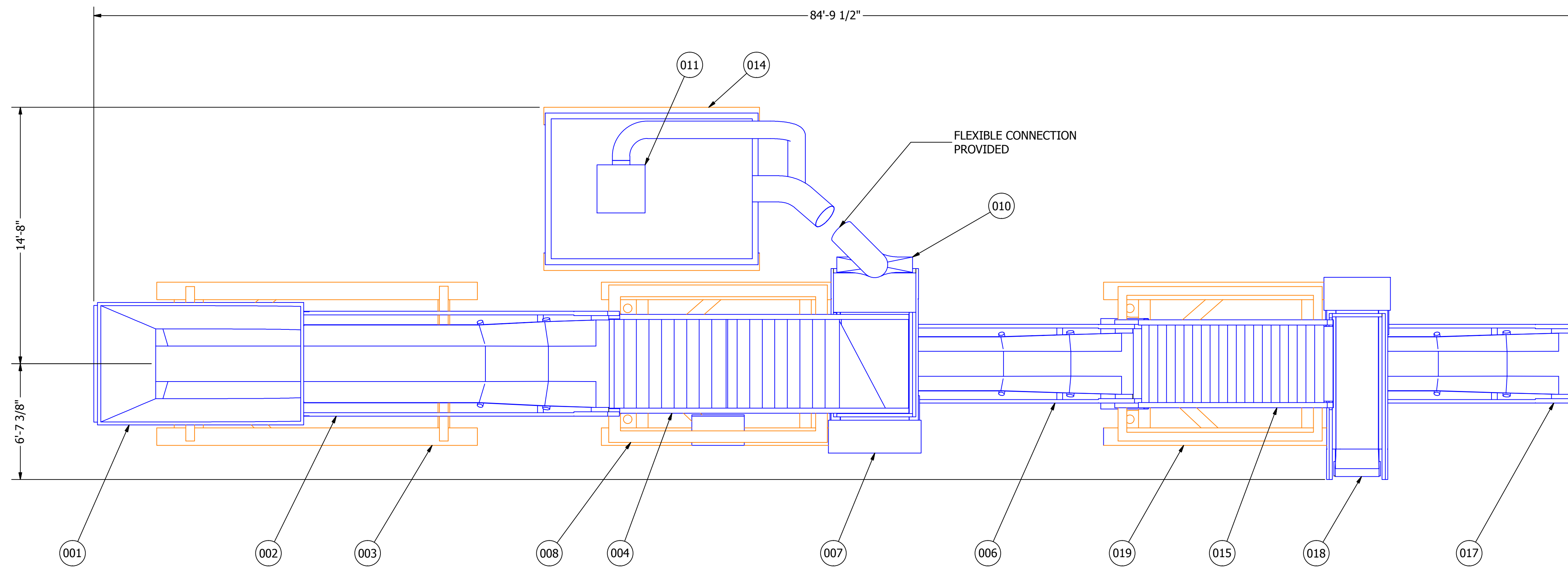
OUTPUTS TABLE					
PRODUCT	SIZE	TONS	PRODUCT E	PRODUCT F	
A	2"+	5			5.2%
B	<2" >1"	13			12.7%
C	<3/8"	67	87.1%		67.0%
D	>3/8" <1"	7		79.7%	7.4%
Residue	Misc.	5			5.1%
Residue	Plastic Film	1			0.5%
Unaccounted For		2			2.0%
		100			100.0%

5.7%

PRODUCT APPLICATIONS						
	Product A	Product E	Product B	Product F	Product D	Product C
Application	2" Plus	2" Minus	2" / 1"	1" Minus	1" / 3/8"	3/8" Minus
Biofuel	X		X			
Landscape Mulch	X	X	X	X	X	X
Erosion Control	X	X	X	X	X	X
Sediment Berm		X		X	X	X
Soil Amendment	X	X	X	X	X	X
Turf Topdressing						X
Growing Media				X	X	X
Agriculture	X	X	X	X	X	X

EQUIPMENT LIST

ITEM NUMBER	DESCRIPTION	MODEL NUMBER
	PRIMARY SCREEN PACKAGE	
001	FEED HOPPER	
002	FEED CONVEYOR VARIABLE SPEED-cleatlok belt	IC60
003	FEED CONVEYOR SUPPORT SKID	
004	BHS DEBRIS ROLL SCREEN®	DRS72 9-9
005	PRIMARY SCREEN UNDERS CHUTE	
006	PRIMAY SCREEN UNDERS CONVEYOR	IC42
007	PRIMARY SCREEN OVERS CONVEYOR	LPS48
008	PRIMARY SCREEN SUPPORT SKID	
009	SYSTEM CONTROL PANEL NEMA 4	
	FILM SEPARATION PACKAGE	
010	FILM ASPIRATOR	AS10-60X18
011	COMBISEPARATOR 96-126 WITH AIRLOCK	
012	EXHAUST FAN	20HP
013	FAN DISCHARGE DUCT 16"	
014	COMBISEPARATOR SUPPORT SKID WITH CONCRETE BALLAST 2CY	
	FINES SCREEN PACKAGE	
015	BHS DEBRIS ROLL SCREEN®	DRS50-21
016	FINES SCREEN UNDERS CHUTE	
017	FINES SCREEN UNDERS CONVEYOR	IC42
018	FINES SCREEN OVERS CONVEYOR	LPS30
019	FINES SCREEN SUPPORT SKID	



THIS DRAWING WITH THE DESIGNS, IDEAS AND DETAILS SHOWN HEREON IS THE PROPERTY OF: BULK HANDLING SYSTEMS, EUGENE OREGON AND IS TO BE RETURNED UPON REQUEST.

IT SHALL NOT BE USED, DISCLOSED TO OTHERS, OR COPIED IN WHOLE OR PART WITHOUT WRITTEN PERMISSION.

FILE: 7887-020A1D ASSEMBLY

1 REV	REFERENCE ONLY DESCRIPTION	RRM DRN	4/6/2010 DATE
BULK HANDLING SYSTEMS		1040 ARROWSMITH EUGENE, OR 97402 PHONE: (541) 485-0999 FAX: (541) 485-6341	
CLIENT: REPUBLIC SERVICES, IN. LOC: MILPITAS, CALIFORNIA (NEWBY ISLAND)		JOB#	P-7887
TITLE: SEMI-PORTABLE COMPOST SCREENING PLANT		DWG#	7887-2.0
DATE: 4/6/2010		SHEET	1 OF 2
		SCALE:	1



STAFF REPORT

To: SBWMA Board Members
From: Cliff Feldman, Recycling Programs Manager
Date: November 18, 2010 Board of Director's Meeting
Subject: Resolution Approving SBWMA Consent to Assignment of the Agreement Between SBWMA and Curbside Inc. for Household Hazardous Waste (HHW), Universal Waste (U-Waste), Electronic Scrap (E-Scrap), Sharps and Medicine Door-to-Door Collection, Recycling and Disposal Service to WM Curbside LLC.

Recommendation

It is recommended that the SBWMA Board of Directors approve Resolution No. 2010-36 attached hereto authorizing the following action:

1. Consent and approve the assignment of the Agreement between SBWMA and Curbside Inc. for household hazardous waste, universal waste, electronic scrap, medicine and sharps door-to-door collection, recycling and disposal service to WM Curbside LLC, contingent on execution of Amendment Number 1 to this Agreement attached hereto as Exhibit A.
2. Authorize staff to execute Amendment Number 1 to the Agreement with Curbside Inc. extending the contract for two years through December 31, 2014 and providing the SBWMA the option to further extend the contract for up to two consecutive one year terms.

Analysis

In October 2010, the President of Curbside Inc., Mr. William Anderson, notified the SBWMA that the company had negotiated an agreement to be purchased by Waste Management Inc. and the new company would be called WM Curbside LLC. The transaction is scheduled to close by the end of November 2010. Mr. Anderson has provided assurance that the management and all other employees would not change and the program would continue to be operated as it is currently operated.

The Agreement between the SBWMA and Curbside Inc. to provide Household Hazardous Waste (HHW), Universal Waste (U-Waste), Electronic Scrap (E-Scrap), Sharps and Medicine Door-to-Door Collection Service contains the following provision related to assignment of this contract:

"Contractor shall not assign any of its rights nor transfer any of its obligations under the Agreement without the prior written consent of the Authority."

As a condition of the SBWMA authorizing assignment of the Agreement, staff negotiated an extension of the current contract. The current Agreement was for three years with an expiration date of December 31, 2012. The extension provides an additional two years through December 31, 2014 and also provides SBWMA the option to proceed with up to two one year extensions.

Extension of the current agreement with Curbside Inc. is favorable to the SBWMA to ensure that the program will be continued without interruption as is for two and perhaps four more years. In addition, extending the current contract is also a good idea for the SBWMA since it locks in the current terms and conditions, notably the most favored customer provision and annual price increases that are limited to a consumer price index.

Background

On February 26, 2009 the SBWMA Board of Director's authorized staff to negotiate a contract with Curbside Inc. to provide door-to-door collection service of Household Hazardous Waste, Universal Waste, E-Scrap and Sharps on behalf of Member Agencies that expressed an interest by April 2, 2009. Initially, seven Member Agencies expressed an interest to participate.

On June 25, 2009, the SBWMA Board of Director's approved the SBWMA FY 09/10 Operating Budget which included an allocation of \$125,000 to design and roll-out a public education campaign for the Member Agencies that expressed an interest in participating in this program.

On October 22, 2009, the SBWMA Board of Director's directed staff to execute a three year Agreement with Curbside Inc. and this contract was executed on November 12, 2009.

The program was rolled out in 2010 and the following seven Member Agencies are currently participating:

- Belmont
- Hillsborough
- Menlo Park
- San Carlos
- City of San Mateo
- West Bay Sanitary District
- East Palo Alto

Fiscal Impact

There is no fiscal impact associated with the recommendation.

Attachments:

Resolution 2010- 36

Exhibit A - Amendment Number 1 to the Agreement with Curbside Inc.



RESOLUTION NO. 2010-36

RESOLUTION OF THE SOUTH BAYSIDE WASTE MANAGEMENT AUTHORITY BOARD OF DIRECTORS AUTHORIZING ASSIGNMENT OF THE AGREEMENT BETWEEN THE SBWMA AND CURBSIDE INC. TO WM CURBSIDE LLC . AND EXTENDING THE AGREEMENT FOR TWO YEARS WITH TWO ONE YEAR OPTIONS

WHEREAS, The Authority is a joint powers agency organized under the Joint Exercise of Powers Act by cities and other local government agencies in San Mateo County (the "Member Agencies"), each of which oversees the collection of solid waste, plant materials and recyclable materials within its jurisdiction; and

WHEREAS, On October 22, 2009, the SBWMA Board of Directors approved Resolution No. 2009-31 directing staff to execute a three year agreement with Curbside Inc. to provide household hazardous waste, universal waste, electronic scrap, medicine and sharps door-to-door collection, recycling and disposal service; and

WHEREAS, On November 12, 2009, the SBWMA and Curbside Inc. executed an agreement with a term of January 1, 2010 through December 31, 2012; and

WHEREAS, On June 26, 2009, the SBWMA Board of Director's approved the SBWMA FY 09/10 Operating Budget which included \$125,000 to develop and roll-out a public education campaign for the seven member agencies that had expressed an interest to participate; and

WHEREAS, Curbside Inc. is requesting authorization from the SBWMA that its agreement with the SBWMA be assigned to WM Curbside LLC, which will be a wholly owned subsidiary of Waste Management Inc.; and

WHEREAS, Waste Management Inc. is a reputable company in the solid and hazardous waste disposal and recycling industry with operations similar to those included in the contract between the SBWMA and Curbside Inc. and is therefore an acceptable company for assignment of the Curbside Inc. agreement.

NOW, THEREFORE BE IT RESOLVED that the South Bayside Waste Management Authority hereby:

1. Considers Waste Management Inc. to be an acceptable company for assignment of the SBWMA Agreement with Curbside Inc. for household hazardous waste, universal waste, electronic scrap, medicine and sharps door-to-door collection, recycling and disposal service.
2. Consents and approves the assignment of the Agreement between SBWMA and Curbside Inc. to provide household hazardous waste, universal waste, electronic scrap, medicine and sharps door-to-door collection, disposal and recycling service to WM Curbside LLC contingent on execution of Amendment Number 1 to this Agreement attached hereto as Exhibit A.

3. Authorizes staff to execute Amendment Number 1 to the Agreement with Curbside Inc. extending the contract for two years through December 31, 2014 and providing the SBWMA the option to further extend the contract for up to two consecutive one year terms.

PASSED AND ADOPTED by the Board of Directors of the South Bayside Waste Management Authority, County of San Mateo, State of California on the this 18th day of November, 2010, by the following vote:

Agency	Yes	No	Abstain	Absent	Agency	Yes	No	Abstain	Absent
Atherton					Menlo Park				
Belmont					Redwood City				
Burlingame					San Carlos				
East Palo Alto					San Mateo				
Foster City					County of San Mateo				
Hillsborough					West Bay Sanitary Dist				

I HEREBY CERTIFY that the foregoing Resolution No. 2010-36 was duly and regularly adopted at a regular meeting of the South Bayside Waste Management Authority on November 18, 2010.

ATTEST:

Jim Porter, Chairperson of SBWMA

Jeannene Minnix Kingston, Board Secretary

**AMENDMENT NUMBER 1 TO THE
AGREEMENT WITH CURBSIDE INC. TO PROVIDE HOUSEHOLD HAZARDOUS
WASTE, UNIVERSAL WASTE, ELECTRONIC SCRAP, SHARPS AND MEDICINE
DOOR-TO-DOOR COLLECTION, RECYCLING AND DISPOSAL SERVICES**

THE AGREEMENT to provide Household Hazardous Waste, Universal Waste, Electronic Scrap, Sharps and Medicine Door-to-Door Collection, Recycling and Disposal Services executed on the 11th day of November 2009, by and between the South Bayside Waste Management Authority (“Authority”) and Curbside, Inc., a California Corporation (“Contractor”) is hereby amended as specified below.

WHEREAS, the Authority desires to continue utilizing the services of Contractor to establish and manage the Authority’s Household Hazardous Waste, Universal Waste, E-Scrap and Sharps Door-to-Door Collection, Recycling and Disposal Program (“Program”); and

WHEREAS, Contractor is qualified, ready, willing and able to furnish such services.

WHEREAS, Contractor intends to assign its Agreement to WM Curbside LLC and execution of this Amendment Number 1 is a requirement of Authority to authorizing consent to assign this Agreement.

NOW, THEREFORE, THE PARTIES AGREE TO AMEND THE AGREEMENT BY REPLACING IN ITS ENTIRETY SECTION 3, AS FOLLOWS:

3. TERM AND SCHEDULE

The Term shall begin on January 1, 2010 and shall continue until December 31, 2014, unless earlier terminated. Contractor shall begin providing service to any Authority member agency within thirty (30) days of authorization by the Authority.

Upon the expiration of the Term, the parties may agree to extend this Agreement on a mutually satisfactory term or the Authority can extend this Agreement at its sole discretion for up to two (2) additional years, in one (1) year increments, upon providing Contractor thirty (30) days written notice.

IN WITNESS WHEREOF, the parties hereto have executed this Amendment Number 1 by their duly authorized representatives as of the day and year first above written.

Authority:

SOUTH BAYSIDE WASTE
MANAGEMENT AUTHORITY

By: _____
Name: Kevin McCarthy
Title: Executive Director

Contractor:

CURBSIDE, INC.

By: _____
Name: William Anderson
Title: President

By: _____
Name: _____
Title: Secretary



TO BE PRESENTED AT NOVEMBER 18, 2010
BOARD MEETING

- 5_A PRESENTATION BY RECOLOGY SAN MATEO COUNTY ON IMPLEMENTATION MILESTONES FOR ROLLOUT OF NEW COLLECTIONS SERVICES EFFECTIVE 1/1/11
- 5_B PRESENTATION BY SOUTH BAY RECYCLING ON IMPLEMENTATION MILESTONES FOR START-UP OF SHOREWAY FACILITY OPERATIONS EFFECTIVE 1/1/11



STAFF UPDATES



STAFF REPORT

To: SBWMA Board Members
From: Cliff Feldman, Recycling Programs Manager
Date: November 18, 2010 Board of Directors Meeting
Subject: Update on Allied Contract Compliance

Recommendation

This is an informational report and no action is necessary.

Analysis

Since July 2008, Republic Services (formerly Allied) has been required to submit its monthly Board packet information on the Monday (e.g., March 16, 2009 by 5:00 pm) prior to the SBWMA issuing the Board packet which is one-week in advance of the Board meeting. Republic submitted its monthly information due in November on time. In addition, per the Republic Services cart delivery/recovery plan, the company is required to report daily on its progress with transition related activities.

Assessment of Republic Monthly Operational Performance and Metric Report

If requested a verbal update will be provided at the Board meeting.

Background

Commencing with the June 26, 2008 Board meeting, this staff report is now included as a regular update. Attached are three tables that will be used to frame Republic's contract compliance in the following areas:

- Attachment 1 - Reports Republic Services Has Agreed to Provide That Are Not Specifically Referenced in the Member Agency Franchise Agreements
- Attachment 2 – Republic Services Collection Services Franchise Agreement and Shoreway Facility Operations Agreement Contract Compliance - Quarterly Reports
- Attachment 3 - Republic Services Collection Services Franchise Agreement Contract Compliance - Public Education and Outreach

The standards that are used in Tables 1 and 2 pertaining to Republic's submittal of reports to the SBWMA and Member Agencies include the timeliness of submittal and content of the report(s).

The contract compliance standards that are reflected in Attachment 3 pertaining to Republic's Public Education and Outreach activities will primarily be based on the timeliness of completing the activities denoted.

Attachments:

- | | |
|----------------|--|
| Attachment 1 – | Reports Republic Has Agreed to Provide That Are Not Specifically Referenced in the Member Agency Franchise Agreements – November 2010 |
| Attachment 2 – | Republic Services Collection Services Franchise Agreement and Shoreway Facility Operations Agreement Contract Compliance - Quarterly Reports – November 2010 |
| Attachment 3 – | Republic Services Collection Services Franchise Agreement Contract Compliance - Public Education and Outreach – November 2010 |



Attachment 1

Reports Republic Has Agreed to Provide That Are Not Specifically Referenced in the Member Agency Franchise Agreements – November 2010

<u>Report</u>	<u>Date/Time Due</u>	<u>Date/Time Submitted</u>	<u>Submitted on Time</u>	<u>Compliant</u>	<u>Notes</u>
MONTHLY BOARD PACKET INFORMATION					
January	February 12, 2010 5:00pm	February 11, 2009 11:43 am	Yes	Yes	
February	March 15, 2010 5:00 pm	March 15, 2010 2:34 pm	Yes	Yes	
March	April 12, 2010 5:00 pm	April 12, 2010 4:05 pm	Yes	Yes	
April	May 17, 2010 5:00 pm	May 17, 2010 1:58 pm	Yes	Yes	
May	June 14, 2010 5:00pm	June 14, 2010 11:11am	Yes	Yes	
June	July 12, 2010 5:00 pm	July 12, 2010 3:27 pm	Yes	Yes	
July	August 16, 2010 5:00 pm	August 16, 2010 4:35 pm	Yes	Yes	
August	September 13, 2010 5:00 pm	September 14, 2010 9:54 am	No	Yes	
September	October 18, 2010 5:00 pm	October 18, 2010 3:20 pm	Yes	Yes	
October					
<ul style="list-style-type: none"> • Executive Summary 	November 8, 2010 5:00 pm	November 5, 2010 1:26 pm	Yes	*	*Pending Review



Attachment 1

Reports Republic Has Agreed to Provide That Are Not Specifically Referenced in the Member Agency Franchise Agreements – November 2010

<u>Report</u>	<u>Date/Time Due</u>	<u>Date/Time Submitted</u>	<u>Submitted on Time</u>	<u>Compliant</u>	<u>Notes</u>
• Liquidated Damages Reporting	November 8, 2010 5:00 pm	November 5, 2010 1:26 pm	Yes	*	
• Metrics Graphs	November 8, 2010 5:00 pm	November 5, 2010 1:26 pm	Yes	*	
• Commercial Recycling Monthly Progress Report ¹	N/A	N/A	N/A	N/A	
• Commercial Recycling Coordinators Call Logs ¹	N/A	N/A	N/A	N/A	
November	December 13, 2010 5:00 pm				
December	January 14, 2011 5:00 pm				
¹ Submittal of these reports was discontinued in July 2010 when Recology commenced management of the Commercial Recycling Outreach Program.					
MONTHLY BATTERY AND CELL PHONE COLLECTION PROGRAM UPDATE					
January	February 8, 2010 5:00pm	February 8, 2010 9:01 am	Yes	Yes	
February	March 8, 2010 5:00 pm	March 8, 2010 8:17 am	Yes	Yes	
March	April 12, 2010 5:00 pm	April 9, 2010 9:12 am	Yes	Yes	
April	May 10, 2010 5:00 pm	May 7, 2010 9:10am			



Attachment 1

Reports Republic Has Agreed to Provide That Are Not Specifically Referenced in the Member Agency Franchise Agreements – November 2010

<u>Report</u>	<u>Date/Time Due</u>	<u>Date/Time Submitted</u>	<u>Submitted on Time</u>	<u>Compliant</u>	<u>Notes</u>
May	June 7, 2010 5:00 pm	June 7, 2010 9:39am	Yes	Yes	
June	July 12, 2010 5:00 pm	July 5, 2010 9:26 am	Yes	Yes	
July	August 9, 2010 5:00 pm	August 4, 2010 9:18 am	Yes	Yes	
August	September 13, 2010 5:00 pm	September 6, 2010 9:19 am	Yes	Yes	
September	October 11, 2010 5:00 pm	October 11, 2010 8:33 am	Yes	Yes	
October	November 8, 2010 5:00 pm	November 5, 2010 1:20 pm	Yes	Yes	
November	December 13, 2010 5:00 pm				
December	January 10, 2011 5:00 pm				
QUARTERLY COMMERCIAL TOP GENERATORS LIST					
Q1-2010	March 15, 2010 5:00 pm	March 12, 2010 12:39 pm	Yes	Yes	
Q2-2010	June 15, 2010 5:00 pm	June 21, 2010 11:01 am	No	Yes	
Q3-2010	September 15, 2010 5:00 pm	September 14, 2010 12:09 pm	Yes	Yes	



Attachment 1

Reports Republic Has Agreed to Provide That Are Not Specifically Referenced in the Member Agency Franchise Agreements – November 2010

<u>Report</u>	<u>Date/Time Due</u>	<u>Date/Time Submitted</u>	<u>Submitted on Time</u>	<u>Compliant</u>	<u>Notes</u>
Q4-2010	December 15, 2010 5:00 pm				

Attachment 2

Republic Services Collection Services Franchise Agreement and Shoreway Facility Operations Agreement
Contract Compliance - Quarterly Reports – November 2010

<u>Report</u>	<u>Date/Time Due</u>	<u>Date/Time Submitted</u>	<u>Submitted on Time</u>	<u>Compliant</u>	<u>Current Disposition</u>
QUARTERLY MIS REPORT					
Q4-2009	February 14, 2010 5:00pm	February 15, 2010 9:52 am	Yes**	Yes	
Q1-2010	May 15, 2010 5:00pm	May 14, 2010 6:57 pm	Yes	Yes	
Q2-2010	August 14, 2010 5:00pm	August 12, 2010 3:19 pm	Yes	Yes	
Q3-2010	November 14, 2010 5:00pm				
QUARTERLY SRDC LIQUIDATED DAMAGES REPORT					
Q4-2009	February 14, 2010 5:00pm	February 15, 2010 8:36 am	Yes**	Yes	
Q1-2010	May 15, 2010 5:00pm	May 14, 2010 3:41 pm	Yes	Yes	



Attachment 2

Republic Services Collection Services Franchise Agreement and Shoreway Facility Operations Agreement Contract Compliance - Quarterly Reports – November 2010

<u>Report</u>	<u>Date/Time Due</u>	<u>Date/Time Submitted</u>	<u>Submitted on Time</u>	<u>Compliant</u>	<u>Current Disposition</u>
Q2-2010	August 15, 2010 5:00pm	August 12, 2010 4:13 pm	Yes	Yes	
Q3-2010	November 15, 2010 5:00pm				

**Both Q4 reports were technically submitted after the due date and time, however Staff is reporting them "On Time" due to the due date falling on Sunday and the Presidents' Day holiday.



Attachment 3

Republic Services Collection Services Franchise Agreement
Contract Compliance - Public Education and Outreach - November 2010

<u>Residential Outreach</u>	<u>Frequency and Date Required</u>	2009		2010			
		<u>Date Issued</u>	<u>Compliant</u>		<u>Date Issued</u>	<u>Compliant</u>	
			Yes	No		Yes	No
Residential Collection Services Brochure	Annually each Summer	August	X		Not Issued****		
Recycling Day Postcard Calendars	Annually each December	December & January**	X				
Twice Annual On-Call Bulky Item Collection Service notice - "Spring and Fall Cleanups"	Twice Annually						
	• Spring Events	January* & April	X		April	X	
	• Fall Events	September/October	X		September/October	X	
<u>Commercial Outreach</u>							
Commercial Recycling Guidelines	Annually ¹	Not Issued***	X		February***	X	
Commercial Recycling Bill Inserts	Four Per Year ²						
	• Q1	March	X				
	• Q2	Discontinued ³					
	• Q3	Discontinued ³					
	• Q4	Discontinued ³					

*The January mailing was a hold over from 2008 (approved by SBWMA Staff) due to other mailings also going out at the same time in September.

**Some calendars were mailed in early January (approved by SBWMA Staff) due to other mailings also going out at the same time in December.

***The February mailing was a hold over from 2009 (approved by SBWMA staff) due Commercial Recycling Coordinator staffing changes being finalized.

****The brochure was not issued (approved by SBWMA staff) since the issuance would be so close to the delivery and start of the new services and would create confusion for residents.



Attachment 3 (continued)

Republic Services Collection Services Franchise Agreement Contract Compliance - Public Education and Outreach – November 2010

The SBWMA is working collaboratively with Republic to produce and disseminate several other collateral pieces not provided in the above list of contractually required items. The following is a list of the public education and outreach collateral that is produced by Republic but not specifically required in the franchise agreements:

- On-Call Bulky Item Collection Service Appointment Card
- Resident's Guide to Recycling and Disposal Services
- Recycle Your Tree flyer (provided to tree lots)
- MFD On-Call Bulky Item Collection Service Program Brochure
- Ghost Compost Flyer for pumpkin recycling distributed to retailers

¹ The Franchise Agreements do not specify a date.

² No specific dates are specified in the Franchise Agreements. The Franchise Agreements state "at least four (4) bill inserts a year."

³ Discontinued per the 2008 Performance Hearing recommendations.



STAFF UPDATE

To: SBWMA Board Members
From: Hilary Gans, Facility Operations Contracts Manager
Date: November 18, 2010 Board of Director's Meeting
Subject: Shoreway Construction Update

Project Update

This is an informational item and no Board action is required.

This project update summarizes the status of the construction of the Shoreway Master Plan Phase II improvements which include the construction of a new Materials Recovery Facility (MRF) building, modifications to the Transfer Station (TS), and various site work. A contract in the amount of \$16,209,000 was awarded to SJ Amoroso on July 23, 2009 for Phase II of the Master Plan construction work. This report includes a discussion of completed and upcoming construction activities, updates to the construction schedule, and a summary of the project budget.

Construction and Other Project Activities

The following construction activities occurred over the past month:

MRF Building

- Drywall has largely been installed in the administrative area of the MRF building.
- Exterior glazing (glass) at the MRF administrative area has been installed.
- Telecommunication wire has been pulled throughout the administrative building.
- Paving of MRF entry and public recycling center has been completed.

Transfer Station (TS)

- Old TS scales and surrounding pavement has been removed in preparation for TS building demo.
- New TS electrical wiring is being routed in anticipation of cut-off of old electrical.
- Shoring and bracing of the TS will occur prior to the start of demolition.
- Support columns in TS will be wrapped in concrete and steel reinforcing materials.

Equipment Installation and Other Project Activities

- Container (bottles and cans) sort line is fully erected.
- Fiber (paper) sort line material storage bins have been installed.
- Electrical control rooms have been installed and are being wired to building power.

The following construction activities are expected to occur during the next reporting period:

MRF Building

- Administrative area dry-wall taping will begin.
- Building siding will be completed.
- Grading and paving of the MRF truck dock area.

Transfer Station

- Hard demolition (building teardown) of the building will be initiated.
- Replacement of the existing TS siding will be underway (pending material delivery).

Issues of Concern

- The construction team has submitted a Draft Change Order to S.J. Amoroso that captures the resequencing of the MRF and TS construction activities (the resequencing was to minimize time impacts to the final project completion date and have centered on starting transfer station construction prior to the completion of the MRF building). SJ Amoroso is reviewing the draft Change Order (*carried over from prior month*).
- The construction contingency budget for S.J. Amoroso has a balance of \$159,049 (\$1,461,160 spent on a total contingency budget of \$1,620,900). At the October 28th Board meeting, the Board approved the transfer of funds from the Unallocated Construction Contingency budget to augment the Phase II contingency funds.
- Due to Covello's high level of engagement in managing the design changes and questions from Amoroso, Covello's expenses for Construction Management (CM) services have been tracking ahead of their original budget. SBWMA and Covello have re-evaluated the CM budget and adjusted staffing levels to reduce monthly expenditures by approximately \$20,000 per month over the balance of the construction project. However, it is anticipated that additional supplementary funds will be required for Covello's CM services to complete the project.

Construction Schedule

Construction Notice to Proceed (NTP) was issued to SJ Amoroso effective September 14, 2009. The established contract duration for Final Completion is 630 calendar days which corresponds to a completion date of June 6, 2011. A summary of the schedule's major milestones is shown below:

<u>Activity</u>	<u>Contract Baseline Schedule</u>	<u>Schedule Update</u>
Notice to Proceed (NTP)	Sept. 14, 2009	Sept. 14, 2009
MRF Milestone A (MRF process area ready for equipment install)	July 11, 2010	August 21, 2010
MRF Equipment Installation Start Date	June 10, 2010	August 23, 2010
MRF Equipment Start-up	Jan 31, 2010	April 11, 2010
Final Contract Completion	June 6, 2011	June 6, 2011

Fiscal Impact

- **Construction Budget (S.J. Amoroso)**
 - Monthly progress payments to SJ Amoroso for the month of October total \$925,104.
 - Cumulative progress payments made to Amoroso through the end of October total \$10,364,658 on a total contract amount of \$16,209,000 (Amoroso has been paid 64% of their budget for Construction).
 - Construction change order (CCO) numbers 64-74 were approved for the October. The sum total of all CCO approved through October is \$138,893.
 - Cumulative construction change orders (CCOs) paid to SJ Amoroso through the month of October total \$1,680,274 on a total construction contingency budget of \$2,840,900 (the original construction contingency budget of \$1,620,900 was augmented on October 28th with a

\$1,220,000 fund transfer from Unallocated Contingency) (SJ Amoroso has been paid 59% of the revised contingency budget).

- o A summary of approved CCOs sorted by the attributable reason for the change are presented in the table below. Attached at the end of this report (see Phase II - Preliminary Construction Change Order) is a complete list of all approved construction change orders.

<u>Reason Category for Construction Change Order</u>	<u>Abbreviation</u>	<u>Total Change Order Cost by Category</u>
Design Revision/Clarification	DR/DC	\$184,484
Differing site conditions	DSC	\$427,599
Equipment required changes	Equipment	\$525,025
Various reasons for the Change	Multiple	\$206,713
Owner requested changes	Owner	\$68,164
Permitting agency changes	Permit	\$178,289

- **Construction Management Budget (Covello)**

- o Payments to Covello for the month of October total \$82,260 on a monthly forecasted amount of \$73,570.
- o Cumulative progress payments made to Covello through October total \$1,082,260 on a budget of \$1,466,000 (Covello has been paid 73% of their budget for Construction Management services).

- **Design Support Services (JRMA)**

- o Payments to JRMA for the month of October total \$13,222 on monthly forecasted amounts of \$6,500.
- o Cumulative progress payment made to JRMA for Design Support Services through the end of October total \$451,167 on a project budget amount of \$597,000 (JRMA has been paid 75% of their budgeted amount for Design Support Services).

- **MRF Processing Equipment and Installation (BHS)**

- o Progress payments to BHS for October total \$584,812.
- o Cumulative progress payments made to Bulk Handling Systems (BHS) for both equipment manufacture and system installation through the end of October total \$11,405,026 on a budget of \$16,901,400 (BHS has been paid 67% of the budgeted amount for equipment and installation).

- **Master Plan Project - Bond Funds Status**

- o A summary of the Master Plan budget and expenses through October 2010 is presented in the SEC Master Plan Budget table on the next page. Through the end of October, \$33,226,000 has been spent on a total budget amount of \$44,139,800 (which does not include an Unallocated Project Contingency balance of \$668,100).

SHOREWAY ENVIRONMENTAL CENTER MASTER PLAN BUDGET

THROUGH OCTOBER 2010

(000's)

	Vendor	Original Project Budget Amount	Allocated Contingency	Spent Amount as of 10/31/10	Remaining Amount as of 10/31/10
PROJECT COST SUMMARY					
<u>Preliminary Costs</u>					
Planning, Design & Engineering	Various	2,404.0	-	(2,353.7)	50.3
Bond Issuance Costs		83.1	-	(83.1)	-
<u>Phase I</u>					
Construction	Rodan	2,405.0	-	(2,283.6)	121.4
Construction Management	Covello	444.3	-	(460.2)	(15.9)
<u>Phase II</u>					
Construction	Amoroso	16,209.0	-	(10,364.0)	5,845.0
Construction Contingency (10%)	Amoroso	1,620.9	1,220.0	(1,680.0)	1,160.9
Construction Management & Design Support Services	Covello/JRMA	2,376.0	216.0	(1,882.1)	709.9
Construction Soft Costs	Various	786.7	-	(100.0)	686.7
<u>Phase III</u>					
Equipment Installation	BHS	2,462.4	-	(2,462)	(0.0)
Contingency (10%)	BHS	246.2	-	-	246.2
Camera System, elec.		85.0	-	-	85.0
Supplemental Fire Suppression		75.0	-	-	75.0
Equipment	BHS	14,354.4	-	(11,405.0)	2,949.4
Contingency	BHS	492.8	-	(152.9)	339.9
Construction Management and Soft Costs	Various	95.0	-	-	95.0
TOTAL PROJECT		44,139.8	1,436.0	(33,226.9)	12,348.8
<u>OTHER PROJECT DOLLARS</u>					
Unallocated Contingency		2,104.1	-	(1,436.0)	668.1
Transfer Station Public Area (SJA Bid Deduction)		728.0	-	-	728.0
TOTAL PROJECT FUNDS		46,971.9			

SBWMA SEC Phase 2 (MRF and TS Improvements) Change Order Summary
Updated through 10/31/10

Approved Change Orders	Reason	Total	Description
12/22/2009	CCO 1 (Thick Pavement Removal)	\$9,939	Ases demolished at Entrance Driveway 1 contained A/C paving that was thicker than shown on the drawings.
1/23/2010	CCO 2 (MRF Lima 1 treatment)	\$39,200	Asse demolished at Entrance Driveway 1 contained A/C paving that was thicker than shown on the drawings.
2/26/2010	CCO 3 (Unmanned Tanks at MRF)	\$7,175	Asse demolished at Entrance Driveway 1 contained A/C paving that was thicker than shown on the drawings.
3/29/2010	CCO 4 (FO 2 - Unmanned Conditions at Entrance 1)	\$97,955	Asse demolished at Entrance Driveway 1 contained A/C paving that was thicker than shown on the drawings.
3/29/2010	CCO 5 (Delta 4 - Operator Revisions - Relocate Elec. Svc.)	\$161,791	Relocate electrical service from 2000A to 2500A for MRF Equipment. Relocate electrical service to accommodate underground secondary feed into the building. Includes conduit and wire necessary for revisions (not duplicated in Delta 6)
3/29/2010	CCO 6 (Delta 6 - Revise Elec. Feed to BHS Equipment)	\$74,007	Furnish and install reinforced concrete ductbank from MRF Electrical room to MRF Sort System MCC.
3/29/2010	CCO 7 (Furnish and Install Additional Piles at MRF)	\$13,850	69 additional piles required by equipment support and pit modifications.
3/29/2010	CCO 8 (Furnish and Install Drain for File Sprinkler)	\$2,256	Furnish and install drain for relocated the riser in MRF per Belmont San Carlos Fire Department.
3/29/2010	CCO 9 (Furnish and Install Roof Support for TS Equipment)	\$1,835	Furnish and install roof support for roof-mounted Transfer Station mechanical units.
3/29/2010	CCO 10 (Relocate PEIMB Bracing on Grid Line D)	\$1,601	Relocate PEIMB bracing to accommodate equipment & planned operations in MRF.
3/29/2010	CCO 11 (Verify Invert to Existing Storm Drain Manhole 104)	\$385	Furnish invert elevation and as built information to facilitate response to City Review comments.
4/30/2010	CCO 12 (FO 4 Temp Paving Entrance 1, CPE 42)	\$94,365	Provide a temporary A/C paved roadway to re-establish Entrance 1 to the existing South Access Road for vehicular traffic from Strawberry Road to the new Scale House. Work performed and authorized via field order so as not to impede Allied Waste operators with construction activities.
4/30/2010	CCO 13 (Add reinforcing steel at MRF)	\$1,600	Additional rebar ties at MRF Education Building foundation per City Building Permit review comments.
4/30/2010	CCO 14 (FO 5 (MRF Backfill @ DSC))	\$7,051	Fill the void left by the concrete removal at the east of the MRF building pad adjacent to the scale house at the former "Recycling Area" and use imported quarry fine material to mix with in-situ soils in the surrounding areas to stabilize the existing building subgrade.
5/10/2010	CCO 15 (Millstone A Revisions)	\$0	Reverse Millstone A and establish new completion date for Millstone A.1 as August 20, 2010.
4/30/2010	CCO 16 (Delta 6 Revised Conveyor Pits, Excavation, Slabs & Walls)	\$70,467	Reverse Millstone A and establish new completion date for Millstone A.1 as August 20, 2010.
4/30/2010	CCO 17 (Dropped Grate Beam at MRF Truck Dock Ramp (REC10))	\$73,699	Reverse plan location & configuration of Conveyor Pits per Delta 6 Equipment Modifications - Excavation, concrete placement for walls and slabs ONLY.
4/30/2010	CCO 18 (Furnish Wide Flange Beams for Baler Equipment)	\$4,130	Furnish (lower) grade beam configuration at the MRF Truck Dock Ramp, add concrete stem wall with precast cladding and concrete pedestals.
4/30/2010	CCO 19 (Relocate Floor Drain for Baler Equipment)	\$2,296	Furnish ten (10) W8x21 wide flange beams to be installed by others for the Baler Equipment attachment.
4/30/2010	CCO 20 (Demolish Existing Materials Recycling Facility Conveyor Pits)	\$43,187	Remove & dispose of concrete and reinforcing for the unenclosed condition of the conveyor pit walls and slab at the existing MRF.
4/30/2010	CCO 21 (FO 3 Backfill Existing Materials Recycling Facility Conveyor & O)	\$48,744	Backfill the unenclosed condition of the conveyor and other sump pits at the existing MRF with clean rock and on-site fill.
4/30/2010	CCO 22 (Mix and Re-Use Wet Soil from MRF Excavations)	\$20,970	Wet soil was encountered at the excavations required for the pits and sumps at the existing MRF during demolition, which was determined to be an unforeseen condition. In lieu of off-hauling the unsuitable material at additional cost, it was re-conditioned & mixed with groutings to enable its use as stable fill material.
4/30/2010	CCO 23 (MRF Slab Demolition and Removal)	\$20,364	The existing MRF Building slab was found to have an average thickness of 2'-4" (average over what was shown in the Contract Drawings).
5/28/2010	CCO 24 (Change Wall Type/Add Vapour Barriers)	\$22,801	Reverse wall types 9, 13, 23 & 24 at MRF & TS to include vapour barrier for conditioned spaces.
5/28/2010	CCO 25 (Elevator Structural Steel)	\$3,392	Add and relocate structural steel members required per elevator manufacturer shop drawings.
5/28/2010	CCO 26 (Truck Dock Bumpers and Levelers)	\$4,912	Extension of extension of truck dock bumpers per supplier's recommendations.
6/30/2010	CCO 27 (Str. Revisions to MRF Fin Wall)	\$5,275	Clarify the interaction of the canopies and wing wall on Line A.4 at 12.8 in the MRF Administration Building North elevation. Add structural steel.
6/30/2010	CCO 28 (Anchors for Stud Wall Support)	\$1,551	Add angles for stud wall support in accordance with new detail 3/A1/2, 1.0 per Drawing Change Notice 18 (DCN 18).
6/30/2010	CCO 29 (Canopy at West Attachment Revisions)	\$846	Reverse installation requirements per shop drawing review comments.
5/28/2010	CCO 30 (Corner Guard Attachment Revisions)	\$10,077	Reverse finish schedule requirements from file to pre-fabricated shower stalls.
5/28/2010	CCO 31 (Shower Stall Modifications)	\$7,048	Furnish and install metal packaging for the attachment of the metal wall panel in accordance with Drawing Change Notice 93 and 94.
5/28/2010	CCO 32 (Metal Panel Attachment Modifications)	\$2,835	Contractor cost proposal to add wide flange beams for support of new TS roof-mounted equipment.
5/28/2010	CCO 33 (Roof Equipment Structural Steel)	\$246	Relocate PEIMB bracing to accommodate future equipment conveyor in MRF.
5/28/2010	CCO 34 (Grid Line A.0 Bracing Relocation)	\$66,216	Demolish/relocate A/C thicker than shown on plans and demolish/relocate concrete paving not shown on plans.
5/28/2010	CCO 35 (Concrete and AC Removal)	\$5,221	Install W8x21 beams per BHS requirements on Force Account.
5/28/2010	CCO 36 (Rebar for Equipment Support)	\$53,117	Reverse MRF utility feed from 2000 amps per equipment supplier. Relocate & resize MRF secondary utility feed and Architectural Plan by out to office
5/28/2010	CCO 37 (Reserved for Delta 4, Operator Revisions)	\$31,194	Add structural support to MRF Admin parapet walls per City of San Carlos Building Permit review comments.
5/28/2010	CCO 38 (MRF Parapet Revisions)	\$28,448	Extend dropped grate beam east of Line 6 along Grid A.
5/28/2010	CCO 39 (Dropped Grate Beams)	\$28,448	Relocate & resize MRF conveyor pits per Equipment supplier requirements - Furnish and install Rebar only per CCO 40.
5/28/2010	CCO 40 (Delta 6 Reinforcing Steel)	\$70,117	Additional cost for rebar at TS & MRF.
6/30/2010	CCO 42 (Add S/S for Equipment and Maintenance Drain)	\$1,334	Layout, form & finish the drainage swale in the MRF process area per Equipment Supplier & Owner recommendation.
6/30/2010	CCO 44 (Stabilize Rock Backfill of Existing Pits at MRF)	\$3,009	Provide labor, equipment and materials on Force Account to stabilize excavation through granular material used as backfill via Field Order 3.
6/30/2010	CCO 44 (Gravel, Sand and Oil Separator Size Revision)	\$985	Increase the working capacity of three (3) Gravel, Sand & Oil separators to 1,200 gallons per the Engineer's requirements.
6/30/2010	CCO 45 (Furnish & Install Support at MRF Roof Up Doors)	\$19,794	Unravel individual prestressing tendon strands at MRF grade beams on T&M.
7/30/2010	CCO 46 (MRF Pile Tendon Splicing)	\$3,061	Furnish & install concrete housekeeping pads for electrical equipment.
7/30/2010	CCO 47 (Housekeeping Pads in MRF Electrical Rooms)	\$1,454	Furnish & install concrete housekeeping pads for electrical equipment.
7/30/2010	CCO 48 (Precast Panel Forms)	\$51,376	Provide additional precast forming beads to reduce placement time.
7/30/2010	CCO 49 (Furnish & Install Additional Skylight Panels at TS)	\$82,799	Furnish & install 2,400 sq ft of additional precast skylight panels at TS.
7/30/2010	CCO 50 (Delta 6 - Modifications to Equipment Pits)	\$15,955	Reverse pit layout to coordinate with Owner-furnished equipment.
7/30/2010	CCO 51 (Modifications to MRF Building at Wing Wall Line E)	\$3,506	Contractor cost proposal and horizontal structural members to MRF wing wall at west elevation added via DCN.
7/30/2010	CCO 52 (Elevator Pit Waterproofing)	\$5,306	Reverse elevation pit waterproofing from built up system to 2/layer topical application.
7/30/2010	CCO 53 (Concrete Water and Stabilization at Pit 3)	\$2,408	Furnish poly tank vent for the containment of potentially contaminated water infiltrating Pit 3. Tank to be emptied and cleaned by the Environmental. Also construct material prior increase was mitigated by purchasing decking material. Storage fees only.
7/30/2010	CCO 54 (Metal Decking Storage)	\$2,303	Material prior increase was mitigated by purchasing decking material. Storage fees only.
9/10/2010	CCO 55 (Furnish Seismic Calculators for Wetting Agent Tanks)	\$2,797	Licensed subcontractor shall furnish seismic anchorage calculations for revised wetting agent tanks.
9/10/2010	CCO 56 (Add MRF Downspout Filters and Rod Drain with Downspout)	\$17,489	Furnish & install Bio Keen downspout filters.
9/10/2010	CCO 57 (Concrete Foundation and Wall Revisions at Existing Scale Pit/Tram)	\$12,924	Add stem wall and add precast paving square pad to accommodate precast installation details at TS Scale Pit.
9/10/2010	CCO 58 (Furnish & Install Precast Support at MRF Administration Building)	\$8,875	Furnish & install 12 precast for precast panel supports at MRF Admin Building
9/10/2010	CCO 59 (Delta Overhead Door 54 & 56, Furnish & Install Framing and Lin	\$0	Delete overhead doors 54 & 56. In their place, furnish & install framing & motion panels.
9/10/2010	CCO 60 (Increase Size of Window W & XX)	\$1,571	Increase size of MRF stoaterfront windows to resolve discrepancy between elevation & section.
9/10/2010	CCO 61 (Coordinate HVAC Duct with MRF Equipment)	\$89,231	Modify HVAC duct layout so as to coordinate with Owner-furnished equipment. Net credit.
9/30/2010	CCO 62 (SBSA Monitoring Vault)	\$4,839	Add precast structure & tier for SBSA testing station.
9/30/2010	CCO 63 (Site Utilities)	\$107,899	Site wet utility revisions required by City of San Carlos Building Permit and Belmont San Carlos Fire Department review/approval. Includes C3 requirements for filling of storm water, underground extension of 8" fire line to allow the re-use of existing 8" fire main tap.
10/25/2010	CCO 64 (Trash, Bed & Backfill MRF Gas Service)	\$3,508	Contractor authorization to perform utility trenching and backfill per C&E requirements on Force Account (Field Order 13).
10/25/2010	CCO 65 (Deployment of Shale Screen for TS Roof Replacement)	\$3,720	EA requirement to screen openings in TS roof during replacement performed on Force Account (Field Order 13).
10/25/2010	CCO 66 (Modify Ceiling Framing at Linear D/Truser)	\$3,142	Contractor authorization to furnish & install structural light gauge framing & headers for support of linear diffusers on Force Account (Field Order 22).
10/25/2010	CCO 67 (MRF Office Area Parapet)	\$16,371	Contractor authorization to furnish & install light gauge mill for support of MRF roof parapet liner. Required as a direct result of City Permit Review comments. Work includes chemical wetting agent concentration, storage vessels & delivery system at the Transfer Station Expansion and new Material Recovery Facility fire riser, all in accordance with Belmont San Carlos Fire Department Requirements.
10/25/2010	CCO 68 (TS & MRF Fire Service Revisions)	\$22,403	Reverse chemical wetting agent concentration, storage vessels & delivery system at the Transfer Station Expansion and new Material Recovery Facility fire riser, all in accordance with Belmont San Carlos Fire Department Requirements.
10/25/2010	CCO 69 (Add Door 88 to MRF Education Room 411)	\$4,970	Add Door 88 to Belmont Recovery Facility Education Room 41. Relocate and resize Window NN to accommodate new door (excludes raceway per Field Order 42)
10/25/2010	CCO 70 (Stockpile Official Saturday, April 17, 2010 - Field Order 8)	\$10,433	Contract Change Order specifically covers the fee to open T1-Chutes facility in Fremont, CA and the premium on labor for the actual hours worked on Saturday, April 17, 2010 as directed in Field Order No. 8 on FORCE ACCOUNT. Excludes handling and disposal fees for contaminated spoils.
10/25/2010	CCO 71 (Premium Time Compensation, April 30, 2010 through May 8, 201	\$39,036	The Contractor shall extend working hours to ten (10) per day beginning April 30, 2010 through May 8, 2010. This authorization includes standard work hours on Saturday, May 1, 2010 and May 8, 2010 as directed in Field Order No. 10 on FORCE ACCOUNT. Excludes handling and disposal fees for contaminated spoils.
10/25/2010	CCO 72 (May 11, 2010 through May 22, 2010 Extended Working Hours -	\$2,866	The Contractor shall extend working hours to ten (10) per day beginning May 11, 2010 through May 22, 2010. This authorization includes standard work hours on Saturday, May 15, 2010 and May 22, 2010 as directed in Field Order No. 12 on FORCE ACCOUNT. Excludes handling and disposal fees for contaminated spoils.
10/29/2010	CCO 73 (Finish Pave Entrance 1 - Field Order 24)	\$22,674	The Contractor shall delete excavated pavement at Entrance 1 and in its place, furnish and install asphalt concrete pavement to grade to the limits identified in Field
10/29/2010	CCO 74 (Utilize High Early Mix Design at South Access Road - Field Order	\$5,720	The Contractor shall utilize the approved high early concrete mix design on the South Access Rd. to the extents shown in Field Order 24. Work performed on FORCE
	Total	\$1,590,274	

Western Exterior Face of MRF Building



Northeastern Exterior Face of MRF Building



Interior of MRF building Showing Educational Room





STAFF UPDATE

To: SBWMA Board Members
From: Marshall Moran, Finance Manager
 Kevin McCarthy, Executive Director
Date: November 18, 2010 Board of Director's Meeting
Subject: Bond Proforma Update

Bond Proforma Update

This staff report is for discussion purposes only and no formal action is requested of the Board of Directors.

Based on this update analysis for calendar year 2011, staff is recommending no change to the previously assumed and budgeted tipping fee adjustments for January 1, 2011. Although the cash flow is lower than originally projected, it is primarily due to one-time payments to Allied rather than due to ongoing operating issues. The 2011 calendar year results still show a surplus and cash flow is bolstered by capitalized interest which was added to the bond amount as an additional cushion for 2011.

Analysis

Staff has conducted a review of the final bond proforma (dated 8/24/09) projected Shoreway operating (financial) results for calendar year 2011. We reviewed the following information listed below to re-project 2011 results:

- Approved SBR Rate Application with final 2011 rates
- 2010 Shoreway facility rate application report from HF&H
- Allied projected disposal and processing rates for 2011
- Commodity pricing from Smurfit through September 2010
- Actual investment rates of return through June 2010

	2011 Calendar Year		
	Original Bond Proforma	Nov 2010 Bond Proforma Update	Variance to Bond Original Proforma
Operating Revenue	43,363,000	42,781,032	(581,968)
Operating Expense			
Operating Expense	15,548,745	17,099,298	1,550,553
Disposal & Other Expense	20,655,750	20,463,897	(191,853)
Interest Expense, net	3,028,467	3,045,849	17,382
Total Expense	39,232,962	40,609,043	1,376,082
Net Surplus / Shortfall	4,130,038	2,171,989	(1,958,050)
Capitalized Interest	1,513,931	1,513,931	(0)
Net Cash Flow	5,643,970	3,685,920	(1,958,050)

VARIANCE EXPLANATIONS TO AUGUST2009 PROJECTION:

Revenue Variance

- Lower public volume partially offset by higher franchise tons
- The new county fee at Ox Mountain added to the tip fee effective July 1, 2010
- New HHW program

Operating Expense

- Additional estimated payments due to Allied for prior year underpayments (\$1.57M)
- Lower disposal and SBR Operating cost due to lower tons
- New HHW program

Background

On July 23, 2009 the Board approved a resolution authorizing the issuance of solid waste enterprise revenue bonds Series 2009A (tax-exempt) and Series 2009B (taxable). Staff committed that after the bond sale quarterly updates would be provided on actual financial performance as compared to bond proforma projections.

Fiscal Impact

There is no fiscal impact associated with this item.

Attachments:

A – Detailed Variance Analysis of August 2009 Projections vs. November 2010 Projections

Attachment A

	2011 Calendar Year			Explanations
	2011 (Original Bond Proforma)	2011 (Nov 2010 Bond Proforma)	Variance to Bond Original Proforma	
Operating Revenue				
Tip Fee Revenue	23,119,000	24,809,485	1,690,485	Higher tons; Ox Mtn Co fee increase
Public Tip Fee Revenue	8,667,000	6,042,998	(2,624,002)	Lower volume
Commodity Material Sales	11,577,000	11,396,000	(181,000)	
HHW Program		532,548	532,548	New program
Total Operating Revenue	43,363,000	42,781,032	(581,968)	
Operating Expenses				
SBR Operating Cost	14,050,333	12,389,461	(1,660,872)	Lower tons; lower final fee increases
SBR Interim Operation Cost	338,344	901,245	562,901	Longer period of interim ops
SBR Interest Expense	308,120	308,120	-	
SBR Startup Cost	276,462	276,462	-	
Subtotal SBR Cost	14,973,260	13,875,288	(1,097,972)	
Allied 2009 Adjustments		1,358,644	1,358,644	Unknown in 2009
Allied 2010 Adjustments		218,000	218,000	Unknown in 2009
Off-site Processing to Smurfit	535,485	1,647,366	1,111,881	Longer period of Smurfit Operations
MRF Maintenance > \$10k	40,000		(40,000)	Not needed in Year I - under warranty
Total Operating Cost	15,548,745	17,099,298	1,550,553	
Commodity Revenue Sharing	1,163,250	874,161	(289,089)	Reduced tons for rev sharing due to longer Smurfit processing
Disposal Expense	13,572,000	12,947,958	(624,042)	Reduced tonnage assumption
Buyback Payments	909,000	1,322,230	413,230	Adjusted to current Allied payment amount
Shoreway Offsite Parking		52,000	52,000	Not identified in 2009 as needed
SBWMA Operating Budget	3,302,500	3,066,000	(236,500)	Adjusted for timing of roll out payments
HHW Program		532,548	532,548	New program
Permit & Insurance	195,000	200,000	5,000	
Franchise Fee	1,514,000	1,469,000	(45,000)	Reduced tip fee revenue
Other Costs Subtotal	20,655,750	20,463,897	(191,853)	
Total Operating Expense	36,204,495	37,563,194	1,358,700	
Non-Operating				
Interest Income < >	(149,396)	(132,013)	17,382	
Debt Service Expense	3,177,863	3,177,862	(1)	
Subtotal	3,028,467	3,045,849	17,382	
Net surplus / Shortfall	\$ 4,130,038	\$ 2,171,989	\$ (1,958,050)	Lower primarily due to unknown Allied prior year adjustments; lower tons
Capitalized Interest	1,513,931	1,513,931	-	
Net Cash Flow	\$ 5,643,970	\$ 3,685,920	\$ (1,958,050)	
Bond Covenant				
Break Even 1	1.20	1.14	(0.06)	
Debt Coverage 2	2.73	2.10	(0.62)	



STAFF UPDATE

To: SBWMA Board Members
From: Cliff Feldman, Recycling Programs Manager
Monica Devincenzi, Recycling Outreach & Sustainability Manager
Date: November 18, 2010 Board of Director's Meeting
Subject: Update on Rollout of New Collection Services

Recommendation

This is an informational report and no action is necessary.

Analysis

Public Education and Outreach

Staff has continued working with Jeffrey Scott Agency (JSA), the agency selected to assist RethinkWaste with its public education campaign/collateral development needs; the Board of Directors' Public Education Committee (Brian Moura, San Carlos; Laura Galli, Foster City; Lillian Clark, RecycleWorks/San Mateo County; and Roxanne Murray, San Mateo) and Recology San Mateo County to develop and produce the components of the Public Education and Outreach Campaign for Rollout of New Collection Services.

A Master Timeline (**Attachment A**) for the campaign, which encompasses outreach materials that will either be sent or delivered to residents and commercial customers, a media plan and a community engagement plan, provides an overview of when the different aspects of the multi-media campaign will be taking place over the next several months. As stated in previous staff updates, this schedule may be adjusted as needed.

To date, the following items have been produced and/or completed:

- Graphics for residential and commercial carts
- Residential Garbage Cart Selection brochure
- Recology commercial brochure
- Recology "How To" DVDs (single-family, multi-family and commercial)
- Graphics for commercial bins
- Dock signs for commercial accounts
- Summer "rethinker" newsletter
- Theater spot targeting residents to promote single stream recycling and CartSMART
- Direct mail piece for commercial accounts, notifying them of new service provider, services and containers
- Residential starter kit/piece to be delivered with the carts, providing information on new services
- Print ads promoting Community Meetings
- Print ads promoting delivery of new residential carts
- Compost Card piece to be delivered with the kitchen pails
- Kitchen pail label
- Bus and train ads
- Fall "rethinker" newsletter

The items currently under production and review include the following:

- TV spots targeting residents to promote the new CartSMART weekly services
- Commercial bill insert, providing basic BizSMART information, including changes in service provider, new services, containers and benefits of recycling and composting
- Print ads promoting Community Meetings and delivery of new residential carts
- Banners for downtown areas
- CartSMART Families diaries, Blog
- CartSMART video contest
- Twitter
- Winter "rethinker" newsletter

In addition, the RethinkWaste website has been updated to include information on the residential CartSMART services and BizSMART collection services for multi-family and business customers. RethinkWaste has also launched its Facebook page to promote program information and new services. To date, the page has 64 "fans" and followers of the site are starting to be more interactive on the page by posting when they receive their new carts, questions and feedback. Staff is developing promotions that would generate additional followers of the Facebook page, as well as the Twitter page when it launches.

Please note, after further review and discussion with JSA and the Public Education Committee, the decision was made to not proceed with web banner ads on the new services or the Spanish radio spots. Targeting the web banners to just the RethinkWaste customers was not feasible, and could create more confusion than was intended. With regard to the Spanish radio, it was determined that reallocating the money toward the Spanish TV spot buy would result in more air time as radio advertising is much more expensive than TV, and it would better target our customers.

RethinkWaste and Recology staff continue to have information booths at Member Agencies' community events and to make presentations to organizations as requested, and will continue to do so through the end of the calendar year. In addition, community meetings open to the general public are being held by RethinkWaste in each Member Agency in partnership with Member Agencies and Recology San Mateo County through the end of the year. To date, the cities of San Mateo (August 18), Redwood City (September 15), San Carlos (October 5), Menlo Park (October 14), Belmont (October 28), San Mateo County/North Fair Oaks (November 4), East Palo Alto (November 8) and Foster City (November 10) have had their community meetings. Remaining meetings consist of Burlingame (November 17), Hillsborough (November 30), West Bay Sanitary District (December 1), Unincorporated San Mateo County (December 2) and Atherton (December 6).

We have also launched the RethinkWaste Green Team Block Leader community program to recruit volunteers from the service area to create a grassroots effort at the neighborhood level on getting the word out about the new services and building excitement. The program includes training volunteers to serve as their neighborhood experts on the CartSMART collection services. Six trainings were held in San Mateo, Redwood City, San Carlos, Menlo Park, Belmont and Foster City. . . . Approximately 120 volunteers have been trained as block leaders. Many block leaders have gone on to host neighborhood meetings, distribute information and answer questions as part of their individual efforts to promote the new services. RethinkWaste staff is sending out regular updates to the volunteers and seeking feedback on their neighborhood specific activities.

RethinkWaste staff will also be reaching out to Board Members to assist us in December with sending out email blasts and web postings reminding residents that weekly collection of recyclables (blue cart) and organics (green cart) start the week of January 3rd.

Residential and Commercial Can/Cart Delivery and Recovery

The commercial and residential cart delivery/recovery effort commenced on August 16 and 30, respectively. The effort is proceeding quite well. This rollout is challenging given the scope of the effort and the coordination required between the cart delivery contractors hired by Recology, the cart recovery contractor hired by Allied Waste/Republic Services, Recology and Allied Waste/Republic Services. All five of these companies have significant responsibilities that must be adhered to in unison to ensure a smooth transition, as follows:

Cart delivery companies hired by Recology (i.e., Environmental Delivery Services [EDS] and WWS) –These contractors are responsible for delivering all of Recology's new carts to both the commercial and residential sectors. For the commercial sector, EDS follows the regular garbage route driver and delivers the new carts and brings the empty ones curbside simultaneously. For the residential sector, the new carts are delivered the day prior to collection of yard trimmings.

Cart delivery company hired by Allied Waste/Republic Services (Container Pros) – This contractor is responsible for recovering all old Allied Waste/Republic carts currently in service. For the commercial sector, this company is following the (EDS and WWS) and removing the carts after the new ones are placed in service. For the residential sector, this company is following the Allied Waste/Republic Services yard trimmings route trucks and removing the carts as they are emptied.

Recology San Mateo County – Recology is responsible for placing a supervisor in the field to oversee the cart delivery efforts of their contractor. In addition, the company is making the most of this experience and conducting a route audit to validate the data provided by Allied Waste/Republic Services.

Allied Waste/Republic Services – Allied is responsible for oversight of the efforts of their contractor and ensuring their collection route drivers are working in unison with both the cart delivery and cart recovery companies. For the commercial sector, Allied is collecting customer owned garbage cans as needed. For the residential sector, Allied is collecting both the customer owned garbage cans, plant material carts and obsolete recycling tubs as they are placed curbside by residents for collection.

SBWMA – SBWMA staff and a consultant (RJ Proto Consulting Services) are monitoring the progress of this rollout effort. Specifically, the SBWMA's consultant is conducting field audits and observing the activities of the five companies to ensure all tasks are started on time and stay on schedule.

All five companies are cooperating to ensure this program is a success. The effort is on schedule, except for the two days that the Allied drivers conducted a work stoppage. However, the companies are working closely together to make up for this lost time within the framework of the established implementation schedule. The following are some observations made thus far:

- Since cart delivery acts like a route audit, carts are only delivered to customers on the list denoted as active. This generates some calls since addresses not on the list are not receiving new carts, but these customers concerns are promptly addressed. Customers not on the list or those that are inactive are required to call in to Allied Waste initiate service and their carts are then delivered the next day. In order to further facilitate capturing the inactive accounts that may be receiving service or should be but are not because they are inactive in Allied's system, a door hanger has been prepared and is being distributed by RSMC to new cart recipients and by Allied to those that have already received their new carts.

- Occasionally, a customer will see the size of the cart being delivered and decide it's not the right size. If the customer conveys this directly to the cart delivery supervisor, the change is made on the spot and noted on the supervisor's exception log. Allied is provided this information daily and then updates the customer's account to reflect the change in service level.
- If a customer calls either Recology or Allied to make a change in their subscription level (size of cart), Allied updates the customer's account and a work order is issued which Recology receives a copy of. The change in cart size is then made the next day.
- All indications are that Allied and Recology are on track with the established cart delivery/recovery schedule.

Since the residential cart delivery/recovery effort is scheduled to follow the yard trimmings collection schedule, in some cases the day's deliveries must be supplemented with homes from routes that are different than those outlined in the published delivery schedule. While this has happened on a handful of occasions, it has led to confusion since residents were surprised to get their new carts in advance of the dates previously published. Recology will begin notifying the Board in advance of these deviations in the published schedule so that the Member Agencies are prepared to answer questions and are also not surprised when these situations occur.

Recology will be making a presentation at the November Board meeting to provide a final update on the status of the rollout since there is no meeting in December. If Board members have any questions or concerns that they would like Recology to address in the presentation, please submit these items to Staff by November 12, so we can consolidate them and provide to Recology.

Background

The SBWMA is committed to providing regular monthly updates to the Board on progress with the new collection services transition. The first new program related to the new collection services transition commenced on July 1, 2010 with Recology San Mateo County taking over management of the Allied Waste/Republic Services commercial recycling outreach program, moving into the Shoreway Administration building and kicking off the Recycling Blitz commercial recycling outreach campaign. The cart delivery/recovery effort started on August 16 for the commercial sector and August 30 for the residential sector and both of these efforts will proceed through November and into early December. In mid-December, the kitchen pails will be distributed to the residential sector. While these are the fundamental highlights of the transition activities most visible to the public, there are numerous activities transpiring simultaneously related to public education and oversight of the entire transition effort. As stated above, the SBWMA will continue to provide the Board with pertinent updates monthly.

Attachments:

Attachment A – Master Timeline

Public Education Campaign for Rollout of New Services Master Timeline

ITEM	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11
Cart Labels/Graphics Sent to Toter	Completed															
SFD #1 - Cart/Service Level Selection -Direct Mail				Completed												
SFD #2 - Summer Rethinker Newsletter -Direct Mail/Insert					Completed											
Recology/RethinkWaste Booths at Community Events				Community Engagement	Community Engagement	Community Engagement	Community Engagement	Community Engagement								
Recology Commercial Brochure				Completed												
Recology Commercial Bin Labels/Dock Signs				Completed												
Recology How-To DVDs				Completed												
Recology Commercial Blitz					Community Engagement	Community Engagement	Community Engagement	Community Engagement	Community Engagement	Community Engagement						
MFD & Commercial Outreach - Mailers, Advertising, On-Site Visits/Training					Community Engagement	Community Engagement	Community Engagement	Community Engagement	Community Engagement	Community Engagement	Community Engagement	Community Engagement	Community Engagement			
Advertising - Print/Newspapers #1- New Carts/Services							Media Plan									
Advertising - Movie Theaters #1 - New Carts/Services									Media Plan							
Community Meetings/Presentations										Community Engagement	Community Engagement	Community Engagement				
SFD #3 - New Program Brochure - Cart Deliveries										Completed	Completed					
SFD #4 - Fall Rethinker Newsletter -Direct Mail/Insert										Completed	Completed					
Advertising - Print/Newspapers #2- New Carts/Services																
Advertising - Zoned Cable/TV Commercials #1 - New Carts/Services										Media Plan						
Advertising - Movie Theaters #2 - Food Scraps/Weekly Service											Media Plan	Media Plan				
Downtown Community Banners/Public Signs												Community Engagement				
SFD #5 - Weekly Service/Food Scraps Brochure, Kitchen Pail Sticker/Other Reminders - Pail Deliveries												Completed				
Advertising - Print/Newspapers #3 - Food Scraps/Weekly Service												Media Plan	Media Plan			
Advertising - Bus/CalTrain/SamTrans Signs												Media Plan				
SFD #6 - Winter Rethinker Newsletter -Direct Mail/Insert													Completed	Completed		
Advertising - Zoned Cable/TV Commercials #2 - Food Scraps/Weekly Service													Media Plan	Media Plan		
SFD #7 - Spring Rethinker Newsletter -Direct Mail/Insert														Completed	Completed	Completed

Mailers/Brochures/Newsletters 

Community Engagement Activities 

Media Plan/Advertising Related Activities 

Items Completed 



STAFF REPORT

To: SBWMA Board Members
From: Cliff Feldman, Recycling Programs Manager
Date: November 18, 2010 Board of Directors Meeting
Subject: Update on Recology Commercial Recycling Outreach Efforts

Recommendation

This is an informational report and no action is necessary.

Analysis

Recology San Mateo County (RSMC) initially submitted the July and August Recycling Blitz campaign reports on August 13 and September 14, 2010, respectively, in compliance with the requirement to provide these by the 15th day of each month. The September report was submitted primarily on time on October 15; however, one table that is prepared by Allied staff was submitted late on October 18. The October updates are due on November 15 and will be provided to the Board when these are submitted which will be after issuance of this Board packet on November 11, 2010.

The following are highlights of Recology's Commercial Recycling Outreach and Recycling Blitz activities during the July 1 through October 31, 2010 period:

- 828 new customers have subscribed to recycling (774) and organics (54) service.
- 1,900 customers were contacted (a total of 2,314 are targeted for Blitz outreach).
- 2,215 commercial recycling brochures and posters were distributed.
- 6,116 Buddy Bags were distributed to multi-family dwelling customers.
- 1,735 internal recycling containers were distributed.
- 22 community events and 48 presentations (e.g., homeowners associations).

RSMC Recycling Blitz and Maintenance of Existing Accounts New Diversion Results

2010	July		August		September		October	
Diversion Results (in cubic yards)	New Accounts	Existing Accounts	New Accounts	Existing Accounts	New Accounts	Existing Accounts	New Accounts	Existing Accounts
Recycling	512	161	672	1,019	498	159	567	255
Organics	21	0	26	94	6	9	4	41
Total New Diversion	533	161	698	1,113	504	168	571	296
Garbage (Reduction)	43	7	110	82	50	18	46	93

"New Accounts" are new recycling and organics customers established per Recology's Recycling Blitz activities. "Existing Accounts" are old or existing Allied accounts that are now being maintained by Recology's Commercial Recycling Outreach team.

Background

On April 22, 2010, the Board adopted Resolution No. 2010-14 approving the Commercial Recycling Agreement between RSMC and Allied Waste/Republic Services. This agreement transferred Allied's commercial recycling

outreach program to RSMC commencing on July 1, 2010. In addition, RSMC moved its commercial recycling staff into the Shoreway Administration building on this date.

The Member Agencies Franchise Agreements with RSMC required the company to commence the first new program, the Recycling Blitz Commercial Recycling Campaign, also on July 1, 2010. RSMC's Recycling Blitz Plan and the SBWMA Commercial Recycling Communications and Outreach Plans were shared with the Board in May 2010. These plans outline the next steps regarding stepping up efforts to increase diversion from the commercial sector in the near term.



STAFF UPDATE

To: SBWMA Board Members
From: Recycling Staff
Date: November 18, 2010 Board of Director's Meeting
Subject: Recycling and Outreach Programs Update

Recommendation

This is an informational report and no action is necessary.

Development of Recology San Mateo County Franchise Agreement(s) Summary Documents

Staff has prepared a binder containing 14 summary documents pertaining to the Member Agencies Franchise Agreements with Recology San Mateo County (RSMC). The goal of this project is to provide Member Agencies with useful tools to facilitate administration of the Franchise Agreements and to assist with educating their staff with the contents and implications of the new contracts with RSMC. Staff conducted three well attended workshops to present the information contained in these summary documents in September in Menlo Park, San Mateo and San Carlos. Extra copies of the binders were also provided to each Board Member and the documents will be posted on our website.

Curbside Inc., Door-to-Door HHW Program

Promotion of the new Door-to-Door HHW collection services program continues with the addition of three more Member Agencies rolling out the program over the summer. Menlo Park and the West Bay Sanitary District started offering the program to their residents on August 2, 2010, and East Palo Alto launched it September 1, 2010. This brings the number of Member Agencies participating in the program to seven. Belmont, San Carlos, Hillsborough and the City of San Mateo were the first to offer the new service starting on May 3, 2010.

The initial interest in the program has been strong and the company has made approximately 2,400 collections since the program started in mid-May through mid-October 2010. Approximately 146,000 pounds of HHW material, 2,300 pounds of Universal Waste and 40,000 pounds of E-Scrap has been collected since the start of the program.

We recently received notice from Curbside Inc. that they have been acquired by Waste Management Inc. (see www.wm.com). Staff has completed reviewing the request from Curbside Inc. to assign the contract to WM Curbside LLC and we have negotiated with the company an extension to the current agreement for two additional years with two on year options. The Board consideration of the consent to assignment is a separate agenda item.

Future Collection Services Public Education and Outreach

RethinkWaste and Recology San Mateo County staff have been conducting presentations, meetings and other outreach to customers in the service area throughout the summer and fall. Staff is also continuing its work with Jeffrey Scott Agency (JSA), the firm selected to develop the RethinkWaste's public outreach strategy and materials, on finalizing the plans and continuing with collateral development.

Please refer to Item 6d in the November Board packet for a more detailed update on the public outreach efforts.

Household Battery and Cell Phone Curbside Recycling Collection Program

The monthly average of batteries and cell phones collected through the curbside recycling program in 2010 totals 4,560 pounds. A total of 4,038 pounds was collected in October 2010.

RethinkWaste Website

The RethinkWaste website continues to be updated with information on the CartSMART residential collection and new BizSMART commercial collection services. Staff's goal is to make the website the go-to source for information on future collection services.

The site averaged approximately 562 visits per week since the last Board meeting, of which over 82% were new visits. There is a noticeable increase in the number of visitors to the site following the release of the Board packets, residents receiving the rethinker Newsletter, or other RethinkWaste outreach promotion (i.e., E-Scrap Events). Staff continues to experience an increase in visits to the site since Recology began delivering carts to RethinkWaste residents. The most commonly visited sections of the site during this period remained "Residents" and "CartSMART."

Shoreway Construction Webcams

The public can view the ongoing demolition and construction of the Shoreway facility through webcams hosted on the RethinkWaste.org website. There are two cameras that are currently directed at the Materials Recovery Facility. The cameras are being repositioned to show the construction on the transfer station and inside the MRF to show the equipment installation

The webcam link can be found at:

<http://www.rethinkwaste.org/shoreway-facility/construction-webcam>.

rethinker Newsletter

The Fall 2010 rethinker newsletter has been mailed to residents and focuses on the new single-family and multi-family residential collection services, remaining community meetings and holiday collection information.

C&D Recycling Update

Staff released a model staff report and recommendations to revise Member Agencies C&D ordinances on February 6, 2009. The goal of the revisions is to set high standards for all of the ordinances in an effort to increase C&D diversion throughout the RethinkWaste service area. Addressing the issue of C&D recycling regionally will likely be the most effective strategy to ensure high levels of diversion, even though Member Agencies are responsible for administering and enforcing their respective C&D ordinances. A variety of recommendations were submitted to Member Agencies; however, one overarching recommendation that has proven to be effective in other communities (e.g., San Jose) is to require contractors to deliver material to certified C&D recycling facilities. Since Member Agencies have recently shown an interest in including this requirement, RethinkWaste has budgeted funds for FY 2011 to annually publish a list of approved C&D processing facilities that are certified to accept material. Staff anticipates commencing this project in the first quarter of 2011.

Schools Recycling Program Update

Staff has purchased 32 gallon recycling carts for distribution to schools in the RethinkWaste service area. The program is implemented with assistance from RecycleWorks staff who has delivered 154 carts on behalf of RethinkWaste.

Compost Giveaway

A total of 165 cubic yards of compost was delivered to the following Member Agencies that participated in the October 9, 2010 Fall Compost Giveaway Event: Atherton, Belmont, Burlingame, Foster City, Hillsborough and Redwood City. There are no other events planned at this time due to weather.

Member Agencies are reminded that the volume of compost that Allied/Republic is required to provide annually is significantly more than the amount that has been used by Member Agencies. Thus, Member Agencies are encouraged to participate in the events and consider establishing permanent locations to distribute compost to the public year-round. Menlo Park holds approximately 5 events each season and San Mateo operates a site that is open weekly. In addition, East Palo Alto is having compost delivered on a regular basis and is requesting deliveries of bagged compost to accommodate their elderly residents. Please let us know if your agency is interested in increasing its participation in this program.

Each Member Agency is entitled to:

- 1 cubic yard of loose finished compost per ton of commercial organic material delivered to Newby Island annually;
- or*
- 1 cubic foot of bagged compost per 2 tons of commercial organic material delivered.

The following table has been revised to illustrate that the aggregate amount of tonnage collected per year is available agency wide irrespective of the jurisdiction individual tonnage attributed to the Commercial Organics Collection Services. Staff previously conveyed that the annual allowable amount per Agency was based on that Agency's specific annual tonnage. Staff continues to encourage Member Agencies to increase their participation.

Member Agency	# of Events Held Spring 2010	Total Amount Compost Used to Date for 2010 at Spring Events	Compost Delivered to Agency Permanent Sites to Date *	Total Projected Amount of Compost Available for Member Agencies in 2010
Atherton	2	80		
Belmont	1	45		
Burlingame	2	80		
East Palo Alto	1	60		
North Fair Oaks	2	240		
Foster City	2	80		
Hillsborough	2	15		
Menlo Park	2	320		
Redwood City	1	130		
San Carlos	2	40		
San Mateo	0	-	520	
West Bay Sanitary District	0	-		
TOTAL SBWMA		1,090	520	

* through April 15, 2010



JANUARY 2011 BOARD AGENDA ITEMS (SUBJECT TO CHANGE)

January 27, 2011

- Election of New Officers for 2011
- Mid Year Review of FY2011 Annual Operating Budget
- Update on Start-up of New Collection Services
- Update on South Bay Recycling Initiating Shoreway Operations
- Discussion on Third Party (i.e., Non-Franchise) Pricing Approach for Contracted Tonnage

February 24, 2011

- Approval of Quarterly Investment Report as of 12/31/10
- Approval of Mid-Year FY2011 Budget Adjustments (if necessary)
- Update on Shoreway Remediation Activities
- Update on Start-up of New Collection Services
- Update on South Bay Recycling Initiating Shoreway Operations