

RECOLOGY SAN MATEO COUNTY
RATE YEAR 2015 APPLICATION FOR
CONTRACTOR'S COMPENSATION
ADJUSTMENT

June 15, 2014



Table of Contents – PART 2

1. OPERATIONAL INFORMATION	1
NUMBER OF ACCOUNTS BY LINE OF BUSINESS (TABLE 1)	1
NUMBER OF PULLS FOR ROLL-OFF SERVICE (TABLE 2)	2
NUMBER OF LIFTS FOR BIN SERVICE (TABLE 3)	3
NUMBER OF CONTAINERS IN SERVICE BY LINE OF BUSINESS (TABLE 4)	4
SET-OUT RATES BY LINE OF BUSINESS (TABLE 5)	5
NUMBER OF ROUTES BY LINE OF BUSINESS (TABLE 6)	6
ANNUAL ROUTE HOURS BY LINE OF BUSINESS (TABLE 7)	7
ANNUAL ROUTE LABOR HOURS BY LINE OF BUSINESS (TABLE 8)	8
NUMBER AND TYPE OF VEHICLE BY LINE OF BUSINESS (TABLE 9)	9
ROSTER OF PERSONNEL (TABLE 10)	10
2. CALCULATION OF CONTRACTOR’S COMPENSATION FOR RATE YEAR 2015	11
REPORT ATTACHMENT DESCRIPTIONS	11
ATTACHMENT N-A. SBWMA SUMMARY	13
ATTACHMENT N-B. CONTRACTOR’S COMPENSATION BY SERVICE SECTOR	14
ATTACHMENT N-C. TOTAL CONTRACTOR’S COMPENSATION BY MEMBER AGENCY	15
ATTACHMENT N-E. SINGLE FAMILY DWELLING COST ALLOCATION	16
ATTACHMENT N-F. COMMERCIAL AND MULTI-FAMILY DWELLING COST ALLOCATION	17
ATTACHMENT N-G. MEMBER AGENCY FACILITIES COST ALLOCATION	18
ATTACHMENT N-H. INDEXES FOR COMPENSATION ADJUSTMENT	19
ATTACHMENT N-J. SERVICE METRICS USED FOR COST ALLOCATION BY MEMBER AGENCY	21
ATTACHMENT N-K. DETAIL 1 – INDIRECT COSTS, ONLY	22
ATTACHMENT N-K. DETAIL 2 – INDIRECT COSTS ADJUSTED BY SERVICE SECTOR	23
ATTACHMENT N-K. DETAIL 4 –COST CHANGE DUE TO INDEXED COST CHANGES	26
ATTACHMENT N-L. CAPITAL DEPRECIATION SCHEDULE	29

ATTACHMENT N-D. TOWN OF ATHERTON ALLOCATED COSTS	30
ATTACHMENT N-D. CITY OF BELMONT ALLOCATED COSTS	33
ATTACHMENT N-D. CITY OF BURLINGAME ALLOCATED COSTS	36
ATTACHMENT N-D. CITY OF EAST PALO ALTO ALLOCATED COSTS.....	39
ATTACHMENT N-D. CITY OF FOSTER CITY ALLOCATED COSTS	42
ATTACHMENT N-D. TOWN OF HILLSBOROUGH ALLOCATED COSTS	45
ATTACHMENT N-D. CITY OF MENLO PARK ALLOCATED COSTS.....	48
ATTACHMENT N-D. CITY OF REDWOOD CITY ALLOCATED COSTS	51
ATTACHMENT N-D. CITY OF SAN CARLOS ALLOCATED COSTS	54
ATTACHMENT N-D. CITY OF SAN MATEO ALLOCATED COSTS	57
ATTACHMENT N-D. COUNTY OF SAN MATEO, NORTH FAIR OAKS ALLOCATED COSTS	60
ATTACHMENT N-D. WEST BAY SANITARY DISTRICT ALLOCATED COSTS	63
ATTACHMENT N-D. UNINCORPORATED COUNTY ALLOCATED COSTS	66
ATTACHMENT N-D. TOWN OF HILLSBOROUGH ALLOCATED COSTS ADJUSTED FOR BACKYARD SERVICE CHANGES ...	69
3. SUPPORTING DOCUMENTATION	72
EMPLOYMENT COST INDEX SERIES ID: CIU2030000000000i	72
EMPLOYMENT COST INDEX SERIES ID: CIS201S000000000i.....	73
PRODUCER PRICE INDEX SERIES ID: WPU057303	74
CONSUMER PRICE INDEX- ALL URBAN CONSUMERS SERIES ID: CUUR0000SA0	75
ROUTEWARE TIME AND DISTANCE BY FRANCHISE REPORT EXAMPLE PAGE	76
REVENUE RECONCILIATION.....	77
INTEREST CALCULATION ON RATE YEAR 2012.....	78
INTEREST EXPENSE ON CAPITAL	79
INTEREST EXPENSE ON IMPLEMENTATION COSTS	83
INCENTIVES AND DISINCENTIVES	85
INTEREST CALCULATION MEMORANDUM OF UNDERSTANDING	86
TOWN OF HILLSBOROUGH JULY 12, 2010 AGENDA	90
TOWN OF HILLSBOROUGH ORGANIC CART REPLACEMENT DEPRECIATION SCHEDULE.....	93

Table 1		Number of Accounts by Line of Business													
SBWMA Member Agency	Rate Year	Single-Family Solid Waste	Single-Family Recyclable Materials	Single-Family Organic Materials	Single-Family Battery, Cell Phone, Oil and Oil Filter Collection	Multi-Family and Commercial Solid Waste (Bins)	Multi-Family and Commercial Solid Waste (Carts)	Multi-Family and Commercial Recyclable Materials (Bins)	Multi-Family and Commercial Recyclable Materials (Carts)	Multi-Family and Commercial Organic Materials (Bins)	Multi-Family and Commercial Organic Materials (Carts)	Multi-Family and Commercial Roll-off and Compactor (Solid Waste, Recyclable and Organic Materials)	Member Agency Facilities (Solid Waste, Organic and Recyclable Materials)	Member Agency Facilities (Roll-off and Compactor)	
Atherton	2015	2,340.0	2,336.0	2,317.0	2,336.0	10.0	1.0	7.0	5.0	5.0	0.0	0.0	7.0	5.0	
	2014	2,341.0	2,338.0	2,319.0	2,338.0	10.0	1.0	7.0	5.0	5.0	0.0	0.0	7.0	2.0	
	% change	0.0%	-0.1%	-0.1%	-0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Belmont	2015	6,759.0	6,660.0	6,540.0	6,660.0	207.0	183.0	138.0	294.0	24.0	31.0	9.0	18.0	3.0	
	2014	6,743.0	6,730.0	6,506.0	6,730.0	206.0	212.0	134.0	283.0	21.0	28.0	8.0	19.0	3.0	
	% change	0.2%	-1.0%	0.5%	-1.0%	0.5%	-13.7%	3.0%	3.9%	14.3%	10.7%	12.5%	-5.3%	0.0%	
Burlingame	2015	6,604.0	6,581.0	6,519.0	6,581.0	449.0	909.0	362.0	991.0	30.0	136.0	16.0	97.0	2.0	
	2014	6,591.0	6,569.0	6,505.0	6,569.0	437.0	927.0	306.0	989.0	29.0	102.0	15.0	98.0	2.0	
	% change	0.2%	0.2%	0.2%	0.2%	2.7%	-1.9%	18.3%	0.2%	3.4%	33.3%	6.7%	-1.0%	0.0%	
East Palo Alto	2015	4,155.0	4,151.0	4,152.0	4,151.0	158.0	181.0	86.0	252.0	16.0	137.0	11.0	41.0	1.0	
	2014	4,153.0	4,148.0	4,150.0	4,148.0	154.0	177.0	79.0	253.0	11.0	136.0	9.0	41.0	1.0	
	% change	0.0%	0.1%	0.0%	0.1%	2.6%	2.3%	8.9%	-0.4%	45.5%	0.7%	22.2%	0.0%	0.0%	
Foster City	2015	6,747.0	6,737.0	5,525.0	6,737.0	167.0	354.0	138.0	391.0	41.0	16.0	20.0	9.0	3.0	
	2014	6,789.0	6,779.0	5,461.0	6,779.0	171.0	364.0	142.0	401.0	39.0	18.0	17.0	9.0	2.0	
	% change	-0.6%	-0.6%	1.2%	-0.6%	-2.3%	-2.7%	-2.8%	-2.5%	5.1%	-11.1%	17.6%	0.0%	0.0%	
Hillsborough	2015	3,646.0	3,639.0	3,608.0	3,639.0	6.0	1.0	3.0	7.0	5.0	2.0	0.0	6.0	2.0	
	2014	3,637.0	3,630.0	3,603.0	3,630.0	6.0	1.0	3.0	7.0	5.0	2.0	0.0	6.0	1.0	
	% change	0.2%	0.2%	0.1%	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Menlo Park	2015	7,829.0	7,811.0	7,499.0	7,811.0	514.0	618.0	339.0	768.0	77.0	193.0	20.0	159.0	2.0	
	2014	7,816.0	7,800.0	7,500.0	7,800.0	514.0	620.0	309.0	792.0	80.0	183.0	17.0	159.0	3.0	
	% change	0.2%	0.1%	0.0%	0.1%	0.0%	0.0%	9.7%	-3.0%	-3.8%	5.5%	17.6%	0.0%	0.0%	
Redwood City	2015	17,316.0	17,294.0	16,455.0	17,294.0	982.0	1,016.0	669.0	1,202.0	90.0	147.0	36.0	131.0	8.0	
	2014	17,248.0	17,223.0	16,440.0	17,223.0	969.0	1,039.0	659.0	1,209.0	80.0	139.0	32.0	129.0	5.0	
	% change	0.4%	0.4%	0.1%	0.4%	1.3%	0.0%	1.5%	-0.6%	12.5%	5.8%	12.5%	1.6%	0.0%	
San Carlos	2015	8,608.0	8,596.0	8,474.0	8,596.0	527.0	637.0	385.0	789.0	48.0	72.0	11.0	55.0	6.0	
	2014	8,595.0	8,585.0	8,463.0	8,585.0	533.0	609.0	372.0	787.0	36.0	69.0	13.0	55.0	5.0	
	% change	0.2%	0.1%	0.1%	0.1%	-1.1%	0.0%	3.5%	0.3%	33.3%	4.3%	-15.4%	0.0%	0.0%	
San Mateo	2015	20,120.0	20,064.0	19,434.0	20,064.0	866.0	1,732.0	544.0	1,930.0	63.0	186.0	57.0	78.0	6.0	
	2014	20,082.0	20,034.0	19,449.0	20,034.0	870.0	1,754.0	498.0	1,968.0	51.0	145.0	55.0	77.0	2.0	
	% change	0.2%	0.1%	-0.1%	0.1%	-0.5%	-1.3%	9.2%	-1.9%	23.5%	28.3%	3.6%	1.3%	0.0%	
North Fair Oaks	2015	2,626.0	2,622.0	2,612.0	2,622.0	243.0	210.0	151.0	277.0	18.0	15.0	0.0	16.0	1.0	
	2014	2,632.0	2,628.0	2,619.0	2,628.0	247.0	202.0	146.0	278.0	15.0	14.0	0.0	17.0	0.0	
	% change	-0.2%	-0.2%	-0.3%	-0.2%	-1.6%	0.0%	3.4%	-0.4%	20.0%	7.1%	0.0%	-5.9%	0.0%	
WBSD	2015	2,208.0	2,207.0	2,194.0	2,207.0	21.0	11.0	20.0	16.0	5.0	4.0	0.0	1.0	2.0	
	2014	2,217.0	2,215.0	2,202.0	2,215.0	21.0	11.0	19.0	17.0	5.0	2.0	0.0	2.0	1.0	
	% change	-0.4%	-0.4%	-0.4%	-0.4%	0.0%	0.0%	5.3%	-5.9%	0.0%	100.0%	0.0%	-50.0%	0.0%	
Uninc. County	2015	5,041.0	5,032.0	5,018.0	5,032.0	54.0	135.0	53.0	139.0	8.0	15.0	0.0	2.0	1.0	
	2014	5,030.0	5,019.0	5,004.0	5,019.0	54.0	138.0	53.0	145.0	7.0	12.0	0.0	2.0	5.0	
	% change	0.2%	0.3%	0.3%	0.3%	0.0%	0.0%	0.0%	-4.1%	14.3%	25.0%	0.0%	0.0%	0.0%	
TOTAL	2015	93,999.0	93,730.0	90,347.0	93,730.0	4,204.0	5,988.0	2,895.0	7,061.0	430.0	954.0	180.0	620.0	42.0	
TOTAL	2014	93,874.0	93,698.0	90,221.0	93,698.0	4,192.0	6,055.0	2,727.0	7,134.0	384.0	850.0	166.0	621.0	32.0	
	% change	0.1%	0.0%	0.1%	0.0%	0.3%	-1.1%	6.2%	-1.0%	12.0%	12.2%	8.4%	-0.2%	31.3%	

1. For rate year 2015: The data was generated using a query run across all active accounts in the RSMC AS400 data base. The data was run on May 9, 2014.
 2. For rate year 2014: The data was generated using a query run across all active accounts in the RSMC AS400 data base. The data was run on May 10, 2013.

OPERATIONAL INFORMATION

Table 2	Number of Pulls for Roll-Off Service						
SBWMA Member Agency	Multi-Family and Commercial Roll-off and Compactor (Solid Waste)	Multi-Family and Commercial Roll-off and Compactor (Recyclable)	Multi-Family and Commercial Roll-off and Compactor (Organic Materials)	Member Agency Facilities (Solid Waste)	Member Agency Facilities (Recyclable)	Member Agency Facilities (Organic Materials)	Total Pulls
Atherton	0.0	0.0	0.0	0.0	0.0	52.0	52.0
Belmont	143.0	0.0	0.0	65.0	0.0	13.0	221.0
Burlingame	1,222.0	78.0	0.0	208.0	156.0	78.0	1,742.0
East Palo Alto	182.0	13.0	0.0	39.0	0.0	52.0	286.0
Foster City	234.0	0.0	91.0	104.0	0.0	26.0	455.0
Hillsborough	0.0	0.0	0.0	26.0	130.0	13.0	169.0
Menlo Park	221.0	429.0	78.0	13.0	13.0	65.0	819.0
Redwood City	793.0	416.0	65.0	247.0	26.0	78.0	1,625.0
San Carlos	338.0	169.0	104.0	91.0	0.0	78.0	780.0
San Mateo	1,014.0	598.0	13.0	208.0	65.0	26.0	1,924.0
North Fair Oaks	0.0	0.0	0.0	0.0	0.0	0.0	0.0
WBSD (PV)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Uninc. County	0.0	0.0	0.0	0.0	0.0	0.0	0.0
TOTAL	4,147.0	1,703.0	351.0	1,001.0	390.0	481.0	8,073.0

The data was generated using a query run across all load activity for 4/14/14 - 05/11/14.

OPERATIONAL INFORMATION

Table 3		Number of lifts for Bin Service		
SBWMA Member Agency	Multi-Family and Commercial Solid Waste (Bins)	Multi-Family and Commercial Recyclable Materials (Bins)	Multi-Family and Commercial Organic Materials (Bins)	Total Lifts
Atherton	1,820.0	1,456.0	728.0	4,004.0
Belmont	26,936.0	15,717.0	2,730.0	45,383.0
Burlingame	44,421.0	40,963.0	5,083.0	90,467.0
East Palo Alto	23,348.0	8,671.0	1,560.0	33,579.0
Foster City	34,489.0	27,469.0	8,073.0	70,031.0
Hillsborough	1,196.0	728.0	832.0	2,756.0
Menlo Park	58,006.0	42,406.0	10,764.0	111,176.0
Redwood City	111,631.0	71,149.0	12,584.0	195,364.0
San Carlos	42,445.0	34,320.0	4,576.0	81,341.0
San Mateo	115,375.0	84,162.0	10,036.0	209,573.0
North Fair Oaks	17,680.0	11,700.0	1,612.0	30,992.0
WBSD	2,184.0	2,548.0	546.0	5,278.0
Uninc. County	4,849.0	3,965.0	884.0	9,698.0
TOTAL	484,380.0	345,254.0	60,008.0	889,642.0

This information was generated by running a query across the entire Multi-Family and Commercial customer base. The query was run across the routing data base in the RSMC AS400 system, identifying scheduled bin lifts for the 4-week period from April 14, 2014 to May 11, 2014.

OPERATIONAL INFORMATION

Table 4		Number of Containers in Service by Line of Business														
SBWMA Member Agency	Single-Family Solid Waste	Single-Family Recyclable Materials	Single-Family Organic Materials	Multi-Family and Commercial Solid Waste (Bins)	Multi-Family and Commercial Solid Waste (Carts)	Multi-Family and Commercial Recyclable Materials (Bins)	Multi-Family and Commercial Recyclable Materials (Carts)	Multi-Family and Commercial Organic Materials (Bins)	Multi-Family and Commercial Organic Materials (Carts)	Multi-Family and Commercial Roll-off and Compactor (Solid Waste, Recyclable and Organic Materials)	Member Agency Facilities Solid Waste	Member Agency Facilities Organic Materials	Member Agency Facilities Recyclable Materials	Member Agency Facilities (Roll-off and Compactor)	Two On-Call Collection Events (SFD and MFD)	Total Containers
Atherton	2,539.0	2,542.0	6,443.0	13.0	1.0	10.0	32.0	5.0	0.0	0.0	11.0	6.0	15.0	10.0	0.0	11,627.0
Belmont	6,793.0	6,693.0	6,782.0	384.0	475.0	269.0	978.0	50.0	42.0	11.0	55.0	51.0	66.0	4.0	0.0	22,653.0
Burlingame	6,674.0	6,652.0	6,691.0	476.0	2,060.0	384.0	2,194.0	32.0	226.0	20.0	16.0	11.0	27.0	13.0	0.0	25,476.0
East Palo Alto	4,191.0	4,177.0	4,232.0	198.0	366.0	98.0	540.0	16.0	150.0	11.0	5.0	1.0	11.0	11.0	0.0	14,007.0
Foster City	6,765.0	6,746.0	5,550.0	303.0	461.0	216.0	980.0	50.0	38.0	34.0	10.0	4.0	13.0	10.0	0.0	21,180.0
Hillsborough	3,712.0	3,738.0	4,475.0	9.0	2.0	6.0	26.0	8.0	3.0	0.0	4.0	6.0	16.0	9.0	0.0	12,014.0
Menlo Park	8,057.0	8,020.0	8,745.0	562.0	1,484.0	364.0	1,763.0	83.0	220.0	48.0	283.0	25.0	137.0	9.0	0.0	29,800.0
Redwood City	18,052.0	17,802.0	17,366.0	1,115.0	2,198.0	716.0	2,510.0	96.0	194.0	55.0	277.0	19.0	40.0	23.0	0.0	60,463.0
San Carlos	8,637.0	8,640.0	8,697.0	553.0	1,084.0	374.0	1,493.0	48.0	89.0	20.0	13.0	20.0	69.0	10.0	0.0	29,747.0
San Mateo	20,418.0	20,268.0	19,881.0	1,156.0	3,786.0	685.0	4,555.0	65.0	254.0	67.0	103.0	69.0	106.0	20.0	0.0	71,433.0
North Fair Oaks	2,990.0	2,817.0	2,820.0	251.0	470.0	154.0	465.0	18.0	16.0	0.0	6.0	2.0	5.0	1.0	0.0	10,015.0
West Bay	2,235.0	2,252.0	2,549.0	22.0	32.0	21.0	61.0	5.0	5.0	0.0	1.0	1.0	1.0	2.0	0.0	7,187.0
Uninc. County	5,070.0	5,063.0	5,247.0	57.0	183.0	50.0	284.0	8.0	24.0	0.0	0.0	4.0	7.0	1.0	0.0	15,998.0
TOTAL	96,133.0	95,410.0	99,478.0	5,099.0	12,602.0	3,347.0	15,881.0	484.0	1,261.0	266.0	784.0	219.0	513.0	123.0	0.0	331,600.0

OPERATIONAL INFORMATION

Table 5	Set-out Rates by Line of Business			
SBWMA Member Agency	Single-Family Solid Waste	Single-Family Recyclable Materials	Single-Family Organic Materials	Single-Family Battery, Cell Phone, Oil and Oil Filter Collection
Atherton	85.3%	82.6%	84.3%	0.5%
Belmont	90.3%	85.2%	62.6%	0.5%
Burlingame	89.0%	84.1%	62.5%	0.5%
East Palo Alto	90.9%	73.8%	61.3%	0.5%
Foster City	92.9%	79.9%	78.0%	0.5%
Hillsborough	86.9%	82.4%	69.9%	0.5%
Menlo Park	87.3%	82.3%	80.7%	0.5%
Redwood City	92.6%	85.6%	66.5%	0.5%
San Carlos	90.1%	87.3%	70.6%	0.5%
San Mateo	85.9%	84.9%	61.7%	0.5%
North Fair Oaks	87.2%	87.0%	68.0%	0.5%
WBSD	87.7%	92.0%	80.4%	0.5%
Uninc. County	88.9%	87.0%	72.5%	0.5%

The data was generated by running the daily “Route Time & Distance by Franchise” reports for the 4-week time period from April 14, 2014 to May 11, 2014. The set-out rate is the percentage of containers serviced out of the number of containers subscribed for service over this 4-week period.

OPERATIONAL INFORMATION

Table 6		Number of Routes by Line of Business												
SBWMA Member Agency	Single-Family Solid Waste	Single-Family Recyclable Materials	Single-Family Organic Materials	Single-Family Battery, Cell Phone, Oil and Oil Filter Collection	Multi-Family and Commercial Solid Waste (Bins)	Multi-Family and Commercial Solid Waste (Carts)	Multi-Family and Commercial Recyclable Materials (Bins)	Multi-Family and Commercial Recyclable Materials (Carts)	Multi-Family and Commercial Organic Materials (Bins)	Multi-Family and Commercial Organic Materials (Carts)	Multi-Family and Commercial Roll-off and Compactor (Solid Waste, Recyclable and Organic Materials)	Member Agency Facilities (Solid Waste, Organic and Recyclable Materials)	Member Agency Facilities (Roll-off and Compactor)	Total Routes
Atherton	0.8	1.0	1.4	0.0	0.1	0.0	0.1	0.0	0.0	0.0	0.0	0.0	0.0	3.5
Belmont	1.5	1.4	1.5	0.0	0.8	0.4	0.8	0.4	0.1	0.1	0.1	0.1	0.0	7.2
Burlingame	1.7	1.6	1.6	0.0	1.0	1.5	0.8	1.2	0.2	0.2	0.7	0.4	0.2	11.1
East Palo Alto	1.3	1.0	1.0	0.0	0.7	0.2	0.3	0.1	0.1	0.0	0.1	0.0	0.1	4.8
Foster City	1.6	1.5	1.2	0.0	1.1	0.2	0.7	0.1	0.2	0.0	0.2	0.1	0.0	7.0
Hillsborough	1.5	1.5	1.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.1	4.5
Menlo Park	2.1	2.2	2.0	0.0	1.1	1.4	0.6	0.9	0.2	0.3	0.4	0.5	0.1	11.9
Redwood City	4.5	4.7	3.7	0.0	2.4	1.9	1.3	1.0	0.3	0.2	0.6	0.5	0.2	21.5
San Carlos	2.1	2.2	1.8	0.0	1.3	0.6	1.0	0.5	0.2	0.1	0.3	0.2	0.1	10.4
San Mateo	5.3	4.6	4.0	0.0	2.4	2.9	1.7	2.1	0.2	0.3	0.8	0.3	0.1	24.8
North Fair Oaks	0.7	0.9	0.5	0.0	0.7	0.2	0.3	0.1	0.1	0.0	0.0	0.0	0.0	3.5
WBSD	0.6	0.7	0.6	0.0	0.1	0.0	0.1	0.0	0.0	0.0	0.0	0.0	0.0	2.2
Uninc. County	1.4	1.5	1.4	0.0	0.2	0.1	0.2	0.1	0.0	0.0	0.0	0.0	0.0	4.8
TOTAL	25.0	24.9	22.0	0.1	11.9	9.4	8.0	6.5	1.6	1.3	3.2	2.3	0.8	117.0

This information was calculated by multiplying the proportion of Route Hours by line of business per Member Agency gathered over the 4-week period from April 14, 2014 to May 11, 2014 using the daily "Route Time & Distance by Franchise" reports from our Routeware System by the total number of routes by line of business.

OPERATIONAL INFORMATION

Table 7		Annual Route Hours by Line of Business														
Rate Year	Single-Family Solid Waste	Single-Family Recyclable Materials	Single-Family Organic Materials	Single-Family Battery, Cell Phone, Oil and Oil Filter Collection	Multi-Family and Commercial Solid Waste (Bins)	Multi-Family and Commercial Solid Waste (Carts)	Multi-Family and Commercial Recyclable Materials (Bins)	Multi-Family and Commercial Recyclable Materials (Carts)	Multi-Family and Commercial Organic Materials (Bins)	Multi-Family and Commercial Organic Materials (Carts)	Multi-Family and Commercial Roll-off and Compactor (Solid Waste, Recyclable and Organic Materials)	Member Agency Facilities Solid Waste	Member Agency Facilities Organic Materials	Member Agency Facilities Recyclable Materials	Member Agency Facilities (Roll-off and Compactor)	
Atherton	2015	1,331.9	1,531.6	2,233.9	7.7	199.2	9.1	130.8	5.9	47.1	2.1	0.0	31.2	2.2	18.9	57.2
	2014	1,370.4	1,509.1	2,814.8	7.5	213.4	9.7	97.1	4.4	51.1	2.3	0.0	39.6	6.0	12.2	108.0
	% change	-2.8%	1.5%	-20.6%	1.5%	-6.6%	-6.5%	34.7%	34.4%	-7.7%	-7.8%	0.0%	-21.2%	-63.3%	55.6%	-47.1%
Belmont	2015	2,452.7	2,270.2	2,300.9	11.4	1,243.2	668.9	1,376.4	740.6	217.3	116.9	117.5	95.3	9.9	76.3	18.8
	2014	2,727.0	2,579.4	2,716.8	12.9	1,342.3	722.2	1,316.2	708.2	141.1	75.9	201.9	55.2	16.6	59.7	41.6
	% change	-10.1%	-12.0%	-15.3%	-12.0%	-7.4%	-7.4%	4.6%	4.6%	54.1%	54.1%	-41.8%	72.7%	-40.2%	27.7%	-54.9%
Burlingame	2015	2,826.0	2,444.0	2,557.4	12.2	1,569.8	2,283.9	1,392.2	2,025.5	293.3	426.7	1,373.4	597.4	15.2	49.7	349.9
	2014	3,164.5	2,609.0	2,704.1	13.0	1,554.8	2,262.2	1,435.1	2,088.0	353.4	514.1	1,258.9	562.0	14.4	40.3	494.1
	% change	-10.7%	-6.3%	-5.4%	-6.3%	1.0%	1.0%	-3.0%	-3.0%	-17.0%	-17.0%	9.1%	6.3%	5.6%	23.3%	-29.2%
East Palo Alto	2015	2,125.9	1,552.1	1,647.1	7.8	1,067.6	246.4	468.7	108.2	96.9	22.4	204.7	49.8	0.0	6.3	104.0
	2014	2,195.6	1,624.7	1,687.4	8.1	1,064.4	245.7	492.2	113.6	110.1	25.4	223.1	42.2	0.0	14.8	64.6
	% change	-3.2%	-4.5%	-2.4%	-4.5%	0.3%	0.3%	-4.8%	-4.8%	-12.0%	-12.0%	-8.2%	18.1%	0.0%	-57.6%	61.1%
Foster City	2015	2,641.1	2,404.6	1,811.2	12.0	1,621.5	309.8	1,305.1	249.3	355.6	68.0	382.9	73.1	11.8	9.3	90.1
	2014	2,789.6	2,596.0	2,059.5	13.0	1,593.8	304.5	1,573.1	300.6	446.6	85.3	688.7	62.0	15.2	59.6	66.1
	% change	-5.3%	-7.4%	-12.1%	-7.4%	1.7%	1.7%	-17.0%	-17.0%	-20.4%	-20.4%	-44.4%	18.0%	-22.4%	-84.4%	36.3%
Hillsborough	2015	3,513.6	4,072.1	2,198.1	20.4	31.8	0.8	19.8	0.5	55.6	1.4	0.0	1.2	2.2	7.2	176.4
	2014	3,609.1	3,915.7	2,717.2	19.6	42.4	1.1	46.8	1.2	46.4	1.2	0.0	2.0	5.9	12.5	135.8
	% change	-2.6%	4.0%	-19.1%	4.0%	-25.0%	-25.0%	-57.7%	-57.6%	19.9%	20.3%	0.0%	-42.3%	-63.6%	-42.2%	29.9%
Menlo Park	2015	3,480.1	3,468.5	3,137.9	17.3	1,701.1	2,173.8	1,207.0	1,542.5	397.7	508.2	689.8	501.5	17.1	318.8	102.3
	2014	3,594.2	3,614.1	3,204.9	18.1	1,800.7	2,301.1	1,171.4	1,497.0	374.0	478.0	401.8	480.6	32.7	222.7	113.6
	% change	-3.2%	-4.0%	-2.1%	-4.0%	-5.5%	-5.5%	3.0%	3.0%	6.3%	6.3%	71.7%	4.3%	-47.6%	43.2%	-10.0%
Redwood City	2015	7,596.1	7,440.3	5,788.0	37.2	3,618.5	2,870.5	2,338.3	1,854.9	568.6	451.0	1,116.3	741.9	28.2	96.0	292.1
	2014	7,074.3	7,537.2	6,265.2	37.7	3,717.6	2,949.1	2,276.2	1,805.7	514.4	408.1	912.5	712.0	30.8	75.9	492.8
	% change	7.4%	-1.3%	-7.6%	-1.3%	-2.7%	-2.7%	2.7%	2.7%	10.5%	10.5%	22.3%	4.2%	-8.4%	26.5%	-40.7%
San Carlos	2015	3,601.2	3,511.0	2,839.1	17.6	1,946.9	863.7	1,822.6	808.5	324.6	144.0	517.0	125.3	27.3	192.7	166.6
	2014	4,058.9	4,080.0	3,340.3	20.4	1,972.6	875.1	1,877.9	833.1	262.1	116.3	423.5	133.8	70.9	121.7	176.7
	% change	-11.3%	-13.9%	-15.0%	-13.9%	-1.3%	-1.3%	-2.9%	-2.9%	23.8%	23.8%	22.1%	-6.3%	-61.6%	58.3%	-5.7%
San Mateo	2015	8,876.1	7,262.0	6,222.1	36.3	3,554.8	4,358.2	3,052.9	3,742.9	467.4	573.1	1,425.0	287.3	59.2	193.6	190.9
	2014	8,824.6	7,411.6	6,677.0	37.1	3,684.7	4,517.5	3,088.1	3,786.1	504.2	618.1	1,406.3	223.9	73.9	211.1	155.0
	% change	0.6%	-2.0%	-6.8%	-2.0%	-3.5%	-3.5%	-1.1%	-1.1%	-7.3%	-7.3%	1.3%	28.3%	-19.9%	-8.3%	23.2%
North Fair Oaks	2015	1,202.5	1,424.7	781.6	7.1	1,018.7	316.7	575.1	114.5	126.4	39.3	0.0	47.4	1.6	0.3	0.0
	2014	1,162.1	1,202.7	994.4	6.0	949.0	295.0	565.9	112.7	104.9	32.6	0.0	64.9	3.4	4.7	0.0
	% change	3.5%	18.5%	-21.4%	18.5%	7.3%	7.3%	1.6%	1.6%	20.4%	20.4%	0.0%	-27.0%	-54.4%	-93.4%	0.0%
WBSD	2015	1,021.7	1,094.0	950.1	5.5	153.0	30.5	191.7	38.2	77.8	15.5	0.0	4.4	2.1	1.7	0.0
	2014	1,034.9	1,081.4	1,023.4	5.4	188.2	37.5	179.0	35.6	45.3	9.0	0.0	1.6	2.3	3.4	0.0
	% change	-1.3%	1.2%	-7.2%	1.2%	-18.7%	-18.7%	7.1%	7.1%	71.7%	71.6%	0.0%	181.3%	-9.5%	0.0%	0.0%
Uninc. County	2015	2,291.5	2,316.5	2,251.5	11.6	2,254.4	83.9	215.7	70.9	73.9	24.3	0.0	0.0	6.8	5.7	0.0
	2014	2,452.1	2,446.6	2,578.6	12.2	304.7	100.1	186.0	61.1	48.1	15.8	0.0	0.0	11.6	9.7	0.0
	% change	-6.5%	-5.3%	-12.7%	-5.3%	-16.2%	-16.2%	16.0%	16.0%	53.8%	53.9%	0.0%	0.0%	-41.6%	-41.8%	0.0%
TOTAL	2015	42,960.3	40,791.6	34,718.8	204.0	17,981.4	14,216.1	14,096.2	11,302.4	3,102.3	2,392.9	5,826.5	2,555.7	183.5	976.3	1,548.1
TOTAL	2014	44,057.3	42,207.5	38,783.4	211.0	18,428.5	14,620.7	14,305.0	11,347.1	3,001.6	2,382.2	5,516.7	2,379.7	283.8	848.3	1,848.2
	% change	-2.5%	-3.4%	-10.5%	-3.4%	-2.4%	-2.8%	-1.5%	-0.4%	3.4%	0.5%	5.6%	7.4%	-35.3%	15.1%	-16.2%

1. Rate year 2015 information was gathered over the 4-week period from April 14, 2014 to May 11, 2014 using the daily Route Time & Distance by Franchise reports from our Routeware System
2. Rate year 2014 information was gathered over the 4-week period from April 15, 2013 to May 12, 2013 using the daily Route Time & Distance by Franchise reports from our Routeware System

OPERATIONAL INFORMATION

Table 8		Annual Route Labor Hours by Line of Business															
SBWMA Member Agency	Rate Year	Single-Family Solid Waste	Single-Family Recyclable Materials	Single-Family Organic Materials	Single-Family Battery, Cell Phone, Oil and Oil Filter Collection	Multi-Family and Commercial Solid Waste (Bins)	Multi-Family and Commercial Solid Waste (Carts)	Multi-Family and Commercial Recyclable Materials (Bins)	Multi-Family and Commercial Recyclable Materials (Carts)	Multi-Family and Commercial Organic Materials (Bins)	Multi-Family and Commercial Organic Materials (Carts)	Multi-Family and Commercial Roll-off and Compactor (Solid Waste, Recyclable and Organic Materials)	Member Agency Facilities Solid Waste	Member Agency Facilities Organic Materials	Member Agency Facilities Recyclable Materials	Member Agency Facilities (Roll-off and Compactor)	Two On-Call Collection Events (SFD and MFD)
Atherton	2015	1,467.4	1,781.3	2,583.9	8.9	286.9	13.0	135.8	6.2	54.2	2.5	0.0	49.8	2.5	19.6	57.2	194.7
	2014	1,604.3	1,716.3	3,044.8	8.6	310.3	14.1	103.5	4.7	57.2	2.6	0.0	66.6	7.1	12.8	108.0	217.3
	% change	-8.5%	3.8%	-15.1%	3.8%	-7.5%	-7.5%	31.2%	31.3%	-5.2%	-5.4%	0.0%	-25.3%	-64.8%	53.5%	-47.1%	-10.4%
Belmont	2015	2,559.4	2,467.6	2,622.7	12.3	2,099.3	1,129.6	1,447.3	778.7	224.4	120.7	117.5	176.8	10.1	80.8	18.8	995.8
	2014	2,966.8	2,818.5	3,071.4	14.1	2,265.5	1,219.0	1,393.8	750.0	146.6	78.9	201.9	89.1	17.1	63.7	41.6	787.5
	% change	-13.7%	-12.5%	-14.6%	-12.5%	-7.3%	-7.3%	3.8%	3.8%	53.0%	53.0%	-41.8%	98.5%	-40.9%	26.8%	-54.9%	26.4%
Burlingame	2015	3,166.5	2,753.9	2,916.6	13.8	3,687.0	2,909.4	1,993.5	1,573.1	435.7	343.8	1,373.4	1,380.3	15.8	50.9	349.9	978.8
	2014	3,476.2	2,903.3	3,022.9	14.5	3,698.0	2,918.1	2,110.8	1,665.6	544.1	429.4	1,258.9	1,242.7	16.2	43.3	494.1	869.6
	% change	-8.9%	-5.1%	-3.5%	-5.1%	-0.3%	-0.3%	-5.6%	-5.6%	-19.9%	-19.9%	9.1%	11.1%	-2.6%	17.6%	-29.2%	12.6%
East Palo Alto	2015	2,546.5	1,783.1	1,819.0	8.9	1,339.6	309.2	497.6	114.8	108.5	25.1	204.7	52.7	0.0	6.6	104.0	492.1
	2014	2,496.8	1,790.3	1,855.1	9.0	1,329.3	306.8	523.3	120.8	122.8	28.4	223.1	70.8	0.0	15.4	64.6	552.4
	% change	2.0%	-0.4%	-1.9%	-0.4%	0.8%	0.8%	-4.9%	-4.9%	-11.6%	-11.6%	-8.2%	-25.6%	0.0%	-56.9%	61.1%	-10.9%
Foster City	2015	3,063.1	2,756.6	1,957.5	13.8	1,997.0	381.5	1,369.9	261.7	373.3	71.3	382.9	78.1	12.0	9.8	90.1	830.1
	2014	3,064.1	2,983.5	2,194.1	14.9	1,841.8	351.9	1,653.8	316.0	481.6	92.0	688.7	63.5	15.3	62.8	66.1	922.8
	% change	0.0%	-7.6%	-10.8%	-7.6%	8.4%	8.4%	-17.2%	-17.2%	-22.5%	-22.5%	-44.4%	22.9%	-21.8%	-84.4%	36.3%	-10.0%
Hillsborough	2015	3,832.3	4,264.2	2,663.7	21.3	33.0	0.8	21.1	0.5	59.0	1.5	0.0	2.6	2.2	7.5	176.4	383.6
	2014	3,961.1	4,095.4	3,113.6	20.5	55.9	1.4	49.3	1.3	51.4	1.3	0.0	4.5	6.6	13.0	135.8	446.5
	% change	-3.3%	4.1%	-14.5%	4.1%	-41.0%	-40.8%	-57.3%	-56.8%	14.7%	14.5%	0.0%	-41.1%	-66.2%	-42.1%	29.9%	-14.1%
Menlo Park	2015	3,767.4	3,735.1	3,475.2	18.7	3,160.9	2,019.7	1,772.0	1,132.2	623.7	398.5	689.8	692.5	18.5	338.1	102.3	749.7
	2014	3,880.5	3,901.3	3,602.5	19.5	3,319.3	2,120.9	1,727.7	1,103.9	581.0	371.2	401.8	680.3	35.4	235.7	113.6	1,093.3
	% change	-2.9%	-4.3%	-3.5%	-4.3%	-4.8%	-4.8%	2.6%	2.6%	7.4%	7.4%	71.7%	1.8%	-47.9%	43.5%	-10.0%	-31.4%
Redwood City	2015	8,191.0	8,103.6	6,385.8	40.5	6,280.4	3,422.3	2,834.7	1,544.7	714.9	389.5	1,116.3	1,304.7	29.7	100.9	292.1	1,974.6
	2014	7,653.4	8,256.5	6,882.9	41.3	6,298.7	3,432.4	2,753.3	1,500.3	648.5	353.4	912.5	1,257.4	33.4	78.1	492.8	2,232.3
	% change	7.0%	-1.9%	-7.2%	-1.9%	-0.3%	-0.3%	3.0%	3.0%	10.2%	10.2%	22.3%	3.8%	-11.1%	29.3%	-40.7%	-11.5%
San Carlos	2015	3,793.3	3,695.5	3,137.5	18.5	2,800.8	1,242.5	1,950.7	865.3	335.4	148.8	517.0	246.2	28.3	200.3	166.6	1,184.7
	2014	4,456.1	4,363.2	3,623.4	21.8	2,691.7	1,194.1	1,949.6	864.9	274.0	121.5	423.5	246.5	72.6	127.0	176.7	1,169.3
	% change	-14.9%	-15.3%	-13.4%	-15.3%	4.1%	4.1%	0.1%	0.1%	22.4%	22.4%	22.1%	-0.1%	-61.0%	57.7%	-5.7%	1.3%
San Mateo	2015	9,444.7	7,825.1	7,065.1	39.1	8,048.0	5,082.2	4,411.7	2,785.9	686.3	433.4	1,425.0	542.8	62.3	209.6	190.9	2,873.5
	2014	9,475.3	7,924.7	7,307.9	39.6	8,466.8	5,346.6	4,436.3	2,801.5	754.4	476.4	1,406.3	420.1	80.2	223.3	155.0	2,714.6
	% change	-0.3%	-1.3%	-3.3%	-1.3%	-4.9%	-4.9%	-0.6%	-0.6%	-9.0%	-9.0%	1.3%	29.2%	-22.3%	-6.1%	23.2%	5.9%
North Fair Oaks	2015	1,379.0	1,546.2	849.6	7.7	1,652.0	513.5	559.0	173.8	141.1	43.9	0.0	88.3	1.8	0.4	0.0	274.6
	2014	1,385.9	1,386.3	1,077.0	6.9	1,560.9	485.2	540.7	168.1	117.2	36.4	0.0	98.5	3.9	4.9	0.0	341.1
	% change	-0.5%	11.5%	-21.1%	11.5%	5.8%	5.8%	3.4%	3.4%	20.4%	20.4%	0.0%	-10.4%	0.0%	0.0%	0.0%	-19.5%
WBSD	2015	1,111.9	1,173.1	1,082.6	5.9	210.3	41.9	200.8	40.0	88.5	17.6	0.0	4.8	2.3	1.7	0.0	200.5
	2014	1,178.1	1,258.5	1,131.7	6.3	251.3	50.0	189.2	37.7	50.7	10.1	0.0	1.6	2.5	3.5	0.0	270.5
	% change	-5.6%	-6.8%	-4.3%	-6.8%	-16.3%	-16.3%	6.2%	6.2%	74.5%	74.5%	0.0%	195.1%	-9.6%	0.0%	0.0%	-25.9%
Uninc. County	2015	2,474.4	2,547.1	2,433.4	12.7	336.3	110.5	227.0	74.6	77.6	25.5	0.0	0.0	7.0	6.1	0.0	503.7
	2014	2,667.0	2,688.8	2,881.0	13.4	397.4	130.6	196.3	64.5	52.5	17.2	0.0	0.0	13.1	10.8	0.0	505.6
	% change	-7.2%	-5.3%	-15.5%	-5.3%	-15.4%	-15.4%	15.6%	15.6%	47.8%	47.9%	0.0%	0.0%	-46.5%	0.0%	0.0%	-0.4%
TOTAL	2015	46,797.0	44,432.3	38,992.3	222.2	31,931.5	17,176.1	17,421.1	9,351.6	3,922.5	2,022.1	5,826.5	4,619.5	192.3	1,032.2	1,548.1	11,636.3
TOTAL	2014	48,265.5	46,086.6	42,808.4	230.4	32,486.7	17,570.9	17,627.5	9,399.0	3,881.9	2,018.8	5,516.7	4,241.6	303.3	894.2	1,848.2	12,122.5
	% change	-3.0%	-3.6%	-8.9%	-3.6%	-1.7%	-2.2%	-1.2%	-0.5%	1.0%	0.2%	5.6%	8.9%	-36.6%	15.4%	-16.2%	-4.0%

1. Rate year 2015 information was gathered over the 4-week period from April 14, 2014 to May 11, 2014 using the daily "Route Time & Distance by Franchise" reports from our Routeware System
2. Rate year 2014 information was gathered over the 4-week period from April 15, 2013 to May 12, 2013 using the daily "Route Time & Distance by Franchise" reports from our Routeware System

OPERATIONAL INFORMATION

Table 9	Number and Type of Vehicle by Line of Business								
SBWMA Member Agency	Single-Family Solid Waste	Single-Family Recyclable Materials	Single-Family Organic Materials	Multi-Family and Commercial Solid Waste	Multi-Family and Commercial Recyclable Materials	Multi-Family and Commercial Organic Materials	Multi-Family and Commercial Roll-off and Compactor (Solid Waste, Recyclable and Organic Materials)	Member Agency Facilities (Roll-off and Compactor)	Two On-Call Collection Events (SFD and MFD)
4 Axle ASL Coll Vehicle	22.0	1.0	18.0						
3 Axle ASL Coll Vehicle		21.0							
3 Axle ASL (185" Wheel Base)	2.0	2.0	2.0						
Pup Trucks SASL (VHTS)	1.0	1.0	1.0						
4 Axle FEL Coll Vehicle				12.0	7.0	3.0			
4 Axle REL Coll Vehicle				10.0	6.0				
3 Axle REL (185" Wheel Base)				1.0	1.0				3.0
2 Axle REL					1.0				
3 Axle SASL (Comm Organics)						1.0			
4 Axle Roll Offs				1.0	1.0		1.0	1.0	
Box Trucks (Loose Bulky)	2.0								
5 Axle R10							2.0		
TOTAL	27.0	25.0	21.0	24.0	16.0	4.0	3.0	1.0	3.0

OPERATIONAL INFORMATION

Table 10	Route and Maintenance Personnel	Category	Actual FTE
	<u>Route Labor</u>		
	Helper	Operations	0
	Driver	Operations	106 + 1 casual
	Recycling Driver	Operations	
	Commercial Driver	Operations	57
	Route Manager	Operations	
	Subtotal		164
	<u>Mechanics - Vehicle Maintenance</u>		
	Truck Mechanic/Welder	Maintenance	8
	Preventive Maintenance Technician	Maintenance	2
	Welder	Maintenance	
	Shop Laborer (Utility)	Maintenance	
	Subtotal		10
	<u>Mechanics - Container Maintenance</u>		
	Senior Mechanic	Maintenance	0
	Preventive Maintenance Technician	Maintenance	0
	Container Shop Personnel	Maintenance	7
	Shop Laborer (Utility)	Maintenance	2
	Subtotal		9
	Total		183

Other Personnel	Category	Actual FTE
CEO/COO	G&A	0
General Manager	G&A	1
Operations Manager Sr.	G&A	1
Customer Service Manager	G&A	1
Customer Service Supervisor	G&A	1
Customer Service Representatives	G&A	15
Accounting Clerk	G&A	3
Accounting Receivable Clerk	G&A	3
Receptionist	G&A	1
Equipment Maintenance Manager	Maintenance	1
Equipment Maintenance Supervisor	Maintenance	1
Maintenance Clerk	G&A	2
Waste Zero Manager	G&A	1
Waste Zero Specialist	Operations	8
Community Relations Manager	G&A	1
Operations Manager	Operations	0
Operations/Route Supervisors	Operations	5
Dispatcher	Operations	1
Routeware Specialist Supervisor	Operations	1
Operations Clerk	Operations	2
Controller	G&A	1
Billing and Collections Manager	G&A	1
HR Generalist	G&A	1
Safety Manager	G&A	1
Container Distribution	Operations	0
Public Education Manager	G&A	0
Inside Sales	G&A	0
Residential/Commercial Route Auditor	Operations	1
Total Other Personnel		54

SBWMA COLLECTION AGREEMENT

Contractor's Compensation: Attachment N Cost Adjustment and Allocation Schedules

REPORT ATTACHMENT DESCRIPTIONS

A. SBWMA Summary

This attachment provides a summary of the total SBWMA approved 2014 costs and calculated Rate Year 2015 costs. This worksheet indicates the change in Operating Costs, Pass-Through Costs, and Total Contractor's Compensation from Rate Year 2014 to Rate Year 2015. See page 13.

B. Contractor's Compensation by Service Sector

This attachment provides the allocation of total costs and contractor's base compensation by Service Sector for Rate Years 2015 and 2014. See page 14.

C. Total Contractor's Compensation by Member Agency

This attachment provides the Rate Year 2015 Total Contractor's Compensation and Total Balance to Contractor with costs (i.e., Operating Costs, Pass-Through Costs) for the Total SBWMA Service Area and each Member Agency. See page 15.

D. Agency Detail

These attachments provides the specific Agency allocated Cost of Operations by Service Sector and by Line of Business for Rate Year 2015. The specific Agency allocated Cost of Operations are calculated using the Agency's percentage of the total SBWMA Service Area Cost of Operations. A description of the methodology to allocate the Cost of Operations to each Agency is described in Attachment K, Section 6. See page 30.

Note: These schedules labelled as "D" are provided after schedule "K" due to the number of pages.

E. Single-Family Dwelling (SFD)

This attachment provides calculated Rate Year 2015 Cost of Operations and Total Base Contractor's Compensation for the Single-Family Dwelling Service Sector for the total SBWMA Service Area. The costs are delineated by Line of Business for the total. See page 16.

F. Commercial and Multi-Family Dwelling (Commercial and MFD)

This attachment provides calculated Rate Year 2015 Cost of Operations and Total Base Contractor's Compensation for the Multi-Family Dwelling and Commercial Service Sectors for the total SBWMA Service Area. The costs are delineated by Line of Business for the total. See page 17.

G. Member Agency Facilities

This attachment provides the calculated Rate Year 2015 Cost of Operations and Total Base Contractor's Compensation for the Member Agency Service Sector for the total SBWMA Service Area. The costs are delineated by Line of Business for the total. See page 18.

H. Indexes for Compensation Adjustment

This attachment provides the various index amounts and adjustments used to calculate the period to period change in Costs specified in attachments "Detail 1 - Indirect Cost Change" and "Detail 4 - Updated Total Costs" worksheets. See page 19.

I. CBA Calculations

No longer relevant - not shown.

Contractor's Compensation: Attachment N Cost Adjustment and Allocation Schedules

REPORT ATTACHMENT DESCRIPTIONS

J. Service Metrics Used for Cost Allocation

This attachment provides total annual route labor hours, annual route hours and service level data by Service Sector in total and by Member Agency. See page 21.

K. Detailed Steps to Adjust Collection Costs and Service Level Changes

Detail 1 - Indirect Cost Change

This attachment provides the calculations used to generate the projected Rate Year 2015 costs for the "Indirect Costs excluding Depreciation and Interest" cost category. An explanation of the methodology used to adjust this cost category is delineated in Attachment K, Table 2. The indirect costs specified in this attachment are used to populate the changes to this cost category in attachment "Detail 2 - Adjust Cost" worksheet. See page 22.

Detail 2 - Adjust Cost

This attachment provides the calculations used to generate the projected Rate Year 2015 costs for the "Indirect Costs excluding Depreciation and Interest" cost category by Line of Business and are based on the costs calculated in attachment "Detail 1 - Indirect Costs Change" worksheet. The costs specified in this attachment are used to populate the changes to this cost category in attachment "Detail 3 - Service Level Changes" worksheet. See page 23.

Detail 3 - Service Level Changes

This attachment is not presented since the final service level adjustment occurred in Rate Year 2013.

Detail 4 - Updated Total Costs

This attachment provides the updated costs for the next Rate Year by Service Sector and Line of Business that are calculated in attachment "Detail 3 - Service Level Change" worksheet. The calculations used to adjust costs by the annual average percentage change in various indices are included in attachments "H. Index Calcs" worksheet. A description of the methodology used to make these calculations which includes the specific indices is specified in Attachment K, Table 2. The updated total costs are included by Service Sector in attachment "C. Total" worksheet. See page 26

L. Depreciation Schedule

Lists the description, purchase cost and ten year annual depreciation of capital assets. See page 29.

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.A

Contractor's Compensation: Next Rate Year vs. Current Year

CONTRACTOR'S TOTAL COMPENSATION - DETAIL

TOTAL SBWMA

	Compensation - 2014	Compensation - 2015	Change	% Change
Annual Cost of Operations				
Direct Labor-Related Costs				
Wages for CBAs	15,788,215	16,087,056	298,841	1.9%
Benefits for CBAs	6,283,751	6,402,691	118,940	1.9%
Payroll Taxes	1,313,579	1,338,443	24,864	1.9%
Workers Compensation Insurance	1,390,582	1,417,940	27,359	2.0%
Total Direct Labor Related-Costs	24,776,127	25,246,130	470,003	1.9%
Direct Fuel Costs	4,218,052	4,108,341	(109,711)	-2.6%
Other Direct Costs	2,125,690	2,150,774	25,083	1.2%
Depreciation				
- Collection Vehicles	4,016,792	4,016,792	-	0.0%
- Containers	1,882,550	1,882,550	-	0.0%
Total Depreciation	5,899,342	5,899,342	-	0.0%
Allocated Indirect Costs				
General and Administrative	6,943,824	7,055,693	111,868	1.6%
Operations	1,720,794	1,750,219	29,426	1.7%
Vehicle Maintenance	2,951,711	3,005,558	53,847	1.8%
Container Maintenance	1,023,338	1,039,517	16,179	1.6%
Total Allocated Indirect Costs	12,639,667	12,850,988	211,321	1.7%
Total Allocated Indirect Depreciation Costs	152,451	152,451	-	0.0%
Annual Implementation Cost Amortization	187,175	187,175	-	0.0%
Total Annual Cost of Operations	49,998,504	50,595,200	596,696	1.2%
Profit	5,248,462	5,311,098	62,637	1.2%
Operating Ratio	90.5%	90.5%		
Total Operating Costs	55,246,966	55,906,299	659,333	1.2%
Contractor Pass-Through Costs				
Regulatory Agency Fees	-	-	-	
Interest Expense	2,224,726	1,935,353	(289,373)	-13.0%
Interest Expense on Implementation Cost	73,498	63,894	(9,604)	-13.1%
Contract Changes to Specific Agencies	(431,332)	(435,254)	(3,922)	
Total Contractor Pass-Through Costs	1,866,892	1,563,993	(302,899)	-16.2%
BASE CONTRACTOR'S COMPENSATION	57,113,858	57,470,292	356,434	0.6%
Other Adjustments				
Incentive / Disincentives	472,171	253,210	(218,961)	
Total Other Adjustments	472,171	253,210	(218,961)	
TOTAL CONTRACTOR'S COMPENSATION	57,586,029	57,723,502	137,473	0.2%

Recology San Mateo County
Rate Year 2015 Application for Contractor's Compensation Adjustment

June 15, 2014

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.B

CONTRACTOR'S COMPENSATION BY SERVICE SECTOR

TOTAL SBWMA

BASE COLLECTION COSTS	Single-Family Costs				Multi-Family and Commercial Costs				Member Agency Facility Costs				TOTAL			
	2014	2015	Change	% Change	2014	2015	Change	% Change	2014	2015	Change	% Change	2014	2015	Change	% Change
Annual Cost of Operations																
Direct Labor-Related Costs																
Wages for CBAs	\$8,724,097	\$8,889,227	\$165,131	1.9%	\$6,889,861	\$7,020,273	\$130,412	1.9%	\$174,257	\$177,556	\$3,298	1.9%	\$15,788,215	\$16,087,056	\$298,841	1.9%
Benefits for CBAs	\$3,561,209	\$3,628,616	\$67,407	1.9%	\$2,652,774	\$2,702,986	\$50,212	1.9%	\$69,769	\$71,090	\$1,321	1.9%	\$6,283,751	\$6,402,691	\$118,940	1.9%
Payroll Taxes	\$725,845	\$739,584	\$13,739	1.9%	\$573,236	\$584,087	\$10,850	1.9%	\$14,498	\$14,773	\$274	1.9%	\$1,313,579	\$1,338,443	\$24,864	1.9%
Workers Compensation Insurance	\$768,394	\$783,512	\$15,118	2.0%	\$606,840	\$618,779	\$11,939	2.0%	\$15,347	\$15,649	\$302	2.0%	\$1,390,582	\$1,417,940	\$27,359	2.0%
Total Direct Labor Related-Costs	\$13,779,544	\$14,040,939	\$261,394	1.9%	\$10,722,712	\$10,926,125	\$203,413	1.9%	\$273,871	\$279,067	\$5,195	1.9%	\$24,776,127	\$25,246,130	\$470,003	1.9%
Direct Fuel Costs	\$2,455,739	\$2,391,866	(\$63,873)	-2.6%	\$1,707,645	\$1,663,229	(\$44,416)	-2.6%	\$54,668	\$53,246	(\$1,422)	-2.6%	\$4,218,052	\$4,108,341	(\$109,711)	-2.6%
Other Direct Costs	\$1,190,571	\$1,204,619	\$14,049	1.2%	\$897,572	\$908,163	\$10,591	1.2%	\$37,548	\$37,991	\$443	1.2%	\$2,125,690	\$2,150,774	\$25,083	1.2%
Depreciation																
- Collection Vehicles	\$2,345,729	\$2,345,729	\$0	0.0%	\$1,529,046	\$1,529,046	\$0	0.0%	\$142,017	\$142,017	\$0	0.0%	\$4,016,792	\$4,016,792	\$0	0.0%
- Containers	\$1,401,267	\$1,401,267	\$0	0.0%	\$481,282	\$481,282	\$0	0.0%	\$0	\$0	\$0	#DIV/0!	\$1,882,550	\$1,882,550	\$0	0.0%
Total Depreciation	\$3,746,996	\$3,746,996	\$0	0.0%	\$2,010,328	\$2,010,328	\$0	0.0%	\$142,017	\$142,017	\$0	0.0%	\$5,899,342	\$5,899,342	\$0	0.0%
Allocated Indirect Costs																
General and Administrative	\$4,029,660	\$4,094,579	\$64,920	1.6%	\$2,730,076	\$2,774,059	\$43,983	1.6%	\$184,089	\$187,055	\$2,966	1.6%	\$6,943,824	\$7,055,693	\$111,868	1.6%
Operations	\$998,616	\$1,015,692	\$17,077	1.7%	\$676,557	\$688,127	\$11,569	1.7%	\$45,621	\$46,401	\$780	1.7%	\$1,720,794	\$1,750,219	\$29,426	1.7%
Vehicle Maintenance	\$1,712,946	\$1,744,194	\$31,249	1.8%	\$1,160,512	\$1,181,683	\$21,171	1.8%	\$78,253	\$79,681	\$1,428	1.8%	\$2,951,711	\$3,005,558	\$53,847	1.8%
Container Maintenance	\$593,865	\$603,255	\$9,389	1.6%	\$402,342	\$408,703	\$6,361	1.6%	\$27,130	\$27,559	\$429	1.6%	\$1,023,338	\$1,039,517	\$16,179	1.6%
Total Allocated Indirect Costs	\$7,335,086	\$7,457,721	\$122,635	1.7%	\$4,969,487	\$5,052,572	\$83,084	1.7%	\$335,093	\$340,695	\$5,602	1.7%	\$12,639,667	\$12,850,988	\$211,321	1.7%
Total Allocated Indirect Depreciation Costs	\$88,423	\$88,423	\$0	0.0%	\$59,456	\$59,456	\$0	0.0%	\$4,572	\$4,572	\$0	0.0%	\$152,451	\$152,451	\$0	0.0%
Annual Implementation Cost Amortization	\$122,719	\$122,719	\$0	0.0%	\$57,762	\$57,762	\$0	0.0%	\$6,694	\$6,694	\$0	0.0%	\$187,175	\$187,175	\$0	0.0%
Total Annual Cost of Operations	\$28,719,079	\$29,053,283	\$334,204	1.2%	\$20,424,962	\$20,677,636	\$252,674	1.2%	\$854,463	\$864,282	\$9,819	1.1%	\$49,998,504	\$50,595,200	\$596,696	1.2%
Profit	\$3,014,710	\$3,049,792	\$35,082	1.2%	\$2,144,057	\$2,170,581	\$26,524	1.2%	\$89,695	\$90,726	\$1,031	1.1%	\$5,248,462	\$5,311,098	\$62,637	1.2%
Operating Ratio	90.50%	90.5%			90.5%	90.5%			90.5%	90.5%						
Total Operating Cost	\$31,733,789	\$32,103,075	\$369,286	1.2%	\$22,569,019	\$22,848,216	\$279,197	1.2%	\$944,158	\$955,007	\$10,850	1.1%	\$55,246,966	\$55,906,299	\$659,333	1.2%
Contractor Pass-Through Costs																
Interest Expense	\$1,268,094	\$1,103,151	(\$164,943)	-13.0%	\$912,138	\$793,495	(\$118,643)	-13.0%	\$44,495	\$38,707	(\$5,787)	-13.0%	\$2,224,726	\$1,935,353	(\$289,373)	-13.0%
Interest Expense on Implementation Cost	\$41,894	\$36,419	(\$5,474)	-13.1%	\$30,134	\$26,197	(\$3,938)	-13.1%	\$1,470	\$1,278	(\$192)	-13.1%	\$73,498	\$63,894	(\$9,604)	-13.1%
Contract Changes to Specific Agencies	(\$431,332)	(\$435,254)	(\$3,922)	0.9%	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	#DIV/0!	(\$431,332)	(\$435,254)	(\$3,922)	0.9%
Total Contractor Pass-Through Costs	\$878,656	\$704,317	(\$174,339)	-19.8%	\$942,272	\$819,691	(\$122,581)	-13.0%	\$45,965	\$39,985	(\$5,980)	-13.0%	\$1,866,892	\$1,563,993	(\$302,899)	-16.2%
BASE CONTRACTOR'S COMPENSATION	\$32,612,445	\$32,807,392	\$194,947	0.6%	\$23,511,291	\$23,667,907	\$156,617	0.7%	\$990,123	\$994,993	\$4,870	0.5%	\$57,113,858	\$57,470,292	\$356,434	0.6%

Recology San Mateo County
Rate Year 2015 Application for Contractor's Compensation Adjustment

June 15, 2014

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.C.

TOTAL CONTRACTOR'S COMPENSATION BY MEMBER AGENCY

BASE COLLECTION COSTS	2015 Costs													
	2015Total	Atherton	Belmont	Burlingame	E Palo Alto	Foster City	Hillsborough	Menlo Park	North Fair Oaks	Redwood City	San Carlos	San Mateo	West Bay	Unincorporated County
Annual Cost of Operations														
Direct Labor-Related Costs														
Wages for CBAs	\$16,087,056	\$414,595	\$1,020,799	\$1,646,504	\$636,448	\$932,795	\$712,942	\$1,536,427	\$510,138	\$2,899,466	\$1,374,805	\$3,559,930	\$272,181	\$570,027
Benefits for CBAs	\$6,402,691	\$167,403	\$408,493	\$642,608	\$254,504	\$369,708	\$288,632	\$605,643	\$204,565	\$1,154,351	\$548,074	\$1,419,205	\$109,047	\$230,457
Payroll Taxes	\$1,338,443	\$34,494	\$84,930	\$136,989	\$52,952	\$77,609	\$59,317	\$127,831	\$42,443	\$241,236	\$114,384	\$296,186	\$22,645	\$47,426
Workers Compensation Insurance	\$1,417,940	\$36,543	\$89,975	\$145,125	\$56,098	\$82,218	\$62,840	\$135,423	\$44,965	\$255,564	\$121,178	\$313,778	\$23,991	\$50,243
Total Direct Labor Related-Costs	\$25,246,130	\$653,035	\$1,604,198	\$2,571,226	\$1,000,002	\$1,462,329	\$1,123,731	\$2,405,324	\$802,111	\$4,550,617	\$2,158,441	\$5,589,100	\$427,863	\$898,153
Direct Fuel Costs	\$4,108,341	\$112,349	\$252,785	\$388,665	\$164,734	\$245,162	\$198,179	\$412,827	\$125,956	\$747,309	\$358,875	\$870,347	\$74,177	\$156,976
Other Direct Costs	\$2,150,774	\$56,869	\$132,603	\$209,814	\$85,363	\$128,121	\$99,327	\$217,189	\$65,088	\$391,297	\$188,719	\$459,164	\$37,665	\$79,552
Depreciation														
- Collection Vehicles	\$4,016,792	\$113,022	\$244,835	\$378,001	\$156,970	\$241,740	\$193,880	\$418,966	\$119,157	\$731,793	\$354,851	\$836,229	\$73,054	\$154,294
- Containers	\$1,882,550	\$58,416	\$123,998	\$164,155	\$84,856	\$115,730	\$59,158	\$182,268	\$56,777	\$339,881	\$168,254	\$411,007	\$36,090	\$81,961
Total Depreciation	\$5,899,342	171,439	368,833	542,156	241,825	357,470	253,037	601,234	175,934	1,071,675	523,105	1,247,236	109,144	236,255
Allocated Indirect Costs														
General and Administrative	\$7,055,693	\$109,543	\$424,151	\$651,675	\$358,265	\$443,830	\$168,282	\$766,331	\$202,024	\$1,310,886	\$669,536	\$1,576,923	\$108,440	\$265,807
Operations	\$1,750,219	\$49,418	\$105,079	\$178,603	\$66,649	\$106,605	\$85,344	\$183,653	\$48,424	\$315,180	\$152,570	\$358,443	\$32,876	\$67,375
Vehicle Maintenance	\$3,005,558	\$84,862	\$180,447	\$306,706	\$114,452	\$183,068	\$146,556	\$315,377	\$83,155	\$541,242	\$262,001	\$615,535	\$56,457	\$115,700
Container Maintenance	\$1,039,517	\$24,496	\$65,768	\$98,350	\$48,414	\$66,242	\$26,055	\$116,165	\$28,456	\$189,410	\$92,124	\$230,061	\$16,168	\$37,806
Total Allocated Indirect Costs	\$12,850,988	\$268,320	\$775,445	\$1,235,334	\$587,780	\$799,745	\$426,237	\$1,381,525	\$362,060	\$2,356,718	\$1,176,231	\$2,780,962	\$213,941	\$486,689
Total Allocated Indirect Depreciation Costs	\$152,451	\$4,304	\$9,078	\$15,683	\$5,822	\$9,376	\$7,390	\$15,922	\$4,160	\$27,469	\$13,385	\$31,206	\$2,823	\$5,834
Annual Implementation Cost Amortization	\$187,175	\$5,639	\$11,084	\$17,649	\$7,966	\$10,926	\$9,895	\$18,175	\$5,635	\$34,408	\$16,040	\$38,607	\$3,470	\$7,682
Total Annual Cost of Operations ³	\$50,595,200	\$1,271,954	\$3,154,026	\$4,980,526	\$2,093,493	\$3,013,129	\$2,117,796	\$5,052,195	\$1,540,945	\$9,179,494	\$4,434,797	\$11,016,622	\$69,083	\$1,871,140
Profit	\$5,311,098	\$133,520	\$331,086	\$522,818	\$219,759	\$316,295	\$222,310	\$530,341	\$161,757	\$963,593	\$465,531	\$1,156,441	\$91,230	\$196,418
Operating Ratio	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%
Total Operating Cost	\$55,906,299	\$1,405,474	\$3,485,111	\$5,503,344	\$2,313,252	\$3,329,425	\$2,340,107	\$5,582,536	\$1,702,702	\$10,143,087	\$4,900,328	\$12,173,063	\$960,313	\$2,067,558
Contractor Pass-Through Costs														
Interest Expense	\$1,935,353	\$51,487	\$120,815	\$185,587	\$78,547	\$117,820	\$75,036	\$201,758	\$58,377	\$352,149	\$172,459	\$415,661	\$33,559	\$72,097
Interest Expense on Implementation Cost	\$63,894	\$1,718	\$3,772	\$6,404	\$2,726	\$3,781	\$2,950	\$6,259	\$1,987	\$11,832	\$5,475	\$13,544	\$1,078	\$2,368
Contract Changes to Specific Agencies	(\$435,254)	\$0	\$0	\$0	\$0	\$0	(\$453,384)	\$24,201	\$0	\$0	(\$6,071)	\$0	\$0	\$0
BASE COMPENSATION	\$57,470,292	\$1,458,679	\$3,609,698	\$5,695,334	\$2,394,526	\$3,451,025	\$1,964,709	\$5,814,754	\$1,763,066	\$10,507,068	\$5,072,191	\$12,602,268	\$994,950	\$2,142,023
Incentives and Disincentives	\$253,210	\$2,395	\$11,280	\$33,983	\$16,423	\$15,327	\$2,878	\$23,827	\$7,592	\$54,105	\$18,063	\$60,521	\$1,576	\$5,239
Total Contractor Adjustments	\$253,210	\$2,395	\$11,280	\$33,983	\$16,423	\$15,327	\$2,878	\$23,827	\$7,592	\$54,105	\$18,063	\$60,521	\$1,576	\$5,239
TOTAL CONTRACTOR'S COMPENSATION	\$57,723,502	\$1,461,074	\$3,620,978	\$5,729,318	\$2,410,949	\$3,466,353	\$1,967,587	\$5,838,582	\$1,770,658	\$10,561,173	\$5,090,254	\$12,662,789	\$996,526	\$2,147,262
Prior Year's Surplus/Shortfall to/from Recology														
Revenue Reconciliation 2013 (Surplus)/Shortfall	\$1,201,811	\$136,721	\$883,732	(\$41,259)	(\$134,974)	\$333,499	(\$356,908)	\$150,422	(\$17,634)	(\$144,629)	\$91,362	\$433,685	(\$14,775)	(\$117,433)
Interest on 2013 (Surplus)/Shortfall	\$79,525	\$8,716	\$56,338	\$0	\$0	\$0	\$0	\$9,589	\$0	\$0	\$5,824	\$0	(\$942)	\$0
Sub-Total	\$1,281,336	\$145,437	\$940,070	(\$41,259)	(\$134,974)	\$333,499	(\$356,908)	\$160,011	(\$17,634)	(\$144,629)	\$97,186	\$433,685	(\$15,717)	(\$117,433)
TOTAL BALANCE TO CONTRACTOR 2015	\$59,004,838	\$1,606,512	\$4,561,048	\$5,688,059	\$2,275,975	\$3,799,852	\$1,610,679	\$5,998,592	\$1,753,024	\$10,416,544	\$5,187,441	\$13,096,474	\$980,809	\$2,029,829
TOTAL BALANCE TO CONTRACTOR - 2014	\$55,614,705	\$970,624	\$4,306,482	\$4,660,449	\$2,275,396	\$3,383,394	\$1,774,784	\$5,853,875	\$1,661,806	\$9,236,794	\$4,998,608	\$13,322,193	\$788,856	\$2,381,445
Change in Contractor's Compensation	\$3,390,132	\$635,888	\$254,566	\$1,027,610	\$579	\$416,458	(\$164,105)	\$144,717	\$91,218	\$1,179,750	\$188,833	(\$225,719)	\$191,953	(\$351,616)
Percentage Change in Compensation	6.10%	65.51%	5.91%	22.05%	0.03%	12.31%	-9.25%	2.47%	5.49%	12.77%	3.78%	-1.69%	24.33%	-14.76%

³ Costs do not reflect any Agency directed changes in service.

Base Compensation - 2015	\$57,905,546	\$1,458,679	\$3,609,698	\$5,695,334	\$2,394,526	\$3,451,025	\$2,418,093	\$5,790,553	\$1,763,066	\$10,507,068	\$5,078,262	\$12,602,268	\$994,950	\$2,142,023
% Allocation Contractor's Compensation	100.00%	2.52%	6.23%	9.84%	4.14%	6.01%	3.41%	10.00%	3.04%	18.15%	8.77%	21.76%	1.72%	3.70%

BWMA COLLECTION AGREEMENT
Single Family Dwelling Cost Allocation

ATTACHMENT N.E.

SFD COLLECTION COSTS	TOTAL SBWMA						
	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	TOTAL 2015
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$3,225,470	\$2,629,456	\$2,261,662	\$13,280	\$13,280	\$746,079	\$8,889,227
Benefits for CBAs	\$1,276,255	\$1,085,821	\$911,886	\$5,484	\$5,484	\$343,687	\$3,628,616
Payroll Taxes	\$268,359	\$218,771	\$188,170	\$1,105	\$1,105	\$62,074	\$739,584
Workers Compensation Insurance	\$284,305	\$231,761	\$199,343	\$1,171	\$1,171	\$65,761	\$783,512
Total Direct Labor Related-Costs	\$5,054,389	\$4,165,809	\$3,561,062	\$21,039	\$21,039	\$1,217,601	\$14,040,939
Direct Fuel Costs	\$804,044	\$813,373	\$682,965	\$4,108	\$4,108	\$83,268	\$2,391,866
Other Direct Costs	\$400,529	\$405,176	\$344,448	\$2,046	\$2,046	\$50,373	\$1,204,619
Depreciation							
- Collection Vehicles	\$803,031	\$745,872	\$737,940	\$3,766	\$3,766	\$51,354	\$2,345,729
- Containers	\$428,963	\$437,542	\$530,343	\$2,210	\$2,210	\$0	\$1,401,267
Total Depreciation	\$1,231,994	\$1,183,414	\$1,268,283	\$5,976	\$5,976	\$51,354	\$3,746,996
Allocated Indirect Costs excluding Depreciation							
General and Administrative	\$1,323,444	\$1,361,466	\$1,341,458	\$6,876	\$6,876	\$54,459	\$4,094,579
Operations	\$328,291	\$337,722	\$332,759	\$1,706	\$1,706	\$13,509	\$1,015,692
Vehicle Maintenance	\$563,756	\$579,953	\$571,429	\$2,929	\$2,929	\$23,198	\$1,744,194
Container Maintenance	\$194,983	\$200,585	\$197,637	\$1,013	\$1,013	\$8,023	\$603,255
Total Allocated Indirect Costs excluding Depreciation	\$2,410,474	\$2,479,726	\$2,443,283	\$12,524	\$12,524	\$99,190	\$7,457,721
Total Allocated Indirect Depreciation Costs	\$28,295	\$29,179	\$29,475	\$147	\$147	\$1,180	\$88,423
Annual Implementation Cost Amortization	\$40,497	\$38,043	\$36,816	\$614	\$614	\$6,136	\$122,719
Total Annual Cost of Operations	\$9,970,223	\$9,114,720	\$8,366,330	\$46,454	\$46,454	\$1,509,102	\$29,053,283
Profit	\$1,046,598	\$956,794	\$878,234	\$4,876	\$4,876	\$158,414	\$3,049,792
Operating Ratio	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%
Total Operating Costs before Pass-Through Costs	\$11,016,821	\$10,071,514	\$9,244,564	\$51,330	\$51,330	\$1,667,516	\$32,103,075
Contractor Pass-Through Costs							
Interest Expense	\$362,711	\$348,408	\$373,394	\$1,759	\$1,759	\$15,119	\$1,103,151
Interest Expense on Implementation Cost	\$12,018	\$11,290	\$10,926	\$182	\$182	\$1,821	\$36,419
Contract Changes to Specific Agencies							(\$435,254)
Total Contractor Pass-Through Costs	\$374,729	\$359,698	\$384,320	\$1,941	\$1,941	\$16,940	\$704,317
TOTAL BASE CONTRACTOR'S COMPENSATION	\$11,391,551	\$10,431,212	\$9,628,884	\$53,272	\$53,272	\$1,684,456	\$32,807,392
TOTAL CONTRACTOR'S COMPENSATION RATE YEAR 2014	\$11,318,380	\$10,373,032	\$9,584,421	\$52,997	\$52,997	\$1,661,951	\$32,627,331
Change in Revenue Requirement	\$73,170	\$58,180	\$44,463	\$275	\$275	\$22,505	\$180,061
Percentage Change in Revenue Requirement	0.6%	0.6%	0.5%	0.5%	0.5%	1.4%	0.6%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.F.

Commercial & Multi-Family Dwelling Cost Allocation

COMMERCIAL & MFD COLLECTION COSTS	TOTAL SBWMA							TOTAL 2015
	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	
	E	F	G	H	H	H	J	
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$4,226,693	\$1,680,860	\$584,051	\$345,405	\$53,789	\$9,216	\$120,259	\$7,020,273
Benefits for CBAs	\$1,726,085	\$644,809	\$157,431	\$98,778	\$21,536	\$3,690	\$50,657	\$2,702,986
Payroll Taxes	\$351,661	\$139,848	\$48,593	\$28,738	\$4,475	\$767	\$10,006	\$584,087
Workers Compensation Insurance	\$372,547	\$148,154	\$51,483	\$30,442	\$4,741	\$812	\$10,600	\$618,779
Total Direct Labor Related-Costs	\$6,676,985	\$2,613,671	\$841,558	\$503,363	\$84,540	\$14,486	\$191,522	\$10,926,125
Direct Fuel Costs	\$952,514	\$401,425	\$185,523	\$73,986	\$16,131	\$2,764	\$30,887	\$1,663,229
Other Direct Costs	\$495,862	\$244,428	\$85,134	\$53,117	\$11,554	\$1,988	\$16,079	\$908,163
Depreciation								
- Collection Vehicles	\$785,410	\$403,201	\$221,524	\$49,616	\$24,808	\$24,808	\$19,679	\$1,529,046
- Containers	\$193,012	\$145,499	\$136,802	\$0	\$0	\$0	\$5,969	\$481,282
Total Depreciation	\$978,422	\$548,700	\$358,326	\$49,616	\$24,808	\$24,808	\$25,648	\$2,010,328
Allocated Indirect Costs excluding Depreciation								
General and Administrative	\$702,069	\$742,832	\$875,602	\$337,479	\$68,708	\$24,979	\$22,389	\$2,774,059
Operations	\$174,154	\$184,265	\$217,200	\$83,714	\$17,044	\$6,196	\$5,554	\$688,127
Vehicle Maintenance	\$299,065	\$316,429	\$372,986	\$143,758	\$29,268	\$10,640	\$9,537	\$1,181,683
Container Maintenance	\$103,436	\$109,442	\$129,003	\$49,721	\$10,123	\$3,680	\$3,299	\$408,703
Total Allocated Indirect Costs excluding Depreciation	\$1,278,723	\$1,352,968	\$1,594,791	\$614,673	\$125,143	\$45,496	\$40,779	\$5,052,572
Total Allocated Indirect Depreciation Costs	\$15,672	\$16,157	\$16,156	\$8,240	\$1,616	\$1,131	\$484	\$59,456
Annual Implementation Cost Amortization	\$47,794	\$1,181	\$615	\$6,560	\$66	\$48	\$1,499	\$57,762
Total Annual Cost of Operations	\$10,445,973	\$5,178,529	\$3,082,102	\$1,309,554	\$263,858	\$90,720	\$306,899	\$20,677,636
Profit	\$1,096,538.58	\$543,602	\$323,536	\$137,467	\$27,698	\$9,523	\$32,216	\$2,170,581
Operating Ratio	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%
Total Operating Costs before Pass-Through Costs	\$11,542,511	\$5,722,131	\$3,405,638	\$1,447,021	\$291,556	\$100,244	\$339,115	\$22,848,216
Contractor Pass-Through Costs								
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$386,192	\$216,577	\$141,434	\$19,584	\$9,792	\$9,792	\$10,124	\$793,495
Interest Expense on Implementation Cost	\$21675,62315	\$536	\$279	\$2,975	\$30	\$22	\$680	\$26,197
Total Contractor Pass-Through Costs	\$407,868	\$217,112	\$141,713	\$22,559	\$9,822	\$9,814	\$10,804	\$819,691
TOTAL BASE CONTRACTOR'S COMPENSATION	\$11,950,379	\$5,939,244	\$3,547,351	\$1,469,580	\$301,378	\$110,057	\$349,919	\$23,667,907
TOTAL CONTRACTOR'S COMPENSATION RATE YEAR 2014	\$11,872,511	\$5,902,051	\$3,526,625	\$1,452,929	\$299,160	\$110,456	\$347,558	\$23,511,291
Change in Revenue Requirement	\$77,868	\$37,192	\$20,726	\$16,651	\$2,217	(\$399)	\$2,361	\$156,617
Percentage Change in Revenue Requirement	0.7%	0.6%	0.6%	1.1%	0.7%	-0.4%	0.7%	0.7%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.G.

Member Agency Facilities Cost Allocation

MEMBER AGENCY COLLECTION COSTS	TOTAL SBWMA				
	Solid Waste	Organic Materials	Public Litter and Recycling Cans	Venues and Events	TOTAL 2015
	E	G	I	I	
Annual Cost of Operations					
Direct Labor-Related Costs					
Wages for CBAs	\$104,435	\$22,097	\$40,180	\$10,844	\$177,556
Benefits for CBAs	\$41,814	\$8,847	\$16,087	\$4,342	\$71,090
Payroll Taxes	\$8,689	\$1,838	\$3,343	\$902	\$14,773
Workers Compensation Insurance	<u>\$9,204</u>	<u>\$1,948</u>	<u>\$3,541</u>	<u>\$956</u>	<u>\$15,649</u>
Total Direct Labor Related-Costs	\$164,142	\$34,729	\$63,151	\$17,044	\$279,067
Direct Fuel Costs	\$31,318	\$6,627	\$12,049	\$3,253	\$53,246
Other Direct Costs	\$22,346	\$4,728	\$8,597	\$2,320	\$37,991
Depreciation					
- Collection Vehicles	\$85,209	\$21,303	\$28,403	\$7,102	\$142,017
- Containers	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Depreciation	\$85,209	\$21,303	\$28,403	\$7,102	\$142,017
Allocated Indirect Costs excluding Depreciation					
General and Administrative	\$110,920	\$25,009	\$40,489	\$10,637	\$187,055
Operations	\$27,515	\$6,204	\$10,044	\$2,639	\$46,401
Vehicle Maintenance	\$47,249	\$10,653	\$17,247	\$4,531	\$79,681
Container Maintenance	<u>\$16,342</u>	<u>\$3,685</u>	<u>\$5,965</u>	<u>\$1,567</u>	<u>\$27,559</u>
Total Allocated Indirect Costs excluding Depreciation	\$202,025	\$45,551	\$73,746	\$19,373	\$340,695
Total Allocated Indirect Depreciation Costs	\$2,743	\$686	\$915	\$228	\$4,572
Annual Implementation Cost Amortization	<u>\$4,016</u>	<u>\$1,004</u>	<u>\$1,339</u>	<u>\$335</u>	<u>\$6,694</u>
Total Annual Cost of Operations	\$511,800	\$114,628	\$188,199	\$49,655	\$864,282
Profit	\$53,725	\$12,033	\$19,756	\$5,212	\$90,726
Operating Ratio	90.5%	90.5%	90.5%	90.5%	90.5%
Total Operating Costs before Pass-Through Costs	\$565,525	\$126,661	\$207,955	\$54,867	\$955,007
Contractor Pass-Through Costs					
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$23,224	\$5,806	\$7,741	\$1,936	\$38,707
Interest Expense on Implementation Cost	<u>\$767</u>	<u>\$192</u>	<u>\$256</u>	<u>\$64</u>	<u>\$1,278</u>
Total Contractor Pass-Through Costs	<u>\$23,991</u>	<u>\$5,998</u>	<u>\$7,997</u>	<u>\$2,000</u>	<u>\$39,985</u>
TOTAL BASE CONTRACTOR'S COMPENSATION	<u>\$589,516</u>	<u>\$132,659</u>	<u>\$215,951</u>	<u>\$56,867</u>	<u>\$994,993</u>
CONTRACTOR'S COMPENSATION RATE YEAR 2014	\$586,692	\$132,148	\$214,753	\$56,529	\$990,123
Change in Revenue Requirement	<u>\$2,824</u>	<u>\$511</u>	<u>\$1,198</u>	<u>\$338</u>	<u>\$4,870</u>
Percentage Change in Revenue Requirement	<u>0.5%</u>	<u>0.4%</u>	<u>0.6%</u>	<u>0.6%</u>	<u>0.5%</u>

SBWMA COLLECTION AGREEMENT
H. INDEXES FOR COMPENSATION ADJUSTMENT

1. Worker's Comp

Index: U.S. Department of Labor, Bureau of Labor Statistics, Private Industry Employment Cost Index for Private Industry (Not seasonally adjusted, total compensation, series no. CIU203000000000A)

	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Q1		121.4	118.6	116.9	113.7	110.4	108.2
Q2			119.8	117.6	115.4	111.0	108.4
Q3			120.3	118.1	115.4	111.7	108.7
Q4			120.5	118.4	115.9	111.9	108.8
Four quarters Total to Q1		482.0	472.7	463.6	448.3	436.3	430.4
Average Index		120.5	118.2	115.9	112.1	109.1	107.6
Factor	1.020	1.020	1.034	1.028	1.014	1.014	1.021
Percentage Change Rate Year 5							1.97%

see Attachment K, Table 1, D.

2. Wages & Benefits for non-CBA Employees

Index: U.S. Department of Labor, Bureau of Labor Statistics, Private Industry Employment Cost Index for Service-Producing Industries (seasonally adjusted, total compensation, series no. cis201s000000000i successor to Ecs12102i ended 2005)

	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	
Q1	120.4	118.1	116.3	113.8	111.5	109.7	
Q2		119.0	116.9	114.5	112.1	110.0	
Q3		119.5	117.4	115.0	112.5	110.5	
Q4		120.2	117.8	115.5	113.1	110.9	
Four quarters Total to Q1	479.1	470.2	461.3	451.5	442.9	436.7	
Average Index	119.8	117.6	115.3	112.9	110.7	109.2	
Factor	1.019	1.019	1.022	1.014	1.014	1.026	
Percentage Change Rate Year 5							1.89%

see Attachment K, Table 1, B.

3. Fuel

Index: U.S. Department of Labor, Bureau of Labor Statistics, Producer Price Index - Commodity Index for #2 diesel fuel (not seasonally adjusted, fuels and related products and power, series no. wpu057303).

	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	
Jan	308.4	318.8	322.0	270.0	229.4	161.6	
Feb	322.0	341.7	329.2	289.3	206.9	147.2	
Mar	317.9	321.2	344.3	321.8	225.5	139.2	
Apr	318.6	319.0	339.4	339.8	240.0	167.4	
May		307.7	325.8	328.4	235.8	166.4	
Jun		304.8	295.4	333.7	221.8	191.1	
Jul		311.6	298.7	327.8	218.5	172.8	
Aug		319.3	324.1	307.3	231.1	204.1	
Sep		328.0	342.4	317.8	227.7	193.2	
Oct		318.4	351.0	310.6	243.7	202.8	
Nov		307.0	323.8	337.1	255.3	215.7	
Dec		314.7	317.4	311.0	259.2	205.1	
Total May PY to April CY	3,778.4	3,879.3	3,908.6	3,114.0	2,453.0	3,229.4	
Avg	314.9	323.3	325.7	259.5	204.4	269.1	
%					-24.04%	-1.47%	
Factor	0.974	0.993	1.255	1.269	0.760	0.985	
Percentage Change Rate Year 5							-2.60%

see Attachment K, Table 1, E.

Note: the monthly 2012 index for Jan - Apr are changed to reflect final the index number.

SBWMA COLLECTION AGREEMENT
H. INDEXES FOR COMPENSATION ADJUSTMENT

4. Other Costs

Index: U.S. Department of Labor, Bureau of Labor Statistics, Consumer Price Index – All Urban Consumers, U.S. city average (not seasonally adjusted, all items, base period: 1982-84=100, series no. cuur0000sao)

	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Jan	233.916	230.280	226.665	220.223	216.687	211.143
Feb	234.781	232.166	227.663	221.309	216.741	212.193
Mar	236.293	232.773	229.392	223.467	217.631	212.709
Apr	237.072	232.531	230.085	224.906	218.009	213.240
May		232.945	229.815	225.964	218.178	213.856
Jun		233.504	229.478	225.722	217.965	215.693
Jul		233.596	229.104	225.922	218.011	215.351
Aug		233.877	230.379	226.545	218.312	215.834
Sep		234.149	231.407	226.889	218.439	215.969
Oct		233.546	231.317	226.421	218.711	216.177
Nov		233.069	230.221	226.23	218.803	216.330
Dec		<u>233.049</u>	<u>229.601</u>	<u>225.672</u>	<u>219.179</u>	<u>215.949</u>
Total May PY to April CY	2,809.8	2,769.1	2,723.2	2,637.5	2,594.2	2,581.8
Average Index	234.150	230.756	226.931	219.792	216.186	215.149
Factor	1.0147	1.0169	1.0325	1.0167	1.0050	1.024
80% Factor @ 80%	1.0118	1.0135	1.0260	1.0133	1.0040	1.0190
Percentage Change Rate Year 5	1.18%	@ 80%				

see Attachment K, Table 1, F.

5. Depreciation

Not Applicable for Rate Year 2012

Index: U.S. Department of Labor, Bureau of Labor Statistics, Producer Price Index Industry Data for motor vehicle body manufacturing, truck, bus, car, and other vehicle bodies, for sale separately (not seasonally adjusted, base date: 8212, series no. pcu336211336211).

	<u>2011</u>	<u>2010</u>	<u>2009</u>
Jan		216.5	217.5
Feb		216.7	217.2
Mar		216.6	216.8
Apr		218.0	216.0
May			216.2
Jun			216.3
Jul			216.9
Aug			216.5
Sep			216.5
Oct			215.7
Nov			215.7
Dec			215.7
Totals		<u>2,597.3</u>	<u>2,597.0</u>
Avg. Collection Equipment Depreciation		216.4	216.4
Collection Equipment Depreciation Factor		1.054	
Totals			<u>2,813.3</u>
Avg. Indirect Equipment Depreciation			216.4
Factor Indirect Equipment Depreciation	1.056	1.000	1.010

Collection Equipment Adjustment Factor **0.00%**

Collection Equipment Adjustment Factor **0.00%**

Uses 12 month average to month of purchase and 12 month average to March 2008 for collection equipment
 Uses 12 month average to month of purchase and 26 month average to April 2010 for indirect equipment
 assumes capital equipment purchased in April 2010

see Attachment K, Table 1, G & H (direct and indirect). Steps One and Two combined

SBWMA COLLECTION AGREEMENT

ATTACHMENT N-J

SERVICE METRICS USED FOR COST ALLOCATION BY MEMBER AGENCY

2015	Metrics Summary Used for Cost Allocation													
	Total	Atherton	Belmont	Burlingame	E Palo Alto	Foster City	Hillsborough	Menlo Park	North Fair Oaks	Redwood City	San Carlos	San Mateo	West Bay	Unincorporated County
SINGLE-FAMILY DWELLING														
# of Accounts - 2015	93,999	2,340	6,759	6,604	4,155	6,747	3,646	7,829	2,626	17,316	8,608	20,120	2,208	5,041
# of Accounts - 2014	93,874	2,341	6,743	6,591	4,153	6,789	3,637	7,816	2,632	17,248	8,595	20,082	2,217	5,030
Change #	125	-1	16	13	2	-42	9	13	-6	68	13	38	-9	11
Change %	0.1%	0.0%	0.2%	0.2%	0.0%	-0.6%	0.2%	0.2%	-0.2%	0.4%	0.2%	0.2%	-0.4%	0.2%
Total Route Labor hours year - 2015	142,302	6,045	8,670	9,843	6,658	8,635	11,186	11,765	4,065	24,736	11,848	27,287	3,580	7,984
Total Route Labor hours year - 2014	149,744	6,600	9,672	10,301	6,712	9,194	11,658	12,517	4,204	25,108	13,656	27,502	3,851	8,769
Change #	-7,442	-555	-1,002	-458	-54	-560	-471	-752	-139	-372	-1,808	-215	-271	-785
Change %	-5.0%	-8.4%	-10.4%	-4.4%	-0.8%	-6.1%	-4.0%	-6.0%	-3.3%	-1.5%	-13.2%	-0.8%	-7.0%	-9.0%
# of route hours/year - 2015	130,515	5,307	8,042	8,831	5,833	7,711	10,208	10,871	3,698	22,873	11,171	25,306	3,277	7,386
# of route hours/year - 2014	137,593	5,927	8,837	9,373	6,076	8,394	10,728	11,543	3,712	23,184	12,689	25,702	3,421	8,007
Change #	-7,078	-619	-794	-543	-244	-683	-519	-672	-15	-311	-1,518	-396	-144	-621
Change %	-5.1%	-10.5%	-9.0%	-5.8%	-4.0%	-8.1%	-4.8%	-5.8%	-0.4%	-1.3%	-12.0%	-1.5%	-4.2%	-7.8%
Total Containers in Service - 2015	505,867	17,010	35,710	35,342	21,970	34,267	20,193	42,410	14,828	92,901	45,700	107,036	11,954	26,546
Total Containers in Service - 2014	505,541	17,000	35,288	34,962	22,031	34,475	20,194	43,148	14,925	92,962	45,553	106,331	12,120	26,552
Change #	326	10	422	380	-61	-208	-1	-738	-97	-61	147	705	-166	-6
Change %	0.1%	0.1%	1.2%	1.1%	-0.3%	-0.6%	0.0%	-1.7%	-0.6%	-0.1%	0.3%	0.7%	-1.4%	0.0%
COMMERCIAL & MFD														
# of Accounts - 2015	22,072	28	904	2,925	863	1,167	24	2,569	914	4,214	2,491	5,492	77	404
# of Accounts - 2014	21,840	28	908	2,835	837	1,186	24	2,549	902	4,191	2,445	5,451	75	409
Change #	232	0	-4	90	26	-19	0	20	12	23	46	41	2	-5
Change %	1.1%	0.0%	-0.4%	3.2%	3.1%	-1.6%	0.0%	0.8%	1.3%	0.5%	1.9%	0.8%	2.7%	-1.2%
Total Route Labor hours year - 2015	87,651	499	5,917	12,316	2,599	4,838	116	9,797	3,083	16,303	7,861	22,872	599	851
Total Route Labor hours year - 2014	88,501	492	6,056	12,625	2,654	5,426	161	9,626	2,908	15,899	7,519	23,688	589	858
Change #	-850	6	-138	-309	-55	-588	-45	171	175	404	341	-816	10	-7
Change %	-1.0%	1.3%	-2.3%	-2.4%	-2.1%	-10.8%	-27.8%	1.8%	6.0%	2.5%	4.5%	-3.4%	1.7%	-0.8%
# of route hours/year - 2015	68,918	394	4,481	9,365	2,215	4,292	110	8,220	2,191	12,818	6,427	17,174	507	724
# of route hours/year - 2014	69,602	378	4,508	9,466	2,274	4,993	139	8,024	2,060	12,584	6,361	17,605	495	716
Change #	-684	16	-27	-102	-60	-700	-29	196	130	234	67	-431	12	8
Change %	-1.0%	4.3%	-0.6%	-1.1%	-2.6%	-14.0%	-20.9%	2.4%	6.3%	1.9%	1.1%	-2.4%	2.4%	1.2%
AGENCY FACILITY SERVICES														
# of Lifts per year - 2015	281,164	1,820	11,804	36,348	3,016	3,133	1,456	75,491	2,704	74,529	24,154	45,812	273	624
# of Lifts per year - 2014	270,465	1,820	6,188	38,532	3,224	3,289	1,456	70,174	2,912	73,944	23,452	44,733	377	364
Change #	10,699	0	5,616	-2,184	-208	-156	0	5,317	-208	585	702	1,079	-104	260
Change %	4.0%	0.0%	90.8%	-5.7%	-6.5%	-4.7%	0.0%	7.6%	-7.1%	0.8%	3.0%	2.4%	-27.6%	71.4%
Total Route Labor hours year - 2015	5,844	72	268	1,447	59	100	12	1,049	90	1,435	475	815	9	13
Total Route Labor hours year - 2014	5,439	86	170	1,302	86	142	24	951	107	1,369	446	724	8	24
Change #	405	-15	98	145	-27	-42	-12	98	-17	66	29	91	1	-11
Change %	7.4%	-16.9%	57.6%	11.1%	-31.2%	-29.5%	-48.5%	10.3%	-15.8%	4.9%	6.4%	12.6%	14.3%	-45.2%
# of route hours/year - 2015	3,715	52	182	662	56	94	11	837	49	866	345	540	8	12
# of route hours/year - 2014	3,512	58	132	617	57	137	20	736	73	819	326	509	7	21
Change #	204	-5	50	46	-1	-42	-10	101	-24	47	19	31	1	-9
Change %	5.8%	-9.5%	38.0%	7.4%	-1.5%	-31.1%	-48.4%	13.8%	-32.5%	5.8%	5.8%	6.1%	11.1%	-41.7%

SBWMA COLLECTION AGREEMENT ATTACHMENT N

K. Detail 1 - INDIRECT COSTS, ONLY

Step 1 The first step is to increase the indirect costs for the prior rate year. This is done first as the accounts, lifts, pulls do not exist for indirect costs, therefore allocated costs will be adjusted for accounts, lifts and pulls at each Line of Business Level.

COLLECTION COSTS	2014 Indirect Costs				
	General and Administrative	Operations	Vehicle Maintenance	Container Maintenance	TOTAL
Annual Cost of Operations					
Indirect Labor-Related Costs					
Wages for CBAs	\$ 1,280,452	\$ -	\$ 1,706,763	\$ 496,620	\$ 3,483,835
Benefits for CBAs	\$ 844,573	\$ -	\$ 668,004	\$ 203,847	\$ 1,716,424
Wages for non-CBAs	\$ 1,325,591	\$ 1,149,108	\$ 142,247	\$ 90,431	\$ 2,707,377
Benefits for non-CBAs	\$ 256,328	\$ 256,009	\$ 36,788	\$ 22,776	\$ 571,902
Payroll Taxes	\$ 212,392	\$ 93,652	\$ 150,694	\$ 47,845	\$ 504,584
Workers Compensation Insurance	\$ 253,214	\$ 116,699	\$ 176,998	\$ 56,493	\$ 603,405
Total Indirect Labor Related-Costs	\$ 4,172,551	\$ 1,615,469	\$ 2,881,494	\$ 918,012	\$ 9,587,526
Indirect Fuel Costs	\$ -	\$ 65,638	\$ 43,760	\$ 65,638	\$ 175,035
Other Indirect Costs	\$ 2,771,274	\$ 39,687	\$ 26,458	\$ 39,687	\$ 2,877,106
Indirect Costs excluding Depreciation	\$ 6,943,824	\$ 1,720,794	\$ 2,951,711	\$ 1,023,337	\$ 12,639,667
Indirect Depreciation	\$ 21,577	\$ 51,545	\$ 41,105	\$ 38,223	\$ 152,451
Total Annual Cost of Operations	\$ 6,965,401	\$ 1,772,339	\$ 2,992,817	\$ 1,061,560	\$ 12,792,117

Allocation to Service Sector					
Total Indirect Costs excluding Depr.					
SFD	4,029,660	998,616	1,712,946	593,865	7,335,086
Commercial & MFD	2,730,076	676,557	1,160,512	402,342	4,969,487
Agency	184,089	45,621	78,253	27,130	335,093
Total	6,943,824	1,720,794	2,951,711	1,023,338	12,639,667
Variance s/ be "0"	0	0	0	0	0
Indirect Depreciation					
SFD					88,423
Commercial & MFD					59,456
Agency					4,572
Total					\$ 152,451
Variance s/ be "0"					\$ -

Change in CBA Wages	1.89%	Increase in wages Vehicle Mechanics
Change in CBA Wages	1.89%	Increase in wages Container Mechanics
Change in CBA Wages	1.89%	Increase in wages Office Personnel
Change in CBA Benefits	1.89%	Increase in Benefits Vehicle and Container Mechanics
Change in CBA Benefits	1.89%	Increase in Benefits Office Personnel
Change in P/R Taxes	8.15%	Increases with wages at 8.15% of wages for Indirect Labor
Change in Series cis201s000000000i	1.89%	Increase in Wages and Benefits not represented by CBA
Change in Series ciu203000000000a	1.97%	Increase in Workers Compensation
Change in Series wpu057303	-2.60%	Increase in Direct Fuel
80% of Change in Series cuur0000sao	1.18%	Increase in Other Direct costs
Fixed - No Change	0.00%	Indirect Depreciation - no change
Fuel deduction 91410	0.00%	Increase in Direct Fuel

2015 Indirect Costs				
General and Administrative	Operations	Vehicle Maintenance	Container Maintenance	TOTAL
\$ 1,304,688	\$ -	\$ 1,739,069	\$ 506,020	\$ 3,549,777
\$ 860,560	\$ -	\$ 680,648	\$ 207,706	\$ 1,748,913
\$ 1,350,682	\$ 1,170,858	\$ 144,940	\$ 92,143	\$ 2,758,622
\$ 261,180	\$ 260,855	\$ 37,484	\$ 23,207	\$ 582,727
\$ 216,413	\$ 95,425	\$ 153,547	\$ 48,750	\$ 514,135
\$ 258,196	\$ 118,995	\$ 180,480	\$ 57,605	\$ 615,276
\$ 4,251,718	\$ 1,646,134	\$ 2,936,167	\$ 935,431	\$ 9,769,450
\$ -	\$ 63,931	\$ 42,621	\$ 63,931	\$ 170,483
\$ 2,803,975	\$ 40,155	\$ 26,770	\$ 40,155	\$ 2,911,055
\$ 7,055,693	\$ 1,750,220	\$ 3,005,559	\$ 1,039,517	\$ 12,850,988
\$ 21,577	\$ 51,545	\$ 41,105	\$ 38,223	\$ 152,451
\$ 7,077,270	\$ 1,801,765	\$ 3,046,664	\$ 1,077,740	\$ 13,003,439

1.65%

4,094,579	1,015,692	1,744,194	603,255	7,457,721	Data used
2,774,059	688,127	1,181,683	408,703	5,052,572	in B3 -
187,055	46,401	79,681	27,559	340,695	Step 2
7,055,693	1,750,219	3,005,558	1,039,517	12,850,988	
0	0	0	0	0	
				88,423	
				59,456	
				4,572	
				\$ 152,451	
				\$ -	

SBWMA COLLECTION AGREEMENT ATTACHMENT N

K. Detail 2 - INDIRECT COSTS ADJUSTED BY SERVICE SECTOR

Step 2 The next step is to update the prior year Line of Business Costs of Operations to include the increased Indirect Costs from Detail 1
The same percentage of total indirect cost will be allocated to each Line of Business (ie. Solid Waste, Recyclable Materials

SINGLE FAMILY DWELLING		2014 COST						
COLLECTION COSTS	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	TOTAL	
	A	B	C	D	D	J		
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$3,165,552	\$2,580,610	\$2,219,648	\$13,033	\$13,033	\$732,220	\$8,724,097	
Benefits for CBAs	\$1,252,546	\$1,065,650	\$894,946	\$5,382	\$5,382	\$337,302	\$3,561,209	
Payroll Taxes	\$263,374	\$214,707	\$184,675	\$1,084	\$1,084	\$60,921	\$725,845	
Workers Compensation Insurance	\$278,820	\$227,289	\$195,497	\$1,148	\$1,148	\$64,492	\$768,394	
Total Direct Labor Related-Costs	\$4,960,292	\$4,088,257	\$3,494,766	\$20,647	\$20,647	\$1,194,935	\$13,779,544	
Direct Fuel Costs	\$825,516	\$835,093	\$701,203	\$4,218	\$4,218	\$85,492	\$2,455,739	
Other Direct Costs	\$395,858	\$400,451	\$340,430	\$2,022	\$2,022	\$49,786	\$1,190,571	
Depreciation - Collection Vehicles	\$803,031	\$745,872	\$737,940	\$3,766	\$3,766	\$51,354	\$2,345,729	
Depreciation - Containers	\$428,963	\$437,542	\$530,343	\$2,210	\$2,210	\$0	\$1,401,267	
Depreciation for Collection Equipment	\$1,231,994	\$1,183,414	\$1,268,283	\$5,976	\$5,976	\$51,354	\$3,746,996	
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Indirect Costs excluding Depreciation and Interest								
General and Administrative	\$1,302,461	\$1,339,880	\$1,320,189	\$6,767	\$6,767	\$53,596	\$4,029,660	
Operations	\$322,771	\$332,044	\$327,164	\$1,677	\$1,677	\$13,282	\$998,616	
Vehicle Maintenance	\$553,656	\$569,562	\$561,192	\$2,877	\$2,877	\$22,783	\$1,712,946	
Container Maintenance	\$191,948	\$197,463	\$194,561	\$997	\$997	\$7,899	\$593,865	
Total Indirect Costs excluding Depreciation and Interest	\$2,370,836	\$2,438,950	\$2,403,106	\$12,318	\$12,318	\$97,559	\$7,335,086	
Total Indirect Depreciation Costs	\$28,295	\$29,179	\$29,475	\$147	\$147	\$1,180	\$88,423	
Annual Implementation Cost Amortization (Form A)	\$40,497	\$38,043	\$36,816	\$614	\$614	\$6,136	\$122,719	
Total Annual Cost of Operations	\$9,853,289	\$9,013,386	\$8,274,079	\$45,942	\$45,942	\$1,486,441	\$28,719,079	
Profit (Operating Ratio below)	\$1,034,323	\$946,157	\$868,550	\$4,823	\$4,823	\$156,035	\$3,014,710	
%	90.5%							
Total Operating Costs before Pass-Through Cost Allocat	\$10,887,612	\$9,959,542	\$9,142,629	\$50,765	\$50,765	\$1,642,476	\$31,733,789	

SINGLE FAMILY DWELLING		2015 INDIRECT COSTS						
COLLECTION COSTS	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	TOTAL	
	A	B	C	D	D	J		
\$3,165,552	\$2,580,610	\$2,219,648	\$13,033	\$13,033	\$732,220	\$8,724,097		
\$1,252,546	\$1,065,650	\$894,946	\$5,382	\$5,382	\$337,302	\$3,561,209		
\$263,374	\$214,707	\$184,675	\$1,084	\$1,084	\$60,921	\$725,845		
\$278,820	\$227,289	\$195,497	\$1,148	\$1,148	\$64,492	\$768,394		
\$4,960,292	\$4,088,257	\$3,494,766	\$20,647	\$20,647	\$1,194,935	\$13,779,544		
\$825,516	\$835,093	\$701,203	\$4,218	\$4,218	\$85,492	\$2,455,739		
\$395,858	\$400,451	\$340,430	\$2,022	\$2,022	\$49,786	\$1,190,571		
\$803,031	\$745,872	\$737,940	\$3,766	\$3,766	\$51,354	\$2,345,729		
\$428,963	\$437,542	\$530,343	\$2,210	\$2,210	\$0	\$1,401,267		
\$1,231,994	\$1,183,414	\$1,268,283	\$5,976	\$5,976	\$51,354	\$3,746,996		
\$0	\$0	\$0	\$0	\$0	\$0	\$0		
\$1,323,444	\$1,361,466	\$1,341,458	\$6,876	\$6,876	\$54,459	\$4,094,579		
\$322,771	\$332,044	\$327,164	\$1,706	\$1,706	\$13,509	\$1,015,692		
\$553,656	\$569,562	\$561,192	\$2,929	\$2,929	\$23,198	\$1,744,194		
\$191,948	\$197,463	\$194,561	\$1,013	\$1,013	\$8,023	\$603,255	from Detail 1	
\$2,410,474	\$2,479,726	\$2,443,283	\$12,524	\$12,524	\$99,190	\$7,457,721		
\$28,295	\$29,179	\$29,475	\$147	\$147	\$1,180	\$88,423		
\$40,497	\$38,043	\$36,816	\$614	\$614	\$6,136	\$122,719		
\$9,892,927	\$9,054,162	\$8,314,256	\$46,148	\$46,148	\$1,488,072	\$28,841,714		
\$1,038,484	\$950,437	\$872,767	\$4,844	\$4,844	\$156,206	\$3,027,583		
\$10,931,411	\$10,004,599	\$9,187,023	\$50,992	\$50,992	\$1,644,279	\$31,869,297		

SBWMA COLLECTION AGREEMENT ATTACHMENT N

K. Detail 2 - INDIRECT COSTS ADJUSTED BY SERVICE SECTOR

MFD/Commercial		2014 COST							TOTAL
COLLECTION COSTS	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	TOTAL	
	E	F	G	H	H	H	J		
Annual Cost of Operations									
Direct Labor-Related Costs									
Wages for CBAs	\$4,148,175	\$1,649,636	\$573,202	\$338,988	\$52,789	\$9,045	\$118,025	\$6,889,861	
Benefits for CBAs	\$1,694,020	\$632,831	\$154,506	\$96,944	\$21,135	\$3,622	\$49,716	\$2,652,774	
Payroll Taxes	\$345,128	\$137,250	\$47,690	\$28,204	\$4,392	\$753	\$9,820	\$573,236	
Workers Compensation Insurance	\$365,359	\$145,295	\$50,490	\$29,855	\$4,649	\$797	\$10,395	\$606,840	
Total Direct Labor Related-Costs	\$6,552,683	\$2,565,011	\$825,888	\$493,990	\$82,966	\$14,216	\$187,956	\$10,722,712	
Direct Fuel Costs	\$977,951	\$412,145	\$190,477	\$75,961	\$16,562	\$2,838	\$31,712	\$1,707,645	
Other Direct Costs	\$490,080	\$241,577	\$84,141	\$52,497	\$11,420	\$1,965	\$15,892	\$897,572	
Depreciation - Collection Vehicles	\$785,410	\$403,201	\$221,524	\$49,616	\$24,808	\$24,808	\$19,679	\$1,529,046	
Depreciation - Containers	\$193,012	\$145,499	\$136,802	\$0	\$0	\$0	\$5,969	\$481,282	
Depreciation for Collection Equipment	\$978,422	\$548,700	\$358,326	\$49,616	\$24,808	\$24,808	\$25,648	\$2,010,328	
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Indirect Costs excluding Depreciation and Interest									
General and Administrative	\$690,937	\$731,054	\$861,720	\$332,129	\$67,619	\$24,583	\$22,034	\$2,730,076	
Operations	\$171,226	\$181,167	\$213,548	\$82,307	\$16,757	\$6,092	\$5,460	\$676,557	
Vehicle Maintenance	\$293,707	\$310,760	\$366,303	\$141,183	\$28,744	\$10,450	\$9,366	\$1,160,512	
Container Maintenance	\$101,826	\$107,738	\$126,995	\$48,947	\$9,965	\$3,623	\$3,247	\$402,342	
Total Indirect Costs excluding Depreciation and Interest	\$1,257,696	\$1,330,719	\$1,568,566	\$604,565	\$123,085	\$44,748	\$40,109	\$4,969,487	
Total Indirect Depreciation Costs	\$15,672	\$16,157	\$16,156	\$8,240	\$1,616	\$1,131	\$484	\$59,456	
Annual Implementation Cost Amortization (Form A)	\$47,794	\$1,181	\$615	\$6,560	\$66	\$48	\$1,499	\$57,762	
Total Annual Cost of Operations	\$10,320,296	\$5,115,491	\$3,044,169	\$1,291,430	\$260,522	\$89,753	\$303,300	\$20,424,962	
Profit (Operating Ratio below)	\$1,083,346	\$536,985	\$319,554	\$135,564	\$27,348	\$9,422	\$31,838	\$2,144,057	
%	90.5%								
Total Operating Costs before Pass-Through Cost Allocation	\$11,403,642	\$5,652,476	\$3,363,723	\$1,426,995	\$287,870	\$99,175	\$335,138	\$22,569,019	

MFD/Commercial		2015 INDIRECT COSTS							TOTAL
COLLECTION COSTS	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	TOTAL	
	E	F	G	H	H	H	J		
\$4,148,175	\$1,649,636	\$573,202	\$338,988	\$52,789	\$9,045	\$118,025	\$6,889,861		
\$1,694,020	\$632,831	\$154,506	\$96,944	\$21,135	\$3,622	\$49,716	\$2,652,774		
\$345,128	\$137,250	\$47,690	\$28,204	\$4,392	\$753	\$9,820	\$573,236		
\$365,359	\$145,295	\$50,490	\$29,855	\$4,649	\$797	\$10,395	\$606,840		
\$6,552,683	\$2,565,011	\$825,888	\$493,990	\$82,966	\$14,216	\$187,956	\$10,722,712		
\$977,951	\$412,145	\$190,477	\$75,961	\$16,562	\$2,838	\$31,712	\$1,707,645		
\$490,080	\$241,577	\$84,141	\$52,497	\$11,420	\$1,965	\$15,892	\$897,572		
\$785,410	\$403,201	\$221,524	\$49,616	\$24,808	\$24,808	\$19,679	\$1,529,046		
\$193,012	\$145,499	\$136,802	\$0	\$0	\$0	\$5,969	\$481,282		
\$978,422	\$548,700	\$358,326	\$49,616	\$24,808	\$24,808	\$25,648	\$2,010,328		
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
\$702,069	\$742,832	\$875,602	\$337,479	\$68,708	\$24,979	\$22,389	\$2,774,059		
\$174,154	\$184,265	\$217,200	\$83,714	\$17,044	\$6,196	\$5,554	\$688,127		
\$299,065	\$316,429	\$372,986	\$143,758	\$29,268	\$10,640	\$9,537	\$1,181,683		
\$103,436	\$109,442	\$129,003	\$49,721	\$10,123	\$3,680	\$3,299	\$408,703		
\$1,278,723	\$1,352,968	\$1,594,791	\$614,673	\$125,143	\$45,496	\$40,779	\$5,052,572		
\$15,672	\$16,157	\$16,156	\$8,240	\$1,616	\$1,131	\$484	\$59,456		
\$47,794	\$1,181	\$615	\$6,560	\$66	\$48	\$1,499	\$57,762		
\$10,341,324	\$5,137,739	\$3,070,394	\$1,301,538	\$262,580	\$90,501	\$303,971	\$20,508,046		
\$1,085,553.31	\$539,321	\$322,307	\$136,626	\$27,564	\$9,500	\$31,909	\$2,152,778		
\$11,426,877	\$5,677,060	\$3,392,700	\$1,438,163	\$290,144	\$100,001	\$335,879	\$22,660,825		

SBWMA COLLECTION AGREEMENT ATTACHMENT N

K. Detail 2 - INDIRECT COSTS ADJUSTED BY SERVICE SECTOR

Agency Services		2014 COST				
COLLECTION COSTS	Solid Waste	Organic Materials	Recyclable Materials	Venues and Events	TOTAL	
	E	G	I	I		
Annual Cost of Operations						
Direct Labor-Related Costs						
Wages for CBAs	\$102,495	\$21,686	\$39,433	\$10,643	\$174,257	
Benefits for CBAs	\$41,037	\$8,682	\$15,788	\$4,261	\$69,769	
Payroll Taxes	\$8,528	\$1,804	\$3,281	\$885	\$14,498	
Workers Compensation Insurance	\$9,027	\$1,910	\$3,473	\$937	\$15,347	
Total Direct Labor Related-Costs	\$161,087	\$34,083	\$61,975	\$16,727	\$273,871	
Direct Fuel Costs	\$32,155	\$6,804	\$12,371	\$3,339	\$54,668	
Other Direct Costs	\$22,085	\$4,673	\$8,497	\$2,293	\$37,548	
Depreciation - Collection Vehicles	\$85,209	\$21,303	\$28,403	\$7,102	\$142,017	
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0	
Depreciation for Collection Equipment	\$85,209	\$21,303	\$28,403	\$7,102	\$142,017	
Lease (Yr 1 principal only) for Collection Equipment (vehicles, containers)	\$0	\$0	\$0	\$0	\$0	
Indirect Costs excluding Depreciation and Interest						
General and Administrative	\$109,161	\$24,613	\$39,847	\$10,468	\$184,089	
Operations	\$27,052	\$6,099	\$9,875	\$2,594	\$45,621	
Vehicle Maintenance	\$46,402	\$10,462	\$16,938	\$4,450	\$78,253	
Container Maintenance	\$16,088	\$3,627	\$5,873	\$1,543	\$27,130	
Total Indirect Costs excluding Depreciation and Interest	\$198,703	\$44,802	\$72,533	\$19,055	\$335,093	
Total Indirect Depreciation Costs	\$2,743	\$686	\$915	\$228	\$4,572	
Annual Implementation Cost Amortization (Form A)	\$4,016	\$1,004	\$1,339	\$335	\$6,694	
Total Annual Cost of Operations	\$505,998	\$113,354	\$186,032	\$49,079	\$854,463	
Profit (Operating Ratio below)	\$53,116	\$11,899	\$19,528	\$5,152	\$89,695	
%	90.5%					
Total Operating Costs before Pass-Through Cost Allocation	\$559,113	\$125,253	\$205,560	\$54,231	\$944,158	

Agency Services		2015 INDIRECT COSTS				
Solid Waste		Organic Materials	Recyclable Materials	Venues and Events	TOTAL	
E		G	I	I		
\$102,495		\$21,686	\$39,433	\$10,643	\$174,257	
\$41,037		\$8,682	\$15,788	\$4,261	\$69,769	
\$8,528		\$1,804	\$3,281	\$885	\$14,498	
\$9,027		\$1,910	\$3,473	\$937	\$15,347	
\$161,087		\$34,083	\$61,975	\$16,727	\$273,871	
\$32,155		\$6,804	\$12,371	\$3,339	\$54,668	
\$22,085		\$4,673	\$8,497	\$2,293	\$37,548	
\$85,209		\$21,303	\$28,403	\$7,102	\$142,017	
\$0		\$0	\$0	\$0	\$0	
\$85,209		\$21,303	\$28,403	\$7,102	\$142,017	
\$0		\$0	\$0	\$0	\$0	
\$110,920		\$25,009	\$40,489	\$10,637	\$187,055	
\$27,515		\$6,204	\$10,044	\$2,639	\$46,401	
\$47,249		\$10,653	\$17,247	\$4,531	\$79,681	
\$16,342		\$3,685	\$5,965	\$1,567	\$27,559	
\$202,025		\$45,551	\$73,746	\$19,373	\$340,695	
\$2,743		\$686	\$915	\$228	\$4,572	
\$4,016		\$1,004	\$1,339	\$335	\$6,694	
\$509,320		\$114,103	\$187,245	\$49,397	\$860,065	
\$53,465		\$11,978	\$19,656	\$5,185	\$90,283	
\$562,784		\$126,081	\$206,900	\$54,583	\$950,348	

from Detail 1

SBWMA COLLECTION AGREEMENT

ATTACHMENT N

CHECK THE FORMULAS IN CURRENT CALCULATIONS SECTION

K. Detail 4 - COST CHANGE DUE TO INDEXED COST CHANGES

Increase Updated Cost of Operations for increases in Attachment K indices (Step 4)

SINGLE FAMILY DWELLING

COLLECTION COSTS	2014 COST						TOTAL
	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$3,165,552	\$2,580,610	\$2,219,648	\$13,033	\$13,033	\$732,220	\$8,724,097
Benefits for CBAs	\$1,252,546	\$1,065,650	\$894,946	\$5,382	\$5,382	\$337,302	\$3,561,209
Payroll Taxes	\$263,374	\$214,707	\$184,675	\$1,084	\$1,084	\$60,921	\$725,845
Workers Compensation Insurance	\$278,820	\$227,289	\$195,497	\$1,148	\$1,148	\$64,492	\$768,394
Total Direct Labor Related-Costs	\$4,960,292	\$4,088,257	\$3,494,766	\$20,647	\$20,647	\$1,194,935	\$13,779,544
Direct Fuel Costs	\$825,516	\$835,093	\$701,203	\$4,218	\$4,218	\$85,492	\$2,455,739
Other Direct Costs	\$395,858	\$400,451	\$340,430	\$2,022	\$2,022	\$49,786	\$1,190,571
Depreciation - Collection Vehicles	\$803,031	\$745,872	\$737,940	\$3,766	\$3,766	\$51,354	\$2,345,729
Depreciation - Containers	\$428,963	\$437,542	\$530,343	\$2,210	\$2,210	\$0	\$1,401,267
Depreciation for Collection Equipment	\$1,231,994	\$1,183,414	\$1,268,283	\$5,976	\$5,976	\$51,354	\$3,746,996
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Indirect Costs excluding Depreciation and Interest							
General and Administrative	\$1,323,444	\$1,361,466	\$1,341,458	\$6,876	\$6,876	\$54,459	\$4,094,579
Operations	\$328,291	\$337,722	\$332,759	\$1,706	\$1,706	\$13,509	\$1,015,692
Vehicle Maintenance	\$563,756	\$579,953	\$571,429	\$2,929	\$2,929	\$23,198	\$1,744,194
Container Maintenance	\$194,983	\$200,585	\$197,637	\$1,013	\$1,013	\$8,023	\$603,255
Total Indirect Costs excluding Depreciation and Interest	\$2,410,474	\$2,479,726	\$2,443,283	\$12,524	\$12,524	\$99,190	\$7,457,721
Total Indirect Depreciation Costs	\$28,295	\$29,179	\$29,475	\$147	\$147	\$1,180	\$88,423
Annual Implementation Cost Amortization (Form A)	\$40,497	\$38,043	\$36,816	\$614	\$614	\$6,136	\$122,719
Total Annual Cost of Operations	\$9,892,927	\$9,054,162	\$8,314,256	\$46,148	\$46,148	\$1,488,072	\$28,841,714
Profit (Operating Ratio below)	\$1,038,484.03	\$950,436.94	\$872,767.22	\$4,844.26	\$4,844.26	\$156,206.48	\$3,027,583.19
	90.5%						
Total Operating Costs before Pass-Through Cost	\$10,931,411	\$10,004,599	\$9,187,023	\$50,992	\$50,992	\$1,644,279	\$31,869,297

Change in CBA Wages	1.89%	Increase in wages - Drivers
Change in CBA Benefits	1.89%	Increase in Benefits - Drivers
Change in P/R Taxes	8.32%	Increase in P/R taxes increases at 8.32% of wages for Direct Labor
Change in Series ciu203000000000a	1.97%	Increase in Workers Compensation
Change in Series wpu057303	-2.60%	Increase in Direct Fuel
80% of Change in Series cuur0000sa0	1.18%	Increase in Other Direct costs
Change in Series pcu336211336211	0.00%	Collection Equipment Depreciation - up to CPI - Year One only
Change in Series pcu336211336211	0.00%	Indirect Equipment Depreciation - up to CPI - Year One only

Note - Allocated Indirect Costs are increased for CPI in Step 1

2015 COST (Cost Indexed Changes)						
Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	TOTAL
A	B	C	D	D	J	
\$3,225,470	\$2,629,456	\$2,261,662	\$13,280	\$13,280	\$746,079	\$8,889,227
\$1,276,255	\$1,085,821	\$911,886	\$5,484	\$5,484	\$343,687	\$3,628,616
\$268,359	\$218,771	\$188,170	\$1,105	\$1,105	\$62,074	\$739,584
\$284,305	\$231,761	\$199,343	\$1,171	\$1,171	\$65,761	\$783,512
\$5,054,389	\$4,165,809	\$3,561,062	\$21,039	\$21,039	\$1,217,601	\$14,040,939
\$804,044	\$813,373	\$682,965	\$4,108	\$4,108	\$83,268	\$2,391,866
\$400,529	\$405,176	\$344,448	\$2,046	\$2,046	\$50,373	\$1,204,619
\$803,031	\$745,872	\$737,940	\$3,766	\$3,766	\$51,354	\$2,345,729
\$428,963	\$437,542	\$530,343	\$2,210	\$2,210	\$0	\$1,401,267
\$1,231,994	\$1,183,414	\$1,268,283	\$5,976	\$5,976	\$51,354	\$3,746,996
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$1,323,444	\$1,361,466	\$1,341,458	\$6,876	\$6,876	\$54,459	\$4,094,579
\$328,291	\$337,722	\$332,759	\$1,706	\$1,706	\$13,509	\$1,015,692
\$563,756	\$579,953	\$571,429	\$2,929	\$2,929	\$23,198	\$1,744,194
\$194,983	\$200,585	\$197,637	\$1,013	\$1,013	\$8,023	\$603,255
\$2,410,474	\$2,479,726	\$2,443,283	\$12,524	\$12,524	\$99,190	\$7,457,721
\$28,295	\$29,179	\$29,475	\$147	\$147	\$1,180	\$88,423
\$40,497	\$38,043	\$36,816	\$614	\$614	\$6,136	\$122,719
\$9,970,223	\$9,114,720	\$8,366,330	\$46,454	\$46,454	\$1,509,102	\$29,053,283
\$1,046,598	\$956,794	\$878,234	\$4,876	\$4,876	\$158,414	\$3,049,792
\$11,016,821	\$10,071,514	\$9,244,564	\$51,330	\$51,330	\$1,667,516	\$32,103,075

Increase Updated Cost of Operations for increases in Attachment K indices (Step 4)

MULTI-FAMILY DWELLING/COMMERCIAL

COLLECTION COSTS	2014 COST							TOTAL
	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	
	E	F	G	H	H	H	J	
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$4,148,175	\$1,649,636	\$573,202	\$338,988	\$52,789	\$9,045	\$118,025	\$6,889,861
Benefits for CBAs	\$1,694,020	\$632,831	\$154,506	\$96,944	\$21,135	\$3,622	\$49,716	\$2,652,774
Payroll Taxes	\$345,128	\$137,250	\$47,690	\$28,204	\$4,392	\$753	\$9,820	\$573,236
Workers Compensation Insurance	\$365,359	\$145,295	\$50,490	\$29,855	\$4,649	\$797	\$10,395	\$606,840
Total Direct Labor Related-Costs	\$6,552,683	\$2,365,011	\$825,888	\$493,990	\$82,966	\$14,216	\$187,956	\$10,722,712
Direct Fuel Costs	\$977,951	\$412,145	\$190,477	\$75,961	\$16,562	\$2,838	\$31,712	\$1,707,645
Other Direct Costs	\$490,080	\$241,577	\$84,141	\$52,497	\$11,420	\$1,965	\$15,892	\$897,572
Depreciation - Collection Vehicles	\$785,410	\$403,201	\$221,524	\$49,616	\$24,808	\$24,808	\$19,679	\$1,529,046
Depreciation - Containers	\$193,012	\$145,499	\$136,802	\$0	\$0	\$5,969	\$481,282	\$481,282
Depreciation for Collection Equipment	\$978,422	\$548,700	\$358,326	\$49,616	\$24,808	\$24,808	\$25,648	\$2,010,328
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Indirect Costs excluding Depreciation and Interest								
General and Administrative	\$702,069	\$742,832	\$875,602	\$337,479	\$68,708	\$24,979	\$22,389	\$2,774,059
Operations	\$174,154	\$184,265	\$217,200	\$83,714	\$17,044	\$6,196	\$5,554	\$688,127
Vehicle Maintenance	\$299,065	\$316,429	\$372,986	\$143,758	\$29,268	\$10,640	\$9,537	\$1,181,683
Container Maintenance	\$103,436	\$109,442	\$129,003	\$49,721	\$10,123	\$3,680	\$3,299	\$408,703
Total Indirect Costs excluding Depreciation and	\$1,278,723	\$1,352,968	\$1,594,791	\$614,673	\$125,143	\$45,496	\$40,779	\$5,052,572
Total Indirect Depreciation Costs	\$15,672	\$16,157	\$16,156	\$8,240	\$1,616	\$1,131	\$484	\$59,456
Annual Implementation Cost Amortization (For	\$47,794	\$1,181	\$615	\$6,560	\$66	\$48	\$1,499	\$57,762
Total Annual Cost of Operations	\$10,341,324	\$5,137,739	\$3,070,394	\$1,301,538	\$262,580	\$90,501	\$303,971	\$20,508,046
Profit (Operating Ratio below)	\$1,085,553.31	\$539,321	\$322,307	\$136,626	\$27,564	\$9,500	\$31,909	\$2,152,778
90.5%								
Total Operating Costs before Pass-Through	\$11,426,877	\$5,677,060	\$3,392,700	\$1,438,163	\$290,144	\$100,001	\$335,879	\$22,660,825

Change in CBA Wages	1.89%	Increase in wages
Change in CBA Benefits	1.89%	Increase in Benefits
Change in P/R Taxes	8.32%	Increase in P/R taxes increases at 8.32% of wages
Change in Series ciu203000000000a	1.97%	Increase in Workers Compensation
Change in Series wpu057303	-2.60%	Increase in Direct Fuel
80% of Change in Series cuur0000sa	1.18%	Increase in Other Direct costs
Change in Series pcu336211336211	0.00%	Collection Equipment Depreciation - up to CPI - Year One only
Change in Series pcu336211336211	0.00%	Indirect Equipment Depreciation - up to CPI - Year One only

Note - Allocated Indirect Costs are increased for CPI in Step 1

2015 COST (Cost Indexed Changes)							
Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	TOTAL
E	F	G	H	H	H	J	
\$4,226,693	\$1,680,860	\$584,051	\$345,405	\$53,789	\$9,216	\$120,259	\$7,020,273
\$1,726,085	\$644,809	\$157,431	\$98,778	\$21,536	\$3,690	\$50,657	\$2,702,986
\$351,661	\$139,848	\$48,593	\$28,738	\$4,475	\$767	\$10,006	\$584,087
\$372,547	\$148,154	\$51,483	\$30,442	\$4,741	\$812	\$10,600	\$618,779
\$6,676,985	\$2,613,671	\$841,558	\$503,363	\$84,540	\$14,486	\$191,522	\$10,926,125
\$952,514	\$401,425	\$185,523	\$73,986	\$16,131	\$2,764	\$30,887	\$1,663,229
\$495,862	\$244,428	\$85,134	\$53,117	\$11,554	\$1,988	\$16,079	\$908,163
\$785,410	\$403,201	\$221,524	\$49,616	\$24,808	\$24,808	\$19,679	\$1,529,046
\$193,012	\$145,499	\$136,802	\$0	\$0	\$0	\$5,969	\$481,282
\$978,422	\$548,700	\$358,326	\$49,616	\$24,808	\$24,808	\$25,648	\$2,010,328
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$702,069	\$742,832	\$875,602	\$337,479	\$68,708	\$24,979	\$22,389	\$2,774,059
\$174,154	\$184,265	\$217,200	\$83,714	\$17,044	\$6,196	\$5,554	\$688,127
\$299,065	\$316,429	\$372,986	\$143,758	\$29,268	\$10,640	\$9,537	\$1,181,683
\$103,436	\$109,442	\$129,003	\$49,721	\$10,123	\$3,680	\$3,299	\$408,703
\$1,278,723	\$1,352,968	\$1,594,791	\$614,673	\$125,143	\$45,496	\$40,779	\$5,052,572
\$15,672	\$16,157	\$16,156	\$8,240	\$1,616	\$1,131	\$484	\$59,456
\$47,794	\$1,181	\$615	\$6,560	\$66	\$48	\$1,499	\$57,762
\$10,445,973	\$5,178,529	\$3,082,102	\$1,309,554	\$263,858	\$90,720	\$306,899	\$20,677,636
\$1,096,539	\$543,602	\$323,536	\$137,467	\$27,698	\$9,523	\$32,216	\$2,170,581
\$11,542,511	\$5,722,131	\$3,405,638	\$1,447,021	\$291,556	\$100,244	\$339,115	\$22,848,216

Increase Updated Cost of Operations for increases in Attachment K indices (Step 4)

AGENCY COSTS

Change in CBA Wages	1.89%	Increase in wages
Change in CBA Benefits	1.89%	Increase in Benefits
Change in P/R Taxes	8.32%	Increase in P/R taxes increases at 8.32% of wages
Change in Series ciu203000000000a	1.97%	Increase in Workers Compensation
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Note - Allocated Indirect Costs are increased for CPI in Step 1

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	E	G	I	I	
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Direct Labor-Related Costs					
Wages for CBAs	\$102,495	\$21,686	\$39,433	\$10,643	\$174,257
Benefits for CBAs	\$41,037	\$8,682	\$15,788	\$4,261	\$69,769
Payroll Taxes	\$8,528	\$1,804	\$3,281	\$885	\$14,498
Workers Compensation Insurance	\$9,027	\$1,910	\$3,473	\$937	\$15,347
Total Direct Labor Related-Costs	\$161,087	\$34,083	\$61,975	\$16,727	\$273,871
Direct Fuel Costs	\$32,155	\$6,804	\$12,371	\$3,339	\$54,668
Other Direct Costs	\$22,085	\$4,673	\$8,497	\$2,293	\$37,548
Depreciation - Collection Vehicles	\$85,209	\$21,303	\$28,403	\$7,102	\$142,017
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0
Depreciation for Collection Equipment	\$85,209	\$21,303	\$28,403	\$7,102	\$142,017
Lease	\$0	\$0	\$0	\$0	\$0
Indirect Costs excluding Depreciation and Interest					
General and Administrative	\$110,920	\$25,009	\$40,489	\$10,637	\$187,055
Operations	\$27,515	\$6,204	\$10,044	\$2,639	\$46,401
Vehicle Maintenance	\$47,249	\$10,653	\$17,247	\$4,531	\$79,681
Container Maintenance	\$16,342	\$3,685	\$5,965	\$1,567	\$27,559
Total Indirect Costs excluding Depreciation and Interest	\$202,025	\$45,551	\$73,746	\$19,373	\$340,695
Total Indirect Depreciation Costs	\$2,743	\$686	\$915	\$228	\$4,572
Annual Implementation Cost Amortization (Form A)	\$4,016	\$1,004	\$1,339	\$335	\$6,694
Total Annual Cost of Operations	\$509,320	\$114,103	\$187,245	\$49,397	\$860,065
Profit (Operating Ratio below)	\$53,465	\$11,978	\$19,656	\$5,185	\$90,283
	90.5%				
Total Operating Costs before Pass-Through Cost	\$562,784	\$126,081	\$206,900	\$54,583	\$950,348

2015 COST (Cost Indexed Changes)				
Solid Waste	Organic Materials	Recyclable Materials	Venues and Events	TOTAL
E	G	I	I	
\$104,435	\$22,097	\$40,180	\$10,844	\$177,556
\$41,814	\$8,847	\$16,087	\$4,342	\$71,090
\$8,689	\$1,838	\$3,343	\$902	\$14,773
\$9,204	\$1,948	\$3,541	\$956	\$15,649
\$164,142	\$34,729	\$63,151	\$17,044	\$279,067
\$31,318	\$6,627	\$12,049	\$3,253	\$53,246
\$22,346	\$4,728	\$8,597	\$2,320	\$37,991
\$85,209	\$21,303	\$28,403	\$7,102	\$142,017
\$0	\$0	\$0	\$0	\$0
\$85,209	\$21,303	\$28,403	\$7,102	\$142,017
\$0	\$0	\$0	\$0	\$0
\$110,920	\$25,009	\$40,489	\$10,637	\$187,055
\$27,515	\$6,204	\$10,044	\$2,639	\$46,401
\$47,249	\$10,653	\$17,247	\$4,531	\$79,681
\$16,342	\$3,685	\$5,965	\$1,567	\$27,559
\$202,025	\$45,551	\$73,746	\$19,373	\$340,695
\$2,743	\$686	\$915	\$228	\$4,572
\$4,016	\$1,004	\$1,339	\$335	\$6,694
\$511,800	\$114,628	\$188,199	\$49,655	\$864,282
\$53,725	\$12,033	\$19,756	\$5,212	\$90,726
\$565,525	\$126,661	\$207,955	\$54,867	\$955,007

\$55,906,299

Recology San Mateo County
Rate Year 2015 Application for Contractor's Compensation Adjustment

June 15, 2014

Capital Depreciation Schedule

	Quantity	Total Capital	Depreciation										Totals	
			Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10		
4 Axle ASL Coll Vehicle	42	12,372,062	1,374,674	1,374,674	1,374,674	1,374,674	1,374,674	1,374,674	1,374,674	1,374,674	1,374,674	1,374,674	0	12,372,062
3 Axle ASL Coll Vehicle	21	6,031,434	670,159	670,159	670,159	670,159	670,159	670,159	670,159	670,159	670,159	670,159	0	6,031,434
3 Axle ASL (185" Wheel Base)	4	1,201,080	133,453	133,453	133,453	133,453	133,453	133,453	133,453	133,453	133,453	133,453	0	1,201,080
3 Axle ASL (185" Wheel Base)	1	320,877			32,088	32,088	32,088	32,088	32,088	32,088	32,088	32,088	32,088	256,702
4 Axle ASL (185" Wheel Base)	2	602,480	66,942	66,942	66,942	66,942	66,942	66,942	66,942	66,942	66,942	66,942	0	602,480
Pup Trucks SASL (VHTS)	3	559,669	62,185	62,185	62,185	62,185	62,185	62,185	62,185	62,185	62,185	62,185	0	559,669
4 Axle FEL Coll Vehicle	30	8,852,435	983,604	983,604	983,604	983,604	983,604	983,604	983,604	983,604	983,604	983,604	0	8,852,435
4 Axle FEL Coll Vehicle	(3)	(885,244)			(98,360)	(98,360)	(98,360)	(98,360)	(98,360)	(98,360)	(98,360)	(98,360)	0	(688,523)
4 Axle REL Coll Vehicle	16	4,199,399	466,600	466,600	466,600	466,600	466,600	466,600	466,600	466,600	466,600	466,600	0	4,199,399
3 Axle REL (185" Wheel Base)	2	510,468	56,719	56,719	56,719	56,719	56,719	56,719	56,719	56,719	56,719	56,719	0	510,468
2 Axle REL (128" Wheel Base)	2	434,508			43,451	43,451	43,451	43,451	43,451	43,451	43,451	43,451	43,451	347,606
3 Axle SASL (Comm Organics)	1	299,795	33,311	33,311	33,311	33,311	33,311	33,311	33,311	33,311	33,311	33,311	0	299,795
3 Axle Roll Offs	3	660,831	73,426	73,426	73,426	73,426	73,426	73,426	73,426	73,426	73,426	73,426	0	660,831
4 Axle Roll Offs	3	686,408	76,268	76,268	76,268	76,268	76,268	76,268	76,268	76,268	76,268	76,268	0	686,408
Cart Delivery Trucks	3	281,321	31,258	31,258	31,258	31,258	31,258	31,258	31,258	31,258	31,258	31,258	0	281,321
Container Delivery Trucks	2	242,264	26,918	26,918	26,918	26,918	26,918	26,918	26,918	26,918	26,918	26,918	0	242,264
Stinger Truck	1	123,420	13,713	13,713	13,713	13,713	13,713	13,713	13,713	13,713	13,713	13,713	0	123,420
Stinger Truck	(1)	(123,420)			(13,713)	(13,713)	(13,713)	(13,713)	(13,713)	(13,713)	(13,713)	(13,713)	0	(95,993)
Box Trucks (Loose Bulky)	3	286,693	31,855	31,855	31,855	31,855	31,855	31,855	31,855	31,855	31,855	31,855	0	286,693
Shop Truck GMC 3500	1	61,738	6,860	6,860	6,860	6,860	6,860	6,860	6,860	6,860	6,860	6,860	0	61,738
Shop Truck GMC 4500	2	130,316	14,480	14,480	14,480	14,480	14,480	14,480	14,480	14,480	14,480	14,480	0	130,316
GMC Hyb 1/2 Ton Pick Up's	6	298,684	33,187	33,187	33,187	33,187	33,187	33,187	33,187	33,187	33,187	33,187	0	298,684
Total Vehicles	144	37,147,218	4,155,611	4,155,611	4,119,075	4,119,075	4,119,075	4,119,075	4,119,075	4,119,075	4,119,075	4,119,075	75,539	37,220,288
Forklifts	2	79,396	7,940	7,940	7,940	7,940	7,940	7,940	7,940	7,940	7,940	7,940	7,940	79,396
MFD/Commercial Bins	9,060	3,426,507	342,651	342,651	342,651	342,651	342,651	342,651	342,651	342,651	342,651	342,651	342,651	3,426,507
SFD Solid Waste Carts	99,000	4,112,060	411,206	411,206	411,206	411,206	411,206	411,206	411,206	411,206	411,206	411,206	411,206	4,112,060
SFD Recyclable Materials Carts	99,000	4,362,546	436,255	436,255	436,255	436,255	436,255	436,255	436,255	436,255	436,255	436,255	436,255	4,362,546
SFD Organic Materials Carts	102,000	5,086,600	508,660	508,660	508,660	508,660	508,660	508,660	508,660	508,660	508,660	508,660	508,660	5,086,600
SFD Organic Materials Pails	91,975	451,468	45,147	45,147	45,147	45,147	45,147	45,147	45,147	45,147	45,147	45,147	45,147	451,468
Total SFD Carts and Pails	391,975	14,012,674	1,401,267	1,401,267	1,401,267	1,401,267	1,401,267	1,401,267	1,401,267	1,401,267	1,401,267	1,401,267	1,401,267	14,012,674
MFD/Commercial Solid Waste Carts	16,800	862,993	86,299	86,299	86,299	86,299	86,299	86,299	86,299	86,299	86,299	86,299	86,299	862,993
MFD/Commercial Recyclable Materials Carts	6,200	318,485	31,849	31,849	31,849	31,849	31,849	31,849	31,849	31,849	31,849	31,849	31,849	318,485
MFD/Commercial Organic Materials Carts	1,300	66,779	6,678	6,678	6,678	6,678	6,678	6,678	6,678	6,678	6,678	6,678	6,678	66,779
MFD/Commercial Organic Materials Pails	28,125	138,054	13,805	13,805	13,805	13,805	13,805	13,805	13,805	13,805	13,805	13,805	13,805	138,054
Total MFD/Commercial Carts and Pails	52,425	1,386,311	138,631	138,631	138,631	138,631	138,631	138,631	138,631	138,631	138,631	138,631	138,631	1,386,311
Shop Equipment Indexed to 2011		316,710	31,671	31,671	31,671	31,671	31,671	31,671	31,671	31,671	31,671	31,671	31,671	316,710
Computer Equipment Indexed to 2011		52,785	5,279	5,279	5,279	5,279	5,279	5,279	5,279	5,279	5,279	5,279	5,279	52,785
Office Furniture and Equipment Indexed to 2011		52,785	5,279	5,279	5,279	5,279	5,279	5,279	5,279	5,279	5,279	5,279	5,279	52,785
Total Equipment		422,280	42,228	42,228	42,228	42,228	42,228	42,228	42,228	42,228	42,228	42,228	42,228	422,280
Total Capital and Depreciation		56,474,386	6,088,327	6,088,327	6,051,792	6,051,792	6,051,792	6,051,792	6,051,792	6,051,792	6,051,792	6,051,792	2,008,255	56,547,456
Recap Depreciation Expense														
Direct Vehicles					4,016,792									
Containers					1,882,549									
Indirect Vehicles					102,283									
Equipment					42,228									
Forklifts					7,940	152,451	Indirect							
Total Depreciation Rate Year 2013					6,051,792									

SBWMA COLLECTION AGREEMENT

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2015

D. Town of Atherton Allocated Costs - SFD

	Statistics Used for Cost Allocation							Total
City # of accounts	2,340	2,336	2,317	2,336	2,336	402	2,340	
SBWMA # of accounts	93,999	93,730	90,347	93,730	93,730	24,026	93,999	
City # of accounts %	2.5%	2.5%	2.6%	2.5%	2.5%	1.7%	2.5%	
City Total Route Labor hours year	1,467.44	1,781.34	2,583.85	8.91	8.91	194.70	6,045	
SBWMA Total Route Labor hours year	46,797.02	44,432.25	38,992.32	222.16	222.16	11,636.30	142,302	
City Total Route Labor hours year %	3.1%	4.0%	6.6%	4.0%	4.0%	1.7%	4.2%	
City # of route hours/year	1,331.87	1,531.58	2,233.86	7.66	7.66	194.70	5,307	
SBWMA # of route hours/year	42,960.28	40,791.58	34,718.78	203.96	203.96	11,636.30	130,515	
City Total Route Labor hours year %	3.1%	3.8%	6.4%	3.8%	3.8%	1.7%	4.1%	
City Total Containers in Service	2,539	2,542	6,443	2,542	2,542	402	17,010	
SBWMA Total Containers in Service	96,133	95,410	99,478	95,410	95,410	24,026	505,867	
City Total Containers in Service %	2.6%	2.7%	6.5%	2.7%	2.7%	1.7%	3.4%	

SFD	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	SFD TOTAL
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$101,143	\$105,418	\$149,870	\$532	\$532	\$12,483	\$369,979
Benefits for CBAs	\$40,020	\$43,532	\$60,427	\$220	\$220	\$5,751	\$150,169
Payroll Taxes	\$8,415	\$8,771	\$12,469	\$44	\$44	\$1,039	\$30,782
Workers Compensation Insurance	\$8,915	\$9,292	\$13,210	\$47	\$47	\$1,100	\$32,610
Total Direct Labor Related-Costs	\$158,493	\$167,012	\$235,976	\$843	\$843	\$20,373	\$583,541
Direct Fuel Costs	\$24,927	\$30,539	\$43,943	\$154	\$154	\$1,393	\$101,111
Other Direct Costs	\$12,417	\$15,213	\$22,162	\$77	\$77	\$843	\$50,789
Depreciation - Collection Vehicles	\$24,896	\$28,005	\$47,480	\$141	\$141	\$859	\$101,523
Depreciation - Containers	\$11,329	\$11,657	\$34,349	\$59	\$59	\$0	\$57,454
Depreciation for Collection Equipment	\$36,225	\$39,662	\$81,829	\$200	\$200	\$859	\$158,977
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)							
General and Administrative	\$32,946	\$33,931	\$34,402	\$171	\$171	\$911	\$102,533
Operations	\$10,178	\$12,680	\$21,410	\$64	\$64	\$226	\$44,622
Vehicle Maintenance	\$17,478	\$21,775	\$36,767	\$110	\$110	\$388	\$76,628
Container Maintenance	\$5,150	\$5,344	\$12,801	\$27	\$27	\$134	\$23,483
Total Allocated Indirect Costs excluding Depreciation and Interest	\$65,751	\$73,731	\$105,380	\$372	\$372	\$1,660	\$247,266
Total Allocated Indirect Depreciation Costs (Form 9)	\$877	\$1,096	\$1,896	\$6	\$6	\$20	\$3,900
Annual Implementation Cost Amortization (Form A)	\$1,256	\$1,428	\$2,369	\$23	\$23	\$103	\$5,201
Total Annual Cost of Operations	\$299,947	\$328,681	\$493,556	\$1,676	\$1,676	\$25,250	\$1,150,786
Profit (insert Operating Ratio below)	\$31,486	\$34,502	\$51,810	\$176	\$176	\$2,651	\$120,801
90.5%							
Total Proposed Costs before Pass-Through Cost Allocation	\$331,433	\$363,184	\$545,366	\$1,852	\$1,852	\$27,901	\$1,271,587
Contractor Pass-Through Costs							
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$10,665	\$11,677	\$24,091	\$59	\$59	\$253	\$46,804
Interest Expense on Implementation Cost	\$373	\$424	\$703	\$7	\$7	\$30	\$1,544
Total Contractor Pass-Through Costs	\$11,038	\$12,101	\$24,794	\$66	\$66	\$283	\$48,348
TOTAL BASE CONTRACTOR'S COMPENSATION	\$342,471	\$375,285	\$570,160	\$1,917	\$1,917	\$28,185	\$1,319,935
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$350,910	\$353,583	\$614,795	\$1,807	\$1,807	\$29,786	\$1,352,688
Change \$	(\$8,439)	\$21,702	(\$44,635)	\$110	\$110	(\$1,601)	(\$32,753)
Change %	-2.4%	6.1%	-7.3%	6.1%	6.1%	-5.4%	-2.4%

SBWMA COLLECTION AGREEMENT

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2015

D. Town of Atherton Allocated Costs - MFD & Commercial

Statistics Used For Cost Allocation								Total
City # of Accounts	11	12	5	0	0	0	402	28
SBWMA # Accounts	10,192	9,956	1,384	180	180	180	24,026	22,072
City # of Accounts %	0.1%	0.1%	0.4%	0.0%	0.0%	0.0%	1.7%	0.1%
City Total Route Labor hours year	299.94	141.95	56.68	0.00	0.00	0.00	194.70	499
SBWMA Total Route Labor hours year	49,107.67	26,772.64	5,944.54	3,954.61	1,534.42	337.47	11,636.30	87,651
City Total Route Labor hours year %	0.6%	0.5%	1.0%	0.0%	0.0%	0.0%	1.7%	0.6%
City # of route hours/year	208.29	136.75	49.24	0.00	0.00	0.00	194.70	394
SBWMA # of route hours/year	32,197.46	25,398.59	5,495.16	3,954.61	1,534.42	337.47	11,636.30	68,918
City # of route hours/year %	0.6%	0.5%	0.9%	0.0%	0.0%	0.0%	1.7%	0.6%
City Total Containers in Service	14	42	5	0	0	0	402	61
SBWMA Total Containers in Service	17,701	19,228	1,745	266	266	266	24,026	39,472
City Total Containers in Service %	0.1%	0.2%	0.3%	0.0%	0.0%	0.0%	1.7%	0.2%

MFD & Commercial	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	MFD & Commercial
	E	F	G	H	H	H	J	TOTAL
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$25,816	\$8,912	\$5,569	\$0	\$0	\$0	\$2,012	\$42,309
Benefits for CBAs	\$10,543	\$3,419	\$1,501	\$0	\$0	\$0	\$848	\$16,310
Payroll Taxes	\$2,148	\$741	\$463	\$0	\$0	\$0	\$167	\$3,520
Workers Compensation Insurance	\$2,275	\$786	\$491	\$0	\$0	\$0	\$177	\$3,729
Total Direct Labor Related-Costs	\$40,782	\$13,858	\$8,024	\$0	\$0	\$0	\$3,205	\$65,868
Direct Fuel Costs	\$6,162	\$2,161	\$1,662	\$0	\$0	\$0	\$517	\$10,502
Other Direct Costs	\$3,208	\$1,316	\$763	\$0	\$0	\$0	\$269	\$5,556
Depreciation - Collection Vehicles	\$5,081	\$2,171	\$1,985	\$0	\$0	\$0	\$329	\$9,566
Depreciation - Containers	\$153	\$318	\$392	\$0	\$0	\$0	\$100	\$962
Depreciation for Collection Equipment	\$5,234	\$2,489	\$2,377	\$0	\$0	\$0	\$429	\$10,528
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)								
General and Administrative	\$758	\$895	\$3,163	\$0	\$0	\$0	\$375	\$5,191
Operations	\$1,127	\$992	\$1,946	\$0	\$0	\$0	\$93	\$4,158
Vehicle Maintenance	\$1,935	\$1,704	\$3,342	\$0	\$0	\$0	\$160	\$7,140
Container Maintenance	\$82	\$239	\$370	\$0	\$0	\$0	\$55	\$746
Total Allocated Indirect Costs excluding Depreciation and Interest	\$3,901	\$3,830	\$8,821	\$0	\$0	\$0	\$682	\$17,235
Total Allocated Indirect Depreciation Costs (Form 9)	\$101	\$87	\$145	\$0	\$0	\$0	\$8	\$341
Annual Implementation Cost Amortization (Form A)	\$309	\$6	\$6	\$0	\$0	\$0	\$25	\$346
Total Annual Cost of Operations	\$59,696	\$23,747	\$21,798	\$0	\$0	\$0	\$5,135	\$110,377
Profit (insert Operating Ratio below)	\$6,266.48	\$2,493	\$2,288	\$0	\$0	\$0	\$539	\$11,587
	90.5%							
Total Proposed Costs before Pass-Through Cost Allocation	\$65,963	\$26,240	\$24,086	\$0	\$0	\$0	\$5,674	\$121,963
Contractor Pass-Through Costs								
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$2,066	\$982	\$938	\$0	\$0	\$0	\$169	\$4,156
Interest Expense on Implementation Cost	\$140	\$3	\$2	\$0	\$0	\$0	\$11	\$157
Total Contractor Pass-Through Costs	\$2,206	\$985	\$941	\$0	\$0	\$0	\$181	\$4,313
TOTAL BASE CONTRACTOR'S COMPENSATION	\$68,169	\$27,225	\$25,027	\$0	\$0	\$0	\$5,855	\$126,276
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$71,393	\$20,755	\$27,245	\$0	\$0	\$0	\$6,229	\$125,623
Change \$	(\$3,225)	\$6,470	(\$2,218)	\$0	\$0	\$0	(\$374)	\$653
Change %	-4.5%	31.2%	-8.1%	0.0%	0.0%	0.0%	-6.0%	0.5%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. Town of Atherton Allocated Costs - Agency Facilities

Statistics Used For Cost Allocation					Totals
City # of Lifts per year	728	312	780	2,340	1,820.00
SBWMA # Lifts per year (Accounts for Venues/Events)	216,827	14,105	50,232	93,999	
City # of Lifts per year %	0.3%	2.2%	1.6%	2.5%	
City Total Route Labor hours year	49.79	2.49	19.57	71.85	71.85
SBWMA Total Route Labor hours year	4,619.52	192.29	1,032.23	5,844.04	
City Total Route Labor hours year	1.1%	1.3%	1.9%	1.2%	
City # of route hours/year	31.17	2.21	18.91	71.85	52.29
SBWMA # of route hours/year	2,555.65	183.49	976.33	5,844.04	
City # of route hours/year %	1.2%	1.2%	1.9%	1.2%	
City # of Containers	11	6	15	2,539	32.00
SBWMA # of Containers	784	219	513	96,133	
City # of Containers %	1.4%	2.7%	2.9%	2.6%	

Agency Facilities	Solid Waste	Organic Materials	Recyclable Materials	Venues and Events	Agency Facilities
	E	G	I	I	TOTAL
Annual Cost of Operations					
Direct Labor-Related Costs					
Wages for CBAs	\$1,126	\$286	\$762	\$133	\$2,307
Benefits for CBAs	\$451	\$115	\$305	\$53	\$924
Payroll Taxes	\$94	\$24	\$63	\$11	\$192
Workers Compensation Insurance	\$99	\$25	\$67	\$12	\$203
Total Direct Labor Related-Costs	\$1,769	\$450	\$1,197	\$210	\$3,626
Direct Fuel Costs	\$382	\$80	\$233	\$40	\$735
Other Direct Costs	\$273	\$57	\$167	\$29	\$525
Depreciation - Collection Vehicles	\$1,039	\$257	\$550	\$87	\$1,933
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0
Depreciation for Collection Equipment	\$1,039	\$257	\$550	\$87	\$1,933
Lease	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)					
General and Administrative (using lifts for Agency Costs)	\$372	\$553	\$629	\$265	\$1,819
Operations	\$336	\$75	\$195	\$32	\$637
Vehicle Maintenance	\$576	\$128	\$334	\$56	\$1,094
Container Maintenance (using lifts for Agency Costs)	\$55	\$82	\$93	\$39	\$268
Total Allocated Indirect Costs excluding Depreciation and Interest	\$1,339	\$838	\$1,250	\$392	\$3,819
Total Allocated Indirect Depreciation Costs (Form 9)	\$33	\$8	\$18	\$3	\$62
Annual Implementation Cost Amortization (Form A)	\$49	\$12	\$26	\$4	\$91
Total Annual Cost of Operations	\$4,884	\$1,701	\$3,441	\$764	\$10,791
Profit (insert Operating Ratio below)	\$513	\$179	\$361	\$80	\$1,133
90.5%					
Total Operating Costs before Pass-Through Cost Allocation	\$5,397	\$1,880	\$3,802	\$844	\$11,923
Contractor Pass-Through Costs					
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$283	\$70	\$150	\$24	\$527
Interest Expense on Implementation Cost	\$9	\$2	\$5	\$1	\$17
Total Contractor Pass-Through Costs	\$293	\$72	\$155	\$25	\$544
TOTAL BASE CONTRACTOR'S COMPENSATION	\$5,690	\$1,952	\$3,957	\$869	\$12,468
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$7,759	\$2,965	\$3,277	\$1,018	\$15,019
Change \$	(\$2,069)	(\$1,013)	\$680	(\$149)	(\$2,551)
Change %	-26.7%	-34.2%	20.8%	-14.7%	-17.0%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of Belmont Allocated Costs - SFD

	Statistics Used for Cost Allocation							Total
City # of accounts	6,759	6,660	6,540	6,660	6,660	2,056	6,759	
SBWMA # of accounts	93,999	93,730	90,347	93,730	93,730	24,026	93,999	
City # of accounts %	7.2%	7.1%	7.2%	7.1%	7.1%	8.6%	7.2%	
City Total Route Labor hours year	2,559.42	2,467.60	2,622.68	12.34	12.34	995.76	8,670	
SBWMA Total Route Labor hours year	46,797.02	44,432.25	38,992.32	222.16	222.16	11,636.30	142,302	
City Total Route Labor hours year %	5.5%	5.6%	6.7%	5.6%	5.6%	8.6%	6.1%	
City # of route hours/year	2,452.72	2,270.20	2,300.87	11.35	11.35	995.76	8,042	
SBWMA # of route hours/year	42,960.28	40,791.58	34,718.78	203.96	203.96	11,636.30	130,515	
City Total Route Labor hours year %	5.7%	5.6%	6.6%	5.6%	5.6%	8.6%	6.2%	
City Total Containers in Service	6,793	6,693	6,782	6,693	6,693	2,056	35,710	
SBWMA Total Containers in Service	96,133	95,410	99,478	95,410	95,410	24,026	505,867	
City Total Containers in Service %	7.1%	7.0%	6.8%	7.0%	7.0%	8.6%	7.1%	

SFD	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	SFD TOTAL
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$176,407	\$146,030	\$152,123	\$738	\$738	\$63,845	\$539,880
Benefits for CBAs	\$69,801	\$60,302	\$61,335	\$305	\$305	\$29,411	\$221,458
Payroll Taxes	\$14,677	\$12,150	\$12,657	\$61	\$61	\$5,312	\$44,918
Workers Compensation Insurance	\$15,549	\$12,871	\$13,408	\$65	\$65	\$5,627	\$47,586
Total Direct Labor Related-Costs	\$276,434	\$231,353	\$239,522	\$1,168	\$1,168	\$104,194	\$853,841
Direct Fuel Costs	\$45,905	\$45,267	\$45,261	\$229	\$229	\$7,126	\$144,016
Other Direct Costs	\$22,867	\$22,550	\$22,827	\$114	\$114	\$4,311	\$72,782
Depreciation - Collection Vehicles	\$45,847	\$41,510	\$48,904	\$210	\$210	\$4,395	\$141,076
Depreciation - Containers	\$30,312	\$30,694	\$36,157	\$155	\$155	\$0	\$97,472
Depreciation for Collection Equipment	\$76,159	\$72,204	\$85,061	\$365	\$365	\$4,395	\$238,548
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)							
General and Administrative	\$95,162	\$96,739	\$97,105	\$489	\$489	\$4,660	\$294,644
Operations	\$18,743	\$18,795	\$22,052	\$95	\$95	\$1,156	\$60,937
Vehicle Maintenance	\$32,186	\$32,276	\$37,870	\$163	\$163	\$1,985	\$104,644
Container Maintenance	\$13,778	\$14,071	\$13,474	\$71	\$71	\$687	\$42,152
Total Allocated Indirect Costs excluding Depreciation and Interest	\$159,870	\$161,882	\$170,501	\$818	\$818	\$8,488	\$502,376
Total Allocated Indirect Depreciation Costs (Form 9)	\$1,615	\$1,624	\$1,953	\$8	\$8	\$101	\$5,310
Annual Implementation Cost Amortization (Form A)	\$2,312	\$2,117	\$2,440	\$34	\$34	\$525	\$7,463
Total Annual Cost of Operations	\$885,163	\$836,997	\$867,566	\$2,735	\$2,735	\$129,139	\$1,824,336
Profit (insert Operating Ratio below)	\$61,426	\$56,370	\$59,579	\$287	\$287	\$13,556	\$191,505
90.5%							
Total Proposed Costs before Pass-Through Cost Allocation	\$646,589	\$593,367	\$627,144	\$3,023	\$3,023	\$142,695	\$2,015,841
Contractor Pass-Through Costs							
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$22,422	\$21,258	\$25,043	\$107	\$107	\$1,294	\$70,231
Interest Expense on Implementation Cost	\$686	\$628	\$724	\$10	\$10	\$156	\$2,215
Total Contractor Pass-Through Costs	\$23,108	\$21,886	\$25,767	\$117	\$117	\$1,450	\$72,445
TOTAL BASE CONTRACTOR'S COMPENSATION	\$669,697	\$615,253	\$652,911	\$3,140	\$3,140	\$144,145	\$2,088,286
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$719,669	\$658,377	\$677,878	\$3,362	\$3,362	\$107,966	\$2,170,615
Change \$	(\$49,972)	(\$43,124)	(\$24,967)	(\$222)	(\$222)	\$36,179	(\$82,329)
Change %	-6.9%	-6.6%	-3.7%	-6.6%	-6.6%	33.5%	-3.8%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of Belmont Allocated Costs - MFD & Commercial

	Statistics Used For Cost Allocation								Total
City # of Accounts	390	432	55	9	9	9	2,056	904	
SBWMA # Accounts	10,192	9,956	1,384	180	180	180	24,026	22,072	
City # of Accounts %	3.8%	4.3%	4.0%	5.0%	5.0%	5.0%	8.6%	4.1%	
City Total Route Labor hours year	3,228.89	2,226.05	345.08	117.46	0.00	0.00	995.76	5,917	
SBWMA Total Route Labor hours year	49,107.67	26,772.64	5,944.54	3,954.61	1,534.42	337.47	11,636.30	87,651	
City Total Route Labor hours year %	6.6%	8.3%	5.8%	3.0%	0.0%	0.0%	8.6%	6.8%	
City # of route hours/year	1,912.13	2,116.91	334.27	117.46	0.00	0.00	995.76	4,481	
SBWMA # of route hours/year	32,197.46	25,398.59	5,495.16	3,954.61	1,534.42	337.47	11,636.30	68,918	
City # of route hours/year %	5.9%	8.3%	6.1%	3.0%	0.0%	0.0%	8.6%	6.5%	
City Total Containers in Service	859	1,247	92	11	11	11	2,056	2,231	
SBWMA Total Containers in Service	17,701	19,228	1,745	266	266	266	24,026	39,472	
City Total Containers in Service %	4.9%	6.5%	5.3%	4.1%	4.1%	4.1%	8.6%	5.7%	

MFD & Commercial	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	MFD & Commercial
	E	F	G	H	H	H	J	TOTAL
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$277,910	\$139,758	\$33,904	\$10,259	\$0	\$0	\$10,291	\$472,122
Benefits for CBAs	\$113,492	\$53,614	\$9,139	\$2,934	\$0	\$0	\$4,335	\$183,513
Payroll Taxes	\$23,122	\$11,628	\$2,821	\$854	\$0	\$0	\$856	\$39,281
Workers Compensation Insurance	\$24,495	\$12,318	\$2,980	\$904	\$0	\$0	\$907	\$41,614
Total Direct Labor Related-Costs	\$439,020	\$217,317	\$48,852	\$14,951	\$0	\$0	\$16,389	\$736,530
Direct Fuel Costs	\$56,568	\$33,458	\$11,285	\$2,198	\$0	\$0	\$2,643	\$106,151
Other Direct Costs	\$29,448	\$20,372	\$5,179	\$1,578	\$0	\$0	\$1,376	\$57,953
Depreciation - Collection Vehicles	\$46,644	\$33,606	\$13,475	\$1,474	\$0	\$0	\$1,684	\$96,882
Depreciation - Containers	\$9,367	\$9,436	\$7,212	\$0	\$0	\$0	\$511	\$26,526
Depreciation for Collection Equipment	\$56,010	\$43,042	\$20,688	\$1,474	\$0	\$0	\$2,195	\$123,408
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)								
General and Administrative	\$26,865	\$32,232	\$34,796	\$16,874	\$3,435	\$1,249	\$1,916	\$117,368
Operations	\$10,343	\$15,358	\$13,212	\$2,486	\$0	\$0	\$475	\$41,875
Vehicle Maintenance	\$17,761	\$26,374	\$22,689	\$4,270	\$0	\$0	\$816	\$71,909
Container Maintenance	\$5,020	\$7,098	\$6,801	\$2,056	\$419	\$152	\$282	\$21,828
Total Allocated Indirect Costs excluding Depreciation and Interest	\$59,988	\$81,061	\$77,499	\$25,687	\$3,854	\$1,401	\$3,490	\$252,979
Total Allocated Indirect Depreciation Costs (Form 9)	\$931	\$1,347	\$983	\$245	\$0	\$0	\$41	\$3,546
Annual Implementation Cost Amortization (Form A)	\$2,838	\$98	\$37	\$195	\$0	\$0	\$128	\$3,297
Total Annual Cost of Operations	\$644,803	\$396,696	\$164,523	\$46,326	\$3,854	\$1,401	\$26,262	\$1,283,865
Profit (insert Operating Ratio below)	\$67,686.47	\$41,642	\$17,270	\$4,863	\$405	\$147	\$2,757	\$134,770
	90.5%							
Total Proposed Costs before Pass-Through Cost Allocation	\$712,489	\$438,338	\$181,793	\$51,189	\$4,259	\$1,548	\$29,019	\$1,418,636
Contractor Pass-Through Costs								
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$22,108	\$16,989	\$8,166	\$582	\$0	\$0	\$866	\$48,710
Interest Expense on Implementation Cost	\$1,287	\$45	\$17	\$88	\$0	\$0	\$58	\$1,495
Total Contractor Pass-Through Costs	\$23,395	\$17,034	\$8,183	\$670	\$0	\$0	\$925	\$50,206
TOTAL BASE CONTRACTOR'S COMPENSATION	\$735,884	\$455,372	\$189,976	\$51,859	\$4,259	\$1,548	\$29,944	\$1,468,841
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$770,458	\$429,225	\$138,935	\$67,073	\$3,971	\$1,444	\$22,579	\$1,433,685
Change \$	(\$34,574)	\$26,147	\$51,040	(\$15,215)	\$288	\$105	\$7,365	\$35,156
Change %	-4.5%	6.1%	36.7%	-22.7%	7.2%	7.2%	32.6%	2.5%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of Belmont Allocated Costs - Agency Facilities

Statistics Used For Cost Allocation					Totals
City # of Lifts per year	4,784	3,380	3,640	6,759	11,804.00
SBWMA # Lifts per year (Accounts for Venues/Events)	216,827	14,105	50,232	93,999	
City # of Lifts per year %	2.2%	24.0%	7.2%	7.2%	
City Total Route Labor hours year	176.79	10.09	80.78	267.66	267.66
SBWMA Total Route Labor hours year	4,619.52	192.29	1,032.23	5,844.04	
City Total Route Labor hours year	3.8%	5.2%	7.8%	4.6%	
City # of route hours/year	95.30	9.94	76.31	267.66	181.55
SBWMA # of route hours/year	2,555.65	183.49	976.33	5,844.04	
City # of route hours/year %	3.7%	5.4%	7.8%	4.6%	
City # of Containers	55	51	66	6,793	172.00
SBWMA # of Containers	784	219	513	96,133	
City # of Containers %	7.0%	23.3%	12.9%	7.1%	

Agency Facilities	Solid Waste	Organic Materials	Recyclable Materials	Venues and Events	Agency Facilities
	E	G	I	I	TOTAL
Annual Cost of Operations					
Direct Labor-Related Costs					
Wages for CBAs	\$3,997	\$1,159	\$3,144	\$497	\$8,797
Benefits for CBAs	\$1,600	\$464	\$1,259	\$199	\$3,522
Payroll Taxes	\$333	\$96	\$262	\$41	\$732
Workers Compensation Insurance	\$352	\$102	\$277	\$44	\$775
Total Direct Labor Related-Costs	\$6,282	\$1,822	\$4,942	\$781	\$13,827
Direct Fuel Costs	\$1,168	\$359	\$942	\$149	\$2,618
Other Direct Costs	\$833	\$256	\$672	\$106	\$1,868
Depreciation - Collection Vehicles	\$3,177	\$1,154	\$2,220	\$325	\$6,877
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0
Depreciation for Collection Equipment	\$3,177	\$1,154	\$2,220	\$325	\$6,877
Lease	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)					
General and Administrative (using lifts for Agency Costs)	\$2,447	\$5,993	\$2,934	\$765	\$12,139
Operations	\$1,026	\$336	\$785	\$121	\$2,268
Vehicle Maintenance	\$1,762	\$577	\$1,348	\$208	\$3,895
Container Maintenance (using lifts for Agency Costs)	\$361	\$883	\$432	\$113	\$1,788
Total Allocated Indirect Costs excluding Depreciation and Interest	\$5,596	\$7,789	\$5,499	\$1,206	\$20,090
Total Allocated Indirect Depreciation Costs (Form 9)	\$102	\$37	\$72	\$10	\$221
Annual Implementation Cost Amortization (Form A)	\$150	\$54	\$105	\$15	\$324
Total Annual Cost of Operations	\$17,308	\$11,472	\$14,451	\$2,593	\$45,824
Profit (insert Operating Ratio below)	\$1,817	\$1,204	\$1,517	\$272	\$4,810
	90.5%				
Total Operating Costs before Pass-Through Cost Allocation	\$19,125	\$12,676	\$15,968	\$2,865	\$50,635
Contractor Pass-Through Costs					
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$866	\$315	\$605	\$89	\$1,874
Interest Expense on Implementation Cost	\$29	\$10	\$20	\$3	\$62
Total Contractor Pass-Through Costs	\$895	\$325	\$625	\$92	\$1,936
TOTAL BASE CONTRACTOR'S COMPENSATION	\$20,020	\$13,001	\$16,593	\$2,957	\$52,571
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$11,848	\$8,795	\$14,098	\$2,304	\$37,045
Change \$	\$8,172	\$4,206	\$2,495	\$652	\$15,525
Change %	69.0%	47.8%	17.7%	28.3%	41.9%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of Burlingame Allocated Costs - SFD

	Statistics Used for Cost Allocation							Total
City # of accounts	6,604	6,581	6,519	6,581	6,581	2,021	6,604.00	
SBWMA # of accounts	93,999	93,730	90,347	93,730	93,730	24,026	93,999.00	
City # of accounts %	7.0%	7.0%	7.2%	7.0%	7.0%	8.4%	7.0%	
City Total Route Labor hours year	3,166.54	2,753.90	2,916.61	13.77	13.77	978.81	9,843.40	
SBWMA Total Route Labor hours year	46,797.02	44,432.25	38,992.32	222.16	222.16	11,636.30	142,302.21	
City Total Route Labor hours year %	6.8%	6.2%	7.5%	6.2%	6.2%	8.4%	6.9%	
City # of route hours/year	2,825.95	2,444.01	2,557.42	12.22	12.22	978.81	8,830.63	
SBWMA # of route hours/year	42,960.28	40,791.58	34,718.78	203.96	203.96	11,636.30	130,514.86	
City Total Route Labor hours year %	6.6%	6.0%	7.4%	6.0%	6.0%	8.4%	6.8%	
City Total Containers in Service	6,674	6,652	6,691	6,652	6,652	2,021	35,342.00	
SBWMA Total Containers in Service	96,133	95,410	99,478	95,410	95,410	24,026	505,867.00	
City Total Containers in Service %	6.9%	7.0%	6.7%	7.0%	7.0%	8.4%	7.0%	

SFD	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	SFD TOTAL
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$218,253	\$162,973	\$169,171	\$823	\$823	\$62,758	\$614,801
Benefits for CBAs	\$86,358	\$67,299	\$68,209	\$340	\$340	\$28,910	\$251,456
Payroll Taxes	\$18,159	\$13,559	\$14,075	\$68	\$68	\$5,221	\$51,151
Workers Compensation Insurance	\$19,238	\$14,365	\$14,911	\$73	\$73	\$5,532	\$54,190
Total Direct Labor Related-Costs	\$342,007	\$258,196	\$266,366	\$1,304	\$1,304	\$102,421	\$971,598
Direct Fuel Costs	\$52,890	\$48,733	\$50,308	\$246	\$246	\$7,004	\$159,428
Other Direct Costs	\$26,347	\$24,276	\$25,372	\$123	\$123	\$4,237	\$80,478
Depreciation - Collection Vehicles	\$52,824	\$44,689	\$54,357	\$226	\$226	\$4,320	\$156,641
Depreciation - Containers	\$29,781	\$30,506	\$35,671	\$154	\$154	\$0	\$96,266
Depreciation for Collection Equipment	\$82,604	\$75,194	\$90,029	\$380	\$380	\$4,320	\$252,906
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)							
General and Administrative	\$92,980	\$95,592	\$96,793	\$483	\$483	\$4,581	\$290,911
Operations	\$21,595	\$20,234	\$24,511	\$102	\$102	\$1,136	\$67,682
Vehicle Maintenance	\$37,084	\$34,748	\$42,092	\$175	\$175	\$1,951	\$116,226
Container Maintenance	\$13,537	\$13,985	\$13,293	\$71	\$71	\$675	\$41,631
Total Allocated Indirect Costs excluding Depreciation and Interest	\$165,196	\$164,559	\$176,690	\$831	\$831	\$8,344	\$516,450
Total Allocated Indirect Depreciation Costs (Form 9)	\$1,861	\$1,748	\$2,171	\$9	\$9	\$99	\$5,898
Annual Implementation Cost Amortization (Form A)	\$2,664	\$2,279	\$2,712	\$37	\$37	\$516	\$8,245
Total Annual Cost of Operations	\$673,570	\$574,985	\$613,648	\$2,929	\$2,929	\$126,941	\$1,995,002
Profit (insert Operating Ratio below)	\$70,706	\$60,358	\$64,416	\$307	\$307	\$13,325	\$209,420
	0.91						
Total Proposed Costs before Pass-Through Cost Allocation	\$744,277	\$635,342	\$678,064	\$3,237	\$3,237	\$140,266	\$2,204,423
Contractor Pass-Through Costs							
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$24,320	\$22,138	\$26,505	\$112	\$112	\$1,272	\$74,458
Interest Expense on Implementation Cost	\$791	\$676	\$805	\$11	\$11	\$153	\$2,447
Total Contractor Pass-Through Costs	\$25,110	\$22,814	\$27,310	\$123	\$123	\$1,425	\$76,905
TOTAL BASE CONTRACTOR'S COMPENSATION	\$769,387	\$658,157	\$705,374	\$3,359	\$3,359	\$141,691	\$2,281,327
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$809,629	\$665,484	\$672,436	\$3,399	\$3,399	\$119,212	\$2,273,558
Change \$	(\$40,242)	(\$7,327)	\$32,938	(\$39)	(\$39)	\$22,479	\$7,770
Change %	-5.0%	-1.1%	4.9%	-1.2%	-1.2%	18.9%	0.3%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of Burlingame Allocated Costs - MFD & Commercial

	Statistics Used for Cost Allocation								Total
	City # of Accounts	City # of Accounts %	City Total Route Labor hours year	City Total Route Labor hours year %	City # of route hours/year	City # of route hours/year %	City Total Containers in Service	City Total Containers in Service %	
City # of Accounts	1,358	13.3%	6,596.43	13.4%	3,853.66	12.0%	2,536	14.3%	2,925.00
SBWMA # Accounts	1,353	13.6%	3,566.60	13.3%	3,417.70	13.5%	2,578	13.4%	2,072.00
City # of Accounts %	166	12.0%	779.47	13.1%	720.04	13.1%	258	14.8%	13.3%
City Total Route Labor hours year	16	8.9%	1,291.01	32.6%	1,291.01	32.6%	20	7.5%	12,315.92
SBWMA Total Route Labor hours year	16	8.9%	82.41	5.4%	82.41	5.4%	20	7.5%	87,651.35
City Total Route Labor hours year %	16	8.9%	-	0.0%	-	0.0%	20	7.5%	14.1%
City # of route hours/year	3,417.70	13.1%	3,853.66	12.0%	3,417.70	12.0%	2,536	14.3%	9,364.82
SBWMA # of route hours/year	25,398.59	13.5%	32,197.46	13.6%	32,197.46	13.6%	17,701.00	14.3%	68,917.71
City # of route hours/year %	5,495.16	13.1%	6,596.43	13.4%	6,596.43	13.4%	2,536	14.3%	13.6%
City Total Containers in Service	20	7.5%	2,536	7.5%	2,536	7.5%	2,536	14.3%	5,432.00
SBWMA Total Containers in Service	266.00	7.5%	17,701.00	14.3%	17,701.00	14.3%	17,701.00	14.3%	39,472.00
City Total Containers in Service %	266.00	7.5%	17,701.00	14.3%	17,701.00	14.3%	17,701.00	14.3%	13.8%

MFD & Commercial	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	MFD & Commercial
	E	F	G	H	H	H	J	TOTAL
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$567,754	\$223,921	\$76,583	\$112,760	\$2,889	\$0	\$10,116	\$994,023
Benefits for CBAs	\$231,858	\$85,900	\$20,643	\$32,247	\$1,157	\$0	\$4,261	\$376,066
Payroll Taxes	\$47,237	\$18,630	\$6,372	\$9,382	\$240	\$0	\$842	\$82,703
Workers Compensation Insurance	\$50,043	\$19,737	\$6,751	\$9,938	\$255	\$0	\$892	\$87,614
Total Direct Labor Related-Costs	\$896,892	\$348,188	\$110,348	\$164,326	\$4,540	\$0	\$16,110	\$1,540,405
Direct Fuel Costs	\$114,005	\$54,017	\$24,309	\$24,153	\$866	\$0	\$2,598	\$219,949
Other Direct Costs	\$59,349	\$32,891	\$11,155	\$17,340	\$621	\$0	\$1,353	\$122,709
Depreciation - Collection Vehicles	\$94,004	\$54,256	\$29,027	\$16,197	\$1,332	\$0	\$1,655	\$196,472
Depreciation - Containers	\$27,653	\$19,508	\$20,226	\$0	\$0	\$0	\$502	\$67,889
Depreciation for Collection Equipment	\$121,657	\$73,764	\$49,253	\$16,197	\$1,332	\$0	\$2,157	\$264,361
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)								
General and Administrative	\$93,545	\$100,949	\$105,022	\$29,998	\$6,107	\$2,220	\$1,883	\$339,725
Operations	\$20,844	\$24,795	\$28,460	\$27,329	\$915	\$0	\$467	\$102,811
Vehicle Maintenance	\$35,795	\$42,579	\$48,873	\$46,931	\$1,572	\$0	\$802	\$176,552
Container Maintenance	\$14,819	\$14,673	\$19,073	\$3,738	\$761	\$277	\$277	\$53,619
Total Allocated Indirect Costs excluding Depreciation and Interest	\$165,003	\$182,997	\$201,428	\$107,997	\$9,356	\$2,497	\$3,430	\$672,708
Total Allocated Indirect Depreciation Costs (Form 9)	\$1,876	\$2,174	\$2,117	\$2,690	\$87	\$0	\$41	\$8,984
Annual Implementation Cost Amortization (Form A)	\$5,720	\$159	\$81	\$2,142	\$4	\$0	\$126	\$8,231
Total Annual Cost of Operations	\$1,364,501	\$694,190	\$398,691	\$334,845	\$16,806	\$2,497	\$25,815	\$2,837,346
Profit (insert Operating Ratio below)	\$143,234.95	\$72,871	\$41,852	\$35,150	\$1,764	\$262	\$2,710	\$297,843
0.91								
Total Proposed Costs before Pass-Through Cost Allocation	\$1,507,736	\$767,061	\$440,543	\$369,995	\$18,570	\$2,759	\$28,525	\$3,135,189
Contractor Pass-Through Costs								
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$48,019	\$29,115	\$19,441	\$6,393	\$526	\$0	\$852	\$104,346
Interest Expense on Implementation Cost	\$2,594	\$72	\$37	\$971	\$2	\$0	\$57	\$3,733
Total Contractor Pass-Through Costs	\$50,613	\$29,187	\$19,477	\$7,365	\$528	\$0	\$909	\$108,079
TOTAL BASE CONTRACTOR'S COMPENSATION	\$1,558,350	\$796,248	\$460,020	\$377,359	\$19,098	\$2,759	\$29,434	\$3,243,268
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$1,510,472	\$810,100	\$506,996	\$315,252	\$29,576	\$2,791	\$24,930	\$3,200,118
Change \$	\$47,878	(\$13,852)	(\$46,976)	\$62,107	(\$10,479)	(\$32)	\$4,504	\$43,150
Change %	3.2%	-1.7%	-9.3%	19.7%	-35.4%	-1.1%	18.1%	1.3%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of Burlingame Allocated Costs - Agency Facilities

	Statistics Used for Cost Allocation				Totals
City # of Lifts per year	33,488	884	1,976	6,604	36,348.00
SBWMA # Lifts per year (Accounts for Venues/Events)	216,827	14,105	50,232	93,999	
City # of Lifts per year %	15.4%	6.3%	3.9%	7.0%	
City Total Route Labor hours year	1,380.29	15.75	50.88	1,446.92	1,446.92
SBWMA Total Route Labor hours year	4,619.52	192.29	1,032.23	5,844.04	
City Total Route Labor hours year	29.9%	8.2%	4.9%	24.8%	
City # of route hours/year	597.42	15.21	49.68	1,446.92	662.31
SBWMA # of route hours/year	2,555.65	183.49	976.33	5,844.04	
City # of route hours/year %	23.4%	8.3%	5.1%	24.8%	
City # of Containers	16	11	27	6,674	54.00
SBWMA # of Containers	784	219	513	96,133	
City # of Containers %	2.0%	5.0%	5.3%	6.9%	

Agency Facilities	Solid Waste	Organic Materials	Recyclable Materials	Venues and Events	Agency Facilities
	E	G	I	I	TOTAL
Annual Cost of Operations					
Direct Labor-Related Costs					
Wages for CBAs	\$31,205	\$1,810	\$1,981	\$2,685	\$37,680
Benefits for CBAs	\$12,494	\$725	\$793	\$1,075	\$15,086
Payroll Taxes	\$2,596	\$151	\$165	\$223	\$3,135
Workers Compensation Insurance	\$2,750	\$160	\$175	\$237	\$3,321
Total Direct Labor Related-Costs	\$49,045	\$2,845	\$3,113	\$4,220	\$59,222
Direct Fuel Costs	\$7,321	\$549	\$613	\$805	\$9,289
Other Direct Costs	\$5,224	\$392	\$437	\$574	\$6,627
Depreciation - Collection Vehicles	\$19,919	\$1,766	\$1,445	\$1,758	\$24,888
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0
Depreciation for Collection Equipment	\$19,919	\$1,766	\$1,445	\$1,758	\$24,888
Lease	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)					
General and Administrative (using lifts for Agency Costs)	\$17,131	\$1,567	\$1,593	\$747	\$21,038
Operations	\$6,432	\$514	\$511	\$653	\$8,111
Vehicle Maintenance	\$11,045	\$883	\$878	\$1,122	\$13,928
Container Maintenance (using lifts for Agency Costs)	\$2,524	\$231	\$235	\$110	\$3,100
Total Allocated Indirect Costs excluding Depreciation and Interest	\$37,132	\$3,196	\$3,216	\$2,632	\$46,176
Total Allocated Indirect Depreciation Costs (Form 9)	\$641	\$57	\$47	\$56	\$801
Annual Implementation Cost Amortization (Form A)	\$939	\$83	\$68	\$83	\$1,173
Total Annual Cost of Operations	\$120,221	\$8,887	\$8,939	\$10,130	\$148,177
Profit (insert Operating Ratio below)	\$12,620	\$933	\$938	\$1,063	\$15,555
0.91					
Total Operating Costs before Pass-Through Cost Allocation	\$132,841	\$9,820	\$9,878	\$11,193	\$163,732
Contractor Pass-Through Costs					
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$5,429	\$481	\$394	\$479	\$6,783
Interest Expense on Implementation Cost	\$179	\$16	\$13	\$16	\$224
Total Contractor Pass-Through Costs	\$5,608	\$497	\$407	\$495	\$7,007
TOTAL BASE CONTRACTOR'S COMPENSATION	\$138,449	\$10,318	\$10,285	\$11,688	\$170,739
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$137,987	\$8,436	\$11,453	\$11,288	\$169,165
Change \$	\$462	\$1,882	(\$1,169)	\$400	\$1,575
Change %	0.3%	22.3%	-10.2%	3.5%	0.9%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of East Palo Alto Allocated Costs - SFD

	Statistics Used for Cost Allocation						Total
City # of accounts	4,155	4,151	4,152	4,151	4,151	1,016	4,155
SBWMA # of accounts	93,999	93,730	90,347	93,730	93,730	24,026	93,999
City # of accounts %	4.4%	4.4%	4.6%	4.4%	4.4%	4.2%	4.4%
City Total Route Labor hours year	2,546.49	1,783.11	1,818.96	8.92	8.92	492.07	6,658
SBWMA Total Route Labor hours year	46,797.02	44,432.25	38,992.32	222.16	222.16	11,636.30	142,302
City Total Route Labor hours year %	5.4%	4.0%	4.7%	4.0%	4.0%	4.2%	4.7%
City # of route hours/year	2,125.92	1,552.07	1,647.09	7.76	7.76	492.07	5,833
SBWMA # of route hours/year	42,960.28	40,791.58	34,718.78	203.96	203.96	11,636.30	130,515
City Total Route Labor hours year %	4.9%	3.8%	4.7%	3.8%	3.8%	4.2%	4.5%
City Total Containers in Service	4,191	4,177	4,232	4,177	4,177	1,016	21,970
SBWMA Total Containers in Service	96,133	95,410	99,478	95,410	95,410	24,026	505,867
City Total Containers in Service %	4.4%	4.4%	4.3%	4.4%	4.4%	4.2%	4.3%

SFD	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	SFD TOTAL
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$175,516	\$105,523	\$105,505	\$533	\$533	\$31,550	\$419,159
Benefits for CBAs	\$69,448	\$43,575	\$42,539	\$220	\$220	\$14,534	\$170,536
Payroll Taxes	\$14,603	\$8,779	\$8,778	\$44	\$44	\$2,625	\$34,874
Workers Compensation Insurance	\$15,471	\$9,301	\$9,299	\$47	\$47	\$2,781	\$36,945
Total Direct Labor Related-Costs	\$275,038	\$167,178	\$166,121	\$844	\$844	\$51,489	\$661,514
Direct Fuel Costs	\$39,789	\$30,948	\$32,400	\$156	\$156	\$3,521	\$106,971
Other Direct Costs	\$19,820	\$15,416	\$16,341	\$78	\$78	\$2,130	\$53,864
Depreciation - Collection Vehicles	\$39,739	\$28,380	\$35,009	\$143	\$143	\$2,172	\$105,585
Depreciation - Containers	\$18,701	\$19,155	\$22,562	\$97	\$97	\$0	\$60,612
Depreciation for Collection Equipment	\$58,440	\$47,535	\$57,570	\$240	\$240	\$2,172	\$166,197
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)							
General and Administrative	\$58,500	\$60,295	\$61,648	\$305	\$305	\$2,303	\$183,355
Operations	\$16,246	\$12,850	\$15,786	\$65	\$65	\$571	\$45,583
Vehicle Maintenance	\$27,898	\$22,066	\$27,109	\$111	\$111	\$981	\$78,277
Container Maintenance	\$8,500	\$8,782	\$8,408	\$44	\$44	\$339	\$26,118
Total Allocated Indirect Costs excluding Depreciation and Interest	\$111,144	\$103,993	\$112,952	\$525	\$525	\$4,194	\$333,333
Total Allocated Indirect Depreciation Costs (Form 9)	\$1,400	\$1,110	\$1,398	\$6	\$6	\$50	\$3,970
Annual Implementation Cost Amortization (Form A)	\$2,004	\$1,447	\$1,747	\$23	\$23	\$259	\$5,504
Total Annual Cost of Operations	\$507,635	\$367,628	\$388,529	\$1,873	\$1,873	\$63,816	\$1,331,353
Profit (insert Operating Ratio below)	\$53,288	\$38,591	\$40,785	\$197	\$197	\$6,699	\$139,755
	90.5%						
Total Proposed Costs before Pass-Through Cost Allocation	\$560,922	\$406,219	\$429,314	\$2,069	\$2,069	\$70,515	\$1,471,108
Contractor Pass-Through Costs							
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$17,205	\$13,995	\$16,949	\$71	\$71	\$639	\$48,930
Interest Expense on Implementation Cost	\$595	\$430	\$518	\$7	\$7	\$77	\$1,634
Total Contractor Pass-Through Costs	\$17,800	\$14,424	\$17,468	\$78	\$78	\$716	\$50,563
TOTAL BASE CONTRACTOR'S COMPENSATION	\$578,722	\$420,643	\$446,781	\$2,147	\$2,147	\$71,231	\$1,521,671
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$561,117	\$413,953	\$419,002	\$2,114	\$2,114	\$75,727	\$1,474,028
Change \$	\$17,605	\$6,689	\$27,779	\$33	\$33	(\$4,495)	\$47,644
Change %	3.1%	1.6%	6.6%	1.6%	1.6%	-5.9%	3.2%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of East Palo Alto Allocated Costs - MFD & Commercial

	Statistics Used for Cost Allocation							Total
City # of Accounts	339	338	153	11	11	11	1,016	863
SBWMA # Accounts	10,192	9,956	1,384	180	180	180	24,026	22,072
City # of Accounts %	3.3%	3.4%	11.1%	6.1%	6.1%	6.1%	4.2%	3.9%
City Total Route Labor hours year	1,648.74	612.41	133.58	191.04	13.65	0.00	492.07	2,599
SBWMA Total Route Labor hours year	49,107.67	26,772.64	5,944.54	3,954.61	1,534.42	337.47	11,636.30	87,651
City Total Route Labor hours year %	3.4%	2.3%	2.2%	4.8%	0.9%	0.0%	4.2%	3.0%
City # of route hours/year	1,314.06	576.87	119.29	191.04	13.65	0.00	492.07	2,215
SBWMA # of route hours/year	32,197.46	25,398.59	5,495.16	3,954.61	1,534.42	337.47	11,636.30	68,918
City # of route hours/year %	4.1%	2.3%	2.2%	4.8%	0.9%	0.0%	4.2%	3.2%
City Total Containers in Service	564	638	166	11	11	11	1,016	1,401
SBWMA Total Containers in Service	17,701	19,228	1,745	266	266	266	24,026	39,472
City Total Containers in Service %	3.2%	3.3%	9.5%	4.1%	4.1%	4.1%	4.2%	3.5%

MFD & Commercial	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	MFD & Commercial TOTAL
	E	F	G	H	H	H	J	
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$141,907	\$38,449	\$13,124	\$16,686	\$478	\$0	\$5,085	\$215,730
Benefits for CBAs	\$57,952	\$14,750	\$3,538	\$4,772	\$192	\$0	\$2,142	\$83,344
Payroll Taxes	\$11,807	\$3,199	\$1,092	\$1,388	\$40	\$0	\$423	\$17,949
Workers Compensation Insurance	\$12,508	\$3,389	\$1,157	\$1,471	\$42	\$0	\$448	\$19,015
Total Direct Labor Related-Costs	\$224,173	\$59,786	\$18,911	\$24,317	\$752	\$0	\$8,099	\$336,038
Direct Fuel Costs	\$38,875	\$9,117	\$4,027	\$3,574	\$143	\$0	\$1,306	\$57,043
Other Direct Costs	\$20,237	\$5,552	\$1,848	\$2,566	\$103	\$0	\$680	\$30,986
Depreciation - Collection Vehicles	\$32,055	\$9,158	\$4,809	\$2,397	\$221	\$0	\$832	\$49,471
Depreciation - Containers	\$6,150	\$4,828	\$13,014	\$0	\$0	\$0	\$252	\$24,244
Depreciation for Collection Equipment	\$38,204	\$13,986	\$17,823	\$2,397	\$221	\$0	\$1,085	\$73,715
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)								
General and Administrative	\$23,352	\$25,219	\$96,797	\$20,624	\$4,199	\$1,526	\$947	\$172,663
Operations	\$7,108	\$4,185	\$4,715	\$4,044	\$152	\$0	\$235	\$20,438
Vehicle Maintenance	\$12,206	\$7,187	\$8,097	\$6,945	\$260	\$0	\$403	\$35,098
Container Maintenance	\$3,296	\$3,631	\$12,272	\$2,056	\$419	\$152	\$139	\$21,965
Total Allocated Indirect Costs excluding Depreciation and Interest	\$45,961	\$40,222	\$121,881	\$33,669	\$5,029	\$1,679	\$1,724	\$250,165
Total Allocated Indirect Depreciation Costs (Form 9)	\$640	\$367	\$351	\$398	\$14	\$0	\$20	\$1,790
Annual Implementation Cost Amortization (Form A)	\$1,951	\$27	\$13	\$317	\$1	\$0	\$63	\$2,372
Total Annual Cost of Operations	\$370,040	\$129,057	\$164,854	\$67,237	\$6,263	\$1,679	\$12,978	\$752,108
Profit (insert Operating Ratio below)	\$38,844.01	\$13,547	\$17,305	\$7,058	\$657	\$176	\$1,362	\$78,951
	90.5%							
Total Proposed Costs before Pass-Through Cost Allocation	\$408,884	\$142,604	\$182,159	\$74,295	\$6,921	\$1,855	\$14,340	\$831,059
Contractor Pass-Through Costs								
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$15,080	\$5,520	\$7,035	\$946	\$87	\$0	\$428	\$29,096
Interest Expense on Implementation Cost	\$885	\$12	\$6	\$144	\$0	\$0	\$29	\$1,076
Total Contractor Pass-Through Costs	\$15,964	\$5,532	\$7,041	\$1,090	\$87	\$0	\$457	\$30,171
TOTAL BASE CONTRACTOR'S COMPENSATION	\$424,849	\$148,137	\$189,200	\$75,385	\$7,008	\$1,855	\$14,797	\$861,230
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$409,187	\$150,891	\$206,829	\$68,331	\$11,542	\$1,624	\$15,836	\$864,240
Change \$	\$15,662	(\$2,754)	(\$17,629)	\$7,054	(\$4,534)	\$231	(\$1,039)	(\$3,010)
Change %	3.8%	-1.8%	-8.5%	10.3%	-39.3%	14.2%	-6.6%	-0.3%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of East Palo Alto Allocated Costs - Agency Facilities

Statistics Used for Cost Allocation					Totals
City # of Lifts per year	2,392	52	572	4,155	3,016.00
SBWMA # Lifts per year (Accounts for Venues/Events)	216,827	14,105	50,232	93,999	
City # of Lifts per year %	1.1%	0.4%	1.1%	4.4%	
City Total Route Labor hours year	52.65	0.00	6.64	59.29	59.29
SBWMA Total Route Labor hours year	4,619.52	192.29	1,032.23	5,844.04	
City Total Route Labor hours year %	1.1%	0.0%	0.6%	1.0%	
City # of route hours/year	49.79	0.00	6.25	59.29	56.04
SBWMA # of route hours/year	2,555.65	183.49	976.33	5,844.04	
City # of route hours/year %	1.9%	0.0%	0.6%	1.0%	
City # of Containers	5	1	11	4,191	17.00
SBWMA # of Containers	784	219	513	96,133	
City # of Containers %	0.6%	0.5%	2.1%	4.4%	

Agency Facilities	Agency Facilities				TOTAL
	Solid Waste E	Organic Materials G	Recyclable Materials I	Venues and Events I	
Annual Cost of Operations					
Direct Labor-Related Costs					
Wages for CBAs	\$1,190	\$0	\$258	\$110	\$1,559
Benefits for CBAs	\$477	\$0	\$103	\$44	\$624
Payroll Taxes	\$99	\$0	\$22	\$9	\$130
Workers Compensation Insurance	\$105	\$0	\$23	\$10	\$137
Total Direct Labor Related-Costs	\$1,871	\$0	\$406	\$173	\$2,450
Direct Fuel Costs	\$610	\$0	\$77	\$33	\$720
Other Direct Costs	\$435	\$0	\$55	\$24	\$514
Depreciation - Collection Vehicles	\$1,660	\$0	\$182	\$72	\$1,914
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0
Depreciation for Collection Equipment	\$1,660	\$0	\$182	\$72	\$1,914
Lease	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)					
General and Administrative (using lifts for Agency Costs)	\$1,224	\$92	\$461	\$470	\$2,247
Operations	\$536	\$0	\$64	\$27	\$627
Vehicle Maintenance	\$921	\$0	\$110	\$46	\$1,077
Container Maintenance (using lifts for Agency Costs)	\$180	\$14	\$68	\$69	\$331
Total Allocated Indirect Costs excluding Depreciation and Interest	\$2,860	\$106	\$704	\$612	\$4,282
Total Allocated Indirect Depreciation Costs (Form 9)	\$53	\$0	\$6	\$2	\$62
Annual Implementation Cost Amortization (Form A)	\$78	\$0	\$9	\$3	\$90
Total Annual Cost of Operations	\$7,569	\$106	\$1,438	\$919	\$10,032
Profit (insert Operating Ratio below)	\$794	\$11	\$151	\$97	\$1,053
90.5%					
Total Operating Costs before Pass-Through Cost Allocation	\$8,363	\$117	\$1,589	\$1,016	\$11,085
Contractor Pass-Through Costs					
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$452	\$0	\$50	\$20	\$522
Interest Expense on Implementation Cost	\$15	\$0	\$2	\$1	\$17
Total Contractor Pass-Through Costs	\$467	\$0	\$51	\$20	\$539
TOTAL BASE CONTRACTOR'S COMPENSATION	\$8,830	\$117	\$1,641	\$1,036	\$11,624
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$9,433	\$0	\$3,589	\$1,273	\$14,294
Change \$	(\$602)	\$117	(\$1,948)	(\$237)	(\$2,670)
Change %	-6.4%	0.0%	-54.3%	-18.6%	-18.7%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of Foster City Allocated Costs - SFD

	Statistics Used for Cost Allocation							Total
City # of accounts	6,747	6,737	5,525	6,737	6,737	1,714	6,747.00	
SBWMA # of accounts	93,999	93,730	90,347	93,730	93,730	24,026	93,999.00	
City # of accounts %	7.2%	7.2%	6.1%	7.2%	7.2%	7.1%	7.2%	
City Total Route Labor hours year	3,063.06	2,756.57	1,957.46	13.78	13.78	830.13	8,634.79	
SBWMA Total Route Labor hours year	46,797.02	44,432.25	38,992.32	222.16	222.16	11,636.30	142,302.21	
City Total Route Labor hours year %	6.5%	6.2%	5.0%	6.2%	6.2%	7.1%	6.1%	
City # of route hours/year	2,641.11	2,404.56	1,811.15	12.02	12.02	830.13	7,711.00	
SBWMA # of route hours/year	42,960.28	40,791.58	34,718.78	203.96	203.96	11,636.30	130,514.86	
City Total Route Labor hours year %	6.1%	5.9%	5.2%	5.9%	5.9%	7.1%	5.9%	
City Total Containers in Service	6,765	6,746	5,550	6,746	6,746	1,714	34,267.00	
SBWMA Total Containers in Service	96,133	95,410	99,478	95,410	95,410	24,026	505,867.00	
City Total Containers in Service %	7.0%	7.1%	5.6%	7.1%	7.1%	7.1%	6.8%	

SFD	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	SFD TOTAL
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$211,120	\$163,131	\$113,538	\$824	\$824	\$53,225	\$542,662
Benefits for CBAs	\$83,536	\$67,364	\$45,778	\$340	\$340	\$24,519	\$221,877
Payroll Taxes	\$17,565	\$13,573	\$9,446	\$69	\$69	\$4,428	\$45,150
Workers Compensation Insurance	\$18,609	\$14,378	\$10,007	\$73	\$73	\$4,691	\$47,831
Total Direct Labor Related-Costs	\$330,831	\$258,446	\$178,769	\$1,305	\$1,305	\$86,863	\$857,520
Direct Fuel Costs	\$49,431	\$47,946	\$35,628	\$242	\$242	\$5,940	\$139,430
Other Direct Costs	\$24,624	\$23,884	\$17,969	\$121	\$121	\$3,594	\$70,311
Depreciation - Collection Vehicles	\$49,369	\$43,967	\$38,496	\$222	\$222	\$3,664	\$135,939
Depreciation - Containers	\$30,187	\$30,937	\$29,588	\$156	\$156	\$0	\$91,024
Depreciation for Collection Equipment	\$79,555	\$74,904	\$68,084	\$378	\$378	\$3,664	\$226,963
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)							
General and Administrative	\$94,993	\$97,858	\$82,034	\$494	\$494	\$3,885	\$279,759
Operations	\$20,183	\$19,908	\$17,359	\$101	\$101	\$964	\$58,614
Vehicle Maintenance	\$34,659	\$34,187	\$29,809	\$173	\$173	\$1,655	\$100,655
Container Maintenance	\$13,721	\$14,182	\$11,026	\$72	\$72	\$572	\$39,646
Total Allocated Indirect Costs excluding Depreciation and Interest	\$163,556	\$166,135	\$140,229	\$839	\$839	\$7,076	\$478,674
Total Allocated Indirect Depreciation Costs (Form 9)	\$1,740	\$1,720	\$1,538	\$9	\$9	\$84	\$5,099
Annual Implementation Cost Amortization (Form A)	\$2,490	\$2,243	\$1,921	\$36	\$36	\$438	\$7,163
Total Annual Cost of Operations	\$652,226	\$575,278	\$444,137	\$2,930	\$2,930	\$107,659	\$1,785,160
Profit (insert Operating Ratio below)	\$68,466	\$60,388	\$46,622	\$308	\$308	\$11,301	\$187,392
	90.5%						
Total Proposed Costs before Pass-Through Cost Allocation	\$720,692	\$635,666	\$490,759	\$3,238	\$3,238	\$118,960	\$1,972,552
Contractor Pass-Through Costs							
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$23,422	\$22,052	\$20,045	\$111	\$111	\$1,079	\$66,820
Interest Expense on Implementation Cost	\$739	\$666	\$570	\$11	\$11	\$130	\$2,126
Total Contractor Pass-Through Costs	\$24,161	\$22,718	\$20,615	\$122	\$122	\$1,208	\$68,946
TOTAL BASE CONTRACTOR'S COMPENSATION	\$744,852	\$658,384	\$511,373	\$3,360	\$3,360	\$120,169	\$2,041,498
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$736,629	\$676,915	\$514,637	\$3,456	\$3,456	\$126,506	\$2,061,598
Change \$	\$8,224	(\$18,531)	(\$3,263)	(\$96)	(\$96)	(\$6,337)	(\$20,100)
Change %	1.1%	-2.7%	-0.6%	-2.8%	-2.8%	-5.0%	-1.0%

SBWMA COLLECTION AGREEMENT ATTACHMENT N.D 2015

D. City of Foster City Allocated Costs - MFD & Commercial

	Statistics Used for Cost Allocation								Total
	City # of Accounts	City # of Accounts %	City Total Route Labor hours year	City Total Route Labor hours year %	City # of route hours/year	City # of route hours/year %	City Total Containers in Service	City Total Containers in Service %	
City # of Accounts	521		2,378.55	4.8%	1,931.30	6.0%	764	4.3%	1,167.00
SBWMA # Accounts	10,192		49,107.67	4.8%	32,197.46	6.0%	17,701.00	4.3%	22,072.00
City # of Accounts %	5.1%	5.3%	4.1%	11.1%	11.1%	11.1%	7.1%	5.3%	
City Total Route Labor hours year	1,631.67	444.56	275.68	-	107.21	830.13	4,837.67		
SBWMA Total Route Labor hours year	26,772.64	5,944.54	3,954.61	1,534.42	337.47	11,636.30	87,651.35		
City Total Route Labor hours year %	6.1%	7.5%	7.0%	0.0%	31.8%	7.1%	5.5%		
City # of route hours/year	1,554.42	423.58	275.68	-	107.21	830.13	4,292.19		
SBWMA # of route hours/year	25,398.59	5,495.16	3,954.61	1,534.42	337.47	11,636.30	68,917.71		
City # of route hours/year %	6.1%	7.7%	7.0%	0.0%	31.8%	7.1%	6.2%		
City Total Containers in Service	1,196	88	34	34	34	1,714	2,150.00		
SBWMA Total Containers in Service	19,228.00	1,745.00	266.00	266.00	266.00	24,026.00	39,472.00		
City Total Containers in Service %	6.2%	5.0%	12.8%	12.8%	12.8%	7.1%	5.4%		

MFD & Commercial	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	MFD & Commercial TOTAL
	E	F	G	H	H	H	J	
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$204,722	\$102,441	\$43,678	\$24,079	\$0	\$2,928	\$8,579	\$386,426
Benefits for CBAs	\$83,604	\$39,298	\$11,773	\$6,886	\$0	\$1,172	\$3,614	\$146,347
Payroll Taxes	\$17,033	\$8,523	\$3,634	\$2,003	\$0	\$244	\$714	\$32,151
Workers Compensation Insurance	\$18,044	\$9,029	\$3,850	\$2,122	\$0	\$258	\$756	\$34,060
Total Direct Labor Related-Costs	\$323,403	\$159,291	\$62,936	\$35,090	\$0	\$4,602	\$13,663	\$598,984
Direct Fuel Costs	\$57,135	\$24,568	\$14,301	\$5,158	\$0	\$878	\$2,203	\$104,242
Other Direct Costs	\$29,743	\$14,959	\$6,562	\$3,703	\$0	\$632	\$1,147	\$56,746
Depreciation - Collection Vehicles	\$47,111	\$24,676	\$17,076	\$3,459	\$0	\$7,881	\$1,404	\$101,607
Depreciation - Containers	\$8,331	\$9,050	\$6,899	\$0	\$0	\$0	\$426	\$24,706
Depreciation for Collection Equipment	\$55,442	\$33,727	\$23,974	\$3,459	\$0	\$7,881	\$1,830	\$126,313
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)								
General and Administrative	\$35,889	\$39,469	\$36,062	\$37,498	\$7,634	\$2,775	\$1,597	\$160,924
Operations	\$10,446	\$11,277	\$16,742	\$5,836	\$0	\$1,968	\$396	\$46,666
Vehicle Maintenance	\$17,939	\$19,366	\$28,751	\$10,022	\$0	\$3,380	\$680	\$80,137
Container Maintenance	\$4,464	\$6,807	\$6,506	\$6,355	\$1,294	\$470	\$235	\$26,132
Total Allocated Indirect Costs excluding Depreciation and Interest	\$68,738	\$76,920	\$88,060	\$59,710	\$8,928	\$8,595	\$2,909	\$313,860
Total Allocated Indirect Depreciation Costs (Form 9)	\$940	\$989	\$1,245	\$574	\$0	\$359	\$35	\$4,142
Annual Implementation Cost Amortization (Form A)	\$2,867	\$72	\$47	\$457	\$0	\$15	\$107	\$3,566
Total Annual Cost of Operations	\$538,267	\$310,526	\$197,126	\$108,151	\$8,928	\$22,962	\$21,894	\$1,207,854
Profit (insert Operating Ratio below)	\$56,503.21	\$32,597	\$20,693	\$11,353	\$937	\$2,410	\$2,298	\$126,791
	90.5%							
Total Proposed Costs before Pass-Through Cost Allocation	\$594,771	\$343,122	\$217,819	\$119,504	\$9,865	\$25,372	\$24,192	\$1,334,646
Contractor Pass-Through Costs								
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$21,883	\$13,312	\$9,463	\$1,365	\$0	\$3,111	\$722	\$49,857
Interest Expense on Implementation Cost	\$1,300	\$33	\$21	\$207	\$0	\$7	\$49	\$1,617
Total Contractor Pass-Through Costs	\$23,184	\$13,345	\$9,484	\$1,573	\$0	\$3,118	\$771	\$51,474
TOTAL BASE CONTRACTOR'S COMPENSATION	\$617,954	\$356,467	\$227,303	\$121,077	\$9,865	\$28,490	\$24,963	\$1,386,120
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$574,929	\$414,070	\$282,484	\$170,188	\$17,200	\$31,259	\$26,456	\$1,516,586
Change \$	\$43,025	(\$57,603)	(\$55,181)	(\$49,111)	(\$7,335)	(\$2,769)	(\$1,493)	(\$130,466)
Change %	7.5%	-13.9%	-19.5%	-28.9%	-42.6%	-8.9%	-5.6%	-8.6%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of Foster City Allocated Costs - Agency Facilities

	Statistics Used for Cost Allocation				Totals
City # of Lifts per year	1,807	403	923	6,747	3,133.00
SBWMA # Lifts per year (Accounts for Venues/Events)	216,827	14,105	50,232	93,999	
City # of Lifts per year %	0.8%	2.9%	1.8%	7.2%	
City Total Route Labor hours year	78.07	11.97	9.77	99.81	99.81
SBWMA Total Route Labor hours year	4,619.52	192.29	1,032.23	5,844.04	
City Total Route Labor hours year %	1.7%	6.2%	0.9%	1.7%	
City # of route hours/year	73.10	11.75	9.31	99.81	94.16
SBWMA # of route hours/year	2,555.65	183.49	976.33	5,844.04	
City # of route hours/year %	2.9%	6.4%	1.0%	1.7%	
City # of Containers	10	4	13	6,765	27.00
SBWMA # of Containers	784	219	513	96,133	
City # of Containers %	1.3%	1.8%	2.5%	7.0%	

Agency Facilities	Solid Waste	Organic Materials	Recyclable Materials	Venues and Events	Agency Facilities
	E	G	I	I	TOTAL
Annual Cost of Operations					
Direct Labor-Related Costs					
Wages for CBAs	\$1,765	\$1,376	\$380	\$185	\$3,706
Benefits for CBAs	\$707	\$551	\$152	\$74	\$1,484
Payroll Taxes	\$147	\$114	\$32	\$15	\$308
Workers Compensation Insurance	\$156	\$121	\$34	\$16	\$327
Total Direct Labor Related-Costs	\$2,774	\$2,162	\$598	\$291	\$5,825
Direct Fuel Costs	\$896	\$424	\$115	\$56	\$1,491
Other Direct Costs	\$639	\$303	\$82	\$40	\$1,064
Depreciation - Collection Vehicles	\$2,437	\$1,364	\$271	\$121	\$4,194
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0
Depreciation for Collection Equipment	\$2,437	\$1,364	\$271	\$121	\$4,194
Lease	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)					
General and Administrative (using lifts for Agency Costs)	\$924	\$715	\$744	\$763	\$3,146
Operations	\$787	\$397	\$96	\$45	\$1,325
Vehicle Maintenance	\$1,351	\$682	\$164	\$77	\$2,276
Container Maintenance (using lifts for Agency Costs)	\$136	\$105	\$110	\$112	\$464
Total Allocated Indirect Costs excluding Depreciation and Interest	\$3,199	\$1,899	\$1,114	\$998	\$7,211
Total Allocated Indirect Depreciation Costs (Form 9)	\$78	\$44	\$9	\$4	\$135
Annual Implementation Cost Amortization (Form A)	\$115	\$64	\$13	\$6	\$198
Total Annual Cost of Operations	\$10,139	\$6,261	\$2,201	\$1,516	\$20,116
Profit (insert Operating Ratio below)	\$1,064	\$657	\$231	\$159	\$2,112
	90.5%				
Total Operating Costs before Pass-Through Cost Allocation	\$11,203	\$6,918	\$2,432	\$1,675	\$22,227
Contractor Pass-Through Costs					
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$664	\$372	\$74	\$33	\$1,143
Interest Expense on Implementation Cost	\$22	\$12	\$2	\$1	\$38
Total Contractor Pass-Through Costs	\$686	\$384	\$76	\$34	\$1,181
TOTAL BASE CONTRACTOR'S COMPENSATION	\$11,889	\$7,302	\$2,508	\$1,709	\$23,408
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$10,899	\$6,361	\$12,692	\$2,086	\$32,038
Change \$	\$991	\$941	(\$10,184)	(\$377)	(\$8,630)
Change %	9.1%	14.8%	-80.2%	-18.1%	-26.9%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. Town of Hillsborough Allocated Costs - SFD

	Statistics Used for Cost Allocation							Total
City # of accounts	3,646	3,639	3,608	3,639	3,639	792	3,646.00	
SBWMA # of accounts	93,999	93,730	90,347	93,730	93,730	24,026	93,999.00	
City # of accounts %	3.9%	3.9%	4.0%	3.9%	3.9%	3.3%	3.9%	
City Total Route Labor hours year	3,832.29	4,264.18	2,663.65	21.32	21.32	383.58	11,186.34	
SBWMA Total Route Labor hours year	46,797.02	44,432.25	38,992.32	222.16	222.16	11,636.30	142,302.21	
City Total Route Labor hours year %	8.2%	9.6%	6.8%	9.6%	9.6%	3.3%	7.9%	
City # of route hours/year	3,513.63	4,072.11	2,198.07	20.36	20.36	383.58	10,208.11	
SBWMA # of route hours/year	42,960.28	40,791.58	34,718.78	203.96	203.96	11,636.30	130,514.86	
City Total Route Labor hours year %	8.2%	10.0%	6.3%	10.0%	10.0%	3.3%	7.8%	
City Total Containers in Service	3,712	3,738	4,475	3,738	3,738	792	20,193.00	
SBWMA Total Containers in Service	96,133	95,410	99,478	95,410	95,410	24,026	505,867.00	
City Total Containers in Service %	3.9%	3.9%	4.5%	3.9%	3.9%	3.3%	4.0%	

SFD	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	SFD TOTAL
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$264,139	\$252,350	\$154,499	\$1,274	\$1,274	\$24,594	\$698,131
Benefits for CBAs	\$104,515	\$104,207	\$62,293	\$526	\$526	\$11,329	\$283,396
Payroll Taxes	\$21,976	\$20,996	\$12,854	\$106	\$106	\$2,046	\$58,085
Workers Compensation Insurance	\$23,282	\$22,242	\$13,618	\$112	\$112	\$2,168	\$61,534
Total Direct Labor Related-Costs	\$413,913	\$399,794	\$243,264	\$2,019	\$2,019	\$40,137	\$1,101,146
Direct Fuel Costs	\$65,761	\$81,197	\$43,239	\$410	\$410	\$2,745	\$193,762
Other Direct Costs	\$32,758	\$40,448	\$21,807	\$204	\$204	\$1,661	\$97,082
Depreciation - Collection Vehicles	\$65,678	\$74,458	\$46,719	\$376	\$376	\$1,693	\$189,301
Depreciation - Containers	\$16,564	\$17,142	\$23,857	\$87	\$87	\$0	\$57,736
Depreciation for Collection Equipment	\$82,242	\$91,600	\$70,577	\$463	\$463	\$1,693	\$247,037
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)							
General and Administrative	\$51,333	\$52,858	\$53,571	\$267	\$267	\$1,795	\$160,091
Operations	\$26,850	\$33,714	\$21,067	\$170	\$170	\$445	\$82,417
Vehicle Maintenance	\$46,108	\$57,895	\$36,178	\$292	\$292	\$765	\$141,531
Container Maintenance	\$7,529	\$7,859	\$8,891	\$40	\$40	\$264	\$24,622
Total Allocated Indirect Costs excluding Depreciation and Interest	\$131,821	\$152,325	\$119,706	\$769	\$769	\$3,270	\$408,661
Total Allocated Indirect Depreciation Costs (Form 9)	\$2,314	\$2,913	\$1,866	\$15	\$15	\$39	\$7,161
Annual Implementation Cost Amortization (Form A)	\$3,312	\$3,798	\$2,331	\$61	\$61	\$202	\$9,766
Total Annual Cost of Operations	\$732,121	\$772,075	\$502,790	\$3,941	\$3,941	\$49,746	\$2,064,615
Profit (insert Operating Ratio below)	\$76,853	\$81,047	\$52,779	\$414	\$414	\$5,222	\$216,728
	0.91						
Total Proposed Costs before Pass-Through Cost Allocation	\$808,974	\$853,122	\$555,569	\$4,355	\$4,355	\$54,968	\$2,281,343
Contractor Pass-Through Costs							
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$24,213	\$26,968	\$20,778	\$136	\$136	\$498	\$72,730
Interest Expense on Implementation Cost	\$983	\$1,127	\$692	\$18	\$18	\$60	\$2,898
Total Contractor Pass-Through Costs	\$25,196	\$28,095	\$21,470	\$154	\$154	\$558	\$75,628
TOTAL BASE CONTRACTOR'S COMPENSATION	\$834,170	\$881,217	\$577,040	\$4,509	\$4,509	\$55,527	\$2,356,971
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$829,869	\$818,968	\$613,074	\$4,193	\$4,193	\$61,208	\$2,331,504
Change \$	\$4,300	\$62,249	(\$36,034)	\$317	\$317	(\$5,681)	\$25,467
Change %	0.5%	7.6%	-5.9%	7.6%	7.6%	-9.3%	1.1%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. Town of Hillsborough Allocated Costs - MFD & Commercial

	Statistics Used for Cost Allocation								Total
	7	10	7	0	0	0	792		
City # of Accounts	7	10	7	0	0	0	792	24.00	
SBWMA # Accounts	10,192.00	9,956.00	1,384.00	180.00	180.00	180.00	24,026.00	22,072.00	
City # of Accounts %	0.1%	0.1%	0.5%	0.0%	0.0%	0.0%	3.3%	0.1%	
City Total Route Labor hours year	33.86	21.61	60.48	-	-	-	383.58	115.95	
SBWMA Total Route Labor hours year	49,107.67	26,772.64	5,944.54	3,954.61	1,534.42	337.47	11,636.30	87,651.35	
City Total Route Labor hours year %	0.1%	0.1%	1.0%	0.0%	0.0%	0.0%	3.3%	0.1%	
City # of route hours/year	32.58	20.31	57.05	-	-	-	383.58	109.94	
SBWMA # of route hours/year	32,197.46	25,398.59	5,495.16	3,954.61	1,534.42	337.47	11,636.30	68,917.71	
City # of route hours/year %	0.1%	0.1%	1.0%	0.0%	0.0%	0.0%	3.3%	0.2%	
City Total Containers in Service	11	32	11	0	0	0	792	54.00	
SBWMA Total Containers in Service	17,701.00	19,228.00	1,745.00	266.00	266.00	266.00	24,026.00	39,472.00	
City Total Containers in Service %	0.1%	0.2%	0.6%	0.0%	0.0%	0.0%	3.3%	0.1%	

MFD & Commercial	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	MFD & Commercial TOTAL
	E	F	G	H	H	H	J	
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$2,914	\$1,357	\$5,942	\$0	\$0	\$0	\$3,964	\$14,177
Benefits for CBAs	\$1,190	\$520	\$1,602	\$0	\$0	\$0	\$1,670	\$4,982
Payroll Taxes	\$242	\$113	\$494	\$0	\$0	\$0	\$330	\$1,180
Workers Compensation Insurance	\$257	\$120	\$524	\$0	\$0	\$0	\$349	\$1,250
Total Direct Labor Related-Costs	\$4,604	\$2,110	\$8,562	\$0	\$0	\$0	\$6,313	\$21,589
Direct Fuel Costs	\$964	\$321	\$1,926	\$0	\$0	\$0	\$1,018	\$4,229
Other Direct Costs	\$502	\$195	\$884	\$0	\$0	\$0	\$530	\$2,111
Depreciation - Collection Vehicles	\$795	\$322	\$2,300	\$0	\$0	\$0	\$649	\$4,066
Depreciation - Containers	\$120	\$242	\$862	\$0	\$0	\$0	\$197	\$1,421
Depreciation for Collection Equipment	\$915	\$565	\$3,162	\$0	\$0	\$0	\$845	\$5,487
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)								
General and Administrative	\$482	\$746	\$4,429	\$0	\$0	\$0	\$738	\$6,395
Operations	\$176	\$147	\$2,255	\$0	\$0	\$0	\$183	\$2,762
Vehicle Maintenance	\$303	\$253	\$3,872	\$0	\$0	\$0	\$314	\$4,742
Container Maintenance	\$64	\$182	\$813	\$0	\$0	\$0	\$109	\$1,168
Total Allocated Indirect Costs excluding Depreciation and Interest	\$1,025	\$1,329	\$11,369	\$0	\$0	\$0	\$1,344	\$15,067
Total Allocated Indirect Depreciation Costs (Form 9)	\$16	\$13	\$168	\$0	\$0	\$0	\$16	\$212
Annual Implementation Cost Amortization (Form A)	\$48	\$1	\$6	\$0	\$0	\$0	\$49	\$105
Total Annual Cost of Operations	\$8,074	\$4,533	\$26,077	\$0	\$0	\$0	\$10,117	\$48,801
Profit (insert Operating Ratio below)	\$847.51	\$476	\$2,737	\$0	\$0	\$0	\$1,062	\$5,123
	0.91							
Total Proposed Costs before Pass-Through Cost Allocation	\$8,921	\$5,009	\$28,815	\$0	\$0	\$0	\$11,179	\$53,924
Contractor Pass-Through Costs								
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$361	\$223	\$1,248	\$0	\$0	\$0	\$334	\$2,166
Interest Expense on Implementation Cost	\$22	\$0	\$3	\$0	\$0	\$0	\$22	\$48
Total Contractor Pass-Through Costs	\$383	\$223	\$1,251	\$0	\$0	\$0	\$356	\$2,213
TOTAL BASE CONTRACTOR'S COMPENSATION	\$9,304	\$5,232	\$30,066	\$0	\$0	\$0	\$11,535	\$56,137
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$13,630	\$10,292	\$27,448	\$0	\$0	\$0	\$12,800	\$64,170
Change \$	(\$4,326)	(\$5,060)	\$2,618	\$0	\$0	\$0	(\$1,265)	(\$8,033)
Change %	-31.7%	-49.2%	9.5%	0.0%	0.0%	0.0%	-9.9%	-12.5%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. Town of Hillsborough Allocated Costs - Agency Facilities

Statistics Used for Cost Allocation					Totals
City # of Lifts per year	312	312	832	3,646	1,456.00
SBWMA # Lifts per year (Accounts for Venues/Events)	216,827	14,105	50,232	93,999	
City # of Lifts per year %	0.1%	2.2%	1.7%	3.9%	
City Total Route Labor hours year	2.64	2.24	7.54	12.42	12.42
SBWMA Total Route Labor hours year	4,619.52	192.29	1,032.23	5,844.04	
City Total Route Labor hours year %	0.1%	1.2%	0.7%	0.2%	
City # of route hours/year	1.16	2.15	7.21	12.42	10.52
SBWMA # of route hours/year	2,555.65	183.49	976.33	5,844.04	
City # of route hours/year %	0.0%	1.2%	0.7%	0.2%	
City # of Containers	4	6	16	3,712	26.00
SBWMA # of Containers	784	219	513	96,133	
City # of Containers %	0.5%	2.7%	3.1%	3.9%	

Agency Facilities	Solid Waste	Organic Materials	Recyclable Materials	Venues and Events	Agency Facilities
	E	G	I	I	TOTAL
Annual Cost of Operations					
Direct Labor-Related Costs					
Wages for CBAs	\$60	\$257	\$293	\$23	\$634
Benefits for CBAs	\$24	\$103	\$118	\$9	\$254
Payroll Taxes	\$5	\$21	\$24	\$2	\$53
Workers Compensation Insurance	\$5	\$23	\$26	\$2	\$56
Total Direct Labor Related-Costs	\$94	\$405	\$461	\$36	\$996
Direct Fuel Costs	\$14	\$78	\$89	\$7	\$188
Other Direct Costs	\$10	\$55	\$63	\$5	\$134
Depreciation - Collection Vehicles	\$39	\$250	\$210	\$15	\$513
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0
Depreciation for Collection Equipment	\$39	\$250	\$210	\$15	\$513
Lease	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)					
General and Administrative (using lifts for Agency Costs)	\$160	\$553	\$671	\$413	\$1,796
Operations	\$12	\$73	\$74	\$6	\$165
Vehicle Maintenance	\$21	\$125	\$127	\$10	\$283
Container Maintenance (using lifts for Agency Costs)	\$24	\$82	\$99	\$61	\$265
Total Allocated Indirect Costs excluding Depreciation and Interest	\$217	\$832	\$971	\$489	\$2,509
Total Allocated Indirect Depreciation Costs (Form 9)	\$1	\$8	\$7	\$0	\$17
Annual Implementation Cost Amortization (Form A)	\$2	\$12	\$10	\$1	\$24
Total Annual Cost of Operations	\$377	\$1,639	\$1,811	\$553	\$4,380
Profit (insert Operating Ratio below)	\$40	\$172	\$190	\$58	\$460
	0.91				
Total Operating Costs before Pass-Through Cost Allocation	\$417	\$1,811	\$2,001	\$611	\$4,840
Contractor Pass-Through Costs					
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$11	\$68	\$57	\$4	\$140
Interest Expense on Implementation Cost	\$0	\$2	\$2	\$0	\$5
Total Contractor Pass-Through Costs	\$11	\$70	\$59	\$4	\$144
TOTAL BASE CONTRACTOR'S COMPENSATION	\$427	\$1,882	\$2,060	\$615	\$4,985
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$617	\$2,880	\$3,396	\$706	\$7,600
Change \$	(\$190)	(\$999)	(\$1,336)	(\$91)	(\$2,615)
Change %	-30.8%	-34.7%	-39.3%	-12.9%	-34.4%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

City of Menlo Park Allocated Costs - SFD

	Statistics Used for Cost Allocation						Total
City # of accounts	7,829	7,811	7,499	7,811	7,811	1,548	7,829
SBWMA # of accounts	93,999	93,730	90,347	93,730	93,730	24,026	93,999
City # of accounts %	8.3%	8.3%	8.3%	8.3%	8.3%	6.4%	8.3%
City Total Route Labor hours year	3,767.44	3,735.05	3,475.17	18.68	18.68	749.73	11,765
SBWMA Total Route Labor hours year	46,797.02	44,432.25	38,992.32	222.16	222.16	11,636.30	142,302
City Total Route Labor hours year %	8.1%	8.4%	8.9%	8.4%	8.4%	6.4%	8.3%
City # of route hours/year	3,480.06	3,468.51	3,137.92	17.34	17.34	749.73	10,871
SBWMA # of route hours/year	42,960.28	40,791.58	34,718.78	203.96	203.96	11,636.30	130,515
City Total Route Labor hours year %	8.1%	8.5%	9.0%	8.5%	8.5%	6.4%	8.3%
City Total Containers in Service	8,057	8,020	8,745	8,020	8,020	1,548	42,410
SBWMA Total Containers in Service	96,133	95,410	99,478	95,410	95,410	24,026	505,867
City Total Containers in Service %	8.4%	8.4%	8.8%	8.4%	8.4%	6.4%	8.4%

SFD	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	SFD TOTAL
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$259,670	\$221,037	\$201,569	\$1,116	\$1,116	\$48,070	\$732,578
Benefits for CBAs	\$102,746	\$91,276	\$81,271	\$461	\$461	\$22,144	\$298,359
Payroll Taxes	\$21,605	\$18,390	\$16,771	\$93	\$93	\$3,999	\$60,951
Workers Compensation Insurance	\$22,888	\$19,482	\$17,766	\$98	\$98	\$4,237	\$64,571
Total Direct Labor Related-Costs	\$406,909	\$350,185	\$317,378	\$1,769	\$1,769	\$78,450	\$1,156,459
Direct Fuel Costs	\$65,133	\$69,161	\$61,727	\$349	\$349	\$5,365	\$202,085
Other Direct Costs	\$32,445	\$34,452	\$31,132	\$174	\$174	\$3,246	\$101,623
Depreciation - Collection Vehicles	\$65,051	\$63,421	\$66,696	\$320	\$320	\$3,309	\$199,117
Depreciation - Containers	\$35,952	\$36,779	\$46,622	\$186	\$186	\$0	\$119,724
Depreciation for Collection Equipment	\$101,003	\$100,201	\$113,318	\$506	\$506	\$3,309	\$318,841
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)							
General and Administrative	\$110,227	\$113,458	\$111,344	\$573	\$573	\$3,509	\$339,684
Operations	\$26,594	\$28,717	\$30,075	\$145	\$145	\$870	\$86,546
Vehicle Maintenance	\$45,668	\$49,313	\$51,646	\$249	\$249	\$1,495	\$148,620
Container Maintenance	\$16,342	\$16,861	\$17,374	\$85	\$85	\$517	\$51,264
Total Allocated Indirect Costs excluding Depreciation and Interest	\$198,830	\$208,349	\$210,439	\$1,052	\$1,052	\$6,391	\$626,114
Total Allocated Indirect Depreciation Costs (Form 9)	\$2,292	\$2,481	\$2,664	\$12	\$12	\$76	\$7,538
Annual Implementation Cost Amortization (Form A)	\$3,281	\$3,235	\$3,327	\$52	\$52	\$395	\$10,342
Total Annual Cost of Operations	\$809,892	\$768,063	\$739,985	\$3,915	\$3,915	\$97,232	\$2,423,002
Profit (insert Operating Ratio below)	\$85,016	\$80,625	\$77,678	\$411	\$411	\$10,207	\$254,348
	90.5%						
Total Proposed Costs before Pass-Through Cost Allocation	\$894,909	\$848,689	\$817,663	\$4,326	\$4,326	\$107,439	\$2,677,350
Contractor Pass-Through Costs							
Interest Expense	\$29,736	\$29,500	\$33,362	\$149	\$149	\$974	\$93,870
Interest Expense on Implementation Cost	\$974	\$960	\$987	\$15	\$15	\$117	\$3,069
Total Contractor Pass-Through Costs	\$30,710	\$30,460	\$34,349	\$164	\$164	\$1,091	\$96,939
TOTAL BASE CONTRACTOR'S COMPENSATION	\$925,618	\$879,149	\$852,012	\$4,490	\$4,490	\$108,530	\$2,774,290
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$922,745	\$878,967	\$803,322	\$4,491	\$4,491	\$149,885	\$2,763,901
Change \$	\$2,873	\$182	\$48,691	(\$1)	(\$1)	(\$41,355)	\$10,389
Change %	0.3%	0.0%	6.1%	0.0%	0.0%	-27.6%	0.4%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

City of Menlo Park Allocated Costs - MFD & Commercial

	Statistics Used For Cost Allocation							Total
City # of Accounts	1,132	1,107	270	20	20	20	1,548	2,569
SBWMA # Accounts	10,192	9,956	1,384	180	180	180	24,026	22,072
City # of Accounts %	11.1%	11.1%	19.5%	11.1%	11.1%	11.1%	6.4%	11.6%
City Total Route Labor hours year	5,180.59	2,904.16	1,022.25	209.39	406.47	73.90	749.73	9,797
SBWMA Total Route Labor hours year	49,107.67	26,772.64	5,944.54	3,954.61	1,534.42	337.47	11,636.30	87,651
City Total Route Labor hours year %	10.5%	10.8%	17.2%	5.3%	26.5%	21.9%	6.4%	11.2%
City # of route hours/year	3,874.91	2,749.51	905.90	209.39	406.47	73.90	749.73	8,220
SBWMA # of route hours/year	32,197.46	25,398.59	5,495.16	3,954.61	1,534.42	337.47	11,636.30	68,918
City # of route hours/year %	12.0%	10.8%	16.5%	5.3%	26.5%	21.9%	6.4%	11.9%
City Total Containers in Service	2,046	2,127	303	48	48	48	1,548	4,620
SBWMA Total Containers in Service	17,701	19,228	1,745	266	266	266	24,026	39,472
City Total Containers in Service %	11.6%	11.1%	17.4%	18.0%	18.0%	18.0%	6.4%	11.7%

MFD & Commercial	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	MFD & Commercial TOTAL
	E	F	G	H	H	H	J	
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$445,893	\$182,331	\$100,436	\$18,289	\$14,249	\$2,018	\$7,748	\$770,964
Benefits for CBAs	\$182,092	\$69,946	\$27,072	\$5,230	\$5,705	\$808	\$3,264	\$294,117
Payroll Taxes	\$37,098	\$15,170	\$8,356	\$1,522	\$1,185	\$168	\$645	\$64,144
Workers Compensation Insurance	\$39,302	\$16,071	\$8,853	\$1,612	\$1,256	\$178	\$683	\$67,954
Total Direct Labor Related-Costs	\$704,385	\$283,518	\$144,718	\$26,652	\$22,395	\$3,172	\$12,340	\$1,197,180
Direct Fuel Costs	\$114,633	\$43,456	\$30,584	\$3,917	\$4,273	\$605	\$1,990	\$199,459
Other Direct Costs	\$59,676	\$26,460	\$14,035	\$2,812	\$3,061	\$435	\$1,036	\$107,516
Depreciation - Collection Vehicles	\$94,523	\$43,648	\$36,519	\$2,627	\$6,572	\$5,433	\$1,268	\$190,589
Depreciation - Containers	\$22,310	\$16,095	\$23,754	\$0	\$0	\$0	\$385	\$62,543
Depreciation for Collection Equipment	\$116,832	\$59,743	\$60,273	\$2,627	\$6,572	\$5,433	\$1,653	\$253,133
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)								
General and Administrative	\$77,977	\$82,595	\$170,818	\$37,498	\$7,634	\$2,775	\$1,443	\$380,740
Operations	\$20,959	\$19,948	\$35,806	\$4,433	\$4,515	\$1,357	\$358	\$87,375
Vehicle Maintenance	\$35,992	\$34,255	\$61,488	\$7,612	\$7,753	\$2,330	\$614	\$150,044
Container Maintenance	\$11,956	\$12,106	\$22,400	\$8,972	\$1,827	\$664	\$213	\$58,138
Total Allocated Indirect Costs excluding Depreciation and Interest	\$146,884	\$148,904	\$290,513	\$58,514	\$21,729	\$7,126	\$2,627	\$676,297
Total Allocated Indirect Depreciation Costs (Form 9)	\$1,886	\$1,749	\$2,663	\$436	\$428	\$248	\$31	\$7,442
Annual Implementation Cost Amortization (Form A)	\$5,752	\$128	\$101	\$347	\$17	\$10	\$97	\$6,453
Total Annual Cost of Operations	\$1,150,049	\$563,958	\$542,888	\$95,307	\$58,475	\$17,030	\$19,774	\$2,447,481
Profit (insert Operating Ratio below)	\$120,723.41	\$59,200	\$56,988	\$10,005	\$6,138	\$1,788	\$2,076	\$256,918
	90.5%							
Total Proposed Costs before Pass-Through Cost Allocation	\$1,270,773	\$623,158	\$599,876	\$105,312	\$64,613	\$18,818	\$21,849	\$2,704,398
Contractor Pass-Through Costs								
Interest Expense	\$46,115	\$23,581	\$23,790	\$1,037	\$2,594	\$2,144	\$652	\$99,914
Interest Expense on Implementation Cost	\$2,609	\$58	\$46	\$158	\$8	\$5	\$44	\$2,927
Total Contractor Pass-Through Costs	\$48,723	\$23,639	\$23,836	\$1,194	\$2,602	\$2,149	\$696	\$102,840
TOTAL BASE CONTRACTOR'S COMPENSATION	\$1,319,496	\$646,797	\$623,713	\$106,506	\$67,215	\$20,967	\$22,545	\$2,807,239
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$1,351,593	\$625,084	\$626,969	\$86,571	\$46,505	\$24,409	\$31,345	\$2,792,476
Change \$	(\$32,097)	\$21,713	(\$3,256)	\$19,935	\$20,710	(\$3,442)	(\$8,800)	\$14,763
Change %	-2.4%	3.5%	-0.5%	23.0%	44.5%	-14.1%	-28.1%	0.5%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

City of Menlo Park Allocated Costs - Agency Facilities

Statistics Used For Cost Allocation					Totals
City # of Lifts per year	58,487	1,443	15,561	7,829	75,491.00
SBWMA # Lifts per year (Accounts for Venues/Events)	216,827	14,105	50,232	93,999	
City # of Lifts per year %	27.0%	10.2%	31.0%	8.3%	
City Total Route Labor hours year	692.46	18.46	338.13	1,049.05	1,049.05
SBWMA Total Route Labor hours year	4,619.52	192.29	1,032.23	5,844.04	
City Total Route Labor hours year	15.0%	9.6%	32.8%	18.0%	
City # of route hours/year	501.45	17.14	318.84	1,049.05	837.43
SBWMA # of route hours/year	2,555.65	183.49	976.33	5,844.04	
City # of route hours/year %	19.6%	9.3%	32.7%	18.0%	
City # of Containers	283	25	137	8,057	445.00
SBWMA # of Containers	784	219	513	96,133	
City # of Containers (Lifts for example) %	36.1%	11.4%	26.7%	8.4%	

Agency Facilities	Solid Waste	Organic Materials	Recyclable Materials	Venues and Events	Agency Facilities
	E	G	I	I	TOTAL
Annual Cost of Operations					
Direct Labor-Related Costs					
Wages for CBAs	\$15,655	\$2,121	\$13,162	\$1,947	\$32,884
Benefits for CBAs	\$6,268	\$849	\$5,270	\$779	\$13,166
Payroll Taxes	\$1,302	\$176	\$1,095	\$162	\$2,736
Workers Compensation Insurance	\$1,380	\$187	\$1,160	\$172	\$2,898
Total Direct Labor Related-Costs	\$24,605	\$3,334	\$20,686	\$3,060	\$51,685
Direct Fuel Costs	\$6,145	\$619	\$3,935	\$584	\$11,283
Other Direct Costs	\$4,384	\$442	\$2,808	\$417	\$8,050
Depreciation - Collection Vehicles	\$16,719	\$1,990	\$9,275	\$1,275	\$29,259
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0
Depreciation for Collection Equipment	\$16,719	\$1,990	\$9,275	\$1,275	\$29,259
Lease	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)					
General and Administrative (using lifts for Agency Costs)	\$29,919	\$2,559	\$12,543	\$886	\$45,907
Operations	\$5,399	\$580	\$3,280	\$474	\$9,732
Vehicle Maintenance	\$9,271	\$995	\$5,632	\$813	\$16,712
Container Maintenance (using lifts for Agency Costs)	\$4,408	\$377	\$1,848	\$131	\$6,764
Total Allocated Indirect Costs excluding Depreciation and Interest	\$48,997	\$4,510	\$23,303	\$2,303	\$79,114
Total Allocated Indirect Depreciation Costs (Form 9)	\$538	\$64	\$299	\$41	\$942
Annual Implementation Cost Amortization (Form A)	\$788	\$94	\$437	\$60	\$1,379
Total Annual Cost of Operations	\$102,177	\$11,053	\$60,744	\$7,739	\$181,712
Profit (insert Operating Ratio below)	\$10,726	\$1,160	\$6,376	\$812	\$19,075
	90.5%				
Total Operating Costs before Pass-Through Cost Allocation	\$112,902	\$12,213	\$67,120	\$8,552	\$200,787
Contractor Pass-Through Costs					
Interest Expense	\$4,557	\$542	\$2,528	\$347	\$7,975
Interest Expense on Implementation Cost	\$150	\$18	\$83	\$11	\$263
Total Contractor Pass-Through Costs	\$4,707	\$560	\$2,612	\$359	\$8,238
TOTAL BASE CONTRACTOR'S COMPENSATION	\$117,610	\$12,773	\$69,732	\$8,911	\$209,025
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$120,051	\$15,163	\$56,762	\$8,672	\$200,648
Change \$	(\$2,441)	(\$2,390)	\$12,969	\$239	\$8,377
Change %	-2.0%	-15.8%	22.8%	2.8%	4.2%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of Redwood City Allocated Costs - SFD

	Statistics Used for Cost Allocation						Total
City # of accounts	17,316	17,294	16,455	17,294	17,294	4,077	17,316
SBWMA # of accounts	93,999	93,730	90,347	93,730	93,730	24,026	93,999
City # of accounts %	18.4%	18.5%	18.2%	18.5%	18.5%	17.0%	18.4%
City Total Route Labor hours year	8,190.99	8,103.55	6,385.82	40.52	40.52	1,974.58	24,736
SBWMA Total Route Labor hours year	46,797.02	44,432.25	38,992.32	222.16	222.16	11,636.30	142,302
City Total Route Labor hours year %	17.5%	18.2%	16.4%	18.2%	18.2%	17.0%	17.4%
City # of route hours/year	7,596.12	7,440.29	5,788.04	37.20	37.20	1,974.58	22,873
SBWMA # of route hours/year	42,960.28	40,791.58	34,718.78	203.96	203.96	11,636.30	130,515
City Total Route Labor hours year %	17.7%	18.2%	16.7%	18.2%	18.2%	17.0%	17.5%
City Total Containers in Service	18,052	17,802	17,366	17,802	17,802	4,077	92,901
SBWMA Total Containers in Service	96,133	95,410	99,478	95,410	95,410	24,026	505,867
City Total Containers in Service %	18.8%	18.7%	17.5%	18.7%	18.7%	17.0%	18.4%

SFD	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	SFD TOTAL
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$564,561	\$479,560	\$370,395	\$2,422	\$2,422	\$126,603	\$1,545,964
Benefits for CBAs	\$223,386	\$198,032	\$149,341	\$1,000	\$1,000	\$58,321	\$631,079
Payroll Taxes	\$46,972	\$39,899	\$30,817	\$202	\$202	\$10,533	\$128,624
Workers Compensation Insurance	\$49,763	\$42,269	\$32,647	\$213	\$213	\$11,159	\$136,264
Total Direct Labor Related-Costs	\$884,681	\$759,760	\$583,199	\$3,837	\$3,837	\$206,616	\$2,441,931
Direct Fuel Costs	\$142,169	\$148,357	\$113,858	\$749	\$749	\$14,130	\$420,013
Other Direct Costs	\$70,821	\$73,903	\$57,424	\$373	\$373	\$8,548	\$211,442
Depreciation - Collection Vehicles	\$141,990	\$136,045	\$123,024	\$687	\$687	\$8,714	\$411,147
Depreciation - Containers	\$80,551	\$81,638	\$92,583	\$412	\$412	\$0	\$255,597
Depreciation for Collection Equipment	\$222,541	\$217,684	\$215,606	\$1,099	\$1,099	\$8,714	\$666,744
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)							
General and Administrative	\$243,798	\$251,202	\$244,321	\$1,269	\$1,269	\$9,241	\$751,100
Operations	\$58,047	\$61,600	\$55,475	\$311	\$311	\$2,292	\$178,037
Vehicle Maintenance	\$99,682	\$105,782	\$95,264	\$534	\$534	\$3,937	\$305,733
Container Maintenance	\$36,614	\$37,426	\$34,502	\$189	\$189	\$1,362	\$110,282
Total Allocated Indirect Costs excluding Depreciation and Interest	\$438,141	\$456,010	\$429,562	\$2,303	\$2,303	\$16,832	\$1,345,151
Total Allocated Indirect Depreciation Costs (Form 9)	\$5,003	\$5,322	\$4,914	\$27	\$27	\$200	\$15,493
Annual Implementation Cost Amortization (Form A)	\$7,161	\$6,939	\$6,138	\$112	\$112	\$1,041	\$21,502
Total Annual Cost of Operations	\$1,770,517	\$1,667,975	\$1,410,701	\$8,501	\$8,501	\$256,082	\$5,122,276
Profit (insert Operating Ratio below)	\$185,855	\$175,091	\$148,085	\$892	\$892	\$26,881	\$537,698
90.5%							
Total Proposed Costs before Pass-Through Cost Allocation	\$1,956,372	\$1,843,067	\$1,558,786	\$9,393	\$9,393	\$282,963	\$5,659,974
Contractor Pass-Through Costs							
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$65,518	\$64,088	\$63,476	\$324	\$324	\$2,566	\$196,296
Interest Expense on Implementation Cost	\$2,125	\$2,059	\$1,821	\$33	\$33	\$309	\$6,381
Total Contractor Pass-Through Costs	\$67,643	\$66,147	\$65,298	\$357	\$357	\$2,875	\$202,677
TOTAL BASE CONTRACTOR'S COMPENSATION	\$2,024,016	\$1,909,214	\$1,624,084	\$9,750	\$9,750	\$285,838	\$5,862,651
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$1,861,497	\$1,868,947	\$1,589,026	\$9,548	\$9,548	\$306,039	\$5,644,605
Change \$	\$162,518	\$40,267	\$35,058	\$202	\$202	(\$20,201)	\$218,046
Change %	8.7%	2.2%	2.2%	2.1%	2.1%	-6.6%	3.9%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of Redwood City Allocated Costs - MFD & Commercial

	Statistics Used for Cost Allocation								Total
City # of Accounts	1,998	1,871	237	36	36	36	4,077	4,214	
SBWMA # Accounts	10,192	9,956	1,384	180	180	180	24,026	22,072	
City # of Accounts %	19.6%	18.8%	17.1%	20.0%	20.0%	20.0%	17.0%	19.1%	
City Total Route Labor hours year	9,702.71	4,379.47	1,104.39	694.85	364.51	56.96	1,974.58	16,303	
SBWMA Total Route Labor hours year	49,107.67	26,772.64	5,944.54	3,954.61	1,534.42	337.47	11,636.30	87,651	
City Total Route Labor hours year %	19.8%	16.4%	18.6%	17.6%	23.8%	16.9%	17.0%	18.6%	
City # of route hours/year	6,488.94	4,193.21	1,019.59	694.85	364.51	56.96	1,974.58	12,818	
SBWMA # of route hours/year	32,197.46	25,398.59	5,495.16	3,954.61	1,534.42	337.47	11,636.30	68,918	
City # of route hours/year %	20.2%	16.5%	18.6%	17.6%	23.8%	16.9%	17.0%	18.6%	
City Total Containers in Service	3,313	3,226	290	55	55	55	4,077	6,994	
SBWMA Total Containers in Service	17,701	19,228	1,745	266	266	266	24,026	39,472	
City Total Containers in Service %	18.7%	16.8%	16.6%	20.7%	20.7%	20.7%	17.0%	17.7%	

MFD & Commercial	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	MFD & Commercial TOTAL
	E	F	G	H	H	H	J	
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$835,111	\$274,955	\$108,506	\$60,690	\$12,778	\$1,556	\$20,407	\$1,314,003
Benefits for CBAs	\$341,040	\$105,478	\$29,248	\$17,356	\$5,116	\$623	\$8,596	\$507,457
Payroll Taxes	\$69,481	\$22,876	\$9,028	\$5,049	\$1,063	\$129	\$1,698	\$109,325
Workers Compensation Insurance	\$73,608	\$24,235	\$9,565	\$5,349	\$1,126	\$137	\$1,799	\$115,819
Total Direct Labor Related-Costs	\$1,319,241	\$427,544	\$156,347	\$88,444	\$20,083	\$2,445	\$32,500	\$2,046,604
Direct Fuel Costs	\$191,966	\$66,274	\$34,422	\$13,000	\$3,832	\$467	\$5,241	\$315,201
Other Direct Costs	\$99,934	\$40,354	\$15,796	\$9,333	\$2,745	\$336	\$2,729	\$171,226
Depreciation - Collection Vehicles	\$158,288	\$66,567	\$41,102	\$8,718	\$5,893	\$4,187	\$3,339	\$288,095
Depreciation - Containers	\$36,125	\$24,411	\$22,735	\$0	\$0	\$0	\$1,013	\$84,284
Depreciation for Collection Equipment	\$194,413	\$90,978	\$63,837	\$8,718	\$5,893	\$4,187	\$4,352	\$372,379
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)								
General and Administrative	\$137,631	\$139,598	\$149,941	\$67,496	\$13,742	\$4,996	\$3,799	\$517,202
Operations	\$35,098	\$30,421	\$40,300	\$14,709	\$4,049	\$1,046	\$942	\$126,566
Vehicle Maintenance	\$60,272	\$52,241	\$69,205	\$25,259	\$6,953	\$1,796	\$1,618	\$217,345
Container Maintenance	\$19,360	\$18,362	\$21,439	\$10,281	\$2,093	\$761	\$560	\$72,855
Total Allocated Indirect Costs excluding Depreciation and Interest	\$252,361	\$240,622	\$280,884	\$117,745	\$26,836	\$8,598	\$6,920	\$933,967
Total Allocated Indirect Depreciation Costs (Form 9)	\$3,158	\$2,667	\$2,998	\$1,448	\$384	\$191	\$82	\$10,928
Annual Implementation Cost Amortization (Form A)	\$9,632	\$195	\$114	\$1,153	\$16	\$8	\$254	\$11,372
Total Annual Cost of Operations	\$2,070,705	\$868,635	\$554,399	\$239,840	\$59,789	\$16,232	\$52,078	\$3,861,678
Profit (insert Operating Ratio below)	\$217,366.86	\$91,183	\$58,197	\$25,177	\$6,276	\$1,704	\$5,467	\$405,369
90.5%								
Total Proposed Costs before Pass-Through Cost Allocation	\$2,288,072	\$959,818	\$612,595	\$265,017	\$66,065	\$17,936	\$57,545	\$4,267,047
Contractor Pass-Through Costs								
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$76,737	\$35,910	\$25,197	\$3,441	\$2,326	\$1,653	\$1,718	\$146,981
Interest Expense on Implementation Cost	\$4,368	\$88	\$52	\$523	\$7	\$4	\$115	\$5,157
Total Contractor Pass-Through Costs	\$81,105	\$35,998	\$25,249	\$3,964	\$2,333	\$1,656	\$1,833	\$152,139
TOTAL BASE CONTRACTOR'S COMPENSATION	\$2,369,177	\$995,816	\$637,844	\$268,980	\$68,398	\$19,592	\$59,378	\$4,419,186
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$2,337,564	\$962,898	\$608,279	\$259,062	\$41,228	\$21,698	\$64,001	\$4,294,729
Change \$	\$31,614	\$32,919	\$29,565	\$9,918	\$27,171	(\$2,106)	(\$4,623)	\$124,457
Change %	1.4%	3.4%	4.9%	3.8%	65.9%	-9.7%	-7.2%	2.9%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of Redwood City Allocated Costs - Agency Facilities

0	Statistics Used for Cost Allocation				Totals
City # of Lifts per year	69,888	1,170	3,471	17,316	74,529.00
SBWMA # Lifts per year (Accounts for Venues/Events)	216,827	14,105	50,232	93,999	
City # of Lifts per year %	32.2%	8.3%	6.9%	18.4%	
City Total Route Labor hours year	1,304.72	29.69	100.91	1,435.32	1,435.32
SBWMA Total Route Labor hours year	4,619.52	192.29	1,032.23	5,844.04	
City Total Route Labor hours year	28.2%	15.4%	9.8%	24.6%	
City # of route hours/year	741.93	28.24	95.96	1,435.32	866.13
SBWMA # of route hours/year	2,555.65	183.49	976.33	5,844.04	
City # of route hours/year %	29.0%	15.4%	9.8%	24.6%	
City # of Containers	277	19	40	18,052	336.00
SBWMA # of Containers	784	219	513	96,133	
City # of Containers %	35.3%	8.7%	7.8%	18.8%	

Agency Facilities	Solid Waste	Organic Materials	Recyclable Materials	Venues and Events	Agency Facilities
	E	G	I	I	TOTAL
Annual Cost of Operations					
Direct Labor-Related Costs					
Wages for CBAs	\$29,496	\$3,412	\$3,928	\$2,663	\$39,499
Benefits for CBAs	\$11,810	\$1,366	\$1,573	\$1,066	\$15,815
Payroll Taxes	\$2,454	\$284	\$327	\$222	\$3,286
Workers Compensation Insurance	\$2,600	\$301	\$346	\$235	\$3,481
Total Direct Labor Related-Costs	\$46,360	\$5,362	\$6,174	\$4,186	\$62,082
Direct Fuel Costs	\$9,092	\$1,020	\$1,184	\$799	\$12,095
Other Direct Costs	\$6,487	\$728	\$845	\$570	\$8,630
Depreciation - Collection Vehicles	\$24,737	\$3,279	\$2,792	\$1,744	\$32,552
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0
Depreciation for Collection Equipment	\$24,737	\$3,279	\$2,792	\$1,744	\$32,552
Lease	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)					
General and Administrative (using lifts for Agency Costs)	\$35,752	\$2,075	\$2,798	\$1,959	\$42,583
Operations	\$7,988	\$955	\$987	\$648	\$10,578
Vehicle Maintenance	\$13,717	\$1,640	\$1,695	\$1,113	\$18,164
Container Maintenance (using lifts for Agency Costs)	\$5,267	\$306	\$412	\$289	\$6,274
Total Allocated Indirect Costs excluding Depreciation and Interest	\$62,724	\$4,975	\$5,892	\$4,009	\$77,600
Total Allocated Indirect Depreciation Costs (Form 9)	\$796	\$106	\$90	\$56	\$1,048
Annual Implementation Cost Amortization (Form A)	\$1,166	\$155	\$132	\$82	\$1,534
Total Annual Cost of Operations	\$151,362	\$15,623	\$17,108	\$11,446	\$195,540
Profit (insert Operating Ratio below)	\$15,889	\$1,640	\$1,796	\$1,202	\$20,526
90.5%					
Total Operating Costs before Pass-Through Cost Allocation	\$167,251	\$17,263	\$18,904	\$12,648	\$216,066
Contractor Pass-Through Costs					
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$6,742	\$894	\$761	\$475	\$8,872
Interest Expense on Implementation Cost	\$223	\$30	\$25	\$16	\$293
Total Contractor Pass-Through Costs	\$6,965	\$923	\$786	\$491	\$9,165
TOTAL BASE CONTRACTOR'S COMPENSATION	\$174,216	\$18,186	\$19,690	\$13,139	\$225,231
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$178,447	\$13,988	\$18,258	\$13,325	\$224,019
Change \$	(\$4,231)	\$4,198	\$1,432	(\$186)	\$1,212
Change %	-2.4%	30.0%	7.8%	-1.4%	0.5%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of San Carlos Allocated Costs - SFD

	Statistics Used for Cost Allocation							Total
City # of accounts	8,608	8,596	8,474	8,596	8,596	2,446	8,608	
SBWMA # of accounts	93,999	93,730	90,347	93,730	93,730	24,026	93,999	
City # of accounts %	9.2%	9.2%	9.4%	9.2%	9.2%	10.2%	9.2%	
City Total Route Labor hours year	3,793.29	3,695.48	3,137.48	18.48	18.48	1,184.65	11,848	
SBWMA Total Route Labor hours year	46,797.02	44,432.25	38,992.32	222.16	222.16	11,636.30	142,302	
City Total Route Labor hours year %	8.1%	8.3%	8.0%	8.3%	8.3%	10.2%	8.3%	
City # of route hours/year	3,601.20	3,511.03	2,839.05	17.56	17.56	1,184.65	11,171	
SBWMA # of route hours/year	42,960.28	40,791.58	34,718.78	203.96	203.96	11,636.30	130,515	
City Total Route Labor hours year %	8.4%	8.6%	8.2%	8.6%	8.6%	10.2%	8.6%	
City Total Containers in Service	8,637	8,640	8,697	8,640	8,640	2,446	45,700	
SBWMA Total Containers in Service	96,133	95,410	99,478	95,410	95,410	24,026	505,867	
City Total Containers in Service %	9.0%	9.1%	8.7%	9.1%	9.1%	10.2%	9.0%	

SFD	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	SFD TOTAL
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$261,451	\$218,695	\$181,982	\$1,105	\$1,105	\$75,956	\$740,293
Benefits for CBAs	\$103,451	\$90,309	\$73,374	\$456	\$456	\$34,990	\$303,036
Payroll Taxes	\$21,753	\$18,195	\$15,141	\$92	\$92	\$6,320	\$61,592
Workers Compensation Insurance	\$23,045	\$19,276	\$16,040	\$97	\$97	\$6,695	\$65,251
Total Direct Labor Related-Costs	\$409,701	\$346,475	\$286,537	\$1,750	\$1,750	\$123,960	\$1,170,172
Direct Fuel Costs	\$67,400	\$70,009	\$55,848	\$354	\$354	\$8,477	\$202,441
Other Direct Costs	\$33,575	\$34,874	\$28,166	\$176	\$176	\$5,128	\$102,096
Depreciation - Collection Vehicles	\$67,315	\$64,199	\$60,343	\$324	\$324	\$5,228	\$197,734
Depreciation - Containers	\$38,540	\$39,622	\$46,366	\$200	\$200	\$0	\$124,928
Depreciation for Collection Equipment	\$105,855	\$103,821	\$106,709	\$524	\$524	\$5,228	\$322,662
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)							
General and Administrative	\$121,195	\$124,860	\$125,821	\$631	\$631	\$5,544	\$378,681
Operations	\$27,519	\$29,069	\$27,211	\$147	\$147	\$1,375	\$85,467
Vehicle Maintenance	\$47,258	\$49,918	\$46,727	\$252	\$252	\$2,362	\$146,769
Container Maintenance	\$17,518	\$18,164	\$17,279	\$92	\$92	\$817	\$53,961
Total Allocated Indirect Costs excluding Depreciation and Interest	\$213,490	\$222,011	\$217,037	\$1,121	\$1,121	\$10,098	\$664,879
Total Allocated Indirect Depreciation Costs (Form 9)	\$2,372	\$2,512	\$2,410	\$13	\$13	\$120	\$7,439
Annual Implementation Cost Amortization (Form A)	\$3,395	\$3,274	\$3,011	\$53	\$53	\$625	\$10,410
Total Annual Cost of Operations	\$835,787	\$782,977	\$699,719	\$3,991	\$3,991	\$153,636	\$2,480,100
Profit (insert Operating Ratio below)	\$87,735	\$82,191	\$73,451	\$419	\$419	\$16,128	\$260,342
90.5%							
Total Proposed Costs before Pass-Through Cost Allocation	\$923,522	\$865,168	\$773,170	\$4,409	\$4,409	\$169,764	\$2,740,442
Contractor Pass-Through Costs							
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$31,165	\$30,566	\$31,416	\$154	\$154	\$1,539	\$94,995
Interest Expense on Implementation Cost	\$1,007	\$972	\$893	\$16	\$16	\$185	\$3,089
Total Contractor Pass-Through Costs	\$32,172	\$31,538	\$32,310	\$170	\$170	\$1,725	\$98,084
TOTAL BASE CONTRACTOR'S COMPENSATION	\$955,694	\$896,706	\$805,480	\$4,579	\$4,579	\$171,488	\$2,838,527
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$1,041,047	\$981,104	\$832,214	\$5,014	\$5,014	\$160,312	\$3,024,705
Change \$	(\$85,353)	(\$84,399)	(\$26,734)	(\$434)	(\$434)	\$11,176	(\$186,179)
Change %	-8.2%	-8.6%	-3.2%	-8.7%	-8.7%	7.0%	-6.2%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of San Carlos Allocated Costs - MFD & Commercial

	Statistics Used For Cost Allocation								Total
City # of Accounts	1,164	1,174	120	11	11	11	2,446	2,491	
SBWMA # Accounts	10,192	9,956	1,384	180	180	180	24,026	22,072	
City # of Accounts %	11.4%	11.8%	8.7%	6.1%	6.1%	6.1%	10.2%	11.3%	
City Total Route Labor hours year	4,043.27	2,815.99	484.24	286.01	143.00	88.00	1,184.65	7,861	
SBWMA Total Route Labor hours year	49,107.67	26,772.64	5,944.54	3,954.61	1,534.42	337.47	11,636.30	87,651	
City Total Route Labor hours year %	8.2%	10.5%	8.1%	7.2%	9.3%	26.1%	10.2%	9.0%	
City # of route hours/year	2,810.61	2,631.16	468.57	286.01	143.00	88.00	1,184.65	6,427	
SBWMA # of route hours/year	32,197.46	25,398.59	5,495.16	3,954.61	1,534.42	337.47	11,636.30	68,918	
City # of route hours/year %	8.7%	10.4%	8.5%	7.2%	9.3%	26.1%	10.2%	9.3%	
City Total Containers in Service	1,637	1,867	137	20	20	20	2,446	3,701	
SBWMA Total Containers in Service	17,701	19,228	1,745	266	266	266	24,026	39,472	
City Total Containers in Service %	9.2%	9.7%	7.9%	7.5%	7.5%	7.5%	10.2%	9.4%	

MFD & Commercial	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	MFD & Commercial TOTAL
	E	F	G	H	H	H	J	
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$348,004	\$176,796	\$47,577	\$24,981	\$5,013	\$2,403	\$12,243	\$617,016
Benefits for CBAs	\$142,117	\$67,822	\$12,824	\$7,144	\$2,007	\$962	\$5,157	\$238,034
Payroll Taxes	\$28,954	\$14,709	\$3,958	\$2,078	\$417	\$200	\$1,019	\$51,336
Workers Compensation Insurance	\$30,674	\$15,583	\$4,194	\$2,202	\$442	\$212	\$1,079	\$54,385
Total Direct Labor Related-Costs	\$549,748	\$274,910	\$68,553	\$36,405	\$7,879	\$3,777	\$19,498	\$960,770
Direct Fuel Costs	\$83,148	\$41,585	\$15,819	\$5,351	\$1,503	\$721	\$3,144	\$151,272
Other Direct Costs	\$43,285	\$25,321	\$7,259	\$3,842	\$1,077	\$518	\$1,637	\$82,940
Depreciation - Collection Vehicles	\$68,561	\$41,769	\$18,889	\$3,588	\$2,312	\$6,469	\$2,003	\$143,592
Depreciation - Containers	\$17,850	\$14,128	\$10,740	\$0	\$0	\$0	\$608	\$43,326
Depreciation for Collection Equipment	\$86,411	\$55,897	\$29,630	\$3,588	\$2,312	\$6,469	\$2,611	\$186,918
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)								
General and Administrative	\$80,181	\$87,594	\$75,919	\$20,624	\$4,199	\$1,526	\$2,279	\$272,323
Operations	\$15,202	\$19,089	\$18,521	\$6,054	\$1,588	\$1,616	\$565	\$62,636
Vehicle Maintenance	\$26,106	\$32,780	\$31,804	\$10,397	\$2,728	\$2,775	\$971	\$107,561
Container Maintenance	\$9,566	\$10,627	\$10,128	\$3,738	\$761	\$277	\$336	\$35,432
Total Allocated Indirect Costs excluding Depreciation and Interest	\$131,056	\$150,090	\$136,372	\$40,814	\$9,276	\$6,194	\$4,152	\$477,952
Total Allocated Indirect Depreciation Costs (Form 9)	\$1,368	\$1,674	\$1,378	\$596	\$151	\$295	\$49	\$5,510
Annual Implementation Cost Amortization (Form A)	\$4,172	\$122	\$52	\$474	\$6	\$12	\$153	\$4,992
Total Annual Cost of Operations	\$899,188	\$549,600	\$259,064	\$91,070	\$22,203	\$17,987	\$31,244	\$1,870,355
Profit (insert Operating Ratio below)	\$94,389.87	\$57,693	\$27,195	\$9,560	\$2,331	\$1,888	\$3,280	\$196,336
90.5%								
Total Proposed Costs before Pass-Through Cost Allocation	\$993,578	\$607,293	\$286,258	\$100,630	\$24,534	\$19,875	\$34,524	\$2,066,691
Contractor Pass-Through Costs								
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$34,107	\$22,063	\$11,695	\$1,416	\$913	\$2,553	\$1,031	\$73,778
Interest Expense on Implementation Cost	\$1,892	\$55	\$24	\$215	\$3	\$6	\$69	\$2,264
Total Contractor Pass-Through Costs	\$35,999	\$22,119	\$11,719	\$1,632	\$916	\$2,559	\$1,100	\$76,042
TOTAL BASE CONTRACTOR'S COMPENSATION	\$1,029,577	\$629,411	\$297,977	\$102,261	\$25,450	\$22,434	\$35,624	\$2,142,733
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$981,094	\$626,357	\$261,887	\$88,128	\$41,298	\$17,104	\$33,526	\$2,049,393
Change \$	\$48,483	\$3,054	\$36,090	\$14,133	(\$15,848)	\$5,330	\$2,098	\$93,341
Change %	4.9%	0.5%	13.8%	16.0%	-38.4%	31.2%	6.3%	4.6%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of San Carlos Allocated Costs - Agency Facilities

0	Statistics Used For Cost Allocation				Totals
City # of Lifts per year	11,700	1,586	10,868	8,608	24,154.00
SBWMA # Lifts per year (Accounts for Venues/Events)	216,827	14,105	50,232	93,999	
City # of Lifts per year %	5.4%	11.2%	21.6%	9.2%	
City Total Route Labor hours year	246.23	28.29	200.31	474.83	474.83
SBWMA Total Route Labor hours year	4,619.52	192.29	1,032.23	5,844.04	
City Total Route Labor hours year	5.3%	14.7%	19.4%	8.1%	
City # of route hours/year	125.32	27.26	192.65	474.83	345.23
SBWMA # of route hours/year	2,555.65	183.49	976.33	5,844.04	
City # of route hours/year %	4.9%	14.9%	19.7%	8.1%	
City # of Containers	13	20	69	8,637	102.00
SBWMA # of Containers	784	219	513	96,133	
City # of Containers %	1.7%	9.1%	13.5%	9.0%	

Agency Facilities	Solid Waste	Organic Materials	Recyclable Materials	Venues and Events	Agency Facilities
	E	G	I	I	TOTAL
Annual Cost of Operations					
Direct Labor-Related Costs					
Wages for CBAs	\$5,567	\$3,251	\$7,797	\$881	\$17,496
Benefits for CBAs	\$2,229	\$1,302	\$3,122	\$353	\$7,005
Payroll Taxes	\$463	\$270	\$649	\$73	\$1,456
Workers Compensation Insurance	\$491	\$287	\$687	\$78	\$1,542
Total Direct Labor Related-Costs	\$8,749	\$5,109	\$12,255	\$1,385	\$27,498
Direct Fuel Costs	\$1,536	\$984	\$2,377	\$264	\$5,162
Other Direct Costs	\$1,096	\$702	\$1,696	\$189	\$3,683
Depreciation - Collection Vehicles	\$4,178	\$3,165	\$5,604	\$577	\$13,525
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0
Depreciation for Collection Equipment	\$4,178	\$3,165	\$5,604	\$577	\$13,525
Lease	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)					
General and Administrative (using lifts for Agency Costs)	\$5,985	\$2,812	\$8,760	\$974	\$18,531
Operations	\$1,349	\$922	\$1,982	\$214	\$4,467
Vehicle Maintenance	\$2,317	\$1,583	\$3,403	\$368	\$7,671
Container Maintenance (using lifts for Agency Costs)	\$882	\$414	\$1,291	\$144	\$2,730
Total Allocated Indirect Costs excluding Depreciation and Interest	\$10,533	\$5,731	\$15,436	\$1,700	\$33,400
Total Allocated Indirect Depreciation Costs (Form 9)	\$135	\$102	\$181	\$19	\$435
Annual Implementation Cost Amortization (Form A)	\$197	\$149	\$264	\$27	\$637
Total Annual Cost of Operations	\$26,424	\$15,943	\$37,814	\$4,160	\$84,341
Profit (insert Operating Ratio below)	\$2,774	\$1,674	\$3,969	\$437	\$8,853
90.5%					
Total Operating Costs before Pass-Through Cost Allocation	\$29,197	\$17,617	\$41,783	\$4,597	\$93,194
Contractor Pass-Through Costs					
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$1,139	\$863	\$1,528	\$157	\$3,686
Interest Expense on Implementation Cost	\$38	\$28	\$50	\$5	\$122
Total Contractor Pass-Through Costs	\$1,176	\$891	\$1,578	\$162	\$3,808
TOTAL BASE CONTRACTOR'S COMPENSATION	\$30,374	\$18,508	\$43,361	\$4,760	\$97,002
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$33,603	\$30,794	\$33,494	\$4,763	\$102,654
Change \$	(\$3,229)	(\$12,286)	\$9,867	(\$3)	(\$5,652)
Change %	-9.6%	-39.9%	29.5%	-0.1%	-5.5%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of San Mateo Allocated Costs - SFD

	Statistics Used for Cost Allocation						Total
City # of accounts	20,120	20,064	19,434	20,064	20,064	5,933	20,120
SBWMA # of accounts	93,999	93,730	90,347	93,730	93,730	24,026	93,999
City # of accounts %	21.4%	21.4%	21.5%	21.4%	21.4%	24.7%	21.4%
City Total Route Labor hours year	9,444.71	7,825.05	7,065.07	39.13	39.13	2,873.48	27,287
SBWMA Total Route Labor hours year	46,797.02	44,432.25	38,992.32	222.16	222.16	11,636.30	142,302
City Total Route Labor hours year %	20.2%	17.6%	18.1%	17.6%	17.6%	24.7%	19.2%
City # of route hours/year	8,876.05	7,261.99	6,222.07	36.31	36.31	2,873.48	25,306
SBWMA # of route hours/year	42,960.28	40,791.58	34,718.78	203.96	203.96	11,636.30	130,515
City Total Route Labor hours year %	20.7%	17.8%	17.9%	17.8%	17.8%	24.7%	19.4%
City Total Containers in Service	20,418	20,268	19,881	20,268	20,268	5,933	107,036
SBWMA Total Containers in Service	96,133	95,410	99,478	95,410	95,410	24,026	505,867
City Total Containers in Service %	21.2%	21.2%	20.0%	21.2%	21.2%	24.7%	21.2%

SFD	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	SFD TOTAL
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$650,974	\$463,079	\$409,793	\$2,339	\$2,339	\$184,238	\$1,712,761
Benefits for CBAs	\$257,577	\$191,226	\$165,226	\$966	\$966	\$84,870	\$700,831
Payroll Taxes	\$54,161	\$38,528	\$34,095	\$195	\$195	\$15,329	\$142,502
Workers Compensation Insurance	\$57,379	\$40,816	\$36,119	\$206	\$206	\$16,239	\$150,966
Total Direct Labor Related-Costs	\$1,020,091	\$733,649	\$645,233	\$3,705	\$3,705	\$300,676	\$2,707,060
Direct Fuel Costs	\$166,124	\$144,802	\$122,396	\$731	\$731	\$20,562	\$455,348
Other Direct Costs	\$82,754	\$72,132	\$61,730	\$364	\$364	\$12,439	\$229,783
Depreciation - Collection Vehicles	\$165,915	\$132,785	\$132,249	\$670	\$670	\$12,681	\$444,971
Depreciation - Containers	\$91,109	\$92,947	\$105,991	\$469	\$469	\$0	\$290,986
Depreciation for Collection Equipment	\$257,024	\$225,732	\$238,239	\$1,140	\$1,140	\$12,681	\$735,957
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)							
General and Administrative	\$283,276	\$291,438	\$288,553	\$1,472	\$1,472	\$13,448	\$879,659
Operations	\$67,828	\$60,124	\$59,635	\$304	\$304	\$3,336	\$191,530
Vehicle Maintenance	\$116,478	\$103,247	\$102,408	\$521	\$521	\$5,729	\$328,904
Container Maintenance	\$41,413	\$42,610	\$39,498	\$215	\$215	\$1,981	\$125,934
Total Allocated Indirect Costs excluding Depreciation and Interest	\$508,996	\$497,419	\$490,094	\$2,512	\$2,512	\$24,494	\$1,526,027
Total Allocated Indirect Depreciation Costs (Form 9)	\$5,846	\$5,195	\$5,282	\$26	\$26	\$291	\$16,667
Annual Implementation Cost Amortization (Form A)	\$8,367	\$6,773	\$6,598	\$109	\$109	\$1,515	\$23,471
Total Annual Cost of Operations	\$2,049,202	\$1,685,701	\$1,569,573	\$8,588	\$8,588	\$372,659	\$5,694,312
Profit (insert Operating Ratio below)	\$215,110	\$176,952	\$164,762	\$902	\$902	\$39,119	\$597,745
	90.5%						
Total Proposed Costs before Pass-Through Cost Allocation	\$2,264,311	\$1,862,653	\$1,734,335	\$9,490	\$9,490	\$411,778	\$6,292,058
Contractor Pass-Through Costs							
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$75,670	\$66,458	\$70,140	\$336	\$336	\$3,734	\$216,673
Interest Expense on Implementation Cost	\$2,483	\$2,010	\$1,958	\$32	\$32	\$450	\$6,966
Total Contractor Pass-Through Costs	\$78,153	\$68,468	\$72,098	\$368	\$368	\$4,183	\$223,638
TOTAL BASE CONTRACTOR'S COMPENSATION	\$2,342,465	\$1,931,121	\$1,806,433	\$9,858	\$9,858	\$415,961	\$6,515,696
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$2,274,546	\$1,892,687	\$1,735,155	\$9,666	\$9,666	\$372,155	\$6,293,874
Change \$	\$67,919	\$38,434	\$71,278	\$192	\$192	\$43,806	\$221,822
Change %	3.0%	2.0%	4.1%	2.0%	2.0%	11.8%	3.5%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of San Mateo Allocated Costs - MFD & Commercial

	Statistics Used For Cost Allocation								Total
City # of Accounts	2,598	2,474	249	57	57	57	5,933	5,492	
SBWMA # Accounts	10,192	9,956	1,384	180	180	180	24,026	22,072	
City # of Accounts %	25.5%	24.8%	18.0%	31.7%	31.7%	31.7%	24.7%	24.9%	
City Total Route Labor hours year	13,130.22	7,197.59	1,119.73	889.17	524.38	11.40	2,873.48	22,872	
SBWMA Total Route Labor hours year	49,107.67	26,772.64	5,944.54	3,954.61	1,534.42	337.47	11,636.30	87,651	
City Total Route Labor hours year %	26.7%	26.9%	18.8%	22.5%	34.2%	3.4%	24.7%	26.1%	
City # of route hours/year	7,912.93	6,795.86	1,040.53	889.17	524.38	11.40	2,873.48	17,174	
SBWMA # of route hours/year	32,197.46	25,398.59	5,495.16	3,954.61	1,534.42	337.47	11,636.30	68,918	
City # of route hours/year %	24.6%	26.8%	18.9%	22.5%	34.2%	3.4%	24.7%	24.9%	
City Total Containers in Service	4,942	5,240	319	67	67	67	5,933	10,702	
SBWMA Total Containers in Service	17,701	19,228	1,745	266	266	266	24,026	39,472	
City Total Containers in Service %	27.9%	27.3%	18.3%	25.2%	25.2%	25.2%	24.7%	27.1%	

MFD & Commercial	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	MFD & Commercial TOTAL
	E	F	G	H	H	H	J	
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$1,130,117	\$451,885	\$110,014	\$77,662	\$18,382	\$311	\$29,697	\$1,818,067
Benefits for CBAs	\$461,514	\$173,351	\$29,654	\$22,210	\$7,360	\$125	\$12,509	\$706,723
Payroll Taxes	\$94,026	\$37,597	\$9,153	\$6,461	\$1,529	\$26	\$2,471	\$151,263
Workers Compensation Insurance	\$99,610	\$39,830	\$9,698	\$6,845	\$1,620	\$27	\$2,618	\$160,247
Total Direct Labor Related-Costs	\$1,785,267	\$702,662	\$158,518	\$113,178	\$28,891	\$489	\$47,295	\$2,836,301
Direct Fuel Costs	\$234,092	\$107,409	\$35,129	\$16,635	\$5,513	\$93	\$7,627	\$406,499
Other Direct Costs	\$121,864	\$65,401	\$16,120	\$11,943	\$3,949	\$67	\$3,971	\$223,316
Depreciation - Collection Vehicles	\$193,024	\$107,884	\$41,946	\$11,156	\$8,478	\$838	\$4,860	\$368,186
Depreciation - Containers	\$53,888	\$39,651	\$25,008	\$0	\$0	\$0	\$1,474	\$120,022
Depreciation for Collection Equipment	\$246,912	\$147,535	\$66,955	\$11,156	\$8,478	\$838	\$6,334	\$488,208
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)								
General and Administrative	\$178,961	\$184,589	\$157,532	\$106,868	\$21,758	\$7,910	\$5,529	\$663,148
Operations	\$42,800	\$49,304	\$41,128	\$18,823	\$5,825	\$209	\$1,371	\$159,460
Vehicle Maintenance	\$73,499	\$84,666	\$70,626	\$32,323	\$10,002	\$359	\$2,355	\$273,832
Container Maintenance	\$28,879	\$29,825	\$23,583	\$12,524	\$2,550	\$927	\$815	\$99,101
Total Allocated Indirect Costs excluding Depreciation and Interest	\$324,139	\$348,384	\$292,869	\$170,538	\$40,134	\$9,406	\$10,070	\$1,195,540
Total Allocated Indirect Depreciation Costs (Form 9)	\$3,852	\$4,323	\$3,059	\$1,853	\$552	\$38	\$120	\$13,797
Annual Implementation Cost Amortization (Form A)	\$11,746	\$316	\$116	\$1,475	\$23	\$2	\$370	\$14,048
Total Annual Cost of Operations	\$2,727,872	\$1,376,030	\$572,768	\$326,778	\$87,539	\$10,933	\$75,786	\$5,177,707
Profit (insert Operating Ratio below)	\$286,351.24	\$144,445	\$60,125	\$34,303	\$9,189	\$1,148	\$7,955	\$543,516
	90.5%							
Total Proposed Costs before Pass-Through Cost Allocation	\$3,014,224	\$1,520,475	\$632,893	\$361,080	\$96,729	\$12,081	\$83,741	\$5,721,223
Contractor Pass-Through Costs								
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$97,458	\$58,233	\$26,428	\$4,403	\$3,346	\$331	\$2,500	\$192,700
Interest Expense on Implementation Cost	\$5,327	\$143	\$53	\$669	\$10	\$1	\$168	\$6,371
Total Contractor Pass-Through Costs	\$102,785	\$58,377	\$26,480	\$5,072	\$3,357	\$332	\$2,668	\$199,071
TOTAL BASE CONTRACTOR'S COMPENSATION	\$3,117,009	\$1,578,852	\$659,373	\$366,153	\$100,085	\$12,413	\$86,409	\$5,920,294
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$3,165,354	\$1,569,118	\$675,177	\$398,328	\$107,838	\$10,127	\$77,827	\$6,003,769
Change \$	(\$48,345)	\$9,734	(\$15,804)	(\$32,175)	(\$7,753)	\$2,286	\$8,582	(\$83,475)
Change %	-1.5%	0.6%	-2.3%	-8.1%	-7.2%	22.6%	11.0%	-1.4%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. City of San Mateo Allocated Costs - Agency Facilities

	Statistics Used For Cost Allocation				Totals
City # of Lifts per year	30,849	4,134	10,829	20,120	45,812.00
SBWMA # Lifts per year (Accounts for Venues/Events)	216,827	14,105	50,232	93,999	
City # of Lifts per year %	14.2%	29.3%	21.6%	21.4%	
City Total Route Labor hours year	542.82	62.31	209.59	814.72	814.72
SBWMA Total Route Labor hours year	4,619.52	192.29	1,032.23	5,844.04	
City Total Route Labor hours year	11.8%	32.4%	20.3%	13.9%	
City # of route hours/year	287.27	59.19	193.59	814.72	540.05
SBWMA # of route hours/year	2,555.65	183.49	976.33	5,844.04	
City # of route hours/year %	11.2%	32.3%	19.8%	13.9%	
City # of Containers	103	69	106	20,418	278.00
SBWMA # of Containers	784	219	513	96,133	
City # of Containers %	13.1%	31.5%	20.7%	21.2%	

Agency Facilities	Solid Waste	Organic Materials	Recyclable Materials	Venues and Events	Agency Facilities
	E	G	I	I	TOTAL
Annual Cost of Operations					
Direct Labor-Related Costs					
Wages for CBAs	\$12,272	\$7,160	\$8,158	\$1,512	\$29,102
Benefits for CBAs	\$4,913	\$2,867	\$3,266	\$605	\$11,652
Payroll Taxes	\$1,021	\$596	\$679	\$126	\$2,421
Workers Compensation Insurance	\$1,082	\$631	\$719	\$133	\$2,565
Total Direct Labor Related-Costs	\$19,288	\$11,254	\$12,822	\$2,376	\$45,740
Direct Fuel Costs	\$3,520	\$2,138	\$2,389	\$453	\$8,500
Other Direct Costs	\$2,512	\$1,525	\$1,705	\$323	\$6,065
Depreciation - Collection Vehicles	\$9,578	\$6,872	\$5,632	\$990	\$23,072
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0
Depreciation for Collection Equipment	\$9,578	\$6,872	\$5,632	\$990	\$23,072
Lease	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)					
General and Administrative (using lifts for Agency Costs)	\$15,781	\$7,330	\$8,729	\$2,277	\$34,116
Operations	\$3,093	\$2,001	\$1,992	\$368	\$7,453
Vehicle Maintenance	\$5,311	\$3,437	\$3,420	\$632	\$12,799
Container Maintenance (using lifts for Agency Costs)	\$2,325	\$1,080	\$1,286	\$335	\$5,026
Total Allocated Indirect Costs excluding Depreciation and Interest	\$26,510	\$13,848	\$15,426	\$3,612	\$59,395
Total Allocated Indirect Depreciation Costs (Form 9)	\$308	\$221	\$181	\$32	\$743
Annual Implementation Cost Amortization (Form A)	\$451	\$324	\$265	\$47	\$1,087
Total Annual Cost of Operations	\$62,168	\$36,181	\$38,421	\$7,833	\$144,603
Profit (insert Operating Ratio below)	\$6,526	\$3,798	\$4,033	\$822	\$15,179
90.5%					
Total Operating Costs before Pass-Through Cost Allocation	\$68,693	\$39,979	\$42,454	\$8,656	\$159,782
Contractor Pass-Through Costs					
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$2,611	\$1,873	\$1,535	\$270	\$6,288
Interest Expense on Implementation Cost	\$86	\$62	\$51	\$9	\$208
Total Contractor Pass-Through Costs	\$2,697	\$1,935	\$1,586	\$279	\$6,496
TOTAL BASE CONTRACTOR'S COMPENSATION	\$71,390	\$41,914	\$44,040	\$8,934	\$166,278
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$62,627	\$35,730	\$53,376	\$8,594	\$160,326
Change \$	\$8,763	\$6,184	(\$9,336)	\$341	\$5,952
Change %	14.0%	17.3%	-17.5%	4.0%	3.7%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. County of San Mateo, North Fair Oaks Allocated Costs - SFD

	Statistics Used for Cost Allocation						Total
City # of accounts	2,626	2,622	2,612	2,622	2,622	567	2,626.00
SBWMA # of accounts	93,999	93,730	90,347	93,730	93,730	24,026	93,999.00
City # of accounts %	2.8%	2.8%	2.9%	2.8%	2.8%	2.4%	2.8%
City Total Route Labor hours year	1,379.01	1,546.23	849.59	7.73	7.73	274.61	4,064.90
SBWMA Total Route Labor hours year	46,797.02	44,432.25	38,992.32	222.16	222.16	11,636.30	142,302.21
City Total Route Labor hours year %	2.9%	3.5%	2.2%	3.5%	3.5%	2.4%	2.9%
City # of route hours/year	1,202.49	1,424.72	781.64	7.12	7.12	274.61	3,697.71
SBWMA # of route hours/year	42,960.28	40,791.58	34,718.78	203.96	203.96	11,636.30	130,514.86
City Total Route Labor hours year %	2.8%	3.5%	2.3%	3.5%	3.5%	2.4%	2.8%
City Total Containers in Service	2,990	2,817	2,820	2,817	2,817	567	14,828.00
SBWMA Total Containers in Service	96,133	95,410	99,478	95,410	95,410	24,026	505,867.00
City Total Containers in Service %	3.1%	3.0%	2.8%	3.0%	3.0%	2.4%	2.9%

SFD	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	SFD TOTAL
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$95,048	\$91,504	\$49,279	\$462	\$462	\$17,607	\$254,362
Benefits for CBAs	\$37,609	\$37,786	\$19,869	\$191	\$191	\$8,111	\$103,756
Payroll Taxes	\$7,908	\$7,613	\$4,100	\$38	\$38	\$1,465	\$21,163
Workers Compensation Insurance	\$8,378	\$8,065	\$4,343	\$41	\$41	\$1,552	\$22,420
Total Direct Labor Related-Costs	\$148,942	\$144,969	\$77,591	\$732	\$732	\$28,735	\$401,701
Direct Fuel Costs	\$22,506	\$28,409	\$15,376	\$143	\$143	\$1,965	\$68,542
Other Direct Costs	\$11,211	\$14,152	\$7,755	\$71	\$71	\$1,189	\$34,449
Depreciation - Collection Vehicles	\$22,477	\$26,051	\$16,614	\$132	\$132	\$1,212	\$66,617
Depreciation - Containers	\$13,342	\$12,919	\$15,034	\$65	\$65	\$0	\$41,425
Depreciation for Collection Equipment	\$35,819	\$38,969	\$31,648	\$197	\$197	\$1,212	\$108,042
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)							
General and Administrative	\$36,972	\$38,086	\$38,783	\$192	\$192	\$1,285	\$115,510
Operations	\$9,189	\$11,796	\$7,492	\$60	\$60	\$319	\$28,914
Vehicle Maintenance	\$15,780	\$20,256	\$12,865	\$102	\$102	\$547	\$49,653
Container Maintenance	\$6,065	\$5,922	\$5,603	\$30	\$30	\$189	\$17,839
Total Allocated Indirect Costs excluding Depreciation and Interest	\$68,006	\$76,059	\$64,742	\$384	\$384	\$2,341	\$211,916
Total Allocated Indirect Depreciation Costs (Form 9)	\$792	\$1,019	\$664	\$5	\$5	\$28	\$2,513
Annual Implementation Cost Amortization (Form A)	\$1,134	\$1,329	\$829	\$21	\$21	\$145	\$3,479
Total Annual Cost of Operations	\$288,410	\$304,906	\$198,603	\$1,555	\$1,555	\$35,614	\$830,642
Profit (insert Operating Ratio below)	\$30,275	\$32,007	\$20,848	\$163	\$163	\$3,738	\$87,194
	0.91						
Total Proposed Costs before Pass-Through Cost Allocation	\$318,685	\$336,912	\$219,451	\$1,718	\$1,718	\$39,352	\$917,836
Contractor Pass-Through Costs							
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$10,546	\$11,473	\$9,317	\$58	\$58	\$357	\$31,809
Interest Expense on Implementation Cost	\$336	\$394	\$246	\$6	\$6	\$43	\$1,032
Total Contractor Pass-Through Costs	\$10,882	\$11,867	\$9,563	\$64	\$64	\$400	\$32,841
TOTAL BASE CONTRACTOR'S COMPENSATION	\$329,567	\$348,780	\$229,014	\$1,782	\$1,782	\$39,752	\$950,677
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$317,510	\$302,951	\$251,650	\$1,547	\$1,547	\$46,758	\$921,963
Change \$	\$12,057	\$45,829	(\$22,636)	\$235	\$235	(\$7,006)	\$28,714
Change %	3.8%	15.1%	-9.0%	15.2%	15.2%	-15.0%	3.1%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. County of San Mateo, North Fair Oaks Allocated Costs - MFD & Commercial

	Statistics Used For Cost Allocation							Total			
	City # of Accounts	SBWMA # Accounts	City # of Accounts %	City Total Route Labor hours year	SBWMA Total Route Labor hours year	City Total Route Labor hours year %	City # of route hours/year		SBWMA # of route hours/year	City # of route hours/year %	City Total Containers in Service
City # of Accounts	453	428	33	0	0	0	567	914.00			
SBWMA # Accounts	10,192	9,956	1,384	180	180	180	24,026	22,072.00			
City # of Accounts %	4.4%	4.3%	2.4%	0.0%	0.0%	0.0%	2.4%	4.1%			
City Total Route Labor hours year	2,165.54	732.73	184.90	-	-	-	274.61	3,083.17			
SBWMA Total Route Labor hours year	49,107.67	26,772.64	5,944.54	3,954.61	1,534.42	337.47	11,636.30	87,651.35			
City Total Route Labor hours year %	4.4%	2.7%	3.1%	0.0%	0.0%	0.0%	2.4%	3.5%			
City # of route hours/year	1,335.34	689.54	165.63	-	-	-	274.61	2,190.51			
SBWMA # of route hours/year	32,197.46	25,398.59	5,495.16	3,954.61	1,534.42	337.47	11,636.30	68,917.71			
City # of route hours/year %	4.1%	2.7%	3.0%	0.0%	0.0%	0.0%	2.4%	3.2%			
City Total Containers in Service	721	619	34	0	0	0	567	1,374.00			
SBWMA Total Containers in Service	17,701	19,228	1,745	266	266	266	24,026	39,472.00			
City Total Containers in Service %	4.1%	3.2%	1.9%	0.0%	0.0%	0.0%	2.4%	3.5%			

MFD & Commercial	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	MFD & Commercial TOTAL
	E	F	G	H	H	H	J	
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$186,388	\$46,003	\$18,166	\$0	\$0	\$0	\$2,838	\$253,395
Benefits for CBAs	\$76,117	\$17,648	\$4,897	\$0	\$0	\$0	\$1,195	\$99,856
Payroll Taxes	\$15,507	\$3,827	\$1,511	\$0	\$0	\$0	\$236	\$21,082
Workers Compensation Insurance	\$16,429	\$4,055	\$1,601	\$0	\$0	\$0	\$250	\$22,335
Total Direct Labor Related-Costs	\$294,440	\$71,533	\$26,176	\$0	\$0	\$0	\$4,520	\$396,669
Direct Fuel Costs	\$39,504	\$10,898	\$5,592	\$0	\$0	\$0	\$729	\$56,723
Other Direct Costs	\$20,565	\$6,636	\$2,566	\$0	\$0	\$0	\$379	\$30,147
Depreciation - Collection Vehicles	\$32,574	\$10,946	\$6,677	\$0	\$0	\$0	\$464	\$50,661
Depreciation - Containers	\$7,862	\$4,684	\$2,665	\$0	\$0	\$0	\$141	\$15,352
Depreciation for Collection Equipment	\$40,435	\$15,630	\$9,342	\$0	\$0	\$0	\$605	\$66,014
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)								
General and Administrative	\$31,205	\$31,934	\$20,878	\$0	\$0	\$0	\$528	\$84,544
Operations	\$7,223	\$5,003	\$6,547	\$0	\$0	\$0	\$131	\$18,903
Vehicle Maintenance	\$12,403	\$8,591	\$11,242	\$0	\$0	\$0	\$225	\$32,461
Container Maintenance	\$4,213	\$3,523	\$2,514	\$0	\$0	\$0	\$78	\$10,328
Total Allocated Indirect Costs excluding Depreciation and Interest	\$55,044	\$49,050	\$41,180	\$0	\$0	\$0	\$962	\$146,236
Total Allocated Indirect Depreciation Costs (Form 9)	\$650	\$439	\$487	\$0	\$0	\$0	\$11	\$1,587
Annual Implementation Cost Amortization (Form A)	\$1,982	\$32	\$19	\$0	\$0	\$0	\$35	\$2,068
Total Annual Cost of Operations	\$452,621	\$154,218	\$85,362	\$0	\$0	\$0	\$7,243	\$699,443
Profit (insert Operating Ratio below)	\$47,512.69	\$16,189	\$8,961	\$0	\$0	\$0	\$760	\$73,422
	0.91							
Total Proposed Costs before Pass-Through Cost Allocation	\$500,134	\$170,407	\$94,323	\$0	\$0	\$0	\$8,003	\$772,866
Contractor Pass-Through Costs								
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$15,960	\$6,169	\$3,688	\$0	\$0	\$0	\$239	\$26,056
Interest Expense on Implementation Cost	\$899	\$15	\$8	\$0	\$0	\$0	\$16	\$938
Total Contractor Pass-Through Costs	\$16,859	\$6,184	\$3,696	\$0	\$0	\$0	\$255	\$26,994
TOTAL BASE CONTRACTOR'S COMPENSATION	\$516,993	\$176,591	\$98,019	\$0	\$0	\$0	\$8,258	\$799,860
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$476,890	\$170,773	\$87,487	\$0	\$0	\$0	\$9,778	\$744,928
Change \$	\$40,102	\$5,818	\$10,532	\$0	\$0	\$0	(\$1,520)	\$54,931
Change %	8.4%	3.4%	12.0%	0.0%	0.0%	0.0%	-15.5%	7.4%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. County of San Mateo, North Fair Oaks Allocated Costs - Agency Facilities

Statistics Used For Cost Allocation					Totals
City # of Lifts per year	2,236	156	312	2,626	2,704.00
SBWMA # Lifts per year (Accounts for Venues/Events)	216,827	14,105	50,232	93,999	
City # of Lifts per year %	1.0%	1.1%	0.6%	2.8%	
City Total Route Labor hours year	88.28	1.77	0.35	90.40	90.40
SBWMA Total Route Labor hours year	4,619.52	192.29	1,032.23	5,844.04	
City Total Route Labor hours year %	1.9%	0.9%	0.0%	1.5%	
City # of route hours/year	47.38	1.55	0.31	90.40	49.24
SBWMA # of route hours/year	2,555.65	183.49	976.33	5,844.04	
City # of route hours/year %	1.9%	0.8%	0.0%	1.5%	
City # of Containers (Lifts for example)	6	2	5	2,990	13.00
SBWMA # of Containers	784	219	513	96,133	
City # of Containers %	0.8%	0.9%	1.0%	3.1%	

Agency Facilities	Solid Waste	Organic Materials	Recyclable Materials	Venues and Events	Agency Facilities
	E	G	I	I	TOTAL
Annual Cost of Operations					
Direct Labor-Related Costs					
Wages for CBAs	\$1,996	\$203	\$14	\$168	\$2,381
Benefits for CBAs	\$799	\$81	\$5	\$67	\$953
Payroll Taxes	\$166	\$17	\$1	\$14	\$198
Workers Compensation Insurance	\$176	\$18	\$1	\$15	\$210
Total Direct Labor Related-Costs	\$3,137	\$320	\$21	\$264	\$3,742
Direct Fuel Costs	\$581	\$56	\$4	\$50	\$691
Other Direct Costs	\$414	\$40	\$3	\$36	\$493
Depreciation - Collection Vehicles	\$1,580	\$180	\$9	\$110	\$1,879
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0
Depreciation for Collection Equipment	\$1,580	\$180	\$9	\$110	\$1,879
Lease	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)					
General and Administrative (using lifts for Agency Costs)	\$1,144	\$277	\$251	\$297	\$1,969
Operations	\$510	\$52	\$3	\$41	\$607
Vehicle Maintenance	\$876	\$90	\$5	\$70	\$1,042
Container Maintenance (using lifts for Agency Costs)	\$169	\$41	\$37	\$44	\$290
Total Allocated Indirect Costs excluding Depreciation and Interest	\$2,698	\$460	\$297	\$452	\$3,907
Total Allocated Indirect Depreciation Costs (Form 9)	\$51	\$6	\$0	\$4	\$60
Annual Implementation Cost Amortization (Form A)	\$74	\$8	\$0	\$5	\$89
Total Annual Cost of Operations	\$8,535	\$1,070	\$335	\$920	\$10,860
Profit (insert Operating Ratio below)	\$896	\$112	\$35	\$97	\$1,140
	0.91				
Total Operating Costs before Pass-Through Cost Allocation	\$9,431	\$1,182	\$370	\$1,017	\$12,000
Contractor Pass-Through Costs					
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$431	\$49	\$2	\$30	\$512
Interest Expense on Implementation Cost	\$14	\$2	\$0	\$1	\$17
Total Contractor Pass-Through Costs	\$445	\$51	\$2	\$31	\$529
TOTAL BASE CONTRACTOR'S COMPENSATION	\$9,876	\$1,233	\$372	\$1,048	\$12,529
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$13,010	\$1,610	\$1,406	\$1,226	\$17,252
Change \$	(\$3,134)	(\$377)	(\$1,033)	(\$178)	(\$4,723)
Change %	-24.1%	0.0%	0.0%	-14.5%	-27.4%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. West Bay Sanitary District Allocated Costs - SFD

	Statistics Used for Cost Allocation						Total
City # of accounts	2,208	2,207	2,194	2,207	2,207	414	2,208
SBWMA # of accounts	93,999	93,730	90,347	93,730	93,730	24,026	93,999
City # of accounts %	2.3%	2.4%	2.4%	2.4%	2.4%	1.7%	2.3%
City Total Route Labor hours year	1,111.92	1,173.09	1,082.61	5.87	5.87	200.51	3,580
SBWMA Total Route Labor hours year	46,797.02	44,432.25	38,992.32	222.16	222.16	11,636.30	142,302
City Total Route Labor hours year %	2.4%	2.6%	2.8%	2.6%	2.6%	1.7%	2.5%
City # of route hours/year	1,021.68	1,093.99	950.13	5.47	5.47	200.51	3,277
SBWMA # of route hours/year	42,960.28	40,791.58	34,718.78	203.96	203.96	11,636.30	130,515
City Total Route Labor hours year %	2.4%	2.7%	2.7%	2.7%	2.7%	1.7%	2.5%
City Total Containers in Service	2,235	2,252	2,549	2,252	2,252	414	11,954
SBWMA Total Containers in Service	96,133	95,410	99,478	95,410	95,410	24,026	505,867
City Total Containers in Service %	2.3%	2.4%	2.6%	2.4%	2.4%	1.7%	2.4%

SFD	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	SFD TOTAL
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$76,639	\$69,422	\$62,794	\$351	\$351	\$12,856	\$222,413
Benefits for CBAs	\$30,324	\$28,668	\$25,318	\$145	\$145	\$5,922	\$90,522
Payroll Taxes	\$6,376	\$5,776	\$5,224	\$29	\$29	\$1,070	\$18,505
Workers Compensation Insurance	\$6,755	\$6,119	\$5,535	\$31	\$31	\$1,133	\$19,604
Total Direct Labor Related-Costs	\$120,095	\$109,985	\$98,872	\$555	\$555	\$20,981	\$351,043
Direct Fuel Costs	\$19,122	\$21,814	\$18,690	\$110	\$110	\$1,435	\$61,281
Other Direct Costs	\$9,525	\$10,866	\$9,426	\$55	\$55	\$868	\$30,796
Depreciation - Collection Vehicles	\$19,098	\$20,004	\$20,195	\$101	\$101	\$885	\$60,383
Depreciation - Containers	\$9,973	\$10,327	\$13,589	\$52	\$52	\$0	\$33,994
Depreciation for Collection Equipment	\$29,071	\$30,331	\$33,784	\$153	\$153	\$885	\$94,377
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)							
General and Administrative	\$31,087	\$32,058	\$32,576	\$162	\$162	\$938	\$96,983
Operations	\$7,807	\$9,057	\$9,106	\$46	\$46	\$233	\$26,295
Vehicle Maintenance	\$13,407	\$15,554	\$15,638	\$79	\$79	\$400	\$45,156
Container Maintenance	\$4,533	\$4,734	\$5,064	\$24	\$24	\$138	\$14,518
Total Allocated Indirect Costs excluding Depreciation and Interest	\$56,835	\$61,403	\$62,385	\$310	\$310	\$1,709	\$182,952
Total Allocated Indirect Depreciation Costs (Form 9)	\$673	\$783	\$807	\$4	\$4	\$20	\$2,290
Annual Implementation Cost Amortization (Form A)	\$963	\$1,020	\$1,008	\$16	\$16	\$106	\$3,130
Total Annual Cost of Operations	\$236,284	\$236,202	\$224,972	\$1,204	\$1,204	\$26,004	\$725,869
Profit (insert Operating Ratio below)	\$24,803	\$24,795	\$23,616	\$126	\$126	\$2,730	\$76,196
90.5%							
Total Proposed Costs before Pass-Through Cost Allocation	\$261,087	\$260,997	\$248,587	\$1,331	\$1,331	\$28,734	\$802,066
Contractor Pass-Through Costs							
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$8,559	\$8,930	\$9,946	\$45	\$45	\$261	\$27,785
Interest Expense on Implementation Cost	\$286	\$303	\$299	\$5	\$5	\$31	\$929
Total Contractor Pass-Through Costs	\$8,844	\$9,233	\$10,245	\$50	\$50	\$292	\$28,714
TOTAL BASE CONTRACTOR'S COMPENSATION	\$269,931	\$270,229	\$258,833	\$1,381	\$1,381	\$29,026	\$830,780
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$270,962	\$268,871	\$249,422	\$1,373	\$1,373	\$37,079	\$829,081
Change \$	(\$1,031)	\$1,359	\$9,410	\$7	\$7	(\$8,054)	\$1,699
Change %	-0.4%	0.5%	3.8%	0.5%	0.5%	-21.7%	0.2%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. West Bay Sanitary District Allocated Costs - MFD & Commercial

	Statistics Used For Cost Allocation							Total			
	City # of Accounts	SBWMA # Accounts	City # of Accounts %	City Total Route Labor hours year	SBWMA Total Route Labor hours year	City Total Route Labor hours year %	City # of route hours/year		SBWMA # of route hours/year	City # of route hours/year %	City Total Containers in Service (Lifts for example)
City # of Accounts	32	36	9	0	0	0	414	77			
SBWMA # Accounts	10,192	9,956	1,384	180	180	180	24,026	22,072			
City # of Accounts %	0.3%	0.4%	0.7%	0.0%	0.0%	0.0%	1.7%	0.3%			
City Total Route Labor hours year	252.11	240.81	106.15	0.00	0.00	0.00	200.51	599			
SBWMA Total Route Labor hours year	49,107.67	26,772.64	5,944.54	3,954.61	1,534.42	337.47	11,636.30	87,651			
City Total Route Labor hours year %	0.5%	0.9%	1.8%	0.0%	0.0%	0.0%	1.7%	0.7%			
City # of route hours/year	183.47	229.82	93.27	0.00	0.00	0.00	200.51	507			
SBWMA # of route hours/year	32,197.46	25,398.59	5,495.16	3,954.61	1,534.42	337.47	11,636.30	68,918			
City # of route hours/year %	0.6%	0.9%	1.7%	0.0%	0.0%	0.0%	1.7%	0.7%			
City Total Containers in Service (Lifts for example)	54	82	10	0	0	0	414	146			
SBWMA Total Containers in Service	17,701	19,228	1,745	266	266	266	24,026	39,472			
City Total Containers in Service %	0.3%	0.4%	0.6%	0.0%	0.0%	0.0%	1.7%	0.4%			

MFD & Commercial	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	MFD & Commercial TOTAL
	E	F	G	H	H	H	J	
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$21,699	\$15,119	\$10,429	\$0	\$0	\$0	\$2,072	\$49,319
Benefits for CBAs	\$8,861	\$5,800	\$2,811	\$0	\$0	\$0	\$873	\$18,345
Payroll Taxes	\$1,805	\$1,258	\$868	\$0	\$0	\$0	\$172	\$4,103
Workers Compensation Insurance	\$1,913	\$1,333	\$919	\$0	\$0	\$0	\$183	\$4,347
Total Direct Labor Related-Costs	\$34,278	\$23,509	\$15,027	\$0	\$0	\$0	\$3,300	\$76,115
Direct Fuel Costs	\$5,428	\$3,632	\$3,149	\$0	\$0	\$0	\$532	\$12,741
Other Direct Costs	\$2,826	\$2,212	\$1,445	\$0	\$0	\$0	\$277	\$6,759
Depreciation - Collection Vehicles	\$4,475	\$3,648	\$3,760	\$0	\$0	\$0	\$339	\$12,223
Depreciation - Containers	\$589	\$620	\$784	\$0	\$0	\$0	\$103	\$2,096
Depreciation for Collection Equipment	\$5,064	\$4,269	\$4,544	\$0	\$0	\$0	\$442	\$14,319
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)								
General and Administrative	\$2,204	\$2,686	\$5,694	\$0	\$0	\$0	\$386	\$10,970
Operations	\$992	\$1,667	\$3,687	\$0	\$0	\$0	\$96	\$6,442
Vehicle Maintenance	\$1,704	\$2,863	\$6,331	\$0	\$0	\$0	\$164	\$11,062
Container Maintenance	\$316	\$467	\$739	\$0	\$0	\$0	\$57	\$1,578
Total Allocated Indirect Costs excluding Depreciation and Interest	\$5,216	\$7,683	\$16,451	\$0	\$0	\$0	\$703	\$30,053
Total Allocated Indirect Depreciation Costs (Form 9)	\$89	\$146	\$274	\$0	\$0	\$0	\$8	\$518
Annual Implementation Cost Amortization (Form A)	\$272	\$11	\$10	\$0	\$0	\$0	\$26	\$319
Total Annual Cost of Operations	\$53,174	\$41,462	\$40,900	\$0	\$0	\$0	\$5,288	\$140,825
Profit (insert Operating Ratio below)	\$5,581.80	\$4,352	\$4,293	\$0	\$0	\$0	\$555	\$14,783
90.5%								
Total Proposed Costs before Pass-Through Cost Allocation	\$58,756	\$45,814	\$45,194	\$0	\$0	\$0	\$5,843	\$155,608
Contractor Pass-Through Costs								
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$1,999	\$1,685	\$1,794	\$0	\$0	\$0	\$174	\$5,652
Interest Expense on Implementation Cost	\$124	\$5	\$5	\$0	\$0	\$0	\$12	\$145
Total Contractor Pass-Through Costs	\$2,122	\$1,690	\$1,798	\$0	\$0	\$0	\$186	\$5,797
TOTAL BASE CONTRACTOR'S COMPENSATION	\$60,878	\$47,504	\$46,992	\$0	\$0	\$0	\$6,030	\$161,404
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$70,896	\$44,290	\$29,875	\$0	\$0	\$0	\$7,754	\$152,815
Change \$	(\$10,018)	\$3,214	\$17,117	\$0	\$0	\$0	(\$1,725)	\$8,589
Change %	-14.1%	7.3%	57.3%	0.0%	0.0%	0.0%	-22.2%	5.6%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. West Bay Sanitary District Allocated Costs - Agency Facilities

Statistics Used For Cost Allocation					Totals
City # of Lifts per year	156	65	52	2,208	273.00
SBWMA # Lifts per year (Accounts for Venues/Events)	216,827	14,105	50,232	93,999	
City # of Lifts per year %	0.1%	0.5%	0.1%	2.3%	
City Total Route Labor hours year	4.78	2.25	1.69	8.72	8.72
SBWMA Total Route Labor hours year	4,619.52	192.29	1,032.23	5,844.04	
City Total Route Labor hours year %	0.1%	1.2%	0.2%	0.1%	
City # of route hours/year	4.36	2.10	1.65	8.72	8.11
SBWMA # of route hours/year	2,555.65	183.49	976.33	5,844.04	
City # of route hours/year %	0.2%	1.1%	0.2%	0.1%	
City # of Containers	1	1	1	2,235	3.00
SBWMA # of Containers	784	219	513	96,133	
City # of Containers %	0.1%	0.5%	0.2%	2.3%	

Agency Facilities	Agency Facilities				TOTAL
	Solid Waste E	Organic Materials G	Recyclable Materials I	Venues and Events I	
Annual Cost of Operations					
Direct Labor-Related Costs					
Wages for CBAs	\$108	\$259	\$66	\$16	\$449
Benefits for CBAs	\$43	\$104	\$26	\$6	\$180
Payroll Taxes	\$9	\$22	\$5	\$1	\$37
Workers Compensation Insurance	\$10	\$23	\$6	\$1	\$40
Total Direct Labor Related-Costs	\$170	\$406	\$103	\$25	\$705
Direct Fuel Costs	\$53	\$76	\$20	\$5	\$154
Other Direct Costs	\$38	\$54	\$15	\$3	\$110
Depreciation - Collection Vehicles	\$145	\$244	\$48	\$11	\$448
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0
Depreciation for Collection Equipment	\$145	\$244	\$48	\$11	\$448
Lease	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)					
General and Administrative (using lifts for Agency Costs)	\$80	\$115	\$42	\$250	\$487
Operations	\$47	\$71	\$17	\$4	\$139
Vehicle Maintenance	\$81	\$122	\$29	\$7	\$238
Container Maintenance (using lifts for Agency Costs)	\$12	\$17	\$6	\$37	\$72
Total Allocated Indirect Costs excluding Depreciation and Interest	\$219	\$325	\$94	\$297	\$936
Total Allocated Indirect Depreciation Costs (Form 9)	\$5	\$8	\$2	\$0	\$14
Annual Implementation Cost Amortization (Form A)	\$7	\$11	\$2	\$0	\$21
Total Annual Cost of Operations	\$637	\$1,125	\$284	\$343	\$2,389
Profit (insert Operating Ratio below)	\$67	\$118	\$30	\$36	\$251
90.5%					
Total Operating Costs before Pass-Through Cost Allocation	\$704	\$1,243	\$314	\$378	\$2,640
Contractor Pass-Through Costs					
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$40	\$66	\$13	\$3	\$122
Interest Expense on Implementation Cost	\$1	\$2	\$0	\$0	\$4
Total Contractor Pass-Through Costs	\$41	\$69	\$14	\$3	\$126
TOTAL BASE CONTRACTOR'S COMPENSATION	\$745	\$1,311	\$328	\$381	\$2,766
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$411	\$981	\$719	\$374	\$2,486
Change \$	\$334	\$330	(\$391)	\$7	\$280
Change %	81.1%	33.6%	-54.4%	2.0%	11.3%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. Unincorporated County - SFD

	Statistics Used for Cost Allocation						Total
City # of accounts	5,041	5,032	5,018	5,032	5,032	1,040	5,041
SBWMA # of accounts	93,999	93,730	90,347	93,730	93,730	24,026	93,999
City # of accounts %	5.4%	5.4%	5.6%	5.4%	5.4%	4.3%	5.4%
City Total Route Labor hours year	2,474.42	2,547.10	2,433.37	12.74	12.74	503.69	7,984
SBWMA Total Route Labor hours year	46,797.02	44,432.25	38,992.32	222.16	222.16	11,636.30	142,302
City Total Route Labor hours year %	5.3%	5.7%	6.2%	5.7%	5.7%	4.3%	5.6%
City # of route hours/year	2,291.48	2,316.52	2,251.47	11.58	11.58	503.69	7,386
SBWMA # of route hours/year	42,960.28	40,791.58	34,718.78	203.96	203.96	11,636.30	130,515
City Total Route Labor hours year %	5.3%	5.7%	6.5%	5.7%	5.7%	4.3%	5.7%
City Total Containers in Service	5,070	5,063	5,247	5,063	5,063	1,040	26,546
SBWMA Total Containers in Service	96,133	95,410	99,478	95,410	95,410	24,026	505,867
City Total Containers in Service %	5.3%	5.3%	5.3%	5.3%	5.3%	4.3%	5.2%

SFD	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	SFD TOTAL
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$170,549	\$150,735	\$141,142	\$761	\$761	\$32,295	\$496,243
Benefits for CBAs	\$67,483	\$62,245	\$56,908	\$314	\$314	\$14,877	\$202,141
Payroll Taxes	\$14,190	\$12,541	\$11,743	\$63	\$63	\$2,687	\$41,287
Workers Compensation Insurance	<u>\$15,033</u>	<u>\$13,286</u>	<u>\$12,440</u>	<u>\$67</u>	<u>\$67</u>	<u>\$2,847</u>	<u>\$43,740</u>
Total Direct Labor Related-Costs	\$267,254	\$238,807	\$222,233	\$1,206	\$1,206	\$52,705	\$783,411
Direct Fuel Costs	\$42,887	\$46,191	\$44,289	\$233	\$233	\$3,604	\$137,438
Other Direct Costs	\$21,364	\$23,010	\$22,337	\$116	\$116	\$2,180	\$69,124
Depreciation - Collection Vehicles	\$42,833	\$42,357	\$47,854	\$214	\$214	\$2,223	\$135,696
Depreciation - Containers	\$22,623	\$23,218	\$27,973	\$117	\$117	\$0	\$74,049
Depreciation for Collection Equipment	\$65,457	\$65,576	\$75,828	\$331	\$331	\$2,223	\$209,745
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)							
General and Administrative	\$70,974	\$73,092	\$74,506	\$369	\$369	\$2,357	\$221,668
Operations	\$17,511	\$19,179	\$21,579	\$97	\$97	\$585	\$59,047
Vehicle Maintenance	\$30,070	\$32,935	\$37,056	\$166	\$166	\$1,004	\$101,399
Container Maintenance	\$10,283	\$10,644	\$10,424	\$54	\$54	\$347	<u>\$31,807</u>
Total Allocated Indirect Costs excluding Depreciation and Interest	\$128,839	\$135,850	\$143,566	\$686	\$686	\$4,294	\$413,921
Total Allocated Indirect Depreciation Costs (Form 9)	\$1,509	\$1,657	\$1,911	\$8	\$8	\$51	\$5,145
Annual Implementation Cost Amortization (Form A)	\$2,160	\$2,160	\$2,387	\$35	\$35	\$266	\$7,043
Total Annual Cost of Operations	\$529,470	\$513,251	\$512,552	\$2,616	\$2,616	\$65,323	\$1,625,828
Profit (insert Operating Ratio below)	\$55,580	\$53,877	\$53,804	\$275	\$275	\$6,857	\$170,667
90.5%							
Total Proposed Costs before Pass-Through Cost Allocation	\$585,049	\$567,128	\$566,356	\$2,891	\$2,891	\$72,180	\$1,796,495
Contractor Pass-Through Costs							
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$19,271	\$19,306	\$22,324	\$97	\$97	\$654	\$61,751
Interest Expense on Implementation Cost	\$641	\$641	\$709	\$10	\$10	\$79	\$2,090
Total Contractor Pass-Through Costs	\$19,912	\$19,947	\$23,033	\$108	\$108	\$733	\$63,841
TOTAL BASE CONTRACTOR'S COMPENSATION	\$604,961	\$587,075	\$589,389	\$2,998	\$2,998	\$72,914	\$1,860,336
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$622,249	\$592,226	\$611,810	\$3,026	\$3,026	\$69,319	\$1,901,656
Change \$	(\$17,287)	(\$5,150)	(\$22,421)	(\$28)	(\$28)	\$3,595	(\$41,320)
Change %	-2.8%	-0.9%	-3.7%	-0.9%	-0.9%	5.2%	-2.2%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. Unincorporated County - MFD & Commercial

	Statistics Used For Cost Allocation							Total
City # of Accounts	189	192	23	0	0	0	1,040	404
SBWMA # Accounts	10,192	9,956	1,384	180	180	180	24,026	22,072
City # of Accounts %	1.9%	1.9%	1.7%	0.0%	0.0%	0.0%	4.3%	1.8%
City Total Route Labor hours year	446.82	301.60	103.03	0.00	0.00	0.00	503.69	851
SBWMA Total Route Labor hours year	49,107.67	26,772.64	5,944.54	3,954.61	1,534.42	337.47	11,636.30	87,651
City Total Route Labor hours year %	0.9%	1.1%	1.7%	0.0%	0.0%	0.0%	4.3%	1.0%
City # of route hours/year	339.24	286.53	98.20	0.00	0.00	0.00	503.69	724
SBWMA # of route hours/year	32,197.46	25,398.59	5,495.16	3,954.61	1,534.42	337.47	11,636.30	68,918
City # of route hours/year %	1.1%	1.1%	1.8%	0.0%	0.0%	0.0%	4.3%	1.1%
City Total Containers in Service	240	334	32	0	0	0	1,040	606
SBWMA Total Containers in Service	17,701	19,228	1,745	266	266	266	24,026	39,472
City Total Containers in Service %	1.4%	1.7%	1.8%	0.0%	0.0%	0.0%	4.3%	1.5%

MFD & Commercial	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	MFD & Commercial TOTAL
	E	F	G	H	H	H	J	
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$38,458	\$18,935	\$10,123	\$0	\$0	\$0	\$5,206	\$72,721
Benefits for CBAs	\$15,705	\$7,264	\$2,729	\$0	\$0	\$0	\$2,193	\$27,891
Payroll Taxes	\$3,200	\$1,575	\$842	\$0	\$0	\$0	\$433	\$6,050
Workers Compensation Insurance	\$3,390	\$1,669	\$892	\$0	\$0	\$0	\$459	\$6,410
Total Direct Labor Related-Costs	\$60,752	\$29,444	\$14,586	\$0	\$0	\$0	\$8,290	\$113,072
Direct Fuel Costs	\$10,036	\$4,529	\$3,315	\$0	\$0	\$0	\$1,337	\$19,217
Other Direct Costs	\$5,225	\$2,757	\$1,521	\$0	\$0	\$0	\$696	\$10,199
Depreciation - Collection Vehicles	\$8,275	\$4,549	\$3,959	\$0	\$0	\$0	\$852	\$17,634
Depreciation - Containers	\$2,617	\$2,527	\$2,509	\$0	\$0	\$0	\$258	\$7,911
Depreciation for Collection Equipment	\$10,892	\$7,076	\$6,467	\$0	\$0	\$0	\$1,110	\$25,546
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)								
General and Administrative	\$13,019	\$14,325	\$14,551	\$0	\$0	\$0	\$969	\$42,865
Operations	\$1,835	\$2,079	\$3,881	\$0	\$0	\$0	\$240	\$8,036
Vehicle Maintenance	\$3,151	\$3,570	\$6,665	\$0	\$0	\$0	\$413	\$13,799
Container Maintenance	\$1,402	\$1,901	\$2,366	\$0	\$0	\$0	\$143	\$5,812
Total Allocated Indirect Costs excluding Depreciation and Interest	\$19,408	\$21,875	\$27,464	\$0	\$0	\$0	\$1,765	\$70,511
Total Allocated Indirect Depreciation Costs (Form 9)	\$165	\$182	\$289	\$0	\$0	\$0	\$21	\$657
Annual Implementation Cost Amortization (Form A)	\$504	\$13	\$11	\$0	\$0	\$0	\$65	\$593
Total Annual Cost of Operations	\$106,981	\$65,876	\$53,653	\$0	\$0	\$0	\$13,284	\$239,795
Profit (insert Operating Ratio below)	\$11,230.08	\$6,915	\$5,632	\$0	\$0	\$0	\$1,395	\$25,172
90.5%								
Total Proposed Costs before Pass-Through Cost Allocation	\$118,211	\$72,791	\$59,285	\$0	\$0	\$0	\$14,679	\$264,967
Contractor Pass-Through Costs								
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$4,299	\$2,793	\$2,553	\$0	\$0	\$0	\$438	\$10,083
Interest Expense on Implementation Cost	\$228	\$6	\$5	\$0	\$0	\$0	\$29	\$269
Total Contractor Pass-Through Costs	\$4,528	\$2,799	\$2,558	\$0	\$0	\$0	\$468	\$10,352
TOTAL BASE CONTRACTOR'S COMPENSATION	\$122,739	\$75,590	\$61,843	\$0	\$0	\$0	\$15,147	\$275,319
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$139,052	\$68,199	\$47,014	\$0	\$0	\$0	\$14,496	\$268,762
Change \$	(\$16,313)	\$7,391	\$14,829	\$0	\$0	\$0	\$650	\$6,558
Change %	-11.7%	10.8%	31.5%	#DIV/0!	#DIV/0!	#DIV/0!	4.5%	2.4%

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D

2015

D. Unincorporated County - Agency Facilities

	Statistics Used For Cost Allocation				Totals
City # of Lifts per year	0	208	416	5,041	624.00
SBWMA # Lifts per year (Accounts for Venues/Events)	216,827	14,105	50,232	93,999	
City # of Lifts per year %	0.0%	1.5%	0.8%	5.4%	
City Total Route Labor hours year	0.00	6.98	6.07	13.05	13.05
SBWMA Total Route Labor hours year	4,619.52	192.29	1,032.23	5,844.04	
City Total Route Labor hours year	0.0%	3.6%	0.6%	0.2%	
City # of route hours/year	0.00	6.75	5.66	13.05	12.41
SBWMA # of route hours/year	2,555.65	183.49	976.33	5,844.04	
City # of route hours/year %	0.0%	3.7%	0.6%	0.2%	
City # of Containers	0	4	7	5,070	11.00
SBWMA # of Containers	784	219	513	96,133	
City # of Containers %	0.0%	1.8%	1.4%	5.3%	

Agency Facilities	Solid Waste	Organic Materials	Recyclable Materials	Venues and Events	Agency Facilities
	E	G	I	I	TOTAL
Annual Cost of Operations					
Direct Labor-Related Costs					
Wages for CBAs	\$0	\$802	\$236	\$24	\$1,063
Benefits for CBAs	\$0	\$321	\$95	\$10	\$425
Payroll Taxes	\$0	\$67	\$20	\$2	\$88
Workers Compensation Insurance	\$0	\$71	\$21	\$2	\$94
Total Direct Labor Related-Costs	\$0	\$1,261	\$371	\$38	\$1,670
Direct Fuel Costs	\$0	\$244	\$70	\$7	\$321
Other Direct Costs	\$0	\$174	\$50	\$5	\$229
Depreciation - Collection Vehicles	\$0	\$784	\$165	\$16	\$964
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0
Depreciation for Collection Equipment	\$0	\$784	\$165	\$16	\$964
Lease	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)					
General and Administrative (using lifts for Agency Costs)	\$0	\$369	\$335	\$570	\$1,275
Operations	\$0	\$228	\$58	\$6	\$292
Vehicle Maintenance	\$0	\$392	\$100	\$10	\$502
Container Maintenance (using lifts for Agency Costs)	\$0	\$54	\$49	\$84	\$188
Total Allocated Indirect Costs excluding Depreciation and Interest	\$0	\$1,043	\$543	\$670	\$2,257
Total Allocated Indirect Depreciation Costs (Form 9)	\$0	\$25	\$5	\$1	\$31
Annual Implementation Cost Amortization (Form A)	\$0	\$37	\$8	\$1	\$45
Total Annual Cost of Operations	\$0	\$3,567	\$1,212	\$738	\$5,517
Profit (insert Operating Ratio below)	\$0	\$374	\$127	\$77	\$579
90.5%					
Total Operating Costs before Pass-Through Cost Allocation	\$0	\$3,942	\$1,339	\$816	\$6,096
Contractor Pass-Through Costs					
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$0	\$214	\$45	\$4	\$263
Interest Expense on Implementation Cost	\$0	\$7	\$1	\$0	\$9
Total Contractor Pass-Through Costs	\$0	\$221	\$46	\$4	\$271
TOTAL BASE CONTRACTOR'S COMPENSATION	\$0	\$4,163	\$1,385	\$820	\$6,368
TOTAL CONTRACTOR'S COMPENSATION - 2014	\$0	\$4,444	\$2,233	\$901	\$7,577
Change \$	\$0	(\$281)	(\$847)	(\$81)	(\$1,209)
Change %	0.0%	-6.3%	-38.0%	-8.9%	-16.0%

Recology San Mateo County
Rate Year 2015 Application for Contractor's Compensation Adjustment

June 15, 2014

SBWMA COLLECTION AGREEMENT ATTACHMENT N.D 2015

D. Town of Hillsborough Allocated Costs Adjusted for Backward Service Changes - SFD

2014 City	Statistics Used for Cost Allocation						Total
City # of accounts	3,646	3,639	3,608	3,639	3,639	792	3,646
SBWMA # of accounts	93,999	93,730	90,347	93,730	93,730	24,026	93,999
City # of accounts %	3.9%	3.9%	4.0%	3.9%	3.9%	3.3%	3.9%
City Total Route Labor hours year	2,651.72	2,542.16	2,469.50	21.32	21.32	383.58	8,090
SBWMA Total Route Labor hours year	45,616.45	42,710.23	38,798.17	222.16	222.16	11,636.30	139,205
City Total Route Labor hours year %	5.8%	6.0%	6.4%	9.6%	9.6%	3.3%	5.8%
City # of route hours/year	2,490.03	2,274.16	2,126.18	20.36	20.36	383.58	7,315
SBWMA # of route hours/year	41,936.68	38,993.63	34,646.89	203.96	203.96	11,636.30	127,621
City Total Route Labor hours year %	5.9%	5.8%	6.1%	10.0%	10.0%	3.3%	5.7%
City Total Containers in Service	3,712	3,738	4,475	3,738	3,738	792	20,193
SBWMA Total Containers in Service	96,133	95,410	99,478	95,410	95,410	24,026	505,867
City Total Containers in Service %	3.9%	3.9%	4.5%	3.9%	3.9%	3.3%	4.0%

SFD	Solid Waste	Recyclable Materials	Organic Materials (including Holiday Trees)	Weekly Battery and Cell Phone	Weekly Used Motor Oil and Oil Filters	Two On-Call Collection Events	SFD TOTAL
	A	B	C	D	D	J	
Annual Cost of Operations							
Direct Labor-Related Costs							
Wages for CBAs	\$187,499	\$156,508	\$143,955	\$1,274	\$1,274	\$24,594	\$515,105
Benefits for CBAs	\$74,190	\$64,629	\$58,041	\$526	\$526	\$11,329	\$209,242
Payroll Taxes	\$15,600	\$13,021	\$11,977	\$106	\$106	\$2,046	\$42,857
Workers Compensation Insurance	\$16,527	\$13,795	\$12,688	\$112	\$112	\$2,168	\$45,402
Total Direct Labor Related-Costs	\$293,816	\$247,954	\$226,661	\$2,019	\$2,019	\$40,137	\$812,606
Direct Fuel Costs	\$47,741	\$47,437	\$41,912	\$410	\$410	\$2,745	\$140,654
Other Direct Costs	\$32,758	\$40,448	\$21,807	\$204	\$204	\$1,661	\$97,082
Depreciation - Collection Vehicles	\$47,681	\$43,500	\$45,285	\$376	\$376	\$1,693	\$138,911
Depreciation - Containers	\$16,564	\$17,142	\$23,857	\$87	\$87	\$0	\$57,736
Depreciation for Collection Equipment	\$64,244	\$60,642	\$69,143	\$463	\$463	\$1,693	\$196,647
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)							
General and Administrative	\$51,333	\$52,858	\$53,571	\$267	\$267	\$1,795	\$160,091
Operations	\$26,850	\$33,714	\$21,067	\$170	\$170	\$445	\$82,417
Vehicle Maintenance	\$46,108	\$57,895	\$36,178	\$292	\$292	\$765	\$141,531
Container Maintenance	\$7,529	\$7,859	\$8,891	\$40	\$40	\$264	\$24,622
Total Allocated Indirect Costs excluding Depreciation and Interest	\$131,821	\$152,325	\$119,706	\$769	\$769	\$3,270	\$408,661
Total Allocated Indirect Depreciation Costs (Form 9)	\$2,314	\$2,913	\$1,866	\$15	\$15	\$39	\$7,161
Annual Implementation Cost Amortization (Form A)	\$3,312	\$3,798	\$2,331	\$61	\$61	\$202	\$9,766
Total Annual Cost of Operations	\$576,006	\$555,517	\$483,426	\$3,941	\$3,941	\$49,746	\$1,672,578
Profit (insert Operating Ratio below)	\$60,465	\$58,314	\$50,746	\$414	\$414	\$5,222	\$175,574
	90.5%						
Total Proposed Costs before Pass-Through Cost Allocation	\$636,471	\$613,830	\$534,172	\$4,355	\$4,355	\$54,968	\$1,848,152
Contractor Pass-Through Costs							
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$24,213	\$26,968	\$20,778	\$136	\$136	\$498	\$72,730
Interest Expense on Implementation Cost	\$983	\$1,127	\$692	\$18	\$18	\$60	\$2,898
Total Contractor Pass-Through Costs	\$25,196	\$28,095	\$21,470	\$154	\$154	\$558	\$75,628
TOTAL BASE CONTRACTOR'S COMPENSATION	\$661,667	\$641,926	\$555,643	\$4,509	\$4,509	\$55,527	\$1,923,780
TOTAL CONTRACTOR'S COMPENSATION - 2013	\$647,467	\$639,743	\$552,930	\$4,251	\$4,251	\$57,705	\$1,906,345
Change \$	\$14,200	\$2,183	\$2,713	\$259	\$259	(\$2,178)	\$17,435
Change %	2.2%	0.3%	0.5%	6.1%	6.1%	-3.8%	0.9%
All Hours	\$834,170	\$881,217	\$577,040	\$4,509	\$4,509	\$55,527	\$2,356,971
	(\$172,503)	(\$239,291)	(\$21,397)	\$0	\$0	\$0	(\$433,191)

Calculation of Contractor's Compensation for Rate Year 2015
Town of Hillsborough Allocated Costs Adjusted for Backyard Service Changes

Recology San Mateo County
Rate Year 2015 Application for Contractor's Compensation Adjustment

June 15, 2014

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D.

2015

D. Town of Hillsborough Allocated Costs Adjusted for Backward Service Changes - MFD & Commercial

2014 City	Statistics Used For Cost Allocation							Total
City # of Lifts per week	7	10	7	0	0	0	792	24
SBWMA # Lifts per week	10,192	9,956	1,384	180	180	180	24,026	22,072
City # of Accounts %	0.1%	0.1%	0.5%	0.0%	0.0%	0.0%	3.3%	0.1%
City Total Route Labor hours year	33.86	21.61	60.48	0.00	0.00	0.00	383.58	116
SBWMA Total Route Labor hours year	49,107.67	26,772.64	5,944.54	3,954.61	1,534.42	337.47	11,636.30	87,651
City Total Route Labor hours year %	0.1%	0.1%	1.0%	0.0%	0.0%	0.0%	3.3%	0.1%
City # of route hours/year	32.58	20.31	57.05	0.00	0.00	0.00	383.58	110
SBWMA # of route hours/year	32,197.46	25,398.59	5,495.16	3,954.61	1,534.42	337.47	11,636.30	68,918
City # of route hours/year %	0.1%	0.1%	1.0%	0.0%	0.0%	0.0%	3.3%	0.2%
City Total Containers in Service	11	32	11	0	0	0	792	54
SBWMA Total Containers in Service	17,701	19,228	1,745	266	266	266	24,026	39,472
City Total Containers in Service %	0.1%	0.2%	0.6%	0.0%	0.0%	0.0%	3.3%	0.1%

MFD & Commercial	Cart and Bin Solid Waste	Cart and Bin Recyclable Materials	Cart and Bin Organic Materials (including Holiday Trees)	Drop Box Solid Waste	Drop Box Recyclable Materials	Drop Box Organic Materials	Two On-Call Collection Events	MFD & Commercial TOTAL
	E	F	G	H	H	H	J	
Annual Cost of Operations								
Direct Labor-Related Costs								
Wages for CBAs	\$2,914	\$1,357	\$5,942	\$0	\$0	\$0	\$3,964	\$14,177
Benefits for CBAs	\$1,190	\$520	\$1,602	\$0	\$0	\$0	\$1,670	\$4,982
Payroll Taxes	\$242	\$113	\$494	\$0	\$0	\$0	\$330	\$1,180
Workers Compensation Insurance	\$257	\$120	\$524	\$0	\$0	\$0	\$349	\$1,250
Total Direct Labor Related-Costs	\$4,604	\$2,110	\$8,562	\$0	\$0	\$0	\$6,313	\$21,589
Direct Fuel Costs	\$964	\$321	\$1,926	\$0	\$0	\$0	\$1,018	\$4,229
Other Direct Costs	\$502	\$195	\$884	\$0	\$0	\$0	\$530	\$2,111
Depreciation - Collection Vehicles	\$795	\$322	\$2,300	\$0	\$0	\$0	\$649	\$4,066
Depreciation - Containers	\$120	\$242	\$862	\$0	\$0	\$0	\$197	\$1,421
Depreciation for Collection Equipment	\$915	\$565	\$3,162	\$0	\$0	\$0	\$845	\$5,487
Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)								
General and Administrative	\$482	\$746	\$4,429	\$0	\$0	\$0	\$738	\$6,395
Operations	\$176	\$147	\$2,255	\$0	\$0	\$0	\$183	\$2,762
Vehicle Maintenance	\$303	\$253	\$3,872	\$0	\$0	\$0	\$314	\$4,742
Container Maintenance	\$64	\$182	\$813	\$0	\$0	\$0	\$109	\$1,168
Total Allocated Indirect Costs excluding Depreciation and Interest	\$1,025	\$1,329	\$11,369	\$0	\$0	\$0	\$1,344	\$15,067
Total Allocated Indirect Depreciation Costs (Form 9)	\$16	\$13	\$168	\$0	\$0	\$0	\$16	\$212
Annual Implementation Cost Amortization (Form A)	\$48	\$1	\$6	\$0	\$0	\$0	\$49	\$105
Total Annual Cost of Operations	\$8,074	\$4,533	\$26,077	\$0	\$0	\$0	\$10,117	\$48,801
Profit (insert Operating Ratio below)	\$847.51	\$476	\$2,737	\$0	\$0	\$0	\$1,062	\$5,123
90.5%								
Total Proposed Costs before Pass-Through Cost Allocation	\$8,921	\$5,009	\$28,815	\$0	\$0	\$0	\$11,179	\$53,924
Contractor Pass-Through Costs								
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$361	\$223	\$1,248	\$0	\$0	\$0	\$334	\$2,166
Interest Expense on Implementation Cost	\$22	\$0	\$3	\$0	\$0	\$0	\$22	\$48
Total Contractor Pass-Through Costs	\$383	\$223	\$1,251	\$0	\$0	\$0	\$356	\$2,213
TOTAL BASE CONTRACTOR'S COMPENSATION	\$9,304	\$5,232	\$30,066	\$0	\$0	\$0	\$11,535	\$56,137
TOTAL CONTRACTOR'S COMPENSATION - 2013	\$25,810	\$14,123	\$27,718	\$0	\$0	\$0	\$12,134	\$79,785
Change \$	(\$16,506)	(\$8,890)	\$2,348	\$0	\$0	\$0	(\$599)	(\$23,648)
Change %	-64.0%	-63.0%	8.5%	0.0%	0.0%	0.0%	-4.9%	-29.6%

Recology San Mateo County
Rate Year 2015 Application for Contractor's Compensation Adjustment

June 15, 2014

SBWMA COLLECTION AGREEMENT

ATTACHMENT N.D.

2014

D. Town of Hillsborough Allocated Costs Adjusted for Backward Service Changes - Agency Facilities

2014 City	Statistics Used For Cost Allocation				Totals
City # of Lifts per year	312	312	832	3,646	1,456.00
SBWMA # Lifts per year (Accounts for Venues/Events)	216,827	14,105	50,232	93,999	
City # of Lifts per year %	0.1%	2.2%	1.7%	3.9%	
City Total Route Labor hours year	2.64	2.24	7.54	12.42	12.42
SBWMA Total Route Labor hours year	4,619.52	192.29	1,032.23	5,844.04	
City Total Route Labor hours year %	0.1%	1.2%	0.7%	0.2%	
City # of route hours/year	1.16	2.15	7.21	12.42	10.52
SBWMA # of route hours/year	2,555.65	183.49	976.33	5,844.04	
City # of route hours/year %	0.0%	1.2%	0.7%	0.2%	
City # of Containers	4	6	16	3,712	10.00
SBWMA # of Containers	784	219	513	96,133	
City # of Containers %	0.5%	2.7%	3.1%	3.9%	

Agency Facilities	Solid Waste	Organic Materials	Public Litter and Recycling Cans	Venues and Events	Agency Facilities
	E	G	I	I	TOTAL
Annual Cost of Operations					
Direct Labor-Related Costs					
Wages for CBAs	\$60	\$257	\$293	\$23	\$634
Benefits for CBAs	\$24	\$103	\$118	\$9	\$254
Payroll Taxes	\$5	\$21	\$24	\$2	\$53
Workers Compensation Insurance	\$5	\$23	\$26	\$2	\$56
Total Direct Labor Related-Costs	\$94	\$405	\$461	\$36	\$996
Direct Fuel Costs	\$14	\$78	\$89	\$7	\$188
Other Direct Costs	\$10	\$55	\$63	\$5	\$134
Depreciation - Collection Vehicles	\$39	\$250	\$210	\$15	\$513
Depreciation - Containers	\$0	\$0	\$0	\$0	\$0
Depreciation for Collection Equipment	\$39	\$250	\$210	\$15	\$513
Lease	\$0	\$0	\$0	\$0	\$0
Allocated Indirect Costs excluding Depreciation and Interest (Form 9)					
General and Administrative (using lifts for Agency Costs)	\$160	\$553	\$671	\$413	\$1,796
Operations	\$12	\$73	\$74	\$6	\$165
Vehicle Maintenance	\$21	\$125	\$127	\$10	\$283
Container Maintenance (using lifts for Agency Costs)	\$24	\$82	\$99	\$61	\$265
Total Allocated Indirect Costs excluding Depreciation and Interest	\$217	\$832	\$971	\$489	\$2,509
Total Allocated Indirect Depreciation Costs (Form 9)	\$1	\$8	\$7	\$0	\$17
Annual Implementation Cost Amortization (Form A)	\$2	\$12	\$10	\$1	\$24
Total Annual Cost of Operations	\$377	\$1,639	\$1,811	\$553	\$4,380
Profit (insert Operating Ratio below)	\$40	\$172	\$190	\$58	\$460
90.5%					
Total Operating Costs before Pass-Through Cost Allocation	\$417	\$1,811	\$2,001	\$611	\$4,840
Contractor Pass-Through Costs					
Regulatory Agency Fees	\$0	\$0	\$0	\$0	\$0
Interest Expense	\$11	\$68	\$57	\$4	\$140
Interest Expense on Implementation Cost	\$0	\$2	\$2	\$0	\$5
Total Contractor Pass-Through Costs	\$11	\$70	\$59	\$4	\$144
TOTAL BASE CONTRACTOR'S COMPENSATION	\$427	\$1,882	\$2,060	\$615	\$4,985
TOTAL CONTRACTOR'S COMPENSATION - 2013	\$2,141	\$2,635	\$4,158	\$794	\$9,728
Change \$	(\$1,714)	(\$753)	(\$2,097)	(\$179)	(\$4,744)
Change %	-80.0%	-28.6%	-50.4%	-22.5%	-48.8%

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Employment Cost Index

Series Id: CIU2030000000000I (8)
Not Seasonally Adjusted
compensation: Total benefits
sector: Private industry
periodicity: Index number
Industryocc: All workers

Download: [xlsx](#)

Year	Qtr1	Qtr2	Qtr3	Qtr4	Annual
2006	101.0	101.7	102.5	103.1	
2007	103.2	104.3	105.0	105.6	
2008	106.5	107.0	107.5	107.7	
2009	108.2	108.4	108.7	108.7	
2010	110.4	111.0	111.7	111.9	
2011	113.7	115.4	115.4	115.9	
2012	116.9	117.6	117.9	118.2	
2013	119.2	119.8	120.3	120.5	
2014	121.4				

8 : See Footnote 8 on www.bls.gov/ect/cimapnote.htm.

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
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Employment Cost Index.

Series Id: CIS201S000000000I (B,H)
Seasonally Adjusted
compensation: Total compensation
sector: Private industry
periodicity: Index number
Industryocc: Service-providing industries

Download:  [xlsx](#)

Year	Qtr1	Qtr2	Qtr3	Qtr4	Annual
2006	100.9	101.8	102.7	103.5	
2007	104.3	105.2	106.0	106.9	
2008	107.6	108.4	109.1	109.5	
2009	109.8	110.0	110.5	110.9	
2010	111.5	112.1	112.5	113.1	
2011	113.8	114.5	115.0	115.5	
2012	116.3	116.9	117.3	117.8	
2013	118.3	119.0	119.5	120.2	
2014	120.4				

B : Includes wages, salaries, and employer costs for employee benefits.
 H : See Footnote H on www.bls.gov/ect/cimapnote.htm.

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Producer Price Index-Commodities

Series Id: WPU057303
Not Seasonally Adjusted
Group: Fuels and related products and power
Item: No. 2 diesel fuel
Base Date: 198200

Download: [xlsx](#)

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Annual
2006	197.1	196.2	206.5	230.4	239.6	246.9	237.5	250.2	201.3	197.5	197.2	203.0	216.9
2007	180.9	193.5	220.2	238.0	226.5	227.6	243.5	231.2	246.2	249.6	296.7	271.9	235.5
2008	278.2	287.5	353.7	365.1	398.2	421.0	431.9	346.7	342.3	281.8	224.1	168.0	324.9
2009	161.6	147.2	139.2	167.4	166.4	191.1	172.8	204.1	193.2	202.8	215.7	205.1	180.6
2010	229.4	206.9	225.5	240.0	235.8	221.8	218.5	231.1	227.7	243.7	255.3	259.2	232.9
2011	270.0	289.3	321.8	339.8	328.4	333.7	327.8	307.3	317.8	310.6	337.1	311.0	316.2
2012	322.0	329.2	344.3	339.4	325.8	295.4	298.7	324.1	342.4	351.0	323.8	317.4	326.1
2013	318.9	342.4	321.0	318.3	307.7	304.8	311.6	319.3	328.0	318.4	307.0	314.7	317.7
2014	308.4(P)	322.0(P)	317.9(P)	318.6(P)									

P : Preliminary. All indexes are subject to revision four months after original publication.

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Consumer Price Index - All Urban Consumers

Series Id: CUUR0000SA0, CUUS0000SA0
Not Seasonally Adjusted
Area: U.S. city average
Item: All items
Base Period: 1982-84=100

Download: [xlsx](#)

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Annual	HALF1	HALF2
2006	198.3	198.7	199.8	201.5	202.5	202.9	203.5	203.9	202.9	201.8	201.5	201.8	201.6	200.6	202.6
2007	202.416	203.499	205.352	206.686	207.949	208.352	208.299	207.917	208.490	208.936	210.177	210.036	207.342	205.709	208.976
2008	211.080	211.693	213.528	214.823	216.632	218.815	219.964	219.086	218.783	216.573	212.425	210.228	215.303	214.429	216.177
2009	211.143	212.193	212.709	213.240	213.856	215.693	215.351	215.834	215.969	216.177	216.330	215.949	214.537	213.139	215.935
2010	216.687	216.741	217.631	218.009	218.178	217.965	218.011	218.312	218.439	218.711	218.803	219.179	218.056	217.535	218.576
2011	220.223	221.309	223.467	224.906	225.964	225.722	225.922	226.545	226.889	226.421	226.230	225.672	224.939	223.598	226.280
2012	226.665	227.663	229.392	230.085	229.815	229.478	229.104	230.379	231.407	231.317	230.221	229.601	229.594	228.850	230.338
2013	230.280	232.166	232.773	232.531	232.945	233.504	233.596	233.877	234.149	233.546	233.069	233.049	232.957	232.366	233.548
2014	233.916	234.781	236.293	237.072											

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5/29/2014

Company: San Mateo County **Route Date:** 05/09/2013

Route Name	Vehicle #	Driver Name									
816-4	13239	HUDSON, BRETT									
Franchise			Scheduled Pickups	Actual Pickups	% of Actual Pickups	Skips	Extras	Missed	Special Requests	Time Spent	Distance Traveled
RWC - RWC			727	691	100.00	37	2	1	0	6:14.50	12.68
Totals:			727	691		37	2	1	0	6:14.50	12.68
817-4	13240	STRATINSKY, JOSEPH									
Franchise			Scheduled Pickups	Actual Pickups	% of Actual Pickups	Skips	Extras	Missed	Special Requests	Time Spent	Distance Traveled
CSM - CSM			155	140	19.05	15	0	0	0	1:52.52	5.90
RWC - RWC			91	81	11.02	10	0	0	0	0:54.54	6.03
SNC - SNC			561	514	69.93	47	0	0	0	4:35.39	9.07
Totals:			807	735		72	0	0	0	7:23.26	21.00
818-4	13241	GODINEZ, GERARDO									
Franchise			Scheduled Pickups	Actual Pickups	% of Actual Pickups	Skips	Extras	Missed	Special Requests	Time Spent	Distance Traveled
SNC - SNC			875	819	100.00	56	0	0	0	8:51.04	17.27
Totals:			875	819		56	0	0	0	8:51.04	17.27
819-4	13242	MARSHALL, BRIAN									
Franchise			Scheduled Pickups	Actual Pickups	% of Actual Pickups	Skips	Extras	Missed	Special Requests	Time Spent	Distance Traveled
RWC - RWC			966	854	100.00	118	9	3	0	7:05.31	16.40
Totals:			966	854		118	9	3	0	7:05.31	16.40
820-4	13248	CHAUVERO, GUILLERMO									
Franchise			Scheduled Pickups	Actual Pickups	% of Actual Pickups	Skips	Extras	Missed	Special Requests	Time Spent	Distance Traveled
HIL - HIL			43	37	5.41	6	0	0	0	0:38.04	5.16
MAT - MAT			615	555	81.14	66	6	0	0	4:30.26	15.97
RWC - RWC			1	0	0.00	1	0	0	0	0:12.06	0.00
SNC - SNC			97	92	13.45	10	5	0	0	0:45.13	2.49
Totals:			756	684		83	11	0	0	6:05.50	23.61

Recology San Mateo County
Rate Year 2015 Application for Contractor's Compensation Adjustment

June 15, 2014

Recology San Mateo County
 Revenue Reconciliation
 Rate Year 2013
 Revenue Reconciliation of Gross Revenue
 Billed to Approved Contractor's Compensation
 and Surplus/Shortfall

	<u>Atherton</u>	<u>Belmont</u>	<u>Burlingame</u>	<u>E Palo Alto</u>	<u>Foster City</u>	<u>Hillsborough</u>	<u>Menlo Park</u>	<u>North Fair Oaks</u>	<u>Redwood City</u>	<u>San Carlos</u>	<u>San Mateo</u>	<u>West Bay</u>	<u>Unincorporated County</u>	<u>Member Agency Total</u>
Gross Revenue Billed	\$ 3,140,420	6,444,463	10,653,855	4,688,953	5,277,965	3,513,653	10,316,892	2,533,242	17,916,862	8,354,577	21,927,777	1,525,802	3,078,201	99,372,662
Less:														
Pass-Through Costs	1,277,303	2,982,150	4,146,321	2,254,142	2,093,954	1,057,715	4,332,118	890,146	7,465,295	2,852,575	8,448,020	484,804	963,743	39,248,286
Unscheduled and Intermittent Services Excluding Agency Fees	18,921	67,918	94,380	51,234	22,402	7,034	122,974	27,264	54,779	79,391	312,950	15,136	18,910	893,293
Net Revenue Billed	1,844,196	3,394,395	6,413,154	2,383,577	3,161,609	2,448,904	5,861,800	1,615,832	10,396,788	5,422,611	13,166,807	1,025,862	2,095,548	59,231,083
Contractor's Compensation	1,390,581	3,656,499	5,644,000	2,252,939	3,479,863	1,883,350	5,976,300	1,697,655	10,598,199	5,340,463	12,431,010	1,085,680	2,070,059	57,506,598
Agency Specific Contract Changes						(34,596)	23,601			(6,523)				(17,518)
Approved Contractor's Compensation	1,390,581	3,656,499	5,644,000	2,252,939	3,479,863	1,848,754	5,999,901	1,697,655	10,598,199	5,333,940	12,431,010	1,085,680	2,070,059	57,489,080
2011 (Surplus)/Shortfall	557,857	592,047	709,885	—	40,787	539,728	50,866	(89,107)	(292,478)	178,538	1,133,085	111,559	(84,662)	3,448,105
Interest on 2011 (Surplus)/Shortfall	35,563	35,478	42,540	—	2,444	32,343	3,048	(5,681)	(18,645)	10,699	72,234	2,951	(5,397)	207,577
Total Due Recology San Mateo County for Rate Year 2013	1,984,001	4,284,024	6,396,425	2,252,939	3,523,094	2,420,825	6,053,815	1,602,867	10,287,076	5,523,177	13,636,329	1,200,190	1,980,000	61,144,762
Specific 2011 Shortfall Billed in 2012						326,311								326,311
Surplus/(Shortfall) for Rate Year 2013	\$ <u>(139,805)</u>	<u>(889,629)</u>	<u>16,729</u>	<u>130,638</u>	<u>(361,485)</u>	<u>354,390</u>	<u>(192,015)</u>	<u>12,965</u>	<u>109,712</u>	<u>(100,566)</u>	<u>(469,522)</u>	<u>(174,328)</u>	<u>115,548</u>	<u>(1,587,368)</u>
2012 Calculated Surplus due to Balancing Account Funds Paid to Recology												187,547		187,547
2013 Food Waste Disposal Adjustment	3,084	5,897	24,530	4,336	27,986	2,518	41,593	4,669	34,917	9,204	35,837	1,556	1,885	198,010
Adjusted Surplus/(Shortfall) for Rate Year 2013	(136,721)	(883,732)	41,259	134,974	(333,499)	356,908	(150,422)	17,634	144,629	(91,362)	(433,685)	14,775	117,433	(1,201,811)

Note: In accordance with the Memorandum of Understanding, interest is applied to the shortfall between net revenue billed and the approved amount due Recology if rates are set below those recommended in the SBWMA report approved by the SBWMA Board. Interest is applied to 50% of the difference during the rate year in which the difference occurred (2013) because the difference occurs throughout the year and to 100% of the difference in the immediately following year (2014) because the difference exists the entire year. The interest applied to both years is the prime rate in effect when the SBWMA issued the report for that year plus one percent (1%). The prime rate has been 3.25% since December 16, 2008.

Recology San Mateo County
Interest Calculation on
Rate Year 2013 Surplus/(Shortfall)
Rate Year 2015 Rate Application

Prime in effect since December 2008 3.25%
Prime plus one percent (1%) 4.25%

	Surplus/ (Shortfall)	Rate Year 2012 50%	Rate Year 2013 100%	Total
Atherton	(136,721)	2,905	5,811	8,716
Belmont	(883,732)	18,779	37,559	56,338
Burlingame	41,259	—	—	—
East Palo Alto	134,974	—	—	—
Foster City	(333,499)	—	—	—
Hillsborough	356,908	—	—	—
Menlo Park	(150,422)	3,196	6,393	9,589
North Fair Oaks	17,634	—	—	—
Redwood City	144,629	—	—	—
San Carlos	(91,362)	1,941	3,883	5,824
San Mateo	(433,685)	—	—	—
West Bay	14,775	(314)	(628)	(942)
County of San Mateo	117,433	—	—	—
	<u>(1,201,811)</u>	<u>26,509</u>	<u>53,017</u>	<u>79,525</u>

Recology San Mateo County
 Interest Amortization on Total Capital
 September 14, 2010 with Engine Change
 Rate Year 2013 Vehicle Reductions

SBWMA RSMC AGREED FINAL CAPITAL

Capital	\$ 55,719,001.00
Number of Months	120
Annual percentage	5.500%
Monthly Payment	\$604,697.58
Monthly Rate	1.0853%

Total	72,563,709.48
Principal	\$ 55,719,001.00
Interest	\$ 16,844,708.48

Period	Beginning Balance	Payment	Interest	Principal	Ending Balance	Annual Interest	Rate Year
1	\$ 55,719,001.00	\$ (604,697.58)	\$ (255,378.75)	\$ (349,318.82)	\$ 55,369,682.18		
2	\$ 55,369,682.18	\$ (604,697.58)	\$ (253,777.71)	\$ (350,919.87)	\$ 55,018,762.31		
3	\$ 55,018,762.31	\$ (604,697.58)	\$ (252,169.33)	\$ (352,528.25)	\$ 54,666,234.05		
4	\$ 54,666,234.05	\$ (604,697.58)	\$ (250,553.57)	\$ (354,144.01)	\$ 54,312,090.05		
5	\$ 54,312,090.05	\$ (604,697.58)	\$ (248,930.41)	\$ (355,767.17)	\$ 53,956,322.88		
6	\$ 53,956,322.88	\$ (604,697.58)	\$ (247,299.81)	\$ (357,397.77)	\$ 53,598,925.12		
7	\$ 53,598,925.12	\$ (604,697.58)	\$ (245,661.74)	\$ (359,035.84)	\$ 53,239,889.28		
8	\$ 53,239,889.28	\$ (604,697.58)	\$ (244,016.16)	\$ (360,681.42)	\$ 52,879,207.86		
9	\$ 52,879,207.86	\$ (604,697.58)	\$ (242,363.04)	\$ (362,334.54)	\$ 52,516,873.31		
10	\$ 52,516,873.31	\$ (604,697.58)	\$ (240,702.34)	\$ (363,995.24)	\$ 52,152,878.07		
11	\$ 52,152,878.07	\$ (604,697.58)	\$ (239,034.02)	\$ (365,663.55)	\$ 51,787,214.52		
12	\$ 51,787,214.52	\$ (604,697.58)	\$ (237,358.07)	\$ (367,339.51)	\$ 51,419,875.00	\$ (2,957,244.95)	2011 \$ (3,010,779.00)
13	\$ 51,419,875.00	\$ (604,697.58)	\$ (235,674.43)	\$ (369,023.15)	\$ 51,050,851.85		
14	\$ 51,050,851.85	\$ (604,697.58)	\$ (233,983.07)	\$ (370,714.51)	\$ 50,680,137.34		
15	\$ 50,680,137.34	\$ (604,697.58)	\$ (232,283.96)	\$ (372,413.62)	\$ 50,307,723.73		
16	\$ 50,307,723.73	\$ (604,697.58)	\$ (230,577.07)	\$ (374,120.51)	\$ 49,933,603.22		
17	\$ 49,933,603.22	\$ (604,697.58)	\$ (228,862.35)	\$ (375,835.23)	\$ 49,557,767.99		
18	\$ 49,557,767.99	\$ (604,697.58)	\$ (227,139.77)	\$ (377,557.81)	\$ 49,180,210.18		
19	\$ 49,180,210.18	\$ (604,697.58)	\$ (225,409.30)	\$ (379,288.28)	\$ 48,800,921.89		
20	\$ 48,800,921.89	\$ (604,697.58)	\$ (223,670.89)	\$ (381,026.69)	\$ 48,419,895.21		
21	\$ 48,419,895.21	\$ (604,697.58)	\$ (221,924.52)	\$ (382,773.06)	\$ 48,037,122.15		
22	\$ 48,037,122.15	\$ (604,697.58)	\$ (220,170.14)	\$ (384,527.44)	\$ 47,652,594.71		
23	\$ 47,652,594.71	\$ (604,697.58)	\$ (218,407.73)	\$ (386,289.85)	\$ 47,266,304.86		
24	\$ 47,266,304.86	\$ (604,697.58)	\$ (216,637.23)	\$ (388,060.35)	\$ 46,878,244.51	\$ (2,714,740.45)	2012 \$ (2,763,884.52)
25	\$ 46,878,244.51	\$ (604,697.58)	\$ (214,858.62)	\$ (389,838.96)	\$ 46,488,405.55		
26	\$ 46,488,405.55	\$ (604,697.58)	\$ (213,071.86)	\$ (391,625.72)	\$ 46,096,779.83		
27	\$ 46,096,779.83	\$ (604,697.58)	\$ (211,276.91)	\$ (393,420.67)	\$ 45,703,359.16		
28	\$ 45,703,359.16	\$ (604,697.58)	\$ (209,473.73)	\$ (395,223.85)	\$ 45,308,135.31		
29	\$ 45,308,135.31	\$ (604,697.58)	\$ (207,662.29)	\$ (397,035.29)	\$ 44,911,100.02		
30	\$ 44,911,100.02	\$ (604,697.58)	\$ (205,842.54)	\$ (398,855.04)	\$ 44,512,244.98		
31	\$ 44,512,244.98	\$ (604,697.58)	\$ (204,014.46)	\$ (400,683.12)	\$ 44,111,561.86		
32	\$ 44,111,561.86	\$ (604,697.58)	\$ (202,177.99)	\$ (402,519.59)	\$ 43,709,042.27		
33	\$ 43,709,042.27	\$ (604,697.58)	\$ (200,333.11)	\$ (404,364.47)	\$ 43,304,677.80		
34	\$ 43,304,677.80	\$ (604,697.58)	\$ (198,479.77)	\$ (406,217.81)	\$ 42,898,460.00		
35	\$ 42,898,460.00	\$ (604,697.58)	\$ (196,617.94)	\$ (408,079.64)	\$ 42,490,380.36		
36	\$ 42,490,380.36	\$ (604,697.58)	\$ (194,747.58)	\$ (409,950.00)	\$ 42,080,430.36	\$ (2,458,556.80)	2013
37	\$ 42,080,430.36	\$ (604,697.58)	\$ (192,868.64)	\$ (411,828.94)	\$ 41,668,601.42		
38	\$ 41,668,601.42	\$ (604,697.58)	\$ (190,981.09)	\$ (413,716.49)	\$ 41,254,884.93		
39	\$ 41,254,884.93	\$ (604,697.58)	\$ (189,084.89)	\$ (415,612.69)	\$ 40,839,272.24		
40	\$ 40,839,272.24	\$ (604,697.58)	\$ (187,180.00)	\$ (417,517.58)	\$ 40,421,754.66		
41	\$ 40,421,754.66	\$ (604,697.58)	\$ (185,266.38)	\$ (419,431.20)	\$ 40,002,323.45		
42	\$ 40,002,323.45	\$ (604,697.58)	\$ (183,343.98)	\$ (421,353.60)	\$ 39,580,969.86		
43	\$ 39,580,969.86	\$ (604,697.58)	\$ (181,412.78)	\$ (423,284.80)	\$ 39,157,685.06		
44	\$ 39,157,685.06	\$ (604,697.58)	\$ (179,472.72)	\$ (425,224.86)	\$ 38,732,460.20		
45	\$ 38,732,460.20	\$ (604,697.58)	\$ (177,523.78)	\$ (427,173.80)	\$ 38,305,286.40		
46	\$ 38,305,286.40	\$ (604,697.58)	\$ (175,565.90)	\$ (429,131.68)	\$ 37,876,154.71		
47	\$ 37,876,154.71	\$ (604,697.58)	\$ (173,599.04)	\$ (431,098.54)	\$ 37,445,056.18		
48	\$ 37,445,056.18	\$ (604,697.58)	\$ (171,623.17)	\$ (433,074.40)	\$ 37,011,981.77	\$ (2,187,922.36)	2014
49	\$ 37,011,981.77	\$ (604,697.58)	\$ (169,638.25)	\$ (435,059.33)	\$ 36,576,922.44		
50	\$ 36,576,922.44	\$ (604,697.58)	\$ (167,644.23)	\$ (437,053.35)	\$ 36,139,869.09		
51	\$ 36,139,869.09	\$ (604,697.58)	\$ (165,641.07)	\$ (439,056.51)	\$ 35,700,812.58		
52	\$ 35,700,812.58	\$ (604,697.58)	\$ (163,628.72)	\$ (441,068.85)	\$ 35,259,743.73		
53	\$ 35,259,743.73	\$ (604,697.58)	\$ (161,607.16)	\$ (443,090.42)	\$ 34,816,653.31		
54	\$ 34,816,653.31	\$ (604,697.58)	\$ (159,576.33)	\$ (445,121.25)	\$ 34,371,532.05		
55	\$ 34,371,532.05	\$ (604,697.58)	\$ (157,536.19)	\$ (447,161.39)	\$ 33,924,370.66		
56	\$ 33,924,370.66	\$ (604,697.58)	\$ (155,486.70)	\$ (449,210.88)	\$ 33,475,159.78		
57	\$ 33,475,159.78	\$ (604,697.58)	\$ (153,427.82)	\$ (451,269.76)	\$ 33,023,890.02		
58	\$ 33,023,890.02	\$ (604,697.58)	\$ (151,359.50)	\$ (453,338.08)	\$ 32,570,551.94		
59	\$ 32,570,551.94	\$ (604,697.58)	\$ (149,281.70)	\$ (455,415.88)	\$ 32,115,136.05		
60	\$ 32,115,136.05	\$ (604,697.58)	\$ (147,194.37)	\$ (457,503.21)	\$ 31,657,632.85	\$ (1,902,022.02)	2015
61	\$ 31,657,632.85	\$ (604,697.58)	\$ (145,097.48)	\$ (459,600.10)	\$ 31,198,032.75		
62	\$ 31,198,032.75	\$ (604,697.58)	\$ (142,990.98)	\$ (461,706.60)	\$ 30,736,326.16		

Period	Beginning Balance	Payment	Interest	Principal	Ending Balance	Annual Interest	Rate Year
63	\$ 30,736,326.16	\$ (604,697.58)	\$ (140,874.83)	\$ (463,822.75)	\$ 30,272,503.41		
64	\$ 30,272,503.41	\$ (604,697.58)	\$ (138,748.97)	\$ (465,948.61)	\$ 29,806,554.80		
65	\$ 29,806,554.80	\$ (604,697.58)	\$ (136,613.38)	\$ (468,084.20)	\$ 29,338,470.60		
66	\$ 29,338,470.60	\$ (604,697.58)	\$ (134,467.99)	\$ (470,229.59)	\$ 28,868,241.01		
67	\$ 28,868,241.01	\$ (604,697.58)	\$ (132,312.77)	\$ (472,384.81)	\$ 28,395,856.20		
68	\$ 28,395,856.20	\$ (604,697.58)	\$ (130,147.67)	\$ (474,549.90)	\$ 27,921,306.30		
69	\$ 27,921,306.30	\$ (604,697.58)	\$ (127,972.65)	\$ (476,724.93)	\$ 27,444,581.37		
70	\$ 27,444,581.37	\$ (604,697.58)	\$ (125,787.66)	\$ (478,909.91)	\$ 26,965,671.46		
71	\$ 26,965,671.46	\$ (604,697.58)	\$ (123,592.66)	\$ (481,104.92)	\$ 26,484,566.54		
72	\$ 26,484,566.54	\$ (604,697.58)	\$ (121,387.60)	\$ (483,309.98)	\$ 26,001,256.56	\$ (1,599,994.66)	2016
73	\$ 26,001,256.56	\$ (604,697.58)	\$ (119,172.43)	\$ (485,525.15)	\$ 25,515,731.40		
74	\$ 25,515,731.40	\$ (604,697.58)	\$ (116,947.10)	\$ (487,750.48)	\$ 25,027,980.93		
75	\$ 25,027,980.93	\$ (604,697.58)	\$ (114,711.58)	\$ (489,986.00)	\$ 24,537,994.93		
76	\$ 24,537,994.93	\$ (604,697.58)	\$ (112,465.81)	\$ (492,231.77)	\$ 24,045,763.16		
77	\$ 24,045,763.16	\$ (604,697.58)	\$ (110,209.75)	\$ (494,487.83)	\$ 23,551,275.33		
78	\$ 23,551,275.33	\$ (604,697.58)	\$ (107,943.35)	\$ (496,754.23)	\$ 23,054,521.09		
79	\$ 23,054,521.09	\$ (604,697.58)	\$ (105,666.56)	\$ (499,031.02)	\$ 22,555,490.07		
80	\$ 22,555,490.07	\$ (604,697.58)	\$ (103,379.33)	\$ (501,318.25)	\$ 22,054,171.82		
81	\$ 22,054,171.82	\$ (604,697.58)	\$ (101,081.62)	\$ (503,615.96)	\$ 21,550,555.86		
82	\$ 21,550,555.86	\$ (604,697.58)	\$ (98,773.38)	\$ (505,924.20)	\$ 21,044,631.66		
83	\$ 21,044,631.66	\$ (604,697.58)	\$ (96,454.56)	\$ (508,243.02)	\$ 20,536,388.65		
84	\$ 20,536,388.65	\$ (604,697.58)	\$ (94,125.11)	\$ (510,572.46)	\$ 20,025,816.18	\$ (1,280,930.57)	2017
85	\$ 20,025,816.18	\$ (604,697.58)	\$ (91,784.99)	\$ (512,912.59)	\$ 19,512,903.60		
86	\$ 19,512,903.60	\$ (604,697.58)	\$ (89,434.14)	\$ (515,263.44)	\$ 18,997,640.16		
87	\$ 18,997,640.16	\$ (604,697.58)	\$ (87,072.52)	\$ (517,625.06)	\$ 18,480,015.10		
88	\$ 18,480,015.10	\$ (604,697.58)	\$ (84,700.07)	\$ (519,997.51)	\$ 17,960,017.59		
89	\$ 17,960,017.59	\$ (604,697.58)	\$ (82,316.75)	\$ (522,380.83)	\$ 17,437,636.75		
90	\$ 17,437,636.75	\$ (604,697.58)	\$ (79,922.50)	\$ (524,775.08)	\$ 16,912,861.68		
91	\$ 16,912,861.68	\$ (604,697.58)	\$ (77,517.28)	\$ (527,180.30)	\$ 16,385,681.38		
92	\$ 16,385,681.38	\$ (604,697.58)	\$ (75,101.04)	\$ (529,596.54)	\$ 15,856,084.84		
93	\$ 15,856,084.84	\$ (604,697.58)	\$ (72,673.72)	\$ (532,023.86)	\$ 15,324,060.98		
94	\$ 15,324,060.98	\$ (604,697.58)	\$ (70,235.28)	\$ (534,462.30)	\$ 14,789,598.69		
95	\$ 14,789,598.69	\$ (604,697.58)	\$ (67,785.66)	\$ (536,911.92)	\$ 14,252,686.77		
96	\$ 14,252,686.77	\$ (604,697.58)	\$ (65,324.81)	\$ (539,372.76)	\$ 13,713,314.00	\$ (943,868.77)	2018
97	\$ 13,713,314.00	\$ (604,697.58)	\$ (62,852.69)	\$ (541,844.89)	\$ 13,171,469.11		
98	\$ 13,171,469.11	\$ (604,697.58)	\$ (60,369.23)	\$ (544,328.35)	\$ 12,627,140.77		
99	\$ 12,627,140.77	\$ (604,697.58)	\$ (57,874.40)	\$ (546,823.18)	\$ 12,080,317.58		
100	\$ 12,080,317.58	\$ (604,697.58)	\$ (55,368.12)	\$ (549,329.46)	\$ 11,530,988.13		
101	\$ 11,530,988.13	\$ (604,697.58)	\$ (52,850.36)	\$ (551,847.22)	\$ 10,979,140.91		
102	\$ 10,979,140.91	\$ (604,697.58)	\$ (50,321.06)	\$ (554,376.52)	\$ 10,424,764.39		
103	\$ 10,424,764.39	\$ (604,697.58)	\$ (47,780.17)	\$ (556,917.41)	\$ 9,867,846.98		
104	\$ 9,867,846.98	\$ (604,697.58)	\$ (45,227.63)	\$ (559,469.95)	\$ 9,308,377.04		
105	\$ 9,308,377.04	\$ (604,697.58)	\$ (42,663.39)	\$ (562,034.18)	\$ 8,746,342.85		
106	\$ 8,746,342.85	\$ (604,697.58)	\$ (40,087.40)	\$ (564,610.17)	\$ 8,181,732.68		
107	\$ 8,181,732.68	\$ (604,697.58)	\$ (37,499.61)	\$ (567,197.97)	\$ 7,614,534.71		
108	\$ 7,614,534.71	\$ (604,697.58)	\$ (34,899.95)	\$ (569,797.63)	\$ 7,044,737.08	\$ (587,794.03)	2019
109	\$ 7,044,737.08	\$ (604,697.58)	\$ (32,288.38)	\$ (572,409.20)	\$ 6,472,327.88		
110	\$ 6,472,327.88	\$ (604,697.58)	\$ (29,664.84)	\$ (575,032.74)	\$ 5,897,295.14		
111	\$ 5,897,295.14	\$ (604,697.58)	\$ (27,029.27)	\$ (577,668.31)	\$ 5,319,626.83		
112	\$ 5,319,626.83	\$ (604,697.58)	\$ (24,381.62)	\$ (580,315.96)	\$ 4,739,310.87		
113	\$ 4,739,310.87	\$ (604,697.58)	\$ (21,721.84)	\$ (582,975.74)	\$ 4,156,335.13		
114	\$ 4,156,335.13	\$ (604,697.58)	\$ (19,049.87)	\$ (585,647.71)	\$ 3,570,687.42		
115	\$ 3,570,687.42	\$ (604,697.58)	\$ (16,365.65)	\$ (588,331.93)	\$ 2,982,355.49		
116	\$ 2,982,355.49	\$ (604,697.58)	\$ (13,669.13)	\$ (591,028.45)	\$ 2,391,327.04		
117	\$ 2,391,327.04	\$ (604,697.58)	\$ (10,960.25)	\$ (593,737.33)	\$ 1,797,589.71		
118	\$ 1,797,589.71	\$ (604,697.58)	\$ (8,238.95)	\$ (596,458.63)	\$ 1,201,131.09		
119	\$ 1,201,131.09	\$ (604,697.58)	\$ (5,505.18)	\$ (599,192.39)	\$ 601,938.69		
120	\$ 601,938.69	\$ (604,697.58)	\$ (2,758.89)	\$ (601,938.69)	\$ 0.00	\$ (211,633.87)	2020
						(16,844,708.48)	

Recology San Mateo County
 Interest Amortization on Capital
 Rate Year 2013 Vehicle Additions

Capital	\$ 755,385.00
Number of Months	120
Annual percentage	5.500%
Monthly Payment	\$8,197.91
Monthly Rate	1.0853%

Total	983,749.47
Principal	\$ 755,385.00
Interest	\$ 228,364.47

Period	Beginning Balance	Payment	Interest	Principal	Ending Balance	Annual Interest	Rate Year
1	\$ 755,385.00	\$ (8,197.91)	\$ (3,462.18)	\$ (4,735.73)	\$ 750,649.27		
2	\$ 750,649.27	\$ (8,197.91)	\$ (3,440.48)	\$ (4,757.44)	\$ 745,891.83		
3	\$ 745,891.83	\$ (8,197.91)	\$ (3,418.67)	\$ (4,779.24)	\$ 741,112.59		
4	\$ 741,112.59	\$ (8,197.91)	\$ (3,396.77)	\$ (4,801.15)	\$ 736,311.45		
5	\$ 736,311.45	\$ (8,197.91)	\$ (3,374.76)	\$ (4,823.15)	\$ 731,488.29		
6	\$ 731,488.29	\$ (8,197.91)	\$ (3,352.65)	\$ (4,845.26)	\$ 726,643.04		
7	\$ 726,643.04	\$ (8,197.91)	\$ (3,330.45)	\$ (4,867.46)	\$ 721,775.57		
8	\$ 721,775.57	\$ (8,197.91)	\$ (3,308.14)	\$ (4,889.77)	\$ 716,885.80		
9	\$ 716,885.80	\$ (8,197.91)	\$ (3,285.73)	\$ (4,912.19)	\$ 711,973.61		
10	\$ 711,973.61	\$ (8,197.91)	\$ (3,263.21)	\$ (4,934.70)	\$ 707,038.91		
11	\$ 707,038.91	\$ (8,197.91)	\$ (3,240.60)	\$ (4,957.32)	\$ 702,081.59		
12	\$ 702,081.59	\$ (8,197.91)	\$ (3,217.87)	\$ (4,980.04)	\$ 697,101.56	\$ (40,091.50)	2013
13	\$ 697,101.56	\$ (8,197.91)	\$ (3,195.05)	\$ (5,002.86)	\$ 692,098.69		
14	\$ 692,098.69	\$ (8,197.91)	\$ (3,172.12)	\$ (5,025.79)	\$ 687,072.90		
15	\$ 687,072.90	\$ (8,197.91)	\$ (3,149.08)	\$ (5,048.83)	\$ 682,024.07		
16	\$ 682,024.07	\$ (8,197.91)	\$ (3,125.94)	\$ (5,071.97)	\$ 676,952.10		
17	\$ 676,952.10	\$ (8,197.91)	\$ (3,102.70)	\$ (5,095.22)	\$ 671,856.89		
18	\$ 671,856.89	\$ (8,197.91)	\$ (3,079.34)	\$ (5,118.57)	\$ 666,738.32		
19	\$ 666,738.32	\$ (8,197.91)	\$ (3,055.88)	\$ (5,142.03)	\$ 661,596.29		
20	\$ 661,596.29	\$ (8,197.91)	\$ (3,032.32)	\$ (5,165.60)	\$ 656,430.69		
21	\$ 656,430.69	\$ (8,197.91)	\$ (3,008.64)	\$ (5,189.27)	\$ 651,241.42		
22	\$ 651,241.42	\$ (8,197.91)	\$ (2,984.86)	\$ (5,213.06)	\$ 646,028.37		
23	\$ 646,028.37	\$ (8,197.91)	\$ (2,960.96)	\$ (5,236.95)	\$ 640,791.42		
24	\$ 640,791.42	\$ (8,197.91)	\$ (2,936.96)	\$ (5,260.95)	\$ 635,530.47	\$ (36,803.86)	2014
25	\$ 635,530.47	\$ (8,197.91)	\$ (2,912.85)	\$ (5,285.06)	\$ 630,245.40		
26	\$ 630,245.40	\$ (8,197.91)	\$ (2,888.62)	\$ (5,309.29)	\$ 624,936.12		
27	\$ 624,936.12	\$ (8,197.91)	\$ (2,864.29)	\$ (5,333.62)	\$ 619,602.49		
28	\$ 619,602.49	\$ (8,197.91)	\$ (2,839.84)	\$ (5,358.07)	\$ 614,244.43		
29	\$ 614,244.43	\$ (8,197.91)	\$ (2,815.29)	\$ (5,382.63)	\$ 608,861.80		
30	\$ 608,861.80	\$ (8,197.91)	\$ (2,790.62)	\$ (5,407.30)	\$ 603,454.51		
31	\$ 603,454.51	\$ (8,197.91)	\$ (2,765.83)	\$ (5,432.08)	\$ 598,022.43		
32	\$ 598,022.43	\$ (8,197.91)	\$ (2,740.94)	\$ (5,456.98)	\$ 592,565.45		
33	\$ 592,565.45	\$ (8,197.91)	\$ (2,715.92)	\$ (5,481.99)	\$ 587,083.46		
34	\$ 587,083.46	\$ (8,197.91)	\$ (2,690.80)	\$ (5,507.11)	\$ 581,576.35		
35	\$ 581,576.35	\$ (8,197.91)	\$ (2,665.56)	\$ (5,532.35)	\$ 576,044.00		
36	\$ 576,044.00	\$ (8,197.91)	\$ (2,640.20)	\$ (5,557.71)	\$ 570,486.29	\$ (33,330.76)	2015
37	\$ 570,486.29	\$ (8,197.91)	\$ (2,614.73)	\$ (5,583.18)	\$ 564,903.10		
38	\$ 564,903.10	\$ (8,197.91)	\$ (2,589.14)	\$ (5,608.77)	\$ 559,294.33		
39	\$ 559,294.33	\$ (8,197.91)	\$ (2,563.43)	\$ (5,634.48)	\$ 553,659.85		
40	\$ 553,659.85	\$ (8,197.91)	\$ (2,537.61)	\$ (5,660.30)	\$ 547,999.54		
41	\$ 547,999.54	\$ (8,197.91)	\$ (2,511.66)	\$ (5,686.25)	\$ 542,313.30		
42	\$ 542,313.30	\$ (8,197.91)	\$ (2,485.60)	\$ (5,712.31)	\$ 536,600.99		
43	\$ 536,600.99	\$ (8,197.91)	\$ (2,459.42)	\$ (5,738.49)	\$ 530,862.50		
44	\$ 530,862.50	\$ (8,197.91)	\$ (2,433.12)	\$ (5,764.79)	\$ 525,097.70		
45	\$ 525,097.70	\$ (8,197.91)	\$ (2,406.70)	\$ (5,791.21)	\$ 519,306.49		
46	\$ 519,306.49	\$ (8,197.91)	\$ (2,380.15)	\$ (5,817.76)	\$ 513,488.73		
47	\$ 513,488.73	\$ (8,197.91)	\$ (2,353.49)	\$ (5,844.42)	\$ 507,644.31		
48	\$ 507,644.31	\$ (8,197.91)	\$ (2,326.70)	\$ (5,871.21)	\$ 501,773.10	\$ (29,661.76)	2016
49	\$ 501,773.10	\$ (8,197.91)	\$ (2,299.79)	\$ (5,898.12)	\$ 495,874.98		
50	\$ 495,874.98	\$ (8,197.91)	\$ (2,272.76)	\$ (5,925.15)	\$ 489,949.83		
51	\$ 489,949.83	\$ (8,197.91)	\$ (2,245.60)	\$ (5,952.31)	\$ 483,997.52		
52	\$ 483,997.52	\$ (8,197.91)	\$ (2,218.32)	\$ (5,979.59)	\$ 478,017.93		
53	\$ 478,017.93	\$ (8,197.91)	\$ (2,190.92)	\$ (6,007.00)	\$ 472,010.93		
54	\$ 472,010.93	\$ (8,197.91)	\$ (2,163.38)	\$ (6,034.53)	\$ 465,976.40		
55	\$ 465,976.40	\$ (8,197.91)	\$ (2,135.73)	\$ (6,062.19)	\$ 459,914.22		
56	\$ 459,914.22	\$ (8,197.91)	\$ (2,107.94)	\$ (6,089.97)	\$ 453,824.25		

Period	Beginning Balance	Payment	Interest	Principal	Ending Balance	Annual Interest	Rate Year
57	\$ 453,824.25	\$ (8,197.91)	\$ (2,080.03)	\$ (6,117.88)	\$ 447,706.36		
58	\$ 447,706.36	\$ (8,197.91)	\$ (2,051.99)	\$ (6,145.92)	\$ 441,560.44		
59	\$ 441,560.44	\$ (8,197.91)	\$ (2,023.82)	\$ (6,174.09)	\$ 435,386.34		
60	\$ 435,386.34	\$ (8,197.91)	\$ (1,995.52)	\$ (6,202.39)	\$ 429,183.95	\$ (25,785.80)	2017
61	\$ 429,183.95	\$ (8,197.91)	\$ (1,967.09)	\$ (6,230.82)	\$ 422,953.13		
62	\$ 422,953.13	\$ (8,197.91)	\$ (1,938.54)	\$ (6,259.38)	\$ 416,693.75		
63	\$ 416,693.75	\$ (8,197.91)	\$ (1,909.85)	\$ (6,288.07)	\$ 410,405.69		
64	\$ 410,405.69	\$ (8,197.91)	\$ (1,881.03)	\$ (6,316.89)	\$ 404,088.80		
65	\$ 404,088.80	\$ (8,197.91)	\$ (1,852.07)	\$ (6,345.84)	\$ 397,742.96		
66	\$ 397,742.96	\$ (8,197.91)	\$ (1,822.99)	\$ (6,374.92)	\$ 391,368.04		
67	\$ 391,368.04	\$ (8,197.91)	\$ (1,793.77)	\$ (6,404.14)	\$ 384,963.90		
68	\$ 384,963.90	\$ (8,197.91)	\$ (1,764.42)	\$ (6,433.49)	\$ 378,530.40		
69	\$ 378,530.40	\$ (8,197.91)	\$ (1,734.93)	\$ (6,462.98)	\$ 372,067.42		
70	\$ 372,067.42	\$ (8,197.91)	\$ (1,705.31)	\$ (6,492.60)	\$ 365,574.82		
71	\$ 365,574.82	\$ (8,197.91)	\$ (1,675.55)	\$ (6,522.36)	\$ 359,052.46		
72	\$ 359,052.46	\$ (8,197.91)	\$ (1,645.66)	\$ (6,552.26)	\$ 352,500.20	\$ (21,691.20)	2018
73	\$ 352,500.20	\$ (8,197.91)	\$ (1,615.63)	\$ (6,582.29)	\$ 345,917.92		
74	\$ 345,917.92	\$ (8,197.91)	\$ (1,585.46)	\$ (6,612.46)	\$ 339,305.46		
75	\$ 339,305.46	\$ (8,197.91)	\$ (1,555.15)	\$ (6,642.76)	\$ 332,662.70		
76	\$ 332,662.70	\$ (8,197.91)	\$ (1,524.70)	\$ (6,673.21)	\$ 325,989.49		
77	\$ 325,989.49	\$ (8,197.91)	\$ (1,494.12)	\$ (6,703.79)	\$ 319,285.70		
78	\$ 319,285.70	\$ (8,197.91)	\$ (1,463.39)	\$ (6,734.52)	\$ 312,551.18		
79	\$ 312,551.18	\$ (8,197.91)	\$ (1,432.53)	\$ (6,765.39)	\$ 305,785.79		
80	\$ 305,785.79	\$ (8,197.91)	\$ (1,401.52)	\$ (6,796.39)	\$ 298,989.40		
81	\$ 298,989.40	\$ (8,197.91)	\$ (1,370.37)	\$ (6,827.54)	\$ 292,161.85		
82	\$ 292,161.85	\$ (8,197.91)	\$ (1,339.08)	\$ (6,858.84)	\$ 285,303.02		
83	\$ 285,303.02	\$ (8,197.91)	\$ (1,307.64)	\$ (6,890.27)	\$ 278,412.74		
84	\$ 278,412.74	\$ (8,197.91)	\$ (1,276.06)	\$ (6,921.85)	\$ 271,490.89	\$ (17,365.63)	2019
85	\$ 271,490.89	\$ (8,197.91)	\$ (1,244.33)	\$ (6,953.58)	\$ 264,537.31		
86	\$ 264,537.31	\$ (8,197.91)	\$ (1,212.46)	\$ (6,985.45)	\$ 257,551.86		
87	\$ 257,551.86	\$ (8,197.91)	\$ (1,180.45)	\$ (7,017.47)	\$ 250,534.39		
88	\$ 250,534.39	\$ (8,197.91)	\$ (1,148.28)	\$ (7,049.63)	\$ 243,484.77		
89	\$ 243,484.77	\$ (8,197.91)	\$ (1,115.97)	\$ (7,081.94)	\$ 236,402.82		
90	\$ 236,402.82	\$ (8,197.91)	\$ (1,083.51)	\$ (7,114.40)	\$ 229,288.43		
91	\$ 229,288.43	\$ (8,197.91)	\$ (1,050.91)	\$ (7,147.01)	\$ 222,141.42		
92	\$ 222,141.42	\$ (8,197.91)	\$ (1,018.15)	\$ (7,179.76)	\$ 214,961.65		
93	\$ 214,961.65	\$ (8,197.91)	\$ (985.24)	\$ (7,212.67)	\$ 207,748.98		
94	\$ 207,748.98	\$ (8,197.91)	\$ (952.18)	\$ (7,245.73)	\$ 200,503.25		
95	\$ 200,503.25	\$ (8,197.91)	\$ (918.97)	\$ (7,278.94)	\$ 193,224.31		
96	\$ 193,224.31	\$ (8,197.91)	\$ (885.61)	\$ (7,312.30)	\$ 185,912.01	\$ (12,796.07)	2020
97	\$ 185,912.01	\$ (8,197.91)	\$ (852.10)	\$ (7,345.82)	\$ 178,566.20		
98	\$ 178,566.20	\$ (8,197.91)	\$ (818.43)	\$ (7,379.48)	\$ 171,186.71		
99	\$ 171,186.71	\$ (8,197.91)	\$ (784.61)	\$ (7,413.31)	\$ 163,773.41		
100	\$ 163,773.41	\$ (8,197.91)	\$ (750.63)	\$ (7,447.28)	\$ 156,326.12		
101	\$ 156,326.12	\$ (8,197.91)	\$ (716.49)	\$ (7,481.42)	\$ 148,844.71		
102	\$ 148,844.71	\$ (8,197.91)	\$ (682.20)	\$ (7,515.71)	\$ 141,329.00		
103	\$ 141,329.00	\$ (8,197.91)	\$ (647.76)	\$ (7,550.15)	\$ 133,778.84		
104	\$ 133,778.84	\$ (8,197.91)	\$ (613.15)	\$ (7,584.76)	\$ 126,194.09		
105	\$ 126,194.09	\$ (8,197.91)	\$ (578.39)	\$ (7,619.52)	\$ 118,574.56		
106	\$ 118,574.56	\$ (8,197.91)	\$ (543.47)	\$ (7,654.45)	\$ 110,920.12		
107	\$ 110,920.12	\$ (8,197.91)	\$ (508.38)	\$ (7,689.53)	\$ 103,230.59		
108	\$ 103,230.59	\$ (8,197.91)	\$ (473.14)	\$ (7,724.77)	\$ 95,505.82	\$ (7,968.75)	2021
109	\$ 95,505.82	\$ (8,197.91)	\$ (437.73)	\$ (7,760.18)	\$ 87,745.64		
110	\$ 87,745.64	\$ (8,197.91)	\$ (402.17)	\$ (7,795.74)	\$ 79,949.90		
111	\$ 79,949.90	\$ (8,197.91)	\$ (366.44)	\$ (7,831.48)	\$ 72,118.42		
112	\$ 72,118.42	\$ (8,197.91)	\$ (330.54)	\$ (7,867.37)	\$ 64,251.05		
113	\$ 64,251.05	\$ (8,197.91)	\$ (294.48)	\$ (7,903.43)	\$ 56,347.62		
114	\$ 56,347.62	\$ (8,197.91)	\$ (258.26)	\$ (7,939.65)	\$ 48,407.97		
115	\$ 48,407.97	\$ (8,197.91)	\$ (221.87)	\$ (7,976.04)	\$ 40,431.93		
116	\$ 40,431.93	\$ (8,197.91)	\$ (185.31)	\$ (8,012.60)	\$ 32,419.33		
117	\$ 32,419.33	\$ (8,197.91)	\$ (148.59)	\$ (8,049.32)	\$ 24,370.00		
118	\$ 24,370.00	\$ (8,197.91)	\$ (111.70)	\$ (8,086.22)	\$ 16,283.79		
119	\$ 16,283.79	\$ (8,197.91)	\$ (74.63)	\$ (8,123.28)	\$ 8,160.51		
120	\$ 8,160.51	\$ (8,197.91)	\$ (37.40)	\$ (8,160.51)	\$ 0.00	\$ (2,869.13)	2022

(228,364.47)

Recology San Mateo County
Rate Year 2015 Application for Contractor's Compensation Adjustment

June 15, 2014

Recology San Mateo County
 Interest Expense on Implementation Costs
 Interest Amortization

Reduced Start-up Cost	\$ 1,871,750.00
Number of Months	120
Annual percentage	5.500%
Monthly Payment	\$20,313.41
Monthly Rate	1.0853%

Total	2,437,608.73
Principal	\$ 1,871,750.00
Interest	\$ 565,858.73

Period	Beginning Balance	Payment	Interest	Principal	Ending Balance	Annual Interest	Rate Year
1	\$ 1,871,750.00	\$ (20,313.41)	\$ (8,578.85)	\$ (11,734.55)	\$ 1,860,015.45		
2	\$ 1,860,015.45	\$ (20,313.41)	\$ (8,525.07)	\$ (11,788.34)	\$ 1,848,227.11		
3	\$ 1,848,227.11	\$ (20,313.41)	\$ (8,471.04)	\$ (11,842.37)	\$ 1,836,384.75		
4	\$ 1,836,384.75	\$ (20,313.41)	\$ (8,416.76)	\$ (11,896.64)	\$ 1,824,488.11		
5	\$ 1,824,488.11	\$ (20,313.41)	\$ (8,362.24)	\$ (11,951.17)	\$ 1,812,536.94		
6	\$ 1,812,536.94	\$ (20,313.41)	\$ (8,307.46)	\$ (12,005.95)	\$ 1,800,530.99		
7	\$ 1,800,530.99	\$ (20,313.41)	\$ (8,252.43)	\$ (12,060.97)	\$ 1,788,470.02		
8	\$ 1,788,470.02	\$ (20,313.41)	\$ (8,197.15)	\$ (12,116.25)	\$ 1,776,353.77		
9	\$ 1,776,353.77	\$ (20,313.41)	\$ (8,141.62)	\$ (12,171.78)	\$ 1,764,181.98		
10	\$ 1,764,181.98	\$ (20,313.41)	\$ (8,085.83)	\$ (12,227.57)	\$ 1,751,954.41		
11	\$ 1,751,954.41	\$ (20,313.41)	\$ (8,029.79)	\$ (12,283.62)	\$ 1,739,670.80		
12	\$ 1,739,670.80	\$ (20,313.41)	\$ (7,973.49)	\$ (12,339.91)	\$ 1,727,330.88	\$ (99,341.75)	2011
13	\$ 1,727,330.88	\$ (20,313.41)	\$ (7,916.93)	\$ (12,396.47)	\$ 1,714,934.41		
14	\$ 1,714,934.41	\$ (20,313.41)	\$ (7,860.12)	\$ (12,453.29)	\$ 1,702,481.12		
15	\$ 1,702,481.12	\$ (20,313.41)	\$ (7,803.04)	\$ (12,510.37)	\$ 1,689,970.75		
16	\$ 1,689,970.75	\$ (20,313.41)	\$ (7,745.70)	\$ (12,567.71)	\$ 1,677,403.04		
17	\$ 1,677,403.04	\$ (20,313.41)	\$ (7,688.10)	\$ (12,625.31)	\$ 1,664,777.73		
18	\$ 1,664,777.73	\$ (20,313.41)	\$ (7,630.23)	\$ (12,683.17)	\$ 1,652,094.56		
19	\$ 1,652,094.56	\$ (20,313.41)	\$ (7,572.10)	\$ (12,741.31)	\$ 1,639,353.25		
20	\$ 1,639,353.25	\$ (20,313.41)	\$ (7,513.70)	\$ (12,799.70)	\$ 1,626,553.55		
21	\$ 1,626,553.55	\$ (20,313.41)	\$ (7,455.04)	\$ (12,858.37)	\$ 1,613,695.18		
22	\$ 1,613,695.18	\$ (20,313.41)	\$ (7,396.10)	\$ (12,917.30)	\$ 1,600,777.88		
23	\$ 1,600,777.88	\$ (20,313.41)	\$ (7,336.90)	\$ (12,976.51)	\$ 1,587,801.37		
24	\$ 1,587,801.37	\$ (20,313.41)	\$ (7,277.42)	\$ (13,035.98)	\$ 1,574,765.39	\$ (91,195.38)	2012
25	\$ 1,574,765.39	\$ (20,313.41)	\$ (7,217.67)	\$ (13,095.73)	\$ 1,561,669.66		
26	\$ 1,561,669.66	\$ (20,313.41)	\$ (7,157.65)	\$ (13,155.75)	\$ 1,548,513.90		
27	\$ 1,548,513.90	\$ (20,313.41)	\$ (7,097.36)	\$ (13,216.05)	\$ 1,535,297.85		
28	\$ 1,535,297.85	\$ (20,313.41)	\$ (7,036.78)	\$ (13,276.62)	\$ 1,522,021.23		
29	\$ 1,522,021.23	\$ (20,313.41)	\$ (6,975.93)	\$ (13,337.48)	\$ 1,508,683.75		
30	\$ 1,508,683.75	\$ (20,313.41)	\$ (6,914.80)	\$ (13,398.61)	\$ 1,495,285.15		
31	\$ 1,495,285.15	\$ (20,313.41)	\$ (6,853.39)	\$ (13,460.02)	\$ 1,481,825.13		
32	\$ 1,481,825.13	\$ (20,313.41)	\$ (6,791.70)	\$ (13,521.71)	\$ 1,468,303.42		
33	\$ 1,468,303.42	\$ (20,313.41)	\$ (6,729.72)	\$ (13,583.68)	\$ 1,454,719.74		
34	\$ 1,454,719.74	\$ (20,313.41)	\$ (6,667.47)	\$ (13,645.94)	\$ 1,441,073.80		
35	\$ 1,441,073.80	\$ (20,313.41)	\$ (6,604.92)	\$ (13,708.48)	\$ 1,427,365.32		
36	\$ 1,427,365.32	\$ (20,313.41)	\$ (6,542.09)	\$ (13,771.32)	\$ 1,413,594.00	\$ (82,589.49)	2013
37	\$ 1,413,594.00	\$ (20,313.41)	\$ (6,478.97)	\$ (13,834.43)	\$ 1,399,759.57		
38	\$ 1,399,759.57	\$ (20,313.41)	\$ (6,415.56)	\$ (13,897.84)	\$ 1,385,861.73		
39	\$ 1,385,861.73	\$ (20,313.41)	\$ (6,351.87)	\$ (13,961.54)	\$ 1,371,900.19		
40	\$ 1,371,900.19	\$ (20,313.41)	\$ (6,287.88)	\$ (14,025.53)	\$ 1,357,874.66		
41	\$ 1,357,874.66	\$ (20,313.41)	\$ (6,223.59)	\$ (14,089.81)	\$ 1,343,784.84		
42	\$ 1,343,784.84	\$ (20,313.41)	\$ (6,159.01)	\$ (14,154.39)	\$ 1,329,630.45		
43	\$ 1,329,630.45	\$ (20,313.41)	\$ (6,094.14)	\$ (14,219.27)	\$ 1,315,411.18		
44	\$ 1,315,411.18	\$ (20,313.41)	\$ (6,028.97)	\$ (14,284.44)	\$ 1,301,126.74		
45	\$ 1,301,126.74	\$ (20,313.41)	\$ (5,963.50)	\$ (14,349.91)	\$ 1,286,776.84		
46	\$ 1,286,776.84	\$ (20,313.41)	\$ (5,897.73)	\$ (14,415.68)	\$ 1,272,361.16		
47	\$ 1,272,361.16	\$ (20,313.41)	\$ (5,831.66)	\$ (14,481.75)	\$ 1,257,879.41		
48	\$ 1,257,879.41	\$ (20,313.41)	\$ (5,765.28)	\$ (14,548.13)	\$ 1,243,331.28	\$ (73,498.15)	2014
49	\$ 1,243,331.28	\$ (20,313.41)	\$ (5,698.60)	\$ (14,614.80)	\$ 1,228,716.48		
50	\$ 1,228,716.48	\$ (20,313.41)	\$ (5,631.62)	\$ (14,681.79)	\$ 1,214,034.69		
51	\$ 1,214,034.69	\$ (20,313.41)	\$ (5,564.33)	\$ (14,749.08)	\$ 1,199,285.61		
52	\$ 1,199,285.61	\$ (20,313.41)	\$ (5,496.73)	\$ (14,816.68)	\$ 1,184,468.93		
53	\$ 1,184,468.93	\$ (20,313.41)	\$ (5,428.82)	\$ (14,884.59)	\$ 1,169,584.34		
54	\$ 1,169,584.34	\$ (20,313.41)	\$ (5,360.59)	\$ (14,952.81)	\$ 1,154,631.53		
55	\$ 1,154,631.53	\$ (20,313.41)	\$ (5,292.06)	\$ (15,021.34)	\$ 1,139,610.18		

Period	Beginning Balance	Payment	Interest	Principal	Ending Balance	Annual Interest	Rate Year
56	\$ 1,139,610.18	\$ (20,313.41)	\$ (5,223.21)	\$ (15,090.19)	\$ 1,124,519.99		
57	\$ 1,124,519.99	\$ (20,313.41)	\$ (5,154.05)	\$ (15,159.36)	\$ 1,109,360.63		
58	\$ 1,109,360.63	\$ (20,313.41)	\$ (5,084.57)	\$ (15,228.84)	\$ 1,094,131.80		
59	\$ 1,094,131.80	\$ (20,313.41)	\$ (5,014.77)	\$ (15,298.64)	\$ 1,078,833.16		
60	\$ 1,078,833.16	\$ (20,313.41)	\$ (4,944.65)	\$ (15,368.75)	\$ 1,063,464.41	\$ (63,894.00)	2015
61	\$ 1,063,464.41	\$ (20,313.41)	\$ (4,874.21)	\$ (15,439.19)	\$ 1,048,025.21		
62	\$ 1,048,025.21	\$ (20,313.41)	\$ (4,803.45)	\$ (15,509.96)	\$ 1,032,515.25		
63	\$ 1,032,515.25	\$ (20,313.41)	\$ (4,732.36)	\$ (15,581.04)	\$ 1,016,934.21		
64	\$ 1,016,934.21	\$ (20,313.41)	\$ (4,660.95)	\$ (15,652.46)	\$ 1,001,281.75		
65	\$ 1,001,281.75	\$ (20,313.41)	\$ (4,589.21)	\$ (15,724.20)	\$ 985,557.55		
66	\$ 985,557.55	\$ (20,313.41)	\$ (4,517.14)	\$ (15,796.27)	\$ 969,761.29		
67	\$ 969,761.29	\$ (20,313.41)	\$ (4,444.74)	\$ (15,868.67)	\$ 953,892.62		
68	\$ 953,892.62	\$ (20,313.41)	\$ (4,372.01)	\$ (15,941.40)	\$ 937,951.22		
69	\$ 937,951.22	\$ (20,313.41)	\$ (4,298.94)	\$ (16,014.46)	\$ 921,936.76		
70	\$ 921,936.76	\$ (20,313.41)	\$ (4,225.54)	\$ (16,087.86)	\$ 905,848.90		
71	\$ 905,848.90	\$ (20,313.41)	\$ (4,151.81)	\$ (16,161.60)	\$ 889,687.30		
72	\$ 889,687.30	\$ (20,313.41)	\$ (4,077.73)	\$ (16,235.67)	\$ 873,451.62	\$ (53,748.09)	2016
73	\$ 873,451.62	\$ (20,313.41)	\$ (4,003.32)	\$ (16,310.09)	\$ 857,141.54		
74	\$ 857,141.54	\$ (20,313.41)	\$ (3,928.57)	\$ (16,384.84)	\$ 840,756.70		
75	\$ 840,756.70	\$ (20,313.41)	\$ (3,853.47)	\$ (16,459.94)	\$ 824,296.76		
76	\$ 824,296.76	\$ (20,313.41)	\$ (3,778.03)	\$ (16,535.38)	\$ 807,761.38		
77	\$ 807,761.38	\$ (20,313.41)	\$ (3,702.24)	\$ (16,611.17)	\$ 791,150.21		
78	\$ 791,150.21	\$ (20,313.41)	\$ (3,626.11)	\$ (16,687.30)	\$ 774,462.91		
79	\$ 774,462.91	\$ (20,313.41)	\$ (3,549.62)	\$ (16,763.78)	\$ 757,699.13		
80	\$ 757,699.13	\$ (20,313.41)	\$ (3,472.79)	\$ (16,840.62)	\$ 740,858.51		
81	\$ 740,858.51	\$ (20,313.41)	\$ (3,395.60)	\$ (16,917.80)	\$ 723,940.71		
82	\$ 723,940.71	\$ (20,313.41)	\$ (3,318.06)	\$ (16,995.34)	\$ 706,945.36		
83	\$ 706,945.36	\$ (20,313.41)	\$ (3,240.17)	\$ (17,073.24)	\$ 689,872.12		
84	\$ 689,872.12	\$ (20,313.41)	\$ (3,161.91)	\$ (17,151.49)	\$ 672,720.63	\$ (43,029.88)	2017
85	\$ 672,720.63	\$ (20,313.41)	\$ (3,083.30)	\$ (17,230.10)	\$ 655,490.53		
86	\$ 655,490.53	\$ (20,313.41)	\$ (3,004.33)	\$ (17,309.07)	\$ 638,181.45		
87	\$ 638,181.45	\$ (20,313.41)	\$ (2,925.00)	\$ (17,388.41)	\$ 620,793.04		
88	\$ 620,793.04	\$ (20,313.41)	\$ (2,845.30)	\$ (17,468.10)	\$ 603,324.94		
89	\$ 603,324.94	\$ (20,313.41)	\$ (2,765.24)	\$ (17,548.17)	\$ 585,776.77		
90	\$ 585,776.77	\$ (20,313.41)	\$ (2,684.81)	\$ (17,628.60)	\$ 568,148.18		
91	\$ 568,148.18	\$ (20,313.41)	\$ (2,604.01)	\$ (17,709.39)	\$ 550,438.78		
92	\$ 550,438.78	\$ (20,313.41)	\$ (2,522.84)	\$ (17,790.56)	\$ 532,648.22		
93	\$ 532,648.22	\$ (20,313.41)	\$ (2,441.30)	\$ (17,872.10)	\$ 514,776.12		
94	\$ 514,776.12	\$ (20,313.41)	\$ (2,359.39)	\$ (17,954.02)	\$ 496,822.10		
95	\$ 496,822.10	\$ (20,313.41)	\$ (2,277.10)	\$ (18,036.30)	\$ 478,785.80		
96	\$ 478,785.80	\$ (20,313.41)	\$ (2,194.43)	\$ (18,118.97)	\$ 460,666.83	\$ (31,707.07)	2018
97	\$ 460,666.83	\$ (20,313.41)	\$ (2,111.39)	\$ (18,202.02)	\$ 442,464.81		
98	\$ 442,464.81	\$ (20,313.41)	\$ (2,027.96)	\$ (18,285.44)	\$ 424,179.37		
99	\$ 424,179.37	\$ (20,313.41)	\$ (1,944.16)	\$ (18,369.25)	\$ 405,810.12		
100	\$ 405,810.12	\$ (20,313.41)	\$ (1,859.96)	\$ (18,453.44)	\$ 387,356.68		
101	\$ 387,356.68	\$ (20,313.41)	\$ (1,775.38)	\$ (18,538.02)	\$ 368,818.65		
102	\$ 368,818.65	\$ (20,313.41)	\$ (1,690.42)	\$ (18,622.99)	\$ 350,195.67		
103	\$ 350,195.67	\$ (20,313.41)	\$ (1,605.06)	\$ (18,708.34)	\$ 331,487.32		
104	\$ 331,487.32	\$ (20,313.41)	\$ (1,519.32)	\$ (18,794.09)	\$ 312,693.24		
105	\$ 312,693.24	\$ (20,313.41)	\$ (1,433.18)	\$ (18,880.23)	\$ 293,813.01		
106	\$ 293,813.01	\$ (20,313.41)	\$ (1,346.64)	\$ (18,966.76)	\$ 274,846.24		
107	\$ 274,846.24	\$ (20,313.41)	\$ (1,259.71)	\$ (19,053.69)	\$ 255,792.55		
108	\$ 255,792.55	\$ (20,313.41)	\$ (1,172.38)	\$ (19,141.02)	\$ 236,651.53	\$ (19,745.57)	2019
109	\$ 236,651.53	\$ (20,313.41)	\$ (1,084.65)	\$ (19,228.75)	\$ 217,422.77		
110	\$ 217,422.77	\$ (20,313.41)	\$ (996.52)	\$ (19,316.89)	\$ 198,105.89		
111	\$ 198,105.89	\$ (20,313.41)	\$ (907.99)	\$ (19,405.42)	\$ 178,700.47		
112	\$ 178,700.47	\$ (20,313.41)	\$ (819.04)	\$ (19,494.36)	\$ 159,206.10		
113	\$ 159,206.10	\$ (20,313.41)	\$ (729.69)	\$ (19,583.71)	\$ 139,622.39		
114	\$ 139,622.39	\$ (20,313.41)	\$ (639.94)	\$ (19,673.47)	\$ 119,948.92		
115	\$ 119,948.92	\$ (20,313.41)	\$ (549.77)	\$ (19,763.64)	\$ 100,185.28		
116	\$ 100,185.28	\$ (20,313.41)	\$ (459.18)	\$ (19,854.22)	\$ 80,331.06		
117	\$ 80,331.06	\$ (20,313.41)	\$ (368.18)	\$ (19,945.22)	\$ 60,385.84		
118	\$ 60,385.84	\$ (20,313.41)	\$ (276.77)	\$ (20,036.64)	\$ 40,349.20		
119	\$ 40,349.20	\$ (20,313.41)	\$ (184.93)	\$ (20,128.47)	\$ 20,220.73		
120	\$ 20,220.73	\$ (20,313.41)	\$ (92.68)	\$ (20,220.73)	\$ 0.00	\$ (7,109.35)	2020

(565,858.73)

Recology San Mateo County
 Incentives and Disincentives
 Year 2013

Performance Incentive/Disincentive Payments 2013*						
Performance Incentives and Disincentives*						
Member Agency	SFD Missed P/U Events	Average Speed of Answer	90 Second Max Hold Time	Diversion	Additional Liquidated Damages	Net Incentives and Disincentives *
Atherton	\$192	(\$131)	\$0	(\$3,248)	\$792	(\$2,395)
Belmont	\$442	(\$484)	\$0	(\$12,029)	\$792	(\$11,280)
Burlingame	\$542	(\$1,365)	\$0	(\$33,951)	\$792	(\$33,983)
East Palo Alto	\$42	(\$667)	\$0	(\$16,589)	\$792	(\$16,423)
Foster City	\$142	(\$629)	\$0	(\$15,632)	\$792	(\$15,327)
Hillsborough	\$342	(\$155)	\$0	(\$3,856)	\$792	(\$2,878)
Menlo Park	\$442	(\$969)	\$0	(\$24,092)	\$792	(\$23,827)
North Fair Oaks	\$246	(\$318)	\$0	(\$7,916)	\$396	(\$7,592)
Redwood City	\$942	(\$2,158)	\$0	(\$53,680)	\$792	(\$54,105)
San Carlos	\$292	(\$740)	\$0	(\$18,407)	\$792	(\$18,063)
San Mateo	\$1,192	(\$2,416)	\$0	(\$60,088)	\$792	(\$60,521)
SM County	\$446	(\$235)	\$0	(\$5,845)	\$396	(\$5,239)
WBSD	\$42	(\$93)	\$0	(\$2,317)	\$792	(\$1,576)
Total	\$5,300	(\$10,360)	\$0	(\$257,650)	\$9,500	(\$253,210)

Negative number in parenthesis denotes Incentive payment due to Recology.
 *The payment calculated includes a reduction in reported **SFD Missed P/U Events** and additional **Liquidated Damages** delineated in the SBWMA audit of Recology's 2013 Annual Report approved by the SBWMA Board of Director's on June 26, 2014.



RESOLUTION NO. 2014-06

**RESOLUTION OF THE SOUTH BAYSIDE WASTE
 MANAGEMENT AUTHORITY BOARD OF DIRECTORS
 APPROVING THE MEMORANDUM OF UNDERSTANDING WITH RECOLOGY SAN
 MATEO COUNTY ESTABLISHING EXPECTATIONS REGARDING FUTURE INTEREST
 CALCULATIONS ON SURPLUS REVENUE**

WHEREAS, the twelve SBWMA Member Agencies executed ten-year Franchise Agreements with Recology San Mateo County (Recology) to provide solid waste, recyclable materials, and compostable materials collection services commencing on January 1, 2011; and,

WHEREAS, each year Recology is entitled to submit an application for an adjustment to contractor's compensation to increase the compensation paid to the company in the subsequent year; and,

WHEREAS, Recology is obligated to submit a Revenue Reconciliation Report to the SBWMA and Member Agencies by March 31 each year which calculates the amount of revenue received by the company net of the amount owed to the company with interest applied to revenue shortfalls; and,

WHEREAS, both Recology and the SBWMA intend to formalize through an MOU (**Exhibit A**) the expectations regarding the calculation and payment of interest on revenue shortfalls and payment of revenue surpluses commencing with 2013 Revenue Reconciliation Report due in March 2014.

NOW, THEREFORE BE IT RESOLVED that the South Bayside Waste Management Authority hereby approves the Memorandum of Understanding (MOU) with Recology San Mateo County Establishing Expectations Regarding Future Interest Calculations on Surplus Revenue and authorizes the Executive Director to execute this MOU.

PASSED AND ADOPTED by the Board of Directors of the South Bayside Waste Management Authority, County of San Mateo, State of California on the 27th day of March, 2014, by the following vote:

Agency	Yes	No	Abstain	Absent	Agency	Yes	No	Abstain	Absent
Atherton					Menlo Park				
Belmont					Redwood City				
Burlingame					San Carlos				
East Palo Alto					San Mateo				
Foster City					County of San Mateo				
Hillsborough					West Bay Sanitary Dist.				

I HEREBY CERTIFY that the foregoing Resolution No. 2014-06 was duly and regularly adopted at a regular meeting of the South Bayside Waste Management Authority on March 27, 2014.

ATTEST:

Bill Widmer, Chairperson of SBWMA

Cyndi Urman, Board Secretary

Exhibit A

MEMORANDUM OF UNDERSTANDING

This is a Memorandum of Understanding by and between Recology San Mateo County (Recology) and the South Bayside Waste Management Authority, a California JPA (SBWMA).

A. Recology is the Franchisee for each of the twelve (12) JPA Member Agencies of the SBWMA for the collection of solid waste and recyclables pursuant to Franchise Agreements (the Franchise Agreements) entered into with each respective Member Agency.

B. Article 11 of the Franchise Agreements all provide that the SBWMA shall annually review the Recology Application for an Adjustment to Contractor's Compensation and provide a report to the SBWMA Board of Directors for consideration of a binding vote to approve the recommended Recology compensation for the subsequent rate year.

C. Article 11 of the Franchise Agreements also provides for an Annual Revenue Reconciliation that reconciles the amount owed to Recology compared to the amount retained by Recology for the prior year which generates a surplus or shortfall by agency. It also calculates interest owed to Recology for a shortfall.

D. In 2012 and 2013, the SBWMA Board approved Recology compensation for rate years 2013 and 2014, respectively, that included a reconciliation of:

1. Any surplus paid to Recology and any shortfall owed to Recology by a Member Agency for 2011 and 2012 were included in setting Recology's total compensation for 2013 and 2014, respectively.

2. Recology submitted to the SBWMA an interest calculation for both years which was charged to Member Agencies on any shortfall and credited interest to Member Agencies on any surplus. The SBWMA reports to the Board included this interest charge or credit by Member Agency in both years.

E. Recology and the SBWMA Board have reviewed their prior understanding regarding the payment of interest and reviewed the language and intent of the Franchise Agreements. Commencing with

Exhibit A - SBWMA/Recology MOU Regarding Payment of Interest on Surplus Revenue
Page 1 of 2

the Recology Application, due in June 2014, for an Adjustment to Contractor's Compensation for 2015, they desire to clarify the process to calculate interest and conform to the intent of the Agreements as follows:

1. Any Member Agency that has generated a surplus balance with Recology for 2013 can receive a refund from Recology provided it requests the refund in writing on or before July 31, 2014, provided the surplus balance was generated due to the Member Agency setting rates higher than those recommended by the SBWMA. If it does not request a refund by July 31, 2014, any such surplus will be accounted for in the Recology Application for an Adjustment in Contractor's Compensation for 2015 and applied to the rate setting recommended for 2015.

2. Any Member Agency that generated a shortfall balance with Recology for 2013 will have the shortfall accounted for in the 2013 Revenue Reconciliation and recommended 2015 rates. However, if the shortfall was the result of the Member Agency setting rates lower in 2013 than had been recommended in the SBWMA Report approved by the SBWMA Board, it shall be charged the prevailing interest rate (prime plus 1%) on the shortfall balance delineated in the 2013 Revenue Reconciliation.

3. No interest will be credited to a Member Agency on any surplus balance for 2013 and in all future years. Member Agencies may request by July 31 of each year and Recology will comply with the request for a refund in a reasonable time frame. Any surplus not requested to be refunded will be credited in the next Revenue Reconciliation and applied to the next Recology Application for an Adjustment to Contractor's Compensation.

4. Recology shall not receive any interest on shortfalls in 2014 and in future years unless the Member Agency adjusts its rates below the rate adjustment recommended in the SBWMA Report and approved by the SBWMA Board.

SBWMA

RECOLOGY

Kevin McCarthy Date
Executive Director

Mario Puccinelli Date
General Manager

Exhibit A - SBWMA/Recology MOU Regarding Payment of Interest on Surplus Revenue
Page 2 of 2

TOWN OF HILLSBOROUGH

San Mateo County

Christine M. Krollk, Mayor
Thomas M. Kasten, Vice Mayor
John J. Fannon
D. Paul Regan
Jess E. Benton

1600 Floribunda Avenue
Hillsborough, CA 94010



AGENDA

MONDAY, JULY 12, 2010

4:30 pm SITE VISIT

6:00 pm CITY COUNCIL MEETING

Hillsborough Town Hall

SITE VISIT (4:30 p.m.)

- 3115 Ralston Avenue
- 3080 Ralston Avenue

REGULAR CITY COUNCIL MEETING (6:00 pm)

I. PLEDGE OF ALLEGIANCE

II. ROLL CALL

III. MINUTES: June 14, 2010

IV. PRESENTATIONS:

- Certificate of Appreciation - George and Anna Hsu for their very generous donation to the Carolands Gatehouse Project to preserve one of Hillsborough's most charming and beloved treasures

V. CONSENT CALENDAR:

The Consent Calendar includes routine items, which do not require discussion. A Councilmember may remove an item for discussion, and any member of the audience may request a Councilmember to remove an item for discussion. The items are approved in one motion.

1. MONTHLY CLAIMS: JUNE 1 THROUGH JUNE 30, 2010
2. QUARTERLY TREASURER'S REPORT
3. QUARTERLY INTEREST RATE PRODUCTS (SWAP) REPORT

Agency - Hillsborough City Council
Monday, July 12, 2010
Page 3

X. ADJOURN

SPECIAL ACCOMMODATIONS:

If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the City Council meeting, or if you need an agenda in an alternate form, please contact the City Clerk's Office at 375-7412 at least 24 hours before the scheduled City Council meeting.

MINUTES:

A copy of the unapproved minutes will be made available the Friday before the next regularly scheduled City Council meeting. Once minutes are approved by the City Council they will be made available the following day. City Council Agendas and approved minutes are available at the Town's website, www.hillsborough.net.

ATTACHMENTS:

Any items listed as "Attachments" to the agenda are available on the Town's website or at the City Clerk's office.

Any writings or documents provided to a majority of the City Council regarding any item on this agenda, except as exempt from public disclosure under applicable law, will be made available for public inspection in the City Clerk's Office located at 1600 Floribunda Avenue, Hillsborough, CA 94010, during normal business hours.

AUDIO / VISUAL ADVISORY:

Those persons who wish to use PowerPoint, CDs, DVDs, VHS tapes or other mediums when presenting to the City Council, will be required to submit media items to the City Clerk by 12:00 p.m. on the day of City Council meetings. Media items can be emailed to myokovama@hillsborough.net or brought in on disc or flash drives to the City Clerk's Office located at 1600 Floribunda Avenue, Hillsborough, CA 94010.



TOWN OF HILLSBOROUGH

San Mateo County
1600 Floribunda Avenue
Hillsborough, CA 94010

9

NEW BUSINESS
CITY COUNCIL MEETING
JULY 12, 2010

AGENDA STAFF REPORT

ITEM SUBJECT: RESOLUTION AUTHORIZING THE PURCHASE OF GREEN WASTE CARTS

SUMMARY: The Town has granted a franchise to a new waste hauler effective January 2011. In order to reduce start-up costs, the Town can purchase the existing green waste carts from Republic Waste Services. The carts would become the property of the Town and would be serviced by Recology in 2011. A price of \$10 per cart has been negotiated with Republic Waste Services, and it is estimated that 3,500 carts are currently in use in Hillsborough. An exact count will be completed near the end of the franchise. (For comparison purposes, the cost of a new cart is approximately \$60.)

Shortly before 2011, the Town will distribute stickers that can be affixed to the carts, so residents will know what organic materials can be deposited in the carts.

Residents who have multiple green waste carts will be able to retain their multiple carts.

After 2011, if a resident needs a new cart because the existing one fails (crushed, broken wheels, holes), the resident will be able to request a replacement from Recology. The cost for future cart replacements will be built into the refuse rate. Roughly 7% of carts will be replaced annually.

FISCAL IMPACT: The cost of the purchase would be factored into the final rate application by Republic to the Town. At this time, it is anticipated that the Town will run a deficit with Republic, which can be paid off with a roughly \$200,000 reserve established after the Ox Mountain settlement. The purchase of the carts is estimated to save \$0.20 per residence per month over the life of the franchise.

ENVIRONMENTAL ISSUES: Retaining the existing carts ensures that all carts are used for the entire useful life before replacement. Implementation of the organics program will substantially improve the Town's waste diversion rate.

ATTACHMENTS: Resolution

PREPARED BY: Martha DeBry, Public Works Director

RECOMMENDATION: Adopt the resolution approving the purchase of the green waste carts and approving the costs to be included in the 2010 rate application to be submitted by Republic Waste Services.

Recology San Mateo County
Rate Year 2015 Application for Contractor's Compensation Adjustment

June 15, 2014

Town of Hillsborough
 Organic Cart Replacement Depreciation Schedule

	Quantity	Total Capital	Depreciation									
			Year 1	Year 2	Year 3	Year 4	2015 Year 5	2016 Year 6	2017 Year 7	2018 Year 8	2019 Year 9	2020 Year 10
SFD Organic Materials Carts 2011	982	48,972			4,897	4,897	4,897	4,897	4,897	4,897	4,897	4,897
SFD Organic Materials Carts 2012	514	25,633				2,563	2,563	2,563	2,563	2,563	2,563	2,563
SFD Organic Materials Carts 2013	565	28,177					2,818	2,818	2,818	2,818	2,818	2,818
Total	2,061	102,782				7,461	10,278	10,278	10,278	10,278	10,278	10,278

Cart Cost of \$49.87 per cart is based on the original depreciation calculation