



A Public Agency

Long Range Plan 2025-2034 Input Session

SBWMA Finance Committee
June 11, 2024

2025-2034 LRP Development & Timeline

- Staff recommends a 10-year plan (vs previous 5-year plans)
- Annual Progress Reports
- Year 3 & Year 6 Review



Overview Plan Outline



Mission Statement

Current

To serve as solid waste industry leaders in public health, safety and environmental stewardship by providing our ratepayers with innovative cost-effective zero waste programs and Member Agency climate action plan alignment through education, engagement, infrastructure and policy development.

Proposed Revised

To implement innovative, cost-effective waste reduction and recycling programs for our Member Agency communities through high quality collection services, environmental education, facility infrastructure and policy development.

Vision Statement

Current

Rethink Waste is recognized for its innovative waste reduction and recycling programs and facility infrastructure which are dedicated to the preservation and enhancement of the quality of life and the environment for our member agency communities.

Proposed Revised

To create affordable and sustainable programs that lead to a zero-waste future.

Guiding Principles

B. Principles and Objectives

As shown below, the SBWMA's Principles and Objectives are hereby updated by the Board of Directors. These Principles and Objectives are to be used to evaluate and make priorities regarding proposed policy, program and infrastructure enhancements considered in this Long-Range Plan.

- **Economically Sustainable Materials Management System**
 - a. Leverage existing Shoreway facility infrastructure and all partner organization resources and capabilities.
 - b. Duly consider cost structures, rate stability and predictability when developing and evaluating programs, policies and infrastructure, accounting for additional revenue and avoided cost when assessing Return on Investment.
 - c. Develop collection and processing systems that are adaptable, flexible, scalable, and resilient.
 - d. Comply with all applicable local, state and national laws and regulations.
 - e. Develop emergency and contingency Master Planning to govern operations of the materials management system during and after natural disasters, such as earthquakes, fires, and floods.

Zero Waste Principles

- a. Pursue, in priority sequence, waste reduction, reuse, recycling, composting, and landfilling, in line with highest and best use of discarded products and packaging.
- b. Reduce and mitigate landfill and other facility impacts, such as by **eliminating the disposal of recyclable and organic materials at landfills, as first two parts of “Triple Zero” Agency goal.**
- c. Promote the long-term behavior change needed to **recover recyclable and compostable materials**, through education, training, recognition, economic incentives, policy measures, monitoring, and enforcement.
- d. Support robust buy-recycled efforts and local economic development, using reused, repaired, or recycled items, where possible.

Environmental Objectives

- a. Support demonstration projects that reduce or sequester carbon emissions.
- b. Recognize the importance of materials conservation, litter abatement, and embedded energy in developing priorities for waste reduction and recycling efforts.
- c. **Eliminate greenhouse gas emissions associated with collection and transfer of materials (as third part of “Triple Zero” Agency goal)**, such as by using low-emission vehicle fuels and reducing the need for materials collection and transfer of materials, to help the Agency achieve net-zero emissions status.
- d. Reduce the toxicity and hazards of materials (especially batteries and plastics) that enter the solid waste system, and effectively manage such toxicity and hazards so that people, property, and the environment are protected.
- e. Advocate for and support product stewardship legislation and initiatives to ban non-recyclable materials.
- f. Enhance environmental education to maximize public participation in materials reduction, reuse and recovery programs and services.

Planning Goals

- Waste Reduction and Reuse Programs and Policies
- Collection Programs and Policies
- Operations and Processing Programs and Policies
- Management Programs
- **Financial Sustainability**

Funding Options

- Borrow from Member Agencies
- Lending intuition loans for smaller projects
- Revenue bonds
 - Additional bond debt and revenue from increased rates will be required

Additional Revenue Bonds	Required Additional Net Revenues	Additional Franchise Rate Increase
\$30M	\$3.3M	2.4%
\$35M	\$3.8M	2.8%
Every additional \$5M	\$0.5M	0.36%

Source: KNN Finance

2025-2034 LRP Development Meetings

Date	Meeting or Activity	Detail
May 7	Legislative Committee meeting	Input session
May 9	TAC meeting	Input session
May 13	Recology & SBI meeting	Input session
June 11	Finance Committee meeting	Input session
June 17	Public Education Committee meeting	Input session
July 25	Zero Waste Committee meeting	Input session
July 31	Draft Plan	Sent for committee review
TBD	Zero Waste Committee meeting	Study session
TBD	Recology & SBI meeting	Study session
August 6	Legislative Committee meeting	Study session
August 8	TAC meeting	Study session
September 10	Finance Committee meeting	Study session
TBD	Board of Directors/TAC meeting	Study session
October 24, 2024	Board of Directors meeting	Board approval of Final Plan

Tentative Dates as of 5/30/2024