

MINUTES

**SOUTH BAYSIDE WASTE MANAGEMENT AUTHORITY
MEETING OF THE BOARD OF DIRECTORS**

February 24, 2022– 1:00 p.m.

Followed by the 2022 Board of Directors Technical Advisory Committee Retreat
Via Zoom Tele or Video Conference Only

Call to Order: 1:01 PM

1. Call to Order/Roll Call (Closed Session)

Agency	Present	Absent	Agency	Present	Absent
Belmont	X		Redwood City	X	
Burlingame	X		San Carlos	X	
East Palo Alto	X		San Mateo	X	
Foster City	X		County of San Mateo	X	
Hillsborough	X		West Bay Sanitary District	X	
Menlo Park	X				

All Members and public participated by Zoom Video or Conference Call

2. Public Comment

Persons wishing to address the Board on matters NOT on the posted agenda may do so. Each speaker is limited to three minutes. If there are more than five individuals wishing to speak during public comment, the Chairman will draw five speaker cards from those submitted to speak during this time. The balance of the Public Comment speakers will be called upon at the end of the Board Meeting. If the item you are speaking on is not listed on the agenda, please be advised that the Board may briefly respond to statements made or questions posed as allowed under The Brown Act (Government Code Section 54954.2). The Board's general policy is to refer items to staff for attention, or have a matter placed on a future Board agenda for a more comprehensive action or report and formal public discussion and input at that time. **Speakers may also submit comments via email prior to the meeting by sending those comments to rethinker@rethinkwaste.org.**

None

3. Executive Director's Report

Executive Director La Mariana welcomed all to the short regular meeting, to be followed by the annual retreat. He welcomed new Board member Tom McCune representing Belmont, and made the following announcements:

- Recology and SBR workforces have stabilized since the last report out in January when the Omicron COVID variant surge was causing inconsistency in service. He thanked both contractors for their efforts in getting things back on track.
- Bill numbers have been assigned for the SBWMA sponsored SB 1215 and AB 2440 - *The Responsible Battery Recycling Act*. These bills will be identical in both houses and travel through the process simultaneously—the version that gets more political traction will advance in the legislative review process.
- The first phase (of two phases) of the tip floor repairs was completed in the transfer station last weekend, and with board approval today, the floor repairs in the MRF will take place the last weekend in March.

- Silicon Valley Clean Water is running new pipe along Shoreway Road, and this project closed traffic flow on the north side entrance of Shoreway Road during the past two years. Next week that will flip to the Holly side entrance, and there will only be one lane of traffic available (with traffic flaggers), so there will be operational challenges getting in and out of Shoreway.
- On the staff updates front: Staff Laura Wessberg the Environmental Education Coordinator, will be leaving the SBWMA next week for a position at Stanford. And there is an interview scheduled tomorrow for the management analyst vacancy.

TAC Member Brown asked that staff get a one page summary of the upcoming traffic changes on the Silicon Valley Clean Water project so that Belmont could update their traffic advisories.

Executive Director La Mariana answered that staff would forward what Silicon Valley Clean Water has sent to them. Chair Aguirre added that she thought Silicon Valley Clean Water had forwarded the information to all three of the affected municipalities, but that staff should also follow up.

4. Approval of Consent Calendar

Consent Calendar item(s) are considered to be routine and will be enacted by one motion. There will be no separate discussion on these items unless members of the Board, staff or public request specific items be removed for separate action. *Items removed from the Consent Calendar will be moved to the end of the agenda for separate discussion.*

- A. Approving Second Reading and Adoption of an Ordinance to amend SBWMA Ordinance No. 001, Informal bidding and award procedures for public projects in accordance with the uniform public construction cost accounting procedures to increase public project bidding threshold to the amounts authorized under California Public Contract Code Section 22032
- B. Resolution approving amendments to SBWMA's Purchasing Policies
- C. Resolution Authorizing the Executive Director to enter into contract change order #2 in the amount of \$98,554 with American Restore Inc. for MRF and Transfer Station Tip Floor Repairs for a total contract value not-to-exceed \$358,554
- D. Resolution Amending Resolution 2021-14 to Add Chair Alicia Aguirre to the Ad Hoc Selection Committee for the Operations Agreement RFP
- E. Resolution Directing that all meetings of the SBWMA Board of Directors, Technical Advisory Committee and all Board Appointed Subcommittees will continue to be held via teleconference Pursuant to California Government Code Section 54953(e)

Motion/Second: Bonilla/Brownrigg

Roll Call Vote: 10-0-1-0

Agency	Yes	No	Abstain	Absent	Agency	Yes	No	Abstain	Absent
Belmont			X		Redwood City	X			
Burlingame	X				San Carlos	X			
East Palo Alto	X				San Mateo	X			
Foster City	X				County of San Mateo	X			
Hillsborough	X				West Bay Sanitary Dist.	X			
Menlo Park	X								

5. Administration and Finance

- A. Resolution Approving Agreement with Resource Recycling Systems, Inc. for Audit Review Services of Annual Reports and Financial Systems of the Collection Services Contractor and Facility Operations Contractor for Calendar Years 2021, 2022 and 2023

Staff Mangini gave an overview of the staff report. There were no questions.

Motion/Second: Dehn/Royce

Roll Call Vote: 10-0-1-0

Agency	Yes	No	Abstain	Absent	Agency	Yes	No	Abstain	Absent
Belmont			X		Redwood City	X			
Burlingame	X				San Carlos	X			
East Palo Alto	X				San Mateo	X			
Foster City	X				County of San Mateo	X			
Hillsborough	X				West Bay Sanitary Dist.	X			
Menlo Park	X								

6. Adjourn Regular Meeting 1:12PM

7. Call to Order/Roll Call Board/TAC Retreat (Board Members and TAC Members)

CTO: 1:13PM

Roll Call Board Members

Agency	Present	Absent	Agency	Present	Absent
Belmont	X		Redwood City	X	
Burlingame	X		San Carlos	X	
East Palo Alto	X		San Mateo	X	
Foster City	X		County of San Mateo	X	
Hillsborough	X		West Bay Sanitary District	X	
Menlo Park	X				

Roll Call TAC Members:

Agency	Present	Absent	Agency	Present	Absent
Belmont	X		Redwood City	X	
Burlingame	X		San Carlos	X	
East Palo Alto	X		San Mateo	X	
Foster City	X		County of San Mateo	X	
Hillsborough	X		West Bay Sanitary District	X	
Menlo Park	X				

8. Board/TAC Retreat

Chair Aguirre welcomed board and TAC members to the retreat and noted that the goal is to check in on the goals established last year and solicit Board and TAC-level focus on where the agency is headed in 2022.

Vice Chair Bonilla noted that he is excited by the engagement by the Board and staff, and he is impressed with the strides the Agency is making on SB 1383 implementation. He noted that he sees plastics as a huge problem, and is a problem the Agency will need to tackle going forward.

Jim Delia gave an overview of the 2022 retreat, and launched the poll with the question: what do you think the Agency's biggest accomplishment in 2021 was? The majority of participants voted for making strides on SB1383 Implementation.

Senior Management Staff gave an overview of the 2021 accomplishments as well as an update on the Long-Range Plan.

Vice Chair Bonilla commented on the presentation, noting that he was happy to hear about the Zero Waste Now Coalition, he felt like that was the beginning of a statewide movement, showing leadership and helping others especially in regards to SB 1383 implementation. He noted that he was really proud of what he just heard.

Member Froomin commented that battery legislation is a good start, but there needs to be easy ways for residents to turn in batteries and get them out of the waste stream. He asked if there were any learning opportunities from the way other agencies are handling batteries.

Executive Director La Mariana commented that others in the state and the nation are looking to RethinkWaste for solutions in this area, and we continue to be on the leading edge of this issue. That said, there are some ideas and plans for additional future capital improvements on our site that will help.

Chair Aguirre reiterated thanking the staff and noting that she is very proud to be a part of this board.

The Board and TAC Members then went into smaller groups to discuss: What new or revised action items should be considered to help us execute our Long Range Plan? Any thoughts to make it better?

Board Member Ruben Abrica now absent.

Topics that came up in the breakout rooms during the long-range plan session included:

Legislation:

- Supporting legislation that regulates the use of the recycling symbol on products.
- Local legislation to make developers make their multi-family units have more accessible and easier to use recycling.
- Focusing on thoughtful legislation and getting more politically active

Outreach:

- Increasing and improving education to increase and better sort recyclables at multi-family units.
- Increased outreach to support multifamily units with their high turnover of residents.
- Pictures on every trash can and recycling bin with what goes in the bin, every can everywhere. Especially for people who may be visiting a park or business but live out of the area.
- Identifying other outreach focus points like batteries and plastics
- The Agency faces a branding issue between the SBWMA, RethinkWaste and Recology, and at times, this can be problematic when trying to take a more active role in our community, in Sacramento or nationwide.
- Focus outreach and find new outreach approaches to better help the entire community

Batteries:

- Introduce incentive programs like insurance rate reductions if they take back batteries.
- Increase the use of orange battery bags - get them in libraries, schools and community centers.

SB1383

- Continue to focus on SB 1383 compliance
- Focus on the procurement element of SB 1383
- Create new ideas for how to meet the procurement requirements, possibly providing free compost to landscape companies
- Longer contracts with composting facilities to help stabilize costs and maintain relationships with processors.

Facility

- Other alternative resources similar to the EV fleet project
- How to expand the facility and better use the underutilized spaces.
- Find ways to create a better use for the O2E residuals such as bioplastics

Other:

- Work with companies like Amazon to have extended producer responsibility for their packaging, put pressure on them to take their packaging back.
- Think about our local bubble and step out of it to see if there are innovative ideas in other states or countries.
- Look into broadening the Agency's reach by garnering new members – Request for an elevator pitch for Board Members when trying to garner new members.
- Would like to see the Agency find a way to be more proactive in the issues being faced so staff is not always reacting but better able to plan.
- Interest in connecting schools and businesses and having the SBWMA be a facilitating agent in coordinating compost use for beatification projects.

The group then discussed the proposed Shoreway/Site Optimization Plan.

Member Brownrigg gave a presentation on the background of why the site optimization study is so important. The fact sheet Member Brownrigg used for statistics in his presentation is attached (**Attachment A**) here. The SBWMA has a dual mission of handling waste efficiently, but also being a leader for our residents on environmental progress. This is unique to this Agency because it is a government-owned facility. One of the goals of this study is to find out if there is alignment between staff, elected officials, contractors and public, because he noted big things don't happen without alignment.

The group then broke into smaller groups again to discuss: What ideas do you have for how the Shoreway site could be utilized? And What else should be considered as part of the site optimization study?

Topics that came up in the breakout rooms during the site-optimization study session included:

- There is a need to plan for long-term growth at the facility, as San Mateo is expected to grow denser in the coming years, need to make sure the facility is right sized for coming growth, possibly up to 20% growth.

Parking

- Too much of the facility is dedicated to employee parking, but more parking is needed especially for visitors/tour groups, all 6 of the groups mentioned parking as a big issue.
- 3 Acres of the facility is currently used for employee parking.

Alternative Fuel

- Need to find space for the infrastructure needed for electric fueling.
- Explore fuel options and electric trucks, can this be successful given the layout.
- Interested in biofuels and seeing if trucks can be fueled by O2E
- Can biofuels be opened up to Member Agencies City owned vehicles
- Look into having a pipeline of EV infrastructure to take Organics-to-Energy slurry to wastewater treatment plant partners
- Using organics-to energy to produce power at the site rather than bringing it to treatment plants.

Space Ideas

- How do we ensure that the facility is right sized for the future especially given the increase in material that needs to be recovered to meet SB 1383 requirements?
- Work towards making space at Shoreway for innovation like the bioplastics company
- Working to find space for increased compost due to SB 1383 compliance

- Consider what parts of the operation could be moved off site or done remotely, perhaps admin staff to make more operational space
- Consider looking at other expansion options that aren't necessarily the County owned site behind the facility. Maybe there are other partners nearby like Lyngso.
- How to reconfigure the site and still maintain operations is a concern

Other Ideas

- Use the outdoor education area as a way to increase pollinators in the environment.
- Expand recycling add textiles collection and Styrofoam
- Finding the public recycling center is a challenge, the site needs more signage about where to find what.
- More outreach is needed regarding pointing people to the public recycling center.
- Establish an area of Shoreway for permanent shredding and fix-it clinics
- Repair the roads leading into Shoreway to make the site more accessible and inviting.
- Put protective measures into floors and walls so operations don't have to be put on hold for repairs and tours can be safer
- Add more solar to create more energy
- Create an area on site for meetings and staff.
- Using split vehicle collection trucks to reduce the number of vehicles on the road.
- Partner with Peninsula Clean Energy to get more solar at Shoreway.

Jim Delia then launched a second poll question to introduce the topic of Outreach/Education and Policy Changes: In your community what type of RethinkWaste outreach have you seen or been a part of? Newsletter, and website were the highest votes in the poll.

TAC Chair Lorenz gave an overview of the public outreach committee, that is made up of board members, TAC Members and Recology, and works regionally to unify the messaging.

Member Rak gave an overview of work of the Legislative Committee and their policy engagement to promote environmental leadership and stewardship. The committee looks at all environmental areas of policy to see where the Agency can affect positive change.

The group then broke into smaller groups to discuss ways to help RethinkWaste better connect with the community, and what resources should staff be reaching out to help that connection.

Topics that came up during the outreach, education and policy changes session included:

Partnership ideas

- Leverage partnerships with organizations and community leaders that are more well known in the region like Recology and the County's Office of Sustainability.
- Partner with local media and news outlets to find ways to successfully educate people on how to do the right thing.
- Embed RethinkWaste goals and action items into each of the Member Agency's Climate Action Plans, so that the elected officials in each city have bought into RethinkWaste's goals as part of their City/Agency goals.
- Work with partners like BayROC on a more consistent basis
- Use community groups to get the message out to the public rather than going the governmental route. Partner with neighborhood and homeowners' associations, faith based, and cultural organizations, communication in native language builds trust.
- Partner with schools to use student ambassadors to be the voice of the environmental future, have those ambassadors present at City Council meetings, present at senior centers to create multi-generational buy in. Possibly use Leo clubs for this service work.

- Partner with SBWMA Board members who sit on other boards to promote topics at other board meetings.
- Partner Agency social media with Board members' social media to promote agency initiatives through Board Members. It's important to arm the Board Members with talking points so the message is clear and consistent.
- Partner with the firefighters to help get the word out about battery safety and recycling.
- Partner with high school districts that have work programs for students with disabilities
- Form a subcommittee/work group with community partners and stakeholders to create a unified message.
- Identify connections that can support lobbying efforts specifically.
- Partner with property management companies so that staff doesn't have to connect with every single HOA.

Outreach Ideas

- Focused outreach on urban compost and recycling since it's less common.
- Leverage Nextdoor which creates traction on issues hyper locally.
- Increase participation at in person events, fairs, community centers, farmers markets, libraries
- Focus on other benefits of doing the right thing, not just the environment, but cost, health, safety, long term effects etc.
- Need more consistent messaging people don't know what is and is not recyclable all the time.
- Create a Board Members Corner in the newsletter to highlight what issues are important to the Board Members.
- Expand the master composter/recycler program to architects and developers so that new construction can better plan for waste collection to make it easy for future occupants to recycle correctly.
- Movie theater ads, billboards, BART stations, busses etc.
- Promote the 5th R – Refuse
- Increase webinars for the community.
- Have games in the newsletter to make it more engaging for people.
- Create fun informative videos explaining how to recycle and how to compost, then have a contest on which cities can get the most views
- Increase the frequency of Newsletters and do electronically.
- Livestream events with Member Agencies and Recology staff
- Strengthen the RethinkWaste brand to eliminate the confusion about who is sharing information.
- Have Board Members ride along on Recology/RethinkWaste waste audits so they have the opportunity to see what is actually going on in the waste stream.

Member Royce now absent

Jim Delia then asked the group to consider the last topic of the day: Based on the discussion today, what possibilities for the agency excite you as you think about 2022?

Board and Committee members said they were excited about these possibilities in 2022:

- Getting the community more involved in outreach and education, senior centers, and high school students and renters
- How rapidly new technologies are being developed to deal with environmental problems, and the fact that people in general are more aware of the harm we've been causing to our planet and are willing to make changes.
- The SBWMA has a tremendous leadership opportunity in front of us and it's important to continue to expand that outward to make positive changes.
- Beginning to tackle the plastics

- Excited about the Site Optimization study and using the site mor efficiently.
- Exploring new ideas through the search for finding the next facility operator.
- Connecting with the community in person.
- Getting more consistent with SB 1383 implementation, so that it feels less unknown.
- A year from now look back at the first year of SB 1383 implementation and reflect on progress. Continue to be progressive leaders in SB 1383 work, so that people don't get complacent and just do what they always have.
- Progress with EPR on all kinds of products.

Member Brownrigg now absent.

Executive Director La Mariana noted that staff is listening and taking today's feedback very seriously, so that it can be integrated into all the work that staff does.

Jim Delia then asked the Board and Committee Members for closing thoughts: What inspired or intrigued you the most about today and why? What makes you feel most positive about being part of this agency?

Those present went round robin and gave closing thoughts that included:

- Excited to be setting a course for a long-term plan and really looking much more long-term and being visionary to actually move the needle
- Excited to see a group of people who are all in alignment and excited about the progress the Agency is making around climate change. Also excited to know that the Board also feels how important the Site Optimization study is. Great team assembled to get the work done.
- Everyone on this call is a true environmental hero
- Excited that this village is a role model to move us forward, and the partnerships that could exist.
- Excited about the idea of shifting education focus to our very oldest members or our community.
- Inspired by how interesting trash can be, and that the group was talking about solutions not problems.
- Grateful for the small but mighty staff to implement all the work that was discussed today.
- Excited about the possibility to strengthen existing partnerships and create new partnerships.
- Inspired to find a way to tap into all the statistics Member Brownrigg discussed.
- Inspired by the level of interest in this group, and openness to work on creative solutions.
- Excited to see what everyone's ideas for SB 1383 enforcement are in two years.
- Excited to work on some really high-level things over the next planning period.
- Excited to be a part of an organization that can make real world change.

Executive Director La Mariana commented that this a relationship building business and tapping into our community through everyone in this meeting is very exciting for staff.

9. Board Member Comments

Chair Aguirre and Vice Chair Bonilla closed the meeting but noting that they feel enthusiastic and excitement about the Agency's positive work. Also inspired that there was an 100% turnout and that speaks to the importance of this work.

Chair Aguirre challenged the Staff, Board and Committee Members to figure out what to do with the information that came out of this retreat. What are the next steps, and how do we set goals for each committee based on feedback from this retreat.

10. Adjourn 3:39PM

Attachments

Attachment A - Member Brownrigg Fact Sheet from the Board Retreat Presentation

Approved Minutes 02/24/2022 Attachment A

SBWMA BOARD RETREAT 2/24/2022

Michael Brownrigg Opening Comments to the Re-Visioning of Shoreway Facilities

- *In US today, there are 3,144 counties or county-equivalents. In terms of per capita income, San Mateo County is the second richest county IN THE COUNTRY, after Loudoun County, Maryland.*
- *Our residents are among the most highly educated in the Country, with over 50% having a Bachelors degree and 25% having an advanced degree.*
- *That said, almost 17% of our residents are over 65, generally means fixed income, and 7% of seniors in SMC living below the Poverty line*
- *In “extremely low-income households”, 80% are paying more than half of their income on housing costs, 2/3 of Low Income residents are cost-burdened. And BTW Low Income is defined as household of 4 making \$150k/year!*
- *So we have the financial capital and the resident desire for us to be environmental leaders not just for our State, but for our Country. But we also have residents who are cost burdened and do not want to see garbage rates rise more than they have to.*
- *Whether rich or poor, our residents care about the environment and they care about plastics getting into our oceans and our children.*
- *California is trying to lead, but interestingly we have more waste in landfills per person than almost any state in the union – 35 tons (vs. 17 tons/person in Texas according to the EPA) and as a result we generate more landfill gas every year than ANY state in the Union. California produces 420 million cu.ft.3 of methane every day from our landfills (compared to 33 million tons in Oregon). This is why SB1383, as painful as it is, is so necessary.*
- *Let’s move to the 16 acre level, which is the **Shoreway Recycling Center** site operated by our agency, SBWMA.*
- *This is an impressive operational asset for our community, We serve 430,000 residents (almost 60% of SM County) and 11,000 businesses. Our \$100 mm site is centrally located within our 100+ sq. mile service area; adjacent to Highway 101 and near Highway 92 (to Ox Mountain) which shortens average truck trips and therefore saves money. Tip of the hat to San Carlos for allowing us to be located in the city for all these years.*
- *Our facilities today are an incredibly efficient and hardworking asset handling ~410,000 tons of materials per year and is open every day except Christmas and New Year’s. (Maybe one day we will be closed on Election Day – I hope so.)*
- *That said, I think we Electeds don’t always appreciate the resource we have.*
- *The Shoreway Environmental Center handles a total of 410,000 tons/year of waste/recycling/compostables (= 1,500 tons/day = 70 tractor trailer load per day).*

- *National context –That makes us one of the largest waste management facilities IN THE COUNTRY, according to a recent nationwide survey by Resource Recycling.*
- *The study also found that larger MRFs are often twice and sometimes 3X as efficient than smaller plants in terms of the throughput per sorting employee.*
- *Through the Shoreway facility, we SAVE money for residents, or at least slow down the rate of rate increase, and our diversion efforts improving our recycling recovery (revenue) and reducing trips to landfill and composting sites which are miles away (cost avoidance).*
- ***Details about the Shoreway Environmental Center:*** *we have 16 acres of land, of which the Transfer Station and MRF sit on about 4 acres. Between the Collection operation and the Recycling operations, we have over 350 people based on site with hundreds of inbound/outbound vehicle trips onto site every day. It is a hardworking, space-constrained site that needs a re-think on space use and optimization, which our Board authorized recently.*
- *The goals of this work are to*
 - *Improving operational flow by optimizing space for future site needs and to continue to improve efficiency and throughput*
 - *Which allows us to continue to modernize the processing and handling facilities*
 - *And gives our Agency a chance to demonstrate Environmental Leadership and Stewardship in the use, when available, of relevant innovative technologies including:*
 - *Alternative Fuels; Greening facility ops*
 - *Environmentally friendly processing—The Zero Waste Committee is very excited about a potential partnership with Full-Cycle Bioplastics, which could take our food waste slurry and turn it into truly ORGANIC plastic, which cannot pollute oceans rivers or children. WE should lean into making this happen – but where? How? We need to optimize our space to make sure our facility can be part of the solution to this and other waste hazards.*
 - *Continue to lead the way for California on solid waste, diversion and resource recovery programs and laws.*
 - *Continue to deliver and improve our best-in-class interactive educational center for our community’s future generations*
- *As we all know as Elected’s, we can only do big things if we are in alignment. So another goal of this enterprise will be to ensure clear alignment amongst staff, member agencies, Board Members and program partners and agency resources to address these points. Speak up! And let’s get to work!*

- *Create a world-class operational facility with a best-in-class engaging, interactive educational center for our community's future generations*
-

References:

MRF Comparison Study: <https://resource-recycling.com/recycling/2018/10/01/sortation-by-the-numbers/#:~:text=MRF%20plants%20vary%20widely%20in%20size&text=First%2C%20the%20majority%20of%20MRFs,being%20over%20200%2C000%20square%20feet.>

Income: <https://housing.smcgov.org/sites/housing.smcgov.org/files/2021%20Income%20Limits%20revised%20042721.pdf>

Cost Burdened Households in San Mateo County: https://1p08d91kd0c03rlxhmhtydpr-wpengine.netdna-ssl.com/wp-content/uploads/2020/06/San_Mateo_Housing_Needs_Report_2020-HNR.pdf

EPA Survey of Landfills and Landfill Gases by State: <https://www.saveonenergy.com/land-of-waste/#:~:text=That's%20a%20Ton%20of%20Trash&text=Idaho%2C%20North%20Dakota%2C%20and%20Connecticut,of%20landfill%20garbage%20per%20person.>

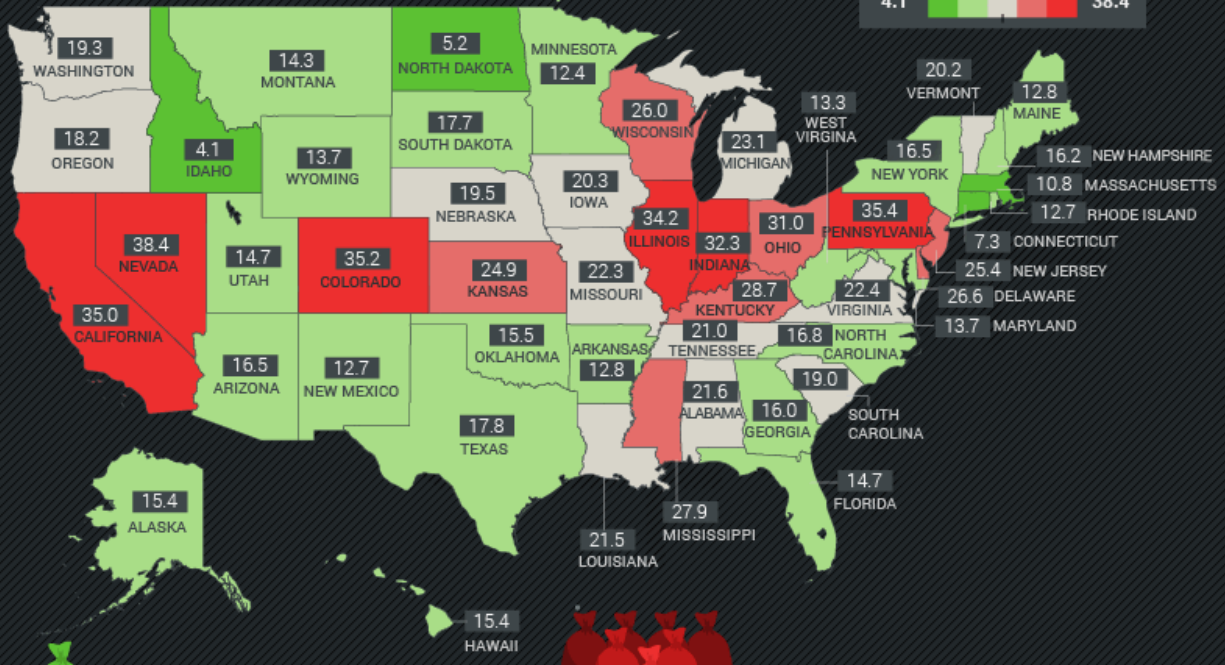
EDUCATIONAL ATTAINMENT IN SMC: <https://www.towncharts.com/California/Education/San-Mateo-County-CA-Education-data.html>

SMC SECOND WEALTHIEST COUNTY IN USA: https://en.wikipedia.org/wiki/List_of_highest-income_counties_in_the_United_States

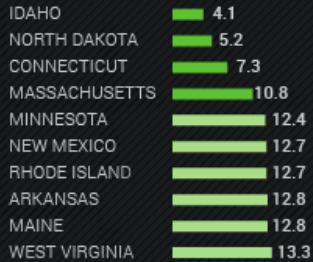
HOW MUCH TRASH IS THERE?

TONS OF TRASH IN LANDFILLS PER PERSON, BY STATE

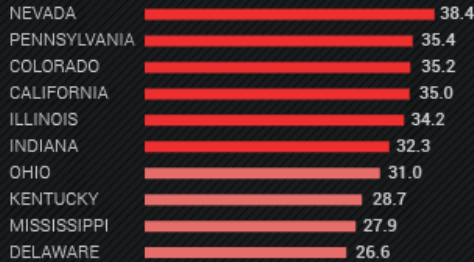
TONS OF TRASH PER PERSON



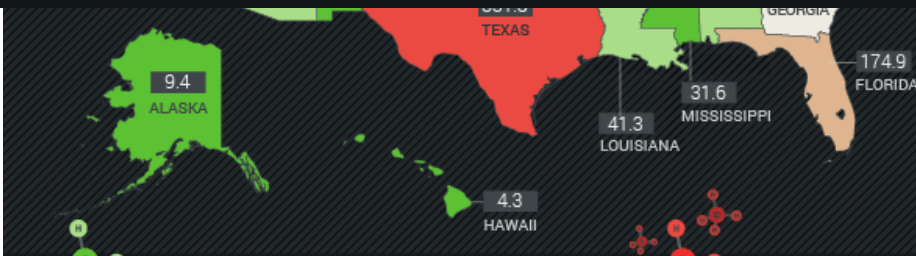
STATES WITH FEWEST TONS OF WASTE PER PERSON



STATES WITH HIGHEST TONS OF WASTE PER PERSON



Source: <https://www3.epa.gov/lmop/projects-candidates/>



STATES THAT GENERATE THE LEAST LANDFILL GAS



STATES THAT GENERATE THE MOST LANDFILL GAS



Source: <https://www3.epa.gov/lmop/projects-candidates/>